PARKS, RECREATION, AND COMMUNITY ENHANCEMENT COMMITTEE

The Parks, Recreation, and Community Enhancement Committee meeting was held on September 14, 2015, at 3:30 p.m. with Chairman Anderson presiding. Members present were Mr. Lewis (arrived at 4:07 p.m.), Mr. Caldwell, and Mrs. Horsey. Mr. Hosfelt was absent. Members of Council present were Mr. Cole (arrived at 4:34 p.m.) and Mr. Hutchison (departed at 4:36 p.m. and returned at 4:49 p.m.). Mayor Christiansen was also present.

AGENDA ADDITIONS/DELETIONS

Mr. Caldwell moved for approval of the agenda, seconded by Mrs. Horsey and unanimously carried.

Review of Active Recreation Area Plan - Blue Hen Apartments Phase 2 *(Planning Reference: S-15-12)*

Members were advised that an Active Recreation Area Plan for the Blue Hen Apartments (Phase 1) was reviewed in 2007 and ultimately approved for construction. The approved Plan included 49,223 S.F. (1.13 acres$^{+/-}$) of land reserved as Active Recreation Area in a central location on the site. The included amenities were a clubhouse with swimming pool, play area with swing set, play structure, and benches. A future basketball court was shown on the Phase 1 Active Recreation Plan but was not subsequently constructed; however, its location was an open lawn area that could be utilized for play. Overall, 40,750 S.F. of Active Recreation Area was constructed of the 44,500 S.F. required.

As part of the Site Plan review process for the development of Phase 2, the applicant prepared a Conceptual Recreation Plan (presented on the Landscape Plan sheets) which illustrated how this phase of the Blue Hen Apartments development would provide recreation amenities in accordance with the design specifications described in Article 5, Section 10 of the Zoning Ordinance.

Mr. Bill Cook, Planner I, reviewed the Landscape Plan sheets depicting the area. He explained that existing Phase 1 of the Blue Hen Apartments was at the rear of the site known as the Blue Hen Mall. The total area proposed for the active recreation area was 57,000 S.F., based on a requirement of 275 S.F. per dwelling unit. There were 192 dwelling units proposed for Phase 2 of the project and Phase 1 had 162 units; therefore there would be a total of 354 units. Mr. Cook advised members that the site was 6.19 acres in size. A lot line adjustment would take place in conjunction with the site development plan so that the proposed area for the apartments would be brought into one (1) parcel as part of the site plan. The proposed apartments would go between the existing Blue Hen Mall site and Phase 1, which was in the back. Mr. Cook indicated that the new apartments were proposed for a good portion of the paved area behind the mall, and there would be an overall reduction in impervious surface cover because a lot of the paved area would be eliminated. There would be 12 buildings with 18 units. Mr. Cook explained that the main entrance would be from Blue Hen Boulevard, which goes between the mall and between the Kent County facilities. He informed members that there was an existing day care center located near Haslet Street and Blue Hen Boulevard which would be retained; however, some apartment buildings would also be built in that location. The remainder of the apartment buildings would be linear and adjoin the existing Phase 1. Mr. Cook reviewed the amenities of the Phase I and proposed Phase 2 project. He indicated that the plan submission mentioned grills and picnic areas and the details of their location would be

worked out as the site plan develops. Mr. Cook advised members that the site development plan was scheduled to be considered by the Planning Commission on September 21, 2015, however, staff had decided to delay it at another month, primarily due to issues associated with the zoning rather than the recreation plan specifically. He noted that there were sidewalks all along the building fronts and parking, and a proposed sidewalk between the two (2) projects would lead to the recreational facilities. Mr. Cook indicated that staff was working with the developer on other issues.

Mr. Cook stated that an existing playground associated with the day care center, located at the north end of the site and near the daycare facility where the apartments were proposed, was a key area. He explained that it was a State requirement to have this outdoor space. Mr. Cook advised that this playground would be relocated east of and behind the existing day care center, which would necessitate the rerouting of a path. There had been discussion with the developer about how this path would better connect to Blue Hen Boulevard, since it was an overall goal in such plans to connect sidewalks to the existing public sidewalk network adjacent to the streets.

Mr. Cook advised members that the developer was present and could answer questions.

In response to Mr. Caldwell, Mr. Cook explained that a basketball court was planned in Phase 1; however, it was not subsequently constructed. He indicated that he did not know the entire history of this matter, stating that there had apparently been some disagreement about this and that perhaps the developer could speak to this later. The volleyball court, as proposed, would be in approximately the same place where the basketball court had been planned.

Responding to Mr. Caldwell, Mr. Cook stated that two (2) corn hole courts were planned for Phase 2 but would be located on property that was considered Phase 1, in the area adjacent to the clubhouse, pool, and playground. In regard to Mr. Caldwell's question about the target audience, Mr. Cook stated that, since many tenants would be probably be single and young family households, it was thought that the amenities seemed consistent with the requirement for age appropriateness. He advised members that there was a fitness center in the clubhouse, noting that not many places have a constructed recreational clubhouse facility.

Responding to Mr. Caldwell, Mr. Cook reiterated that barbecue grills were noted in the plan submission but not on the map. Staff clarified in the report that this needed to be noted on the final plan as it comes through the rest of the approval process. Staff also recommended adjacent picnic tables and a landscape plan which puts some shade in those areas, to the extent possible.

Since the basketball court was not required in Phase 1, Mrs. Horsey questioned if there would be an alternative. Responding, Mr. Cook stated that the calculations submitted by the developer proposed an area which was somewhat larger than was required, noting that the total area of the two (2) sites would compensate for this. He explained that there was a shortfall in Phase 1, but Phase 2 would make up for this.

Mrs. Horsey expressed her concern with the lack of trees for children at day care centers in the City. She suggested that the Committee check into this and maybe make that more of a requirement. She questioned if this had been thought about at this particular development, since it was close to a day care. Responding, Mr. Cook stated that staff had focused on the new features around the existing day care center and that this concern would be noted.

Ms. Andrea Finerosky, Pettinaro Construction, 234 North James Street, Newport, Delaware, stated that she was representing Blue Hen Apartment, LLC. She indicated that she had met with Mrs. Ann Marie Townshend, Director of Planning and Community Development, and Mr. Cook on September 11, 2015 and gone over the comments in depth. Ms. Finerosky indicated that they were working toward resolution and nothing had come up that could not be handled. Ms. Finerosky stated their belief that this would be a good project. She indicated that Phases 1 and 2 would be viewed as one (1) complete project and all amenities would be for everyone in those sections to use.

Mrs. Horsey moved to recommend approval of the Active Recreation Area Plan for Blue Hen Apartments - Phase 2, with the comments and conditions provided by staff. The motion was seconded by Mr. Caldwell and unanimously carried.

Strategic Planning and Goal Setting (Restoring Central Dover Strategic Plan)

During the Parks, Recreation, and Community Enhancement Committee meeting of August 10, 2015, members considered Strategic Planning and Goal Setting in relation to the Restoring Central Dover Strategic Plan. Members recommended issuing an invitation to the members of the Restoring Central Dover Steering Committee to meet with the Parks, Recreation, and Community Enhancement Committee and deferring this item for further discussion during the September 14, 2015 Committee meeting. These recommendations were approved by City Council during the Regular City Council meeting of August 24, 2015.

Mr. Anderson stated that the Committee would be continuing strategic planning, finding out from the community what was needed, and developing plans and goals necessary to set the agenda for where the City's parks and recreation and community development programs should. He stated that the first step would be to develop a strategic vision and then offset the priorities, noting that staff had the information necessary to develop the capital and other plans.

Ms. Karen Speakman, Deputy Director of the local National Council on Agricultural Life and Labor Research, Inc. (NCALL), 363 Saulsbury Road, stated that NCALL had been the lead agency for developing the Restoring Central Dover Plan. She introduced Tamika Graham, NCALL's new Neighborhood Reinvestment Coordinator, and Chanda Jackson, NCALL's new Community Organizer.

Members were provided a handout relating to the Restoring Central Dover Plan ***(Attachment #1)***. Referring to the map on Page 1, Ms. Graham advised members that the study area comprised 75 blocks and the focus would be on the residents in that area, who numbered just under 4,000. She reminded members that this area makes up a significant portion of the Downtown Development District (DDD). Ms. Graham noted that a link was provided at the bottom of Page 1 for more

information on the plan. She stated that the Collective Impact Model on Page 2 was encouraged by grantees of the Wells Fargo Regional Foundation and explained the relationships that would take place to move implementation forward. Ms. Graham advised members that NCALL was the neutral convener and would be working with stakeholders to move the plan forward, noting it was their job to build key relationships, so they would continue to work very closely with the City. Ms. Graham stated that they had a steering committee, but the workforce of this plan was the six (6) working groups that had been identified who would be working on the three (3) overall goals of the plan. She indicated that two (2) of the working groups that would be of interest to this committee were the Transportation, Green Space, and Infrastructure group and the Resident Engagement group.

Ms. Graham stated that a comprehensive resident survey took place during the planning process and the survey found that only 35% of the respondents were satisfied with amenities that include open space and recreational areas. She indicated that there would be an opportunity to enhance those areas through the plan of implementation, as well as to create some new areas.

Ms. Graham indicated that Page 3 listed key recommendations from the plan related to open space. She indicated that the Transportation, Open Space, and Infrastructure working group had just met and talked line-by-line about these recommendations, a couple of which were intermediate and longer-term goals. Ms. Graham stated that in the short term they would be working very closely with the Resident Engagement group.

Ms. Graham advised members that the fourth page began a matrix for their milestones and outputs, which was their compass for the implementation of this plan. She indicated that Page 9 of the matrix was specifically about open space and recreation, stating that NCALL would to continue to communicate with the Parks, Recreation, and Community Enhancement Committee regarding these areas.

Ms. Speakman informed members that these suggestions came from the residents of the community in terms of what they saw was needed. She indicated that NCALL's input could range, depending on the Committee's interests. Ms. Speakman stated that she would like to work with the City more in terms of recreational areas and what was and was not provided in the area. She advised members that there had been an idea of having "play blocks", where they would ask the police to block off an area during a summer or fall day so that children could play in those areas. They found that when they had a community fair, all the residents were out riding their bikes, throwing footballs, and using lacrosse sticks. Ms. Speakman advised that the children do not get a chance to do that in their neighborhoods because there is too much traffic and questioned whether this was appropriate and would be supported by members. She stated that NCALL was just starting to be involved with streetway improvements, such as the Division Street corridor.

Mr. Anderson stated that the Committee also deals issues such as housing and community development. Responding, Ms. Speakman stated that NCALL also has Housing, Safety, and Adult & Youth Services working groups, noting that recreation and housing would overlap with a lot of those. She explained that they were working toward providing affordable housing and new housing in the area for homeowners. A grant had been approved to build about seven (7) houses and to look

at restoring one (1) or two (2). An additional grant had also just been placed with the Housing Authority for five (5) new houses, as well as five (5) new home repairs. Ms. Speakman stated that they would start small, see how the market would hopefully improve, and keep trying to address the vacant lots in the area, purchasing some of them, and building some new housing. She explained that the working groups were made up of various stakeholders from the community and offered to provide a list, noting that NCALL would welcome any members who wished to serve on any of the committees. Ms. Speakman indicated that they definitely wanted to work with the City as closely as possible.

Ms. Jackson advised members that, as part of Resident Engagement, they recently had a back-to-school event serving family members in the community. She noted that free haircuts and styling, book bags, and school supplies were provided. She stated that here was a nice turnout and they actually ran out of book bags and supplies.

In response to Mr. Caldwell as to whether there was a main topic of concern or discussion among the people of the area, Ms. Speakman stated that safety was the main concern. She indicated that, although police presence was part of it and people like to see community policing, it was also just being able to feel comfortable when talking with their neighbors and getting out. In regard to any particular safety problem or area of concern, Ms. Speakman stated that a recent shooting and violence were mentioned; however, this occurred after the actual survey, which was done in October of 2013, and she felt that violence had increased after that.

Ms. Graham stated that specific areas were not mentioned in the survey; however, during housing workshops they had asked residents to indicate on maps the areas that they felt were unsafe, noting that they have a map that shows hot spots and areas of concern. She noted that a number of those maps were included in the full Restoring Central Dover Neighborhood Plan.

Ms. Speakman advised that these maps match up with locations where there had been criminal activity, which showed that people know what is going on. She advised members that NCALL was working closely with the police on their plans for community policing in the area and with the Department of Public Works as far as lighting for the City. Ms. Speakman mentioned an idea to try to increase porch lighting and have them on timers. She indicated that this was something they would be pursuing and trying to find funding for.

Ms. Speakman stated that NCALL was a member of NeighborWorks America and had access to community and building programs throughout the country. They also go to training sessions that involve people across the country and would be taking a group of residents to a community leadership institute in October and were glad to bring those resources to bear.

Mrs. Horsey questioned if NCALL was involved in an upcoming City of Dover Clean Up Week. Responding, Ms. Speakman stated that this was scheduled for Saturday, September 19, 2015 and NCALL was involved and passed out flyers today to all the residents. Ms. Speakman advised members that she would be working on a Habitat for Humanity build that day and hoped to recruit

some of her church members for the clean up if there were too many for the Habitat project. It was her belief that notices were delivered to churches as well. She stated that this kind of engagement activity gets people to talk and get to know each other, which is part of this effort.

Mr. Anderson stated that he was informed that he had been put on the NCALL Adult & Youth Services working group and Ms. Speakman stated that Mr. Anderson would receive invitations to the meetings of the NCALL committees related to the youth.

Mr. Anderson questioned, based in the surveys and the open house, what services and priorities people wanted to see in the community. Ms. Speakman responded that youth activities seemed to be key.

Mr. Anderson questioned if there could be a community calendar. Responding, Ms. Speakman stated that between a website that NCALL set up and the City's website, something like that could be worked up.

In regard to particular ideas or suggestions about programs or amenities that were missing in regard to Youth and Family Services, Ms. Speakman stated that she did not recall anything per se; however, the committee will research what is already provided and where there were gaps, and then try to address those gaps. She indicated that they would touch base with the residents to see if this was what they wanted.

Ms. Graham stated that Pages 2 and 4 of the implementation matrix listed bullet points directly from the plan about engaging youth in the community and the efforts that NCALL was trying to accomplish. She explained that the Adult & Youth Services working group met once so far and talked about conducting a survey using high school students to get the students involved in how the community is improving. They planned to meet again, although they do not have a firm date; however, the survey should help obtain a better understanding of what types of services they need and desire.

Mr. Anderson stated that they would hopefully work in partnership with the City's Youth Advisory Committee so that efforts would not be duplicated.

Responding to Mr. Anderson, Ms. Speakman stated that people always want more parks and the last page of the matrix addresses parks. Mr. Anderson stated that there were approximately 23 of them. Ms. Speakman stated that since people had indicated they wanted more parks, this might mean that they do not know where the parks are or they are not using them. She noted that issues came up such as the Boys' and Girls' Club moving out and whether there would be transportation that would bring the kids in the area to that facility and vice versa, and if available services would be brought into the community a little bit more.

At the request of Mr. Anderson for a brief recap, Ms. Speakman stated that NCALL was asked by the Cen-Del Foundation and a number of other organizations that work with the DDD and the Downtown Dover Partnership (DDP) to be the lead agency to help apply for a planning grant for the

Restoring Central Dover Initiative and then to apply for an implementation grant. She advised members that both grants were received from the Wells Fargo Regional Foundation. She indicated that NCALL was just at the implementation stage. Their steering committee has over 30 people, from the City, from Bayhealth, Wesley, and the Capital School District. There was a wide variety of stakeholders involved, as well as residents, and a number of non-profits like Habitat for Humanity, as well as groups like the Dover Interfaith Mission for Housing, which serves the homeless.

In response to Mr. Anderson regarding the next steps and priorities in terms of partnering with respect to the DDD, Ms. Speakman stated that there was great synergy and timing. She did not think some of the physical improvements could occur in the next five (5) years without the DDD designation, as well as the State legislature's appropriations of moneys. Ms. Speakman stated that some components had not been funded, noting that additional funding for the Strong Neighborhoods program had not been allocated for FY 16, but they were generally pleased. She cautioned that the physical aspects were only part of the effort, and if people do not want to move to or buy in the area and do not feel safe, it will not happen. Ms. Speakman indicated that NCALL would be working hard to engage the residents to come up with solutions or ways to change.

Mr. Anderson stated that NCALL should feel free to bring more information to the Committee as they receive it and stated that members would be glad to bring NCALL back for updates. He suggested that they come back every couple of months to allow for coordination and working together.

In response to Mr. Lewis, Ms. Speakman stated that the intentions as far as safety was for all involved to work together. She stated that this would mean working with the police and making sure that they want to do community policing and find out where they have and have not tried to find money for this. Ms. Speakman expressed the desire to work with the police cadets and introduce them to people as they walk through the streets. She indicated that they would like to have the police at all of NCALL's community events as well. Ms. Speakman felt that safety also involves making sure that there is a community effort for residents to be involved. Mr. Anderson invited NCALL to return to talk about economic inclusion since it would be part of these efforts.

In response to Mr. Anderson, Ms. Speakman stated that members of the Committee and community who wanted to be involved could provide her with their email address or call NCALL at 678-9400 and ask for herself or Ms. Graham, whose email address was tgraham@ncall.org. She noted that NCALL's website (www.ncall.org) also has a lot of information.

Members were provided a brochure regarding the MLK Jr., Educational Community Center, Inc., ***(Attachment #2)***. Dr. Garcia Walker, president of the MLK Jr., Educational Community Center, 430 New Castle Avenue, expressed appreciation for the opportunity to speak. He stated that this organization was part of the solution to revitalizing Dover and bringing back stability with the youth, adults, and a total positive culture for our City. Dr. Walker stated that the organization's mission was "To provide skills, services, opportunities to empower individuals faced with barriers and obstacles that will assist them in restoring community and family self-sufficiency while establishing a roadmap for success." Dr. Walker stated that this was the second or third time they had presented

in the Chambers and had made a lot of progress. He indicated that the center's educational development program was offering after-school tutoring and Saturday academies, as well as a counseling program directed by Mr. Alex Cropper, including family, substance abuse, domestic, mental health, anger management, and DUI counseling. Dr. Walker indicated that Ms. Anne Smith, Director of Workforce Development, trains individuals in the community for certain types of jobs and Dr. Ira Roach serves as Director of Adult Education. Dr. Walker advised members that they offer diploma programs for individuals who have not been able to achieve that level of their education. Dr. Walker felt that many crimes in the Dover area are committed because of lack of income, jobs, and economics, and if these can be fixed one piece at a time, Dover will thrive again over a period of time. He explained that the community center had formed a partnership with the Dover Housing Authority (DHA) through Mrs. Ami Sebastian-Hauer, Executive Director, and the organization's buildings were donated or loaned to them by the DHA, and he thanked God for them. He stated that Pastor Grimes had been doing a great job in the community and they would be using the Solid Rock Baptist Church's location for tutoring and for their Saturday academy. Dr. Walker stated that the MLK Jr. Educational Community Center, Inc. locations in Manchester Square, Senate View, and the Dover Community Outreach Center were reaching the demographic where many negative things are occurring. Dr. Walker assured member that they were here in full force to talk to the Committee and to the budget committee to hopefully find some type of solution to make Dover better again.

Mr. Alex Cropper, Vice President of the MLK Jr., Educational Community Center, stated that Councilman Anderson had been to a couple of their community events and heard directly from the constituents where the area of concerns lay. He noted that a lot of the residents spoke on job training and jobs and that their program offers those things. He explained that they were looking to implement programs in the community that will help. Mr. Cropper acknowledged that safety was a concern but felt that job training, jobs, and education, etc., were needed to make these individuals vital again. He believed that with the help of the center, the City, and other agencies, and with the community coming together for that cause, Dover could be made safe again.

In terms of strategic planning, Mr. Anderson questioned what types of resources should be available and if there was a lack of resources, whether it was a building location or a program. He questioned where a partnership could happen and what the priority should be. Responding, Mr. Cropper noted that a lot of individuals do not have access to job training in their community. He suggested adding job training and workforce development right in their community to show them they can be successful in life.

Ms. Smith stated her belief that it was essential to partner with employers, which was included on their list of things to do. They would ask them to adopt the employee. Ms. Smith stated their desire to ask the employee about their needs and try to satisfy those needs by preparing people to have skills. In addition, Ms. Smith stated that they would be looking at incorporating families to support employees, since the family plays an important role in the success of an employee.

Dr. Ira Roach, Director of Adult Education, MLK Jr., Educational Community Center, Inc. stated that they would like for everyone to participate in their high school diploma program; however, people have to pay. With private payments, they had 105 people graduate last June and, with partnership, Dr. Roach felt they could possibly pass that number.

Mr. Caldwell stated that people need assistance with preparing for a job and being motivated to go out and do the job without giving up.

In response to Mr. Lewis, Mr. Cropper stated that they had been in existence since March 2015, noting that they came together after an incident in Simon Circle and had been meeting since then to put this program together.

Responding to Mr. Lewis regarding their success rate, Mr. Cropper stated that the high school diploma program was the only program that had been implemented and it had a 100% success rate. Everything that they would be doing would be staff-driven and data-driven to measure the success of the program. Mr. Cropper stated that, through the partnership with DHA, they had access to every resident in that neighborhood to track, monitor, and measure success. He looked forward to exceeding their success with the high school diploma program and reporting their success with other areas.

Responding to Mr. Lewis, Mr. Cropper confirmed that the organization was non-profit.

In response to Mr. Lewis, Dr. Walker stated that there were currently no employees since staff was volunteering their time and finances were coming from their own pockets. He noted that they had spent $7,000 since implementing the program and they were interested in obtaining funds. Dr. Walker indicated that he was from the Banneker Heights Apartments in Milford, De., and had seen what a young man can do if he receives the proper education. Dr. Walker stated his belief that he was the first Ph.D. that came out of his housing development 30-40 years ago, noting that there were organizations like the MLK, Jr. Education and Community Center when he was coming up that helped but were not there anymore. He felt that there were several Dr. Walkers in these developments right now and expressed the desire to reach these young men and women and adults to show them success and that somebody cares. He indicated that they had formed partnerships with the Capital School District, local Greek fraternities and sororities, the Interdenominational Ministerial Alliance (IMA) and other agencies to get the mission accomplished.

In response to Mr. Hutchison regarding partnerships with the new school system to identify students that are dropping out, Dr. Walker stated that he had a meeting scheduled with the Dr. Sylvia Henderson, new Assistant Superintendent in the Capital School District, this week. Coming from a Milford School District, he estimated that there is a dropout rate of approximately 5%.

Mr. Hutchison thanked those present for their volunteer work and stated his opinion that the number one problem facing this country, and every city across the land, was the loss of family and family values. Noting the drug problems, he stated that law enforcement cannot solve all problems.

Mr. Hutchison stated that he was unfortunate as a young person and knew what is was like to be touched by the values of people who cared about him. He stated that if he could do it, everybody could do it. Mr. Hutchison expressed the need to reach out to every single person, no matter where they come from.

Dr. Walker stated that an article about Mr. Hutchison when serving as Chief of Police 20 years ago had inspired him as a young man and he thanked Mr. Hutchison for that. He noted that Mr. Hutchison had come from the Elizabeth W. Murphey School home.

Mr. Hutchison stated that he serves on the board for the Murphey school, which had been in existence for 97 years. Over 5,000 young men and women had gone through that program and almost every one had been a success story. Mr. Hutchison stated that this was what the MLK, Jr. organization was trying to do. He indicated that they were touching a lot of people and expressed his support.

Ms. Horsey applauded their efforts 100%, noting that education was the ticket that everyone needed every day. She questioned how much it cost to obtain a high school diploma through their program. Responding, Dr. Roach stated that it was approximately $200 since they were trying to keep the cost low so everyone could pay by payments, but $1,000 per student would help to cover everything and include a career certificate or career diploma as well. He stated that they were trying to push getting more than a high school diploma, noting that everyone does not go to college, but at least getting a certificate in culinary, dietary aide, or construction would help.

Ms. Horsey suggested including information in the brochure about the cost of getting a diploma, and another level for culinary, etc. This would help people wishing to contribute.

Dr. Walker stated that they had missed the grant season, but their ultimate goal was to provide these services for free through grants. He explained, when dealing with a certain population, mentioning a dollar amount deters them. Dr. Walker noted that their staff was all experts in different fields, himself in education; Mr. Cropper as a certified drug and alcohol counselor; Mrs. Smith in hospitality at Delaware State University, and retired Dr. Roach was the educator in the diploma program. He reiterated their desire to give back to the community.

Mayor Christiansen stated that he knew these individuals were going to be winners from the moment they stepped into his office and told him what their dream and initiative was because they had that certain fire. He expressed his pleasure that they partnered with the Delaware State University School of Business and the DHA. Mayor Christiansen noted that they had not just talked about what they were going to do, they were doing it and were going to be a success. He felt that if people would look to the MLK Center as a template of how to take care of the entire city, Dover could not be anything but successful, indicating that they had his support and would continue to have it because their organization was a winner.

Ms. Denise Tolliver, 109 Garden Gate Road, Camden, stated that she was impressed with this group and their efforts; however, she felt that they were asking for financial support from the City of Dover and a commitment of seed money. She indicated that NCALL gave a presentation and had received $750,000 from the Wells Fargo Foundation. Ms. Tolliver stated that the program had a youth component and asked where the City was on supporting this start-up group with seed money, which it seemed they were asking for. Responding, Mayor Christiansen stated that he did not think they were asking for this, noting that they were seeking out grant monies.

Dr. Walker stated that they had perceived it to be loosely put in the budget that the City was going to do something. He stated that attended the Special City Council Budget Review meeting and he indicated that if something could be allocated through the City's five (5) year strategic plan, they would appreciate it being in the budget.

Ms. Tolliver questioned what was needed in terms of dollars from the City of Dover to carry them over until they got grant money. Responding, Dr. Walker stated that to get going with six (6) programs, they were looking at approximately $100,000. Mr. Lewis stated that this was a lot of money. Ms. Tolliver agreed that it was, but stated they were ready to provide a proposal and have the City respond to it.

Mr. Anderson stated, in the overall scheme of things, this was not much compared to the social costs. He indicated that the Committee could deal with coordination, networking, facilities, and a lot of that had been done so far. Mr. Anderson expressed the need to do more and to keep working together, stating that the City would help as best they could to find some of those grants.

Dr. Walker expressed appreciation for the efforts and stated that they would keep moving forward and hope that they could come to some agreement in terms of partnering with the City.

Mr. Anderson suggested that when they are implementing and developing some of their programs, such as tutoring and after-school programs, they might consider marketing the in the City. He noted that the City has different programs, but there are gaps.

Dr. Walker questioned where they could get the names of these different organizations, stating that they have a partnership with the food bank to feed these individuals after the tutoring program, a place to have it, and certified teachers tutoring, but zero dollars. He indicated that he was paying rent for certain buildings, although some buildings were donated, and they must pay their electricity and things of that nature. Noting the time constraints and an additional agenda item, Mr. Anderson stated that these things could be discussed "offline."

Ms. Tolliver questioned if there was financial support available through the City of Dover to support the MLK Jr. Education Community Center. Responding, Mr. Anderson stated that he could not answer that at this point because that would have to be part of a budget process. He stated that they were trying right now to establish the strategic plan, ideas, and partnerships needed, because this would inform the budget process.

Ms. Tolliver questioned the process for being formally considered to be part of the budget or strategic process. Responding, Mr. Anderson stated that the City Manager has a grant-in-aid form. He suggested that they look to see if the program would fall within the Community Development Block Grant (CDBG) program. Mr. Anderson indicated that they should not expect to see most of this money coming from the City because of the budget process, noting that this was just a reality. Mr. Anderson advised that they would have to get into the grant-in-aid and community development processes. He indicated that the State had some opportunities; however, it typically takes three (3) years before the State would kick in and this organization was new. He indicated that he was sure the organization's partnership with the City would continue.

Mr. Anderson questioned if the Committee had any comments or recommendations in regard to the plan. Noting the time constraints of the meeting, Mrs. Horsey stated that she would like to have another month to review it.

Mr. Anderson thought that they should start recommending some of the items, such as looking at indoor restroom facilities at the two (2) major parks, which people had requested more often than anything, as well as exercise paths and training stations, which were things that people were requesting that did not cost a lot of money.

Mr. Lewis stated that he could come up with 10 items right now if there was funding, but it was all about the funding, which he felt was the major question.

Mr. Anderson stated, looking at this year's budget, that there were several items included over the next five (5) years, but the question was what should be the first priority. He questioned whether indoor facilities, outdoor amenities, another building, a splash park, or a skate park should be put in. Mr. Lewis reiterated that it would come to funding, stating that he would not commit to anything at this juncture until he saw the figures in paper. Mr. Anderson stated that there were projects in the budget and the question was where members wanted to head next year.

In response to Mr. Caldwell, Mr. Anderson stated that the splash park was in the long-term budget. Next year would be the design phase and the year after that would be the implementation.

Responding to Mr. Lewis, Mr. Anderson confirmed that this had been voted on and approved; however, this could be changed. He felt that the question was where it should be put. He suggested that everyone review the capital budget and Recreation Needs Assessment, talk with constituents, and come back with their top five (5) ideas and set priorities. He stated the desire to finish this next month.

Update on Lincoln Park Walk Through

Mrs. Ann Marie Townshend, Director of Planning and Community Development, advised members that on August 20, 2015 there was a walk through of Lincoln Park with a group or residents from the area. She noted that there was a good exchange between staff, elected officials, and residents. Staff took point data and started to create a spreadsheet of a number of things that need to be done. Mrs. Townshend indicated that a lot of the easier issues had been completed and many items were

things that the Public Works Department needed to follow up on. She advised members that Public Works crews removed and disposed of what seemed to be chemical containers at the corner of Slaughter and Clarence Streets. Paper alleys that had been overgrown had been mowed and maintained, and overgrowth had been cut back in the areas where it was impeding the street.

Mrs. Townshend stated that there were a number of longer-term issues that needed to be dealt with, including the lack of sidewalks on Slaughter Street. There were driveway violations and parking on the grass violations in that area. Staff was working to come up with interim guidance on parking because they did not want to have people spend a lot of money to put in expensive driveways and aprons and then come have the sidewalk projects come through, so staff would be doing interim compliance on the driveway issue with the anticipation of developing a capital project to install sidewalks within the next several years.

Mrs. Townshend advised members that there was a vacant house on Davis Circle that some residents said had a lot of cat activity. Enforcement staff had checked the residence and stated it was secured and they did not see anything concerning, but it had been vacant for over six (6) years. She assured members that staff would start the process to move it into the dangerous building queue since a number of residents had expressed concern. Mrs. Townshend indicated that the Electric Department had changed out an electrical transformer that was found to be rusted, and a number of active cases had been started on code enforcement issues in response to what they heard from the residents.

Mrs. Townshend explained that speeding had been discussed, and Representative Sean Lynn had funded an electronic radar speed sign that Public Works was working on getting installed. A resident had pointed out one (1) house where there were concerns about criminal activity. Mrs. Townshend contacted the police and it was determined that it was not a candidate for the Safe Communities program because there had not been any documented activity. She explained that Lincoln Park residents were told about the need to call the police if they see problems because if there is no documentation, action cannot be taken by code enforcement or the police. Mrs. Townshend explained that staff was continuing to work through the issues and could update the Committee periodically.

Mr. Lewis stated that there were speeding issues in his district and there had been an electronic speeding sign erected there for years. He had witnessed people speeding down that street with no remorse. Mr. Lewis suggested getting together with the police chief to see if they could utilize officers to perhaps do something such as weekly speed traps, because it was a severe safety issue. He indicated that he had been approached by 10 constituents in his district regarding this problem on East Loockerman Street. Mrs. Townshend stated that staff could follow up on this.

Mr. Anderson expressed thanks for Council President Slavin's leadership and staff for their efforts in coming together regarding Lincoln Park, stating that he had been hearing a lot feedback from residents there who had indicated that things were getting done after waiting for years. He stated that people had been giving up on the neighborhood, and now there was new life and they seemed ready to take it back.

Mrs. Horsey moved to recommend acceptance of the report, seconded by Mr. Caldwell and unanimously carried.

Mr. Caldwell moved for adjournment, seconded by Mrs. Horsey and unanimously carried.

Meeting adjourned at 4:58 p.m.

David L. Anderson
Chairman

DLA/TM/js
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Attachments
Attachment #1 - Handout from NCALL - Restoring Central Dover Plan
Attachment #2 - Brochure - MLK Jr., Educational Community Center, Inc.



CENTRAL DOVER

PLAN AREA

THE PLAN AREA IS MADE UP OF **75** BLOCKS WHICH IS APPROXIMATELY **393** ACRES IN SIZE

RESTORING CENTRAL DOVER

OUR VISION FOR VITALITY

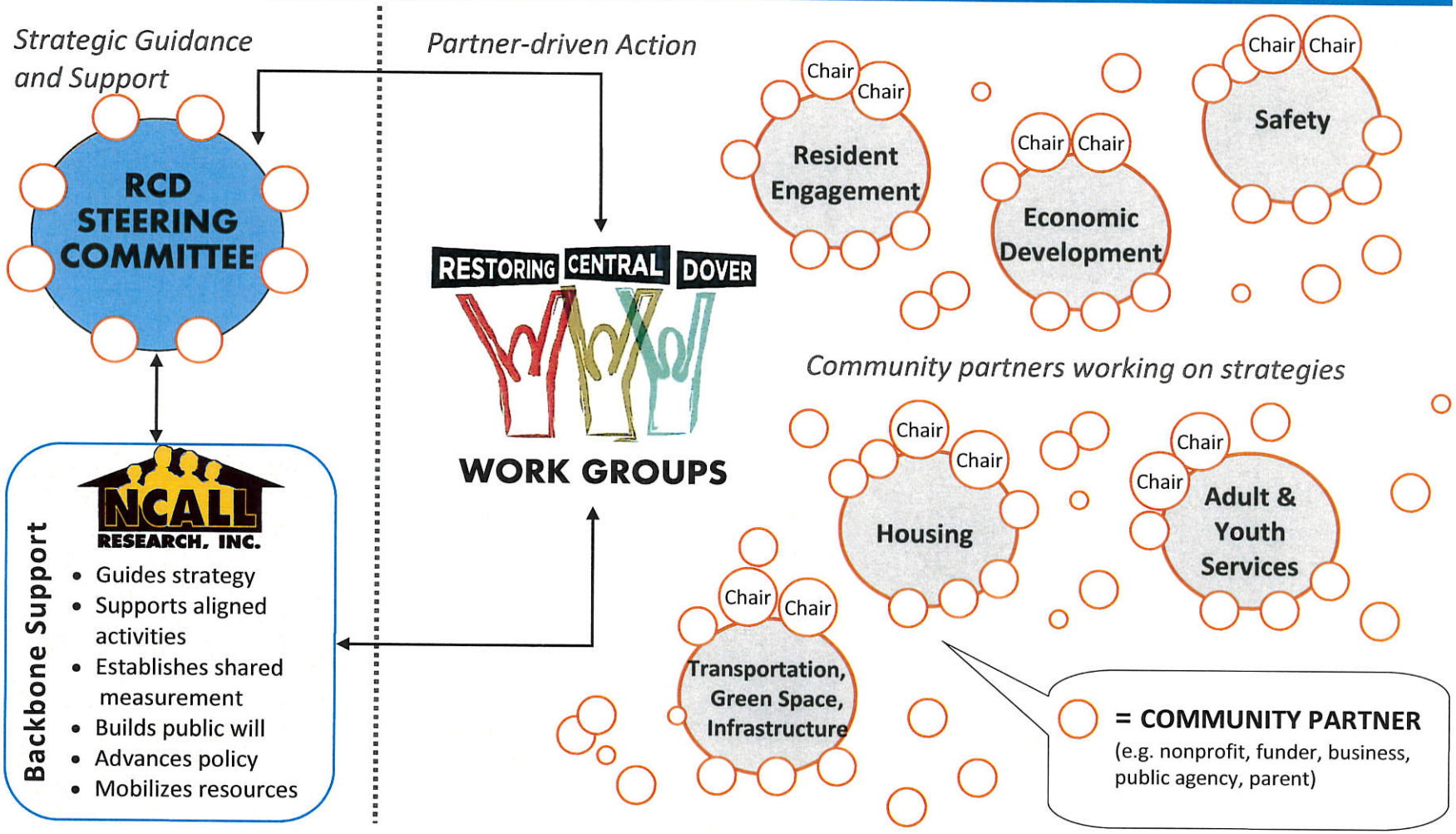
Restoring Central Dover's Neighborhood Plan and Executive Summary are available at www.ncall.org

ATTACHMENT #1
PR&CE Meeting of 09/14/2015

Collective Impact Model

RESTORING CENTRAL DOVER PLAN IMPLEMENTATION

COMMON AGENDA AND SHARED METRICS



Collective Impact is the commitment of a group of important actors from different sectors to a common agenda for solving a specific social problem at scale.

10 ENHANCE OPEN SPACES AND EXPAND GREEN INFRASTRUCTURE								
	Recommendation	Timeframe	Responsibility / Partners	Estimated Non-Capital Cost	Source of Funds	Estimated Capital Costs	Source of Funds	Total Costs
	DEVELOP PROGRAMMED RECREATION SPACES	Intermediate Term	City Dept. of Parks and Recreation	$20,000	State and City	$250,000	State and City	$270,000
	Initial Action Steps - Examine existing and other options for recreational spaces in Central Dover for best use according to community needs Upgrade, and make the existing parks in the plan area accessible and user friendly							
	STRATEGICALLY DEVELOP POCKET PARKS ON VACANT LOTS	Intermediate Term	DDP, City OF Dover	$25,000	WFRF/DDP / City and property owners	$250,000	State and City /DDP	$275,000
	Initial Action Steps - Create pocket parks where vacant land exists that could be used for recreation, relaxing or community gardens.							
	CREATE A WEST LOOCKERMAN GATEWAY PARK	Long Term	City of Dover	$5,000	Owner and City of Dover	$50,000	Owner and City of Dover	$55,000
	Initial Action Steps - Determine site owner's willingness to partner Develop plan for the park and construct the park							
	ENABLE PLAY STREET DESIGNATION	Short Term	Residents / Steering Committee	$10,000	WFRF/NeighborWorks	$0		$10,000
	Initial Action Steps - Meet with the residents to identify the streets and best times during the year to close off a street as a play street Work with the City to determine the procedure for turning a street into a play street during summer months Establish the procedure Establish and publicize the schedule or calendar of when certain blocks of each street would be a play street							
	INTEGRATE GREEN STORMWATER MANAGEMENT ON WATER STREET	Long Term	City of Dover / DNREC	$10,000	State and City of Dover	$0		$10,000
	Initial Action Steps - Contact the City to learn what the plans are for stormwater improvements along Water Street and advocate for the integration of green stormwater management							
	TOTAL COSTS			$235,000		$3,950,000		$4,185,000

Project Component A STRONG COMMUNITY	Milestones *Milestones are the main action steps necessary to implement a program.*	Target Completion Date
Building Community Capital		
Establish Resident-Led Civic Groups	*1. Organize leaders, orient, start having meetings* *2. Formalize association and/or neighborhood watch* *3. Have residents take on more and more leadership aspects of the plan*	*1. by 12/31/2015* *2. by 12/31/2016* *3.by 6/30/2017*
Annual "Celebrating Central Dover" Block Party	*1.Assemble residents, partners and sponsors to plan* *2.Plan all aspects, raise donations* *3.Hold event and continue annually through 6/2020*	*1.by 6/30/2015* *2.by 7/31/2015* *3.by 9/30/2015*
Organize "Community Clean-Up Day"	*1.Secure partners and sponsors* *2.Organize teams, tasks, materials, food/drinks, giveaways* *3.Hold event*	*1.by 12/31/2015* *2.by 3/31/2016* *3.by 10/31/2016*
Prevent Crime & Increase Public Safety		
Establish collaborative, community policing	*1.With Ministerial Association, form citizen oversight committee* *2.Have initial meetings with Dover Police* *3.Establish regular meetings and dialogue*	*1.by 9/30/2015* *2.by12/31/2015* *3.by 3/31/2016*
Deploy Police Unit and Cadets	*1.Seek funding and design unit and cadet program* *2.Discuss/plan with collaborative* *3.Identify officers and cadets and train/orient* *4.Roll out service*	*1.by 9/30/2015* *2.by 9/30/2015* *3.by 12/31/2015* *4.by 3/31/2016*
Expand Surveillance Camera Network	*1.Design and price network* *2.Seek funding, prepare applications/proposals* *3.Installation*	*1.by 9/30/2015* *2.by 12/31/2015* *3.by 6/30/2016*
Improve Lighting (street & house)	*1.Design needed street lighting and porch/house light model and plan* *2.Seek funding, prepare applications/proposals* *3.Install street lights* *4.Install porch/house lights*	*1.by 3/31/2016* *2.by 12/31/2016* *3.by 6/30/2017* *4.by 12/31/2017*

Engage Youth In Community *Establish Police Athletic League*	*1.Police Department and residents plan and organize* *2.Seek funding and volunteers for sustainable program* *3.Roll out program*	*1.by 12/31/2015* *2.by 6/30/2016* *3.by 9/30/2016*
Create Youth Outreach & Education Support Center	*1.Complete construction of Solid Rock Baptist Church community center and Inner City Cultural League center (both are under construction)* *2.Develop programming models for both centers* *3.Start to roll out array of youth & educational services*	*1.by 9/30/2015* *2.by 12/31/2015* *3.by 3/31/2016*
Expand Adult & Family Services *Expand Transitional Housing and Related Services*	*1.Convene transitional housing providers* *2.Finalize project plan to add more units for families with children* *3.Seek funding to develop units according to plan* *4.Start construction* *5.Finish construction, assemble services, put units in service*	*1.by 6/30/2016* *2.by 3/31/2017* *3.by 12/31/2017* *4.by 6/30/2018* *5.by 6/30/2019*
Establish Family Service Collaborative	*1.Engage United Way of Delaware (Dover Office) to lead this* *2.Convene meeting of family service providers* *3.Establish an on-going service provider work group to coordinate services for Central Dover (more targeted, deeper, more convenient)*	*1.by 9/30/2015* *2.by 3/31/2016* *3.by 6/30/2016*
Expand Financial Education and Housing Counseling Services	*1.Identify and recruit participants* *2.Secure meeting space within the plan area* *3.Begin financial coaching at Central Dover site* *4.Begin on-going housing counseling workshops, one on one sessions, and potentially establish a homebuyers club*	*1.by 9/30/2015* *2.by 9/30/2015* *3.by 12/31/2015* *4.by 3/31/2016*

Project Component A STRONG COMMUNITY	Outputs *Outputs are quantifiable measures which represent immediate products or services produced by the program*	Target Completion Date
Build Community Capital *Establish Resident-Led Civic Groups*	*1. Hold 3 - 4 community meetings per year with average attendance of 20 people* *2.Activate a Neighborhood Watch program, recruiting 20-30 residents to have coverage multiple days of the week, as advised by police*	*12/15 to 6/20* *12/16*
Annual "Celebrating Central Dover" Block Party	*1.Hold Annual Block Party Event with 100 people attending*	*9/15 to 6/20*
Organize "Community Clean-Up Day"	*1.Organize and hold event annually involving 50 volunteers/students*	*10/16 to 6/20*
Prevent Crime & Increase Public Safety *Establish Collaborative, Community Policing*	*1.Organize and begin having regular ongoing meetings with police (3-4 per year) with 20 residents and leaders*	*3/16 to 6/20*
Deploy Police Unit and Cadets	*1.Secure funding and implement Police Cadet program of six (6) cadets* *2.City of Dover hire five (5)new full-time police for Downtown unit*	*12/15* *3/16 to 6/20*
Expand Surveillance Camera Network	*1.Design, price, seek funding for grid of 25 additional cameras* *2.Installation of 25 cameras in key parts of plan area*	*12/15* *12/16*
Improve Lighting (street & house)	*1.Design,seek and secure funding for 20 street lights and 150 porch/house lights* *2.Install 20 street lights* *3.Install 150 porch/house lights*	*12/16* *12/17* *12/17*

Engage Youth In Community		
Establish Police Athletic League	*1.Police Department and 5 residents/churches plan, organize, seek funding and 20 police volunteers*	*6/16*
	2.Roll out program with weekly activities for 25 youth.	*9/16*
Create Youth Outreach & Education Support Center	*1.Complete construction of Solid Rock Baptist Church community center and Inner City Cultural League center (total 10,000 sf)*	*9/15*
	2.Develop service menu for both centers	*12/15*
	3.Launch ongoing youth & educational services, multiple days per week, for 25 youth	*3/16 to 6/20*
Expand Adult & Family Services	*1.Convene three (3) transitional housing providers*	*6/16*
Expand Transitional Housing and Related Services	*2.Develop a plan & seek funding to add 10 units for families with children*	*12/17*
	3.Start construction (10 units)	*6/18*
	4.Finish construction, assemble services, put 10 units in service	*6/19*
Establish Family Service Collaborative	*1.Engage United Way of Delaware (Dover Office) to lead this*	*9/15*
	2.Convene meeting of 10 family service agency providers	*3/16*
	3.Establish an on-going work group of service providers and meet quarterly or as needed with attendance of 10-15	*6/16 to 6/20*
Expand Financial Education and Housing Counseling Services	*1.Financial coaching to 25 residents annually (125 total)*	*12/15 to 6/20*
	2.Housing counseling services to 25 residents annually (125 total)	*12/15 to 6/20*

Project Component POSITIVE DEVELOPMENT	Milestones *Milestones are the main action steps necessary to implement a program.*	Target Completion Date
Strengthen Existing Housing Expand Housing Repair Programs	*1.Meet with partners to finalize program details to serve Central Dover* *2.Develop major homeowner repair program* *3. Develop a volunteer home fix-up and repair program* *4.Seek funding from HDF, CDBG, state, and private sources* *5.Provide education and training resources to homeowners (responsibilities, upkeep, financial management)* *6.Implement major repair program (5 homes per year), and volunteer home fix-up program (5-10 homes per year)*	*1.by 12/31/2015* *2.by 6/30/2016* *3.by 6/30/2016* *4.by 12/31/2016* *5.by 12/31/2016* *6.by 1/1/2017*
Strengthen Code Enforcement	*1.Engage consultant to assess department efficiency and identify areas for improvement* *2.Work with homeowners and landlords to provide education and financial incentives to maintain units* *3.DHA & DSHA will notify City when unit fails Section 8/voucher inspection – process in-place* *4.Implement recommended improvements for code enforcement*	*1. by 3/31/2016* *2. by 6/30/2016* *3. by 6/30/2016* *4. by12/31/2016*
Boost Homeownership and Implement Other Affordable Housing Options	*1.Convene developers to build/repair affordable and market-rate homeownership and rental units* *2.Finalize structure of multi-faceted strategy* *3.Recruit potential homeowners - ongoing* *4.Secure capital for projects - ongoing* *5.Undertake predevelopment process* *6.Start construction: new construction & rehab, homeownership & rental*	*1.by12/31/2015* *2.by 3/31/2016* *3.by 6/30/2016 initially* *4.by12/31/2016initially* *5.by 12/31/2016* *6.by 6/30/2017*
Support New Housing & Mixed Use Development *Encourage Zoning Flexibility to Enable In-fill Development*	*1.Formally request the City & Planning Commission to explore new/revised ordinances supporting development in Central Dover* *2.Engage residents in establishing design standards, architectural*	*1.by 12/31/2015* *2.by 3/31/2016*

Facilitate Parcel Assembly & Redevelopment *Evaluate Ways of Providing Financial Incentives for Development* *Provide Assistance for Activating Upper Stories Along Loockerman Street*	*element to compliment the area* *3.Explore land bank and land trust options for redevelopment efforts* *4.City establish financial incentives to promote development* *5.Seek City cooperation to allow upper story housing activation* *6.Develop pilot program with financial assistance for business owners to activate upper stories and combine with façade and unit improvements* *7.Implement pilot program*	*3.by 6/30/2016* *4.by 12/31/2016* *5.by 9/30/2016* *6.by 3/31/2017* *7.by 9/30/2017*
Encourage Reinvestment in Commercial Corridors *Build and Expand Marketing/Branding Efforts for the Loockerman Street Corridor and Central Dover*	*1.Review, revise, & implement Downtown Marketing Plan with updates for public, investors, business owners, & stakeholders* *2.See what marketing/branding is necessary for Central Dover* *3.Ongoing implementation and revision of marketing materials, signage, etc. as necessary* *4.Recruit new businesses to Central Dover*	*1.by 3/31/2016* *2.by 3/31/2016* *3.by 3/31/2017* *4. by 12/31/2017*
Activate Vacant Storefronts and Pop-ups	*1.Have Downtown Dover Partnership (DDP) and Arts community coordinate implementation of creative work by area youth and displays by nonprofit organizations in vacant storefronts* *2.Encourage pop-up stores and incubator businesses by providing free rent incentives*	*1.by 9/30/2015* *2.by 3/31/2016*
Expand Small Business Development Programs/lending, Recruit Major Employers to Establish Satellite Offices/facilities in Commercial Corridor	*1.Assess on-going small business needs in Loockerman Corridor* *2.Continue and expand DDP Technical Assistance for small business including workshops, design assistance, business loans, mentoring, etc.* *3.Hold recruiting meetings with larger employers sharing benefits and facilities available in Central Dover*	*1.by 3/31/2016* *2.by 3/31/2016* *3.by 9/30/2016*

Project Component POSITIVE DEVELOPMENT	Outputs *Outputs are quantifiable measures which represent immediate products or services produced by the program*	Target Dates
Strengthen Existing Housing Expand Housing Repair Programs	*1.Implement substantial repair program (5 homes repaired per year,15-20 homes total)* *2.Implement volunteer home repair program (5-10 homes repaired per year,25 -40 total)* *3.Provide education and training resources to homeowners (responsibilities, upkeep, financial management) – 25 per year (100 total)*	*1/17 to 6/20* *1/17 to 6/20* *12/16 to 6/20*
Strengthen Code Enforcement	*1. Work with homeowners and landlords to provide education and financial incentives to maintain units –25 per year (100 total)* *2.Implement new code enforcement initiative by City*	*6/16 to 6/20* *12/16 to 6/20*
Boost Homeownership and Implement Other Affordable Housing Options	*1.Construct 45 homeownership and rental units (new construction and home repair) – 15 per year*	*6/17 to 6/20*
Support New Housing & Mixed Use Development *Encourage Zoning Flexibility to Enable In-fill Development* *Facilitate Parcel Assembly & Redevelopment* *Evaluate Ways of Providing Financial Incentives for Development* *Provide Assistance for Activating Upper Stories Along Locckerman Street*	*1.Engage residents in establishing design standards, architectural element to compliment the area (10-20 residents)* *2.Secure and utilize ordinance and zoning changes to foster development* *3.City establishes four (4) financial incentive programs to promote development* *4.Develop and implement pilot program with financial assistance for business owners to activate 5 upper stories and combine with façade and unit improvements*	*3/16* *6/16 to 6/20* *12/16* *9/17 to 6/20*

Encourage Reinvestment in Commercial Corridors *Build and Expand Marketing/Branding Efforts for the Loockerman Street Corridor and Central Dover*	*1.Implementation and revision of marketing materials, signage, etc. as necessary targeted to public, investors, businesses, & stakeholders* *2.Recruit new business to Central Dover (1 per year, 3 total)*	*3/17 to 6/20* *12/17 to 6/20*
Activate Vacant Storefronts and Pop-ups	*1.Have Downtown Dover Partnership (DDP) and Arts community coordinate implementation of creative work by area youth and displays by nonprofit organizations in vacant storefronts- (5 storefronts per year,25 total)* *2.Encourage pop-up stores and incubator businesses by providing rent incentives (2 pop-ups per year, 10 total)*	*9/15 to 6/20* *3/16 to 6/2020*
Expand Small Business Development/Lending, Recruit Major Employers to Establish Satellite offices/facilities in Commercial Corridor	*1.Assess on-going small business need, continue and expand DDP Technical Assistance for small businesses including workshops, design assistance, business loans, mentoring, and examine and pilot other opportunities (ongoing service 3 business per year – 12 over 4 years)* *2.Develop and implement recruitment initiative focused on relocating smaller operations to the corridor and targeting mid-size available or vacant properties (1 per year – total of 3)*	*3/16 to 6/20* *9/16 to 6/20*

Project Component AN INTEGRATED PUBLIC REALM & INFRASTRUCTURE	Milestones *Milestones are the main action steps necessary to implement a program.*	Target Completion Date
Improve Transportation Infrastructure *Expand and Enhance Transit Services and Improve Bus Stops and Transit Depot*	*1.Request the City of Dover to conduct an in-depth transportation accessibility study* *2.Advocate with DELDOT/DTC for better bus routes and better times of operation* *3.Change name of bus route 109 to Central Dover* *4. Meet with community and DELDOT/DTC to determine best placement of additional bus shelters and improvements needed at Transit Center* *5.Construct additional bus shelters and add seating, public restrooms and real-time displays at Dover Transit Center*	*1. by 3/31/2016* *2. by 3/31/2016* *3. by 12/31/2016* *4.by 12/31/2016* *5.by 12/31/2018*
Build on Existing Bike Infrastructure	*1.Support and advocate for the proposed improvements and expansions to the bicycle network in Central Dover, especially the enhanced through-access on Route 8 and Loockerman Street.* *2.Examine possibility for development of bike lanes on Route 8 and creation of a north-south bike route through Dover*	*1.by 6/30/2016* *2.by 6/30/2018*
Improve Pedestrian Connectivity and Infrastructure	*1.Repair broken and eroding sidewalks in Central Dover and widen them where possible*	*1.by 9/30/2018*
Enhance Open Spaces and Expand Green Infrastructure *Develop Programmed Recreation Spaces*	*1.Engage Dover Parks & Recreation to create a strategy for existing recreational spaces, community needs, and options for programmed recreation in Central Dover or access for residents to existing spaces* *2.Upgrade and make existing parks in plan area accessible and user friendly*	*1.by 6/30/2016* *2.by 6/30/2018*

Strategically Develop Pocket Parks on Vacant Lots	*1.Finalize identification of sites to develop pocket parks in plan area* *2.Create pocket parks where vacant land exists that could be used for recreation, relaxation or community gardens*	*1.by 6/30/2016* *2.by 6/30/2017*
Enable Play Street Designation	*1.Work with City to develop procedure/ordinance for turning streets into play areas at certain times in summer months* *2.Meet with residents to identify streets and best days/times* *3.Establish and publicize schedule for play streets annually*	*1.by 6/30/2015* *2.by 9/30/2015* *3.by 12/31/2015 initially*
Integrate Green Stormwater Management on Water Street	*1.Contact City to learn about plans for stormwater improvements along Water Street and advocate for integration of green stormwater management construction techniques –follow up as needed*	*1.by 6/30/2019*

Project Component AN INTEGRATED PUBLIC REALM & INFRASTRUCTURE	Outputs Outputs are quantifiable measures which represent immediate products or services produced by the program	Target Dates
Improve Transportation Infrastructure *Expand and Enhance Transit Services and Improve Bus Stops and Transit Depot*	*1.Improved bus routes and times in service for Cetral Dover* *2.Construct 2 additional bus shelters in plan area* *3.Improve Dover Transit Center with shelter, seating, public restroom, and real-time displays*	*6/16 to 6/20* *12/17 to12/18* *12/18 to 12/19*
Build on Existing Bike Infrastructure	*1.Support and advocate for the proposed improvements and expansions to the bicycle network in Central Dover, especially the enhanced through-access plan for Route 8 and Loockerman Street.* *2.Development of bike lanes on Route 8 or alternate, and creation of a north-south bike route through Dover*	*6/16 to 12/17* *6/18 to 6/20*
Improve Pedestrian Connectivity and Infrastructure	*1.Repair broken and eroding sidewalks in Central Dover and widen them where possible*	*9/18 to 6/20*
Enhance Open Spaces and Expand Green Infrastructure *Develop Programmed Recreation Spaces*	*1.Upgrade and make existing parks in plan area more accessible and user friendly (2 parks)*	*6/18 to 6/20*
Strategically Develop Pocket Parks on Vacant Lots	*1.Create pocket parks where vacant land exists that could be used for recreation, relaxing or community gardens (3 parks developed)*	*6/17 to 6/20*
Enable Play Street Designation	*1.Establish play streets and publicize annual schedule for resident use (2 -4 streets)*	*12/15 to 6/20*
Integrate Green Stormwater Management on Water Street	*1.Contact City to learn about plans for stormwater improvements along Water Street and advocate for integration of green stormwater management construction techniques –follow up as needed*	*6/19 to 6/20*

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We're Making a Difference!!!

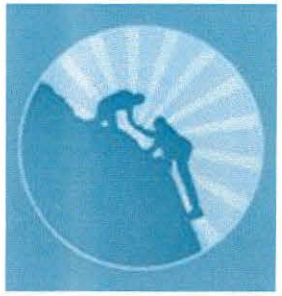


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MLK JR.,
EDUCATIONAL
COMMUNITY CENTER,
INC.

Hope for Today, Building Tomorrow's Future



ATTACHMENT #2
PR&CE Meeting of 09/14/2015

Our Mission

To provide skills, services and opportunities to empower individuals faced with barriers and obstacles that will assist them in restoring community and family self-sufficiency while establishing a roadmap for success.



Our Programs

- Educational Development
  - After School Tutoring
  - Saturday Academy
- Counseling
  - Family
  - Substance Abuse/Addiction
  - Domestic Violence
  - Mental Health
  - Anger Management
  - DUI
- Workforce Development
  - Culinary Arts & Dietary Aide
  - Retail Sales
  - Computer Repair
  - Construction
  - Carpentry Masonry, HAVAC, Plumbing, Flagging
- Adult Education
  - Obtain a high school diploma by converting experiences to graduation credits—designed for high school dropouts ages 16 and up

Our Locations



Manchester Square



Senate View



Dover Community Outreach Center