SPECIAL COUNCIL MEETING - BUDGET REVIEW AGENDA

REVISED

CITY HALL COUNCIL CHAMBERS - 15 LOOCKERMAN PLAZA - DOVER, DELAWARE

MAY 20, 2014 - 6:30 p.m.

Agenda Additions/Deletions

1. **Introduction and Presentation. . . . . (6:30 - 6:45 p.m.)**
2. **Summaries of Fund Revenue and Expenses. . . . . (6:45 - 7:15 p.m.)**
3. **Personnel Information.. . . . . (7:15 - 7:30 p.m.)**

   Break. . . . . (7:30 - 7:40 p.m.)
4. **Revenue Review. . . . . (7:40 - 7:55 p.m.)**
5. **Division Budget Reviews. . . . . (7:55 - 8:45 p.m.)**
6. **Questions, Answers, and Open Discussion. . . . . (8:45 - 9:00 p.m.)**

MAY 21, 2014 - 6:00 p.m. **(Continuation of Recessed Meeting of May 20, 2014)**

Agenda Additions/Deletions

1. **Review of Capital Investment Plan (CIP). . . . . (6:00 - 7:00 p.m.)**

   Break. . . . . (7:00 - 7:10 p.m.)
2. **<u>Financial Forecast by Fund</u>.. . . . . (7:10 - 8:00p.m.)**
   - **A. General Fund**
   - **B. Water/Wastewater Fund**
   - **C. Electric Fund**
3. **<u>City Policies and Procedures</u>.. . . . . (8:00 - 8:30 p.m.)**
   - **A. Financial Policy**
   - **B. Budget Amendment Procedure**
4. **Questions, Answers, and Open Discussion. . . . . (8:30 - 9:00 p.m.)**

CITY COUNCIL HAS RECESSED UNTIL MONDAY, JUNE 2, 2014 AT 6:30 P.M.

MAY 22, 2014 - 6:00 p.m. The Budget Review tentatively scheduled for this evening has been cancelled.

JUNE 2, 2014 - 6:30 p.m. **(Continuation of Recessed Meeting of May 21, 2014)**

Agenda Additions/Deletions

1. **Responses to Council Members' Questions and Inquiries.. . . . . (6:30 - 7:30 p.m.)**
2. **Questions, Answers, and Open Discussion. . . . . (7:30 - 9:00 p.m.)**

(All of the Above Times Are Estimated and Are Subject to Change Based on Length of Discussion)

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THE AGENDA ITEMS AS LISTED MAY NOT BE CONSIDERED IN SEQUENCE. THIS AGENDA IS SUBJECT TO CHANGE TO INCLUDE THE ADDITION OR THE DELETION OF ITEMS, INCLUDING EXECUTIVE SESSIONS.

Memorandum

Office of the City Manager
PO Box 475
Dover, DE 19903
Phone: (302) 736-7005
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E-mail: skoenig@dover.de.us

To: Members of City Council

From: Scott D. Koenig, P.E.
City Manager

Donna S. Mitchell, CPA
Controller/Treasurer

Date: May 14, 2014

Subject: DRAFT Fiscal Year 2014-2015 Operating Budget & Support Documentation

The attached budget book includes all of the supporting documentation for the DRAFT Fiscal Year 2014-2015 Operating Budget. In addition, copies of all of the planned presentations are included for your preview prior to next week's meetings. Also included is a personnel section that includes a summary of positions, a summary of all personnel costs and an analysis of overtime trends. We have continued to make reductions where possible over the past several months. Please review the documents at your earliest convenience. If we receive your questions ahead of the budget presentation, we will try to incorporate answers to your questions with the presentations or during the Question & Answer period identified on the agenda.

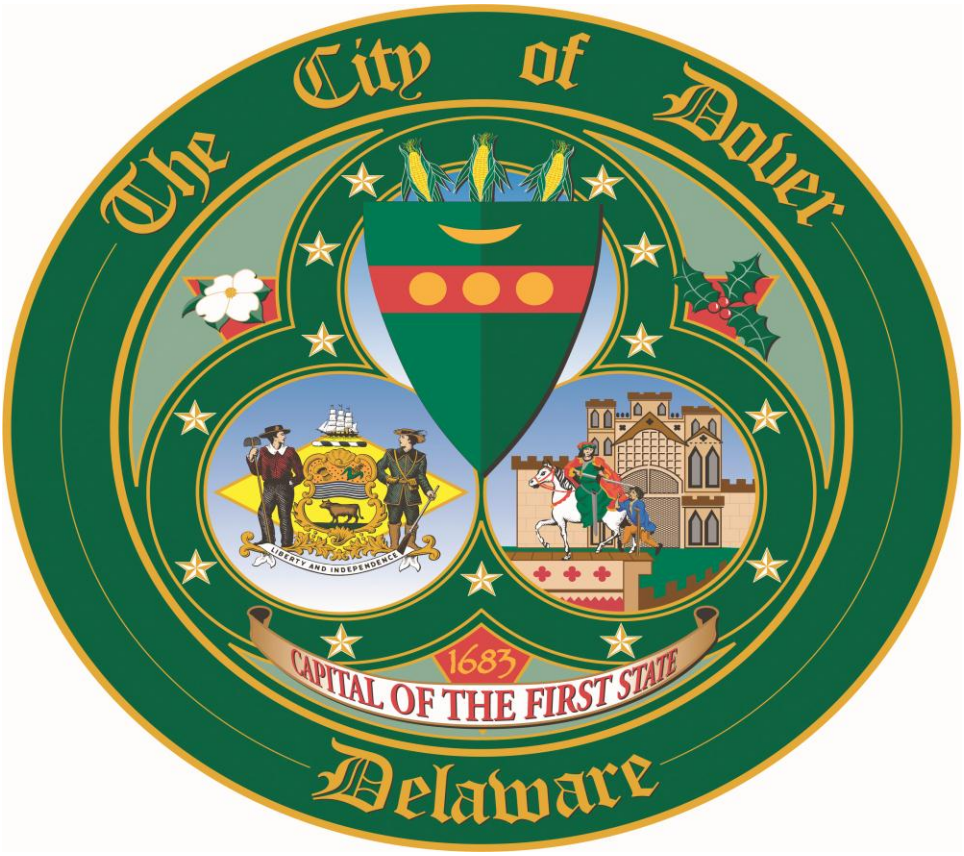
We would like to thank Tracey Lisiecki and Diane Metsch for their hard work and dedication in completing the draft budget for FY 2015.

cc: City Clerk's Office

Annual Operating Budget

For Fiscal Year

July 1, 2014 – June 30, 2015



"Community Excellence Through Quality Service"

Introduction

Contains the following:

- City Manager's Letter
- City of Dover Vision
- City Organizational Chart

City of Dover

May 15, 2014

Members of City Council
City of Dover
Dover, DE 19901

RE: 2014-2015 Proposed Budget

Dear Members of City Council:

Enclosed is the proposed Fiscal Year 2014-2015 City of Dover Operating Budget to be considered by City Council. During the past several months, many members of city staff have worked extremely hard to cut expenses and consolidate operations as much as possible. The proposed budget reflects our continued commitment to providing efficient, basic municipal services for our citizens as well as the business community.

The proposed budget complies with all financial policies. During last year's budget hearings, staff identified a multi-million dollar deficit in the 5-year financial forecast for the General Fund. In order to balance the General Fund budget and align current year revenues with current year expenses, a $0.0722 increase in the tax rate is required. This represents a 21% increase in the property tax rate. There are a number of factors influencing the General Fund including additional capital investment and employee expenses. In the Water/Sewer Fund, we are proposing a $0.45 per 1,000 gallons increase in the Groundwater Surcharge rate for Inflow/Infiltration. This will increase the rate from $1.05 per 1,000 gallons to $1.50 per 1,000 gallons (a 42.9% increase). In addition, the customer charge is proposed to be increased from $1.25 to $2.50 for both water and wastewater. The proposed budget includes no changes to the current electric rates.

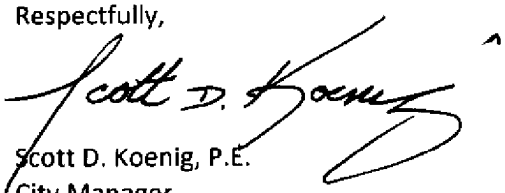
The proposed budget includes pay increases in accordance with the collective bargaining agreements for the Fraternal Order of Police (FOP), the International Brotherhood of Electric Workers (IBEW) and the Dover Organization of Employees (DOE). Pay increases for the non-bargaining employees within the workforce are also included in the proposed budget. As of this date, there is not an approved collective bargaining agreement with the AFSCME bargaining unit; therefore, no pay increases for this group have been included in this document. The total number of full-time personnel will be increased to 348 positions, a net increase of one (1) position over the FY-2014 authorization. The total personnel budget across all funds will be approximately $32.83 million.

Once again, the capital budget has also received significant scrutiny as we have progressed through the budget process. There is a significant increase in funding proposed for the City's Street Program. In addition, the capital budget affords for purchase of over $900,000 in Public Safety equipment that was not included in prior capital budgets. This document also emphasizes the need for continued Utility Capital Investment Purchases and Projects.

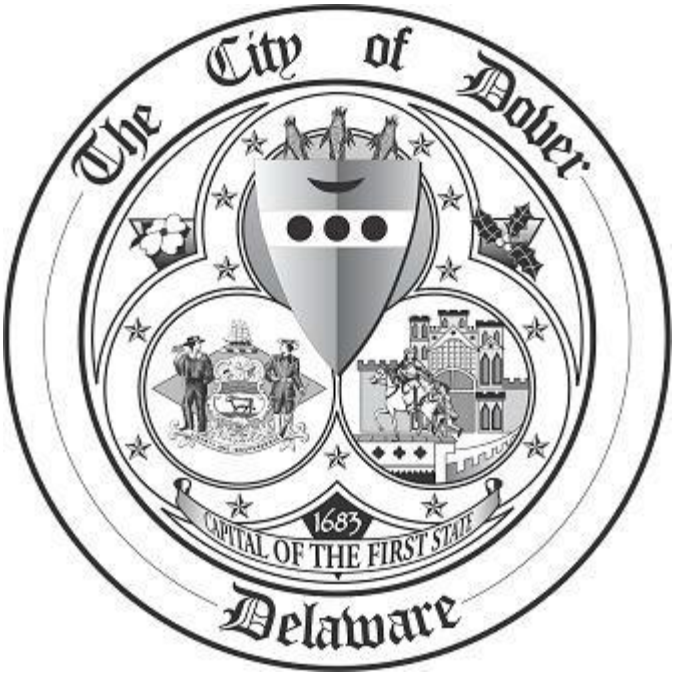
Specific attention has been paid to long-term forecasting with respect to all of our funds (general, water/sewer & electric). Difficult decisions will continue to be required to address structural problems related to future budgets in all of these funds. These decisions will include, but not be limited to, new revenue sources, increases in current revenue sources, further reductions in cost centers, revisions to capital plans, and the potential sale of assets.

If these recommendations are adopted as proposed, the Fiscal Year 2014-2015 Operating Budget is balanced as required. I appreciate your consideration of these recommendations and the potential impacts of all of the decisions necessary to present a balanced budget. I believe everyone involved in this process has put forth their best effort to balance the needs of our citizens, ratepayers and employees. I am looking forward to the opportunity to present this document in detail at the budget hearings.

Respectfully,



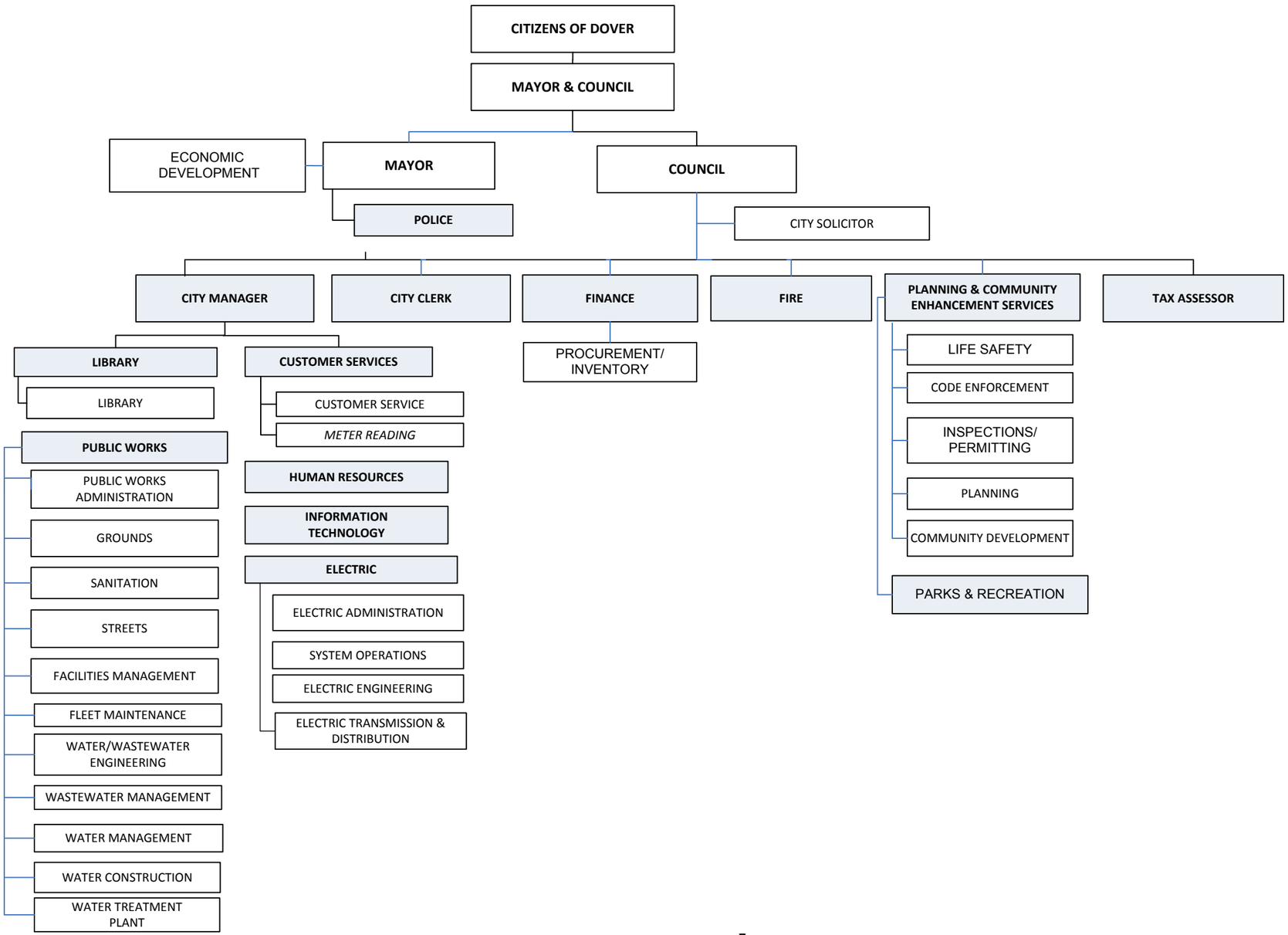
Scott D. Koenig, P.E.
City Manager
skoenig@dover.de.us
(302) 736-7005



VISION

The City of Dover is a place where people want to live! Through the team effort of its elected officials, employees, and citizens, Dover is a clean and safe community, with a future of balanced growth and opportunity where all citizens are heard, enjoy a high quality of life, and diversity is valued.

CITY OF DOVER
FISCAL YEAR 204 ORGANIZATION CHART



City of Dover Fiscal Year 2015 Proposed Budget

Highlights of Overall Budget

May 2014

Policy Compliance

- Revenue Policy
  - #7 – The City will project current revenues on a conservative basis so the actual revenues will consistently meet or exceed budgeted revenues. Revenues greater or less than the original budget will flow through to the audited Ending Budget Balance.
- Expenditure Policy
  - #2 – The City will adopt a balanced budget, by fund, for all funds maintained by the City, in which total anticipated revenues must equal or exceed the budgeted expenditures to budgeted amounts. The Beginning Budget Balance will not be considered a revenue source.
- Budget Balance Policy – General Fund
  - #1 – The City will strive to maintain a minimum Budget Balance, of at least 8% and no greater than 12% of the current year operating revenues for the General Fund, excluding the carry forward balance. (8.33% = 1 month, 12% = 45 days)
- Budget Balance Policy – Water & Wastewater Fund
  - #1 – The City will strive to maintain a minimum Budget Balance, of at least 8% and no greater than 17% of the current year operating revenues for the General Fund, excluding the carry forward balance. (17% = 2 months)
- Budget Balance Policy – Electric Fund
  - #1 – The City will strive to maintain a minimum Budget Balance, of at least 8% and no greater than 12% of the current year operating revenues for the General Fund, excluding the carry forward balance.

Policy Compliance (continued)

	General Fund	Water Utility	Wastewater Utility	Water/Wastewter Fund	Electric Fund
Revenus	$39,147,700	$5,508,300	$8,992,100	$14,500,400	$80,306,500
Expenses	(39,084,300)	(5,160,200)	(8,544,900)	(13,705,100)	(80,286,100)
Surplus/(Deficit)	$63,400	$348,100	$447,200	$795,300	$20,400
Ending Budget Balance	$3,456,400	$1,006,500	$503,700	$1,510,200	$9,274,000
% of Revenue	8.8%	18.3%	5.6%	10.4%	11.5%
Beginning Budget Balance	$3,393,000	$658,400	$56,500	$714,900	$9,253,600

Revenue Changes

- General Fund
  - ✓ Proposed tax increase $.0722 or 21%
  - ✓ Proposed increase in Water/Wastewater Transfers FY16 – FY19
  - ✓ Proposed change to billing for Extra Duty Services
  - ✓ Proposed changes for Planning & Inspection fees for discussion
    - (not included in the Draft Budget)
  - ✓ No proposed sanitation fee increase
  - ✓ No proposed fine increases
  - ✓ No PILOT changes
- Water/Wastewater Fund
  - ✓ Ground water surcharge for Inflow/Infiltration increase $.45 or 42.9%
  - ✓ Customer Charge is increased from $1.25 to $2.50 each water and wastewater
  - ✓ No proposed water fee increases
  - ✓ No proposed sewer fee increases
  - ✓ No proposed impact fee increase
- Electric Fund
  - ✓ No proposed changes

Applicable to All Funds

- Pay increases in accordance with collective bargaining agreements
- Department Heads proposed to receive a 2% pay increase and a $1,250 bonus
- Other Non-bargaining employees proposed to receive a 3% pay increase
- Total Headcount – Added 1 full-time and 8 casual/seasonal positions
  - 2 positions transferred from Water/Wastewater to General Fund
- Personnel Cost Increases – Net increase $16,000, after adjusting for the Pension Accounting change of $2,783,600 in the original FY14 budget
  - Wages decreased $53,500, with the reduction of Police overtime $100,000 and bonus payments
  - Health Care Premiums – The proposed budget continues with the change in the cost sharing allocation for health care premiums to 15%. The medical premiums decreased $115,300 attributed to changes in coverage, new hires at 15%, and a less than a half percent premium increase.
  - Pension & OPEB cost are calculated using actuarial percentages resulting in an increase of $183,800.
- Continues to segregate all vacation sell-back, retirement payouts, and education assistance from Department/Division budgets by transferring estimated cost to a fund expense.

General Fund

- Proposed revenue increased $2,869.700 or 7.9% and expenditures increased $2,250,800 or 6.1%
- Major contributing factors to revenues
  - Property Taxes – $2,207,700 or 20.0%
  - Court of Chancery Fees – $159,800
  - Internal Service Allocations – $577,000 related to pensions
  - Planning/Inspections Permits & Fees – $186,700
  - Municipal Street Aid – $136,500
  - Transfer Taxes – ($215,500)
  - Civil Traffic Penalties – ($100,000)
  - Sanitation Revenues – ($80,900)
- Major contributing factors to expenditures
  - Budget Deficit from FY14 – $555,500
  - Capital Projects – $993,900
  - City Police Pension Required Contribution – $347,600
  - Debt Service for Public Safety Equipment (Fire & Police) – $190,100
  - Pension & Other Post Employment Benefits (Retirement medical) – $97,000
  - Other employment expenses – $100,000
  - Insurance – $65,900
  - Contribution to Downtown Dover Partnership – ($102,400)
  - Street Lights – ($61,500)

Property Taxes

TAXABLE ASSESSED VALUE AS OF DECEMBER 31, 2013	$3,176,191,100
Filed Tax Exemption Requests (scheduled for Annual Appeals)	(229,600)
Supplemental Billing (April)	2,000,000
Annual Appeals	(3,000,000)
Expired Abatements (Capitol Green)	2,822,100
Senior Citizen/Disability Exemption (approx 425 approved; revenue loss $74,316)	(22,000,000)
TOTAL ASSESSED VALUE	$3,155,783,600

CITY OF DOVER
PROJECTED PROPERTY TAX RECEIPTS
ACCRUAL METHOD OF ACCOUNTING
7/01/14 - 6/30/15

	Curent Rate	Proposed Rate
	$0.3378	$0.4100
Using a tax of $0.3378 per $100 of assessment, the estimated gross 7/01/14 billing will be	$10,660,200	$12,938,700
Penalties	50,000	50,000
Estimated Quarterly Billing	22,000	22,000
PROJECTED PROPERTY TAX RECEIPT SUBTOTAL	**$10,732,200**	**$13,010,700**
BID 1 - Using a rate of $0.0634 per $100 of assessment, the estimated gross 7/01/14 billing will be	24,400	24,400
BID 2 - Using a rate of $0.0349 per $100 of assessment, the estimated gross 7/01/14 billing will be	20,500	20,500
BID 3 - Using a rate of $0.0156 per $100 of assessment, the estimated gross 7/01/14 billing will be	5,100	5,100
TOTAL BID TAXES	**$50,000**	**$50,000**
Pay In Lieu of Taxes		
Luther Towers $27,200; State of Delaware $285,000; Delaware State Housing Authority $4,000; St Andrews $800	**$317,000**	**$317,000**
PROJECTED PROPERTY TAX RECEIPTS FOR FY 2015	**$11,049,200**	**$13,327,700**
$0.01 of tax rate equates to: $ 315,578.36		
PROJECTED DOVER REALTY TRANSFER TAX RECEIPTS	**$1,100,000**	

City of Dover, Delaware
Computation of Legal Debt Margin
General Obligation Bonds
(amounts expressed in thousands)

	Projected 2015	Projected 2014	2013	2012	2011	2010	2009
Debt Limit	$ 159,295	$ 157,718	$ 157,186	$ 156,429	$ 155,838	$ 144,341	$ 144,965
Net (Taxable) Assessed Value on Books	3,185,898	3,154,354	3,143,717	3,128,585	3,116,765	2,886,826	2,879,943
Total net debt applicable to limit	7,335	4,049	4,479	2,127	1,550	1,820	2,080
Legal Debt Margin	$ 151,960	$ 153,669	$ 152,707	$ 154,302	$ 154,288	$ 142,521	$ 142,885
Total Net Debt applicable to limit as a percentage of debt limit	4.60%	2.57%	2.85%	1.36%	1.00%	1.26%	1.44%

Legal Debt Margin Calculation for Fiscal Year 2015

Net (Taxable) Assessed Value on Books	$ 3,185,898	$ 3,154,354	$ 3,143,717	$ 3,128,585
Debt Limit - 5 Percent of Total Assessed Value	$ 159,295	$ 157,718	$ 157,186	$ 156,429
DEBT (For which the City's full faith and credit has been pledged)				
Gross Bonded Debt	7,335	4,049	4,479	2,127
LEGAL DEBT MARGIN	$ 151,960	$ 153,669	$ 152,707	$ 154,302

IMPORTANT NOTE: The Total Net Debt applicable to the debt limit includes the remaining Series 2003 Bonds, Series 2014 Bonds, 2014 tax exempt loan and the 2012 PNC Loan.

Source: City of Dover Financial Reports, City of Dover Charter, Section 50(b), and Tax Assessor's Office
July 2009 the Charter was amended and the debt limit was reduced from 25% of the total assessed value to 5%.

Water/Wastewater Fund

- Proposed revenue increased $703,200 or 5.1% and expenses increased $436,400 or 3.3%
- Major contributing factors to revenues
  - Groundwater inflow adjustment – $537,900 or 40.6%
  - Customer charge – $185,800 Water & $174,900 Wastewater
  - Water Service fees – ($300,100)
  - Wastewater Service fees – $64,100
  - Wastewater Treatment fees – ($77,700)
  - Wastewater Impact Fees – $104,900
  - Water Impact Fees – $115,700
- Major contributing factors to expenses
  - Wastewater Capital Projects – $470,000
  - Kent County Treatment fees – $130,200
  - Internal Service allocations – $157,300 related to Pensions
  - Debt Service – $132,500
  - Transferred two positions to General Fund – ($134,500)
  - Phase-out of Construction Division – ($98,900)

Inflow/Infiltration Capital Maintenance Program

Proposed Revenue Increase - Based on FY13 Actual Results

County Treatment Fee Revenue	$ 2,926,616
Groundwater Revenue	1,314,033
Subtotal	4,240,649
Less County Treatment Expense	(3,631,516)
Difference	$ 609,133
5 Yr Avg. I & I CIP Expense	$ 1,170,000
Annual Increase to cover Capital cost	$ 560,867
Current Rate for I & I	$ 1.05
Revised Rate to cover CIP	$ 1.50
FY13 T/Gallons	1,242,238
Additional Calculated Revenue	$ 559,000

Water & Wastewater In City Utility Rates

	Current Rate	Proposed Rate	% Change
Water	$ 3.00	$ 3.00	0.0%
Wastewater	2.65	2.65	0.0%
KC Treatment	2.34	2.34	0.0%
Groundwater I & I	1.05	1.50	42.9%
Customer Charged	2.50	5.00	100.0%
Total	$ 11.54	$ 14.49	25.6%

Average Household - 7,000 gallons

	Bill	Bill	Change
Water	$ 21.00	$ 21.00	0.0%
Wastewater	18.55	18.55	0.0%
KC Treatment	16.38	16.38	0.0%
Groundwater I & I	7.35	10.50	42.9%
Customer Charged	2.50	5.00	100.0%
Total	$ 65.78	$ 71.43	8.6%
		$ 5.65	Increase

Electric Fund

- Proposed revenue decreased ($2,679,100) or 3.2% and expenses decreased by ($890,000) or 1.1%
- Major contributing factors to revenues
  - Transfer from Rate Stabilization Reserve – ($4,000,000)
  - Customer sales – $1,756,300
  - Utility taxes – ($195,300) (Sales on customers required to pay taxes are down)
  - Interfund service allocations from Water/Wastewater have been discontinued ($98,500)
  - Interest earnings – ($107,400)
- Major contributing factors to expenses
  - Power Supply – ($6,075,900)
  - Power Generation – $5,842,700
  - Division expenses $1,134,500 offset by pension change ($1,314,200)
  - Utility taxes – ($195,300) in conjunction with revenue decrease
  - Internal service allocations – $321,200, related to pensions
  - Inventory write off expense - ($175,000) was re-implemented to cover any obsolete adjustments needed this next fiscal year
  - Fully funded OPEB liability rather than Phase-In Plan over 10 years – $34,100

City of Dover
Rate & Fee Trends

GENERAL FUND	Actual 2005/06	Actual 2006/07	Actual 2007/08	Actual 2008/09	Actual 2009/10	Actual 2010/11	Actual 2011/12	Actual 2012/13	Budget 2013/14	Proposed 2014/15
Rolled Back Property Tax Rate @ 100% value	$0.3100					*$0.3108*				
Property Tax Rate Approved/Proposed	$0.3300	$0.3300	$0.3300	$0.3300	$0.3300	*$0.3378*	$0.3378	$0.3378	$0.3378	$0.4100
Property Tax Rate Increase (without 100% rollback)	$0.02					$0.0270				
Trash Fees (in City) - implemented FY2000	$5.85	$5.85	$5.85	$5.85	$5.85	$11.70	$11.70	$17.00	$17.00	$17.00
Trash Fees (outside City)	$18.72	$18.72	$23.00	$29.00	$29.00	$42.75	$42.75	$42.75	$42.75	$42.75
Transfer from Electric Utility	8.4%	5.1% *	7.2%	6.6%	6.5%	8.0%	8.0%	$8 million	$8 million	$8 million
% of Electric Fund Revenues								8.3%	9.6%	9.9%
% of General Fund Revenues								22.3%	22.5%	20.4%
Transfer from Water/Wastewater Utility	4.4%	4.5%	4.6%	5.0%	4.5%	0.0%	4.5%	$500,000	$500,000	$500,000
% of Water/Wastewater Fund Revenues								3.7%	3.6%	3.4%
% of General Fund Revenues								1.4%	1.4%	1.3%
WATER/WASTEWATER FUND										
Water per 1,000 gal	$2.45	$2.45	$2.45	$2.45	$2.70	$3.00	$3.00	$3.00	$3.00	$3.00
Water per 1,000 gal (Outside City)	$3.68	$3.68	$3.68	$3.68	$4.05	$4.50	$4.50	$4.50	$4.50	$4.50
Water Flat Rate Charge (new source)	$1.25	$1.25	$1.25	$1.25	$1.25	$1.25	$1.25	$1.25	$1.25	$2.50
Wastewater per 1,000 gal. Charge	$2.10	$2.10	$2.10	$2.10	$2.10	$2.65	$2.65	$2.65	$2.65	$2.65
Wastewater per 1,000 gal (Outside City)	$3.15	$3.15	$3.15	$3.15	$3.15	$3.98	$3.98	$3.98	$3.98	$3.98
Wastewater Flat Rate Charge (new source)	$1.25	$1.25	$1.25	$1.25	$1.25	$1.25	$1.25	$1.25	$1.25	$2.50
Kent County Sewer Treatment Fee - Rate set by County	$2.13	$2.13	$2.34	$2.34	$2.34	$2.34	$2.34	$2.34	$2.34	$2.34
Kent County Sewer Adjustment (new source - City)						$1.05	$1.05	$1.05	$1.05	$1.50
ELECTRIC FUND										
Residential Rate Changes (includes any PCA adj.)	$0.0976	Full Year at $0.1218	$0.1343	$0.1450	$0.1450	$0.1407	$0.1364	$0.1316	$0.1204	$0.1204
Increase %	6.4%	28.9%	10.3%	8.0%	0.0%	-3.0%	-3.1%	-3.5%	-11.7%	-8.5%
Cumulative % Change		35.3%	45.6%	53.5%	53.5%	50.6%	47.5%	44.0%	32.3%	23.8%
Electric Fund Customer Charge	$5.00	$5.00	$5.00	$5.00	$5.00	$5.00	$5.00	$5.00	$5.00	$5.00
Reconnect Fees	$50 - $100	$50 - $100	$50 - $100	$50 - $100	$50 - $100	$50 - $100	$50 - $100	$50 - $100	$50 - $100	$50 - $100
Return Check Fees	$25	$25	$25	$25	$25	$25	$25	$25	$25	$25

Fund Summaries & Reserve Accounts

Contains the following subsections:

- All Funds Summary
- General Fund
- Water/Wastewater Fund
- Electric Fund
- Charter Article IV Sec44 & Financial Policies

City of Dover
All Funds Summary
Fiscal 2015 Budget

Fund or Reserve Account	Beginning Balances	Revenues/ Transfers In	Expenses/ Transfers Out	Ending Balances
General Fund				
Operating Fund	$ 3,393,000	$ 39,147,700	$ (39,084,300)	$ 3,456,400
Contingency Account	716,000	3,500	-	719,500
Capital Project Fund	117,100	6,004,600	(6,004,600)	117,100
Capital Asset Reserve	509,800	2,500	-	512,300
Parkland Reserve	203,800	1,000	-	204,800
Total General Fund	4,939,700	45,159,300	(45,088,900)	5,010,100
Water/Wastewater Fund				
Operating Fund	714,900	14,500,400	(13,705,100)	1,510,200
Contingency Account	297,400	5,100	-	302,500
I & E Fund	2,081,200	4,340,600	(4,648,200)	1,773,600
Capital Asset Reserve	1,026,900	17,400	-	1,044,300
Impact Fee Reserve	3,020,500	51,300	(1,315,600)	1,756,200
Total Water Fund	7,140,900	18,914,800	(19,668,900)	6,386,800
Electric Fund				
Operating Fund	9,253,600	80,306,500	(80,286,100)	9,274,000
Contingency Account	820,100	5,900	-	826,000
Insurance Reserve	738,300	5,300	-	743,600
Rate Stabilization Reserve	10,507,300	75,700	-	10,583,000
I & E Fund	3,362,200	5,024,800	(4,936,100)	3,450,900
Depreciation Reserve	9,898,000	100,200	-	9,998,200
Future Capacity Reserve	10,076,200	72,500	-	10,148,700
Total Electric Fund	44,655,700	85,590,900	(85,222,200)	45,024,400
Less:				
Interfund Operating Transfers		(8,500,000)	8,500,000	
Capital and Reserve Transfers		(11,341,800)	11,341,800	
Interfund Allocations		5,031,300	(5,031,300)	
Subtotal Major Operating Funds	56,736,300	134,854,500	(135,169,500)	56,421,300
Workers Compensation	1,135,000	501,100	(637,200)	998,900
Community Transportation Fund	78,900	1,500,500	(1,500,500)	78,900
Police Grants	77,200	339,000	(384,000)	32,200
Library Grants	17,300	274,100	(270,100)	21,300
CDBG	-	243,600	(243,600)	-
Total All Funds & Reserves	$ 58,044,700	$ 137,712,800	$ (138,204,900)	$ 57,552,600

Notes: Special Revenue Funds with receipts that pass over to the General Fund are not individually included. These are Municipal Street Aid, Civil Traffic Penalties, and Transfer Taxes.

GENERAL FUND
CASH RECEIPT SUMMARY

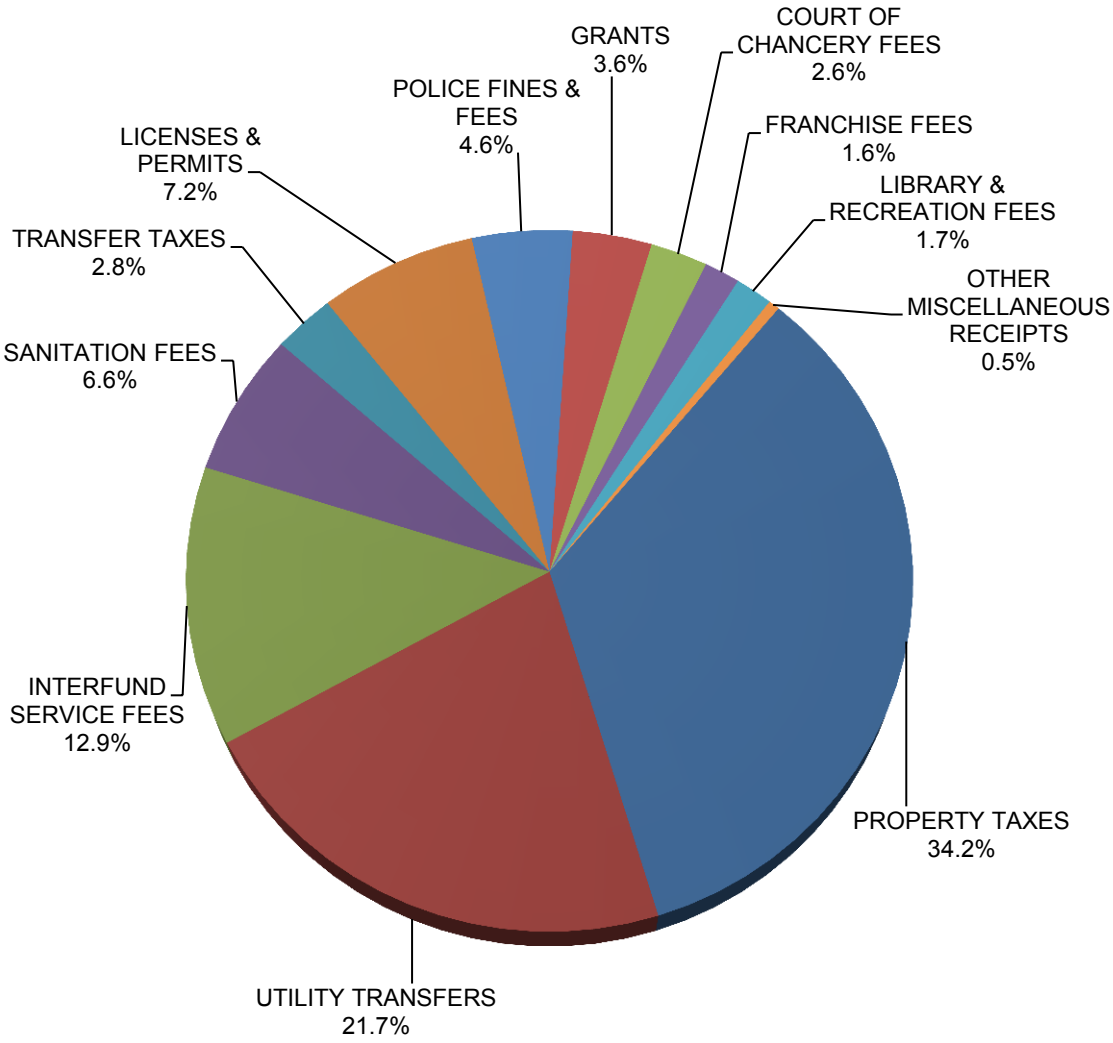
		2012/13 ACTUAL	2013/14 BUDGET	2013/14 REVISED	2014/15 PRELIMINARY	2014/15 PROPOSED	$ DIFFERENCE FY 15 PP VS FY14 BUDGET	% CHG FY15 VS FY14
	RECEIPTS							
1	**BEGINNING BALANCE**	**3,851,086**	**3,455,200**	**4,219,800**	**3,393,000**	**3,393,000**	**(62,200)**	**-1.8%**
2	FINES AND POLICE REVENUE	612,193	666,000	573,900	629,300	629,300	(36,700)	**-5.5%**
3	INVESTMENT INCOME	93,173	75,000	40,000	40,000	40,000	(35,000)	**-46.7%**
4	LIBRARY REVENUES	64,584	66,600	70,500	71,600	71,600	5,000	**7.5%**
5	KENT COUNTY BOOK REIMBURSEMENT	406,481	400,000	460,000	450,000	450,000	50,000	**12.5%**
6	BUSINESS LICENSES	1,462,503	1,460,000	1,460,000	1,460,000	1,460,000	-	**0.0%**
7	PERMITS AND OTHER FEES	1,162,765	1,167,500	1,332,500	1,214,200	1,354,200	186,700	**16.0%**
8	MISCELLANEOUS CHARGES	106,997	63,300	53,100	53,900	53,900	(9,400)	**-14.8%**
9	POLICE EXTRA DUTY	703,575	650,000	650,000	663,000	659,500	9,500	**1.5%**
10	PROPERTY TAXES	11,076,335	11,120,000	11,046,000	11,049,200	13,327,700	2,207,700	**19.9%**
11	BID REVENUE	50,060	49,500	49,500	50,000	50,000	500	**1.0%**
12	RECREATION REVENUE	144,490	133,000	148,800	148,800	148,800	15,800	**11.9%**
13	FRANCHISE FEE	618,347	606,200	636,000	636,000	636,000	29,800	**4.9%**
14	SANITATION FEES	2,624,877	2,676,500	2,595,600	2,595,600	2,595,600	(80,900)	**-3.0%**
15	RENT REVENUE - GARRISON FARM	117,247	118,500	118,500	101,400	101,400	(17,100)	**-14.4%**
16	COURT OF CHANCERY FEES	917,700	863,200	1,002,200	917,700	1,023,000	159,800	**18.5%**
17	**RECEIPTS SUBTOTAL**	**20,161,327**	**20,115,300**	**20,236,600**	**20,080,700**	**22,601,000**	**2,485,700**	**12.4%**
18	**INTERFUND SERVICE RECEIPTS**							
19	INTRAFUND SERVICE RECEIPTS W/WW	1,046,492	1,134,900	1,360,300	1,359,800	1,390,700	255,800	**22.5%**
20	INTRAFUND SERVICE RECEIPTS ELECTRIC	3,195,818	3,319,400	3,572,700	3,593,100	3,640,600	321,200	**9.7%**
21	**INTERFUND SERVICE RECEIPTS SUBTOTAL**	**4,242,310**	**4,454,300**	**4,933,000**	**4,952,900**	**5,031,300**	**577,000**	**13.0%**
22	**GRANTS:**							
23	POLICE RELATED/EXTRA DUTY	170,337	110,000	126,800	124,000	124,000	14,000	**12.7%**
24	POLICE PENSION GRANT	577,765	500,000	500,000	500,000	500,000	-	**0.0%**
25	GREEN ENERGY GRANT	-	98,500	98,500	98,500	98,500	-	**0.0%**
26	DEMA GRANTS/OTHER GRANTS	92,641	-	-	-	-	-	**0.0%**
27	MISC GRANT REVENUE	1,224	25,000	25,000	70,000	25,000	-	**0.0%**
28	VERIZON RESERVE	50,000	-	-	-	-	-	**0.0%**
29	**GRANTS SUBTOTAL**	**891,967**	**733,500**	**750,300**	**792,500**	**747,500**	**14,000**	**1.9%**
30	**TRANSFERS FROM:**							
31	TRANSFER TAX	1,107,959	1,315,500	1,393,000	1,100,000	1,100,000	(215,500)	**-16.4%**
32	MUNICIPAL STREET AID	531,121	527,400	663,900	663,900	663,900	136,500	**25.9%**
33	CIVIL TRAFFIC PENALTIES	299,828	600,000	368,400	500,000	500,000	(100,000)	**-16.7%**
34	WATER/WASTEWATER	500,000	500,000	500,000	500,000	500,000	-	**0.0%**
35	ELECTRIC	8,000,000	8,000,000	8,000,000	8,000,000	8,000,000	-	**0.0%**
36	OTHER RESERVES	4,485	32,000	32,000	4,000	4,000	(28,000)	**-87.5%**
37	**TRANSFERS FROM SUBTOTAL**	**10,443,393**	**10,974,900**	**10,957,300**	**10,767,900**	**10,767,900**	**(207,000)**	**-1.9%**
38	**TOTAL REVENUES**	**35,738,997**	**36,278,000**	**36,877,200**	**36,594,000**	**39,147,700**	**2,869,700**	**7.9%**
39	**TOTAL BEGINNING BALANCE & REVENUE**	**39,590,083**	**39,733,200**	**41,097,000**	**39,987,000**	**42,540,700**	**2,807,500**	**7.1%**

GENERAL FUND
EXPENSE SUMMARY

		2012/13 ACTUAL	2013/14 BUDGET	2013/14 REVISED	2014/15 PRELIMINARY	2014/15 PROPOSED	$ DIFFERENCE FY 15 PP VS FY14 BUDGET	% CHG FY15 VS FY14
1	**DEPARTMENT EXPENSES:**							
2	CITY CLERK	315,512	334,400	371,700	377,700	383,000	48,600	**14.5%**
3	COUNCIL	101,707	107,800	107,800	115,100	115,100	7,300	**6.8%**
4	TAX ASSESSOR	187,438	198,300	208,400	339,900	310,000	111,700	**56.3%**
5	FIRE	654,884	692,100	741,600	727,300	716,100	24,000	**3.5%**
6	GROUNDS MAINTENANCE	961,489	948,500	1,160,700	1,083,600	1,123,800	175,300	**18.5%**
7	LIBRARY	1,169,605	1,330,400	1,336,900	1,395,700	1,393,100	62,700	**4.7%**
8	RECREATION	644,346	708,200	717,200	713,900	706,400	(1,800)	**-0.3%**
9	LIFE SAFETY	452,175	468,200	491,400	511,400	504,800	36,600	**7.8%**
10	CODE ENFORCEMENT	326,437	377,100	432,300	418,400	418,400	41,300	**11.0%**
11	PLANNING	399,461	444,800	422,600	439,600	444,000	(800)	**-0.2%**
12	INSPECTIONS	493,902	540,300	695,200	605,200	602,100	61,800	**11.4%**
13	ECONOMIC DEVELOPMENT	219,947	215,200	215,200	221,600	223,600	8,400	**3.9%**
14	POLICE	13,426,744	13,571,800	13,988,700	14,228,700	13,981,100	409,300	**3.0%**
15	POLICE EXTRA DUTY	831,510	760,000	776,800	675,100	712,500	(47,500)	**-6.3%**
16	STREETS	705,071	603,700	660,300	817,600	665,100	61,400	**10.2%**
17	SANITATION	2,003,887	2,153,800	2,253,500	2,277,700	2,248,000	94,200	**4.4%**
18	CITY MANAGER	497,281	457,300	460,000	481,200	592,500	135,200	**29.6%**
19	INFORMATION TECHNOLOGY	611,301	660,500	740,000	732,500	728,800	68,300	**10.3%**
20	FINANCE	854,310	906,500	980,000	959,100	947,000	40,500	**4.5%**
21	PUBLIC WORKS - ADMINISTRATION	360,118	425,800	513,100	492,300	514,600	88,800	**20.9%**
22	FACILITIES MANAGEMENT	638,748	632,600	689,100	696,600	677,800	45,200	**7.1%**
23	PUBLIC WORKS - ENGINEERING	-	-	-	158,600	192,600	192,600	**0.0%**
24	PROCUREMENT & INVENTORY	530,208	517,600	559,400	563,800	556,000	38,400	**7.4%**
25	FLEET MAINTENANCE	630,686	720,700	770,900	780,100	776,700	56,000	**7.8%**
26	CUSTOMER SERVICE	860,657	1,109,400	1,232,200	1,188,800	1,185,300	75,900	**6.8%**
27	HUMAN RESOURCES	295,146	334,300	393,100	373,500	379,900	45,600	**13.6%**
28	MAYOR	81,073	83,300	83,300	81,400	79,400	(3,900)	**-4.7%**
29	**DEPARTMENT SUBTOTALS**	**28,253,643**	**29,302,600**	**31,001,400**	**31,456,400**	**31,177,700**	**1,875,100**	**6.4%**
30	**OTHER EXPENDITURES:**							
31	DEBT SERVICE	369,073	557,300	557,300	518,400	708,600	151,300	**27.1%**
32	CONTRIBUTION TO DDP	180,000	162,400	162,400	201,000	60,000	(102,400)	**-63.1%**
33	MISCELLANEOUS GRANT RELATED EXP	-	25,000	25,000	25,000	25,000	-	**0.0%**
34	INSURANCE	628,633	658,900	658,900	724,800	724,800	65,900	**10.0%**
35	RETIREES HEALTH CARE	1,620,600	1,636,500	1,636,500	1,636,500	1,636,500	-	**0.0%**
36	OTHER EMPLOYMENT EXPENSES	-	400,000	118,800	652,400	500,000	100,000	**25.0%**
37	GENERAL PENSION UNFUNDED LIABILITY	1,693,500	1,159,100	121,000	-	-	(1,159,100)	**-100.0%**
38	POLICE PENSION FUND - STATE GRANT	577,765	500,000	500,000	500,000	500,000	-	**0.0%**
39	POLICE PENSION UNFUNDED LIABILITY	495,000	307,400	689,400	655,000	655,000	347,600	**113.1%**
40	UNCOLLECTIBLES - TRASH AND OTHER	10,000	10,000	10,000	50,000	50,000	40,000	**400.0%**
41	STREET LIGHTS	878,760	836,000	774,500	774,500	774,500	(61,500)	**-7.4%**
42	**OTHER EXPENSE SUBTOTAL**	**6,453,331**	**6,252,600**	**5,253,800**	**5,737,600**	**5,634,400**	**(618,200)**	**-9.9%**
43	**TRANSFERS**							
45	TRANSFER TO CAPITAL FUND - PROJECTS	613,400	1,278,300	1,448,800	2,500,000	2,272,200	993,900	**77.8%**
47	TRANSFER TO VERIZON RESERVE	50,000	-	-	-	-	-	**0.0%**
50	**TRANSFERS SUBTOTAL**	**663,400**	**1,278,300**	**1,448,800**	**2,500,000**	**2,272,200**	**993,900**	**77.8%**
51	**TOTAL EXPENDITURES**	**35,370,374**	**36,833,500**	**37,704,000**	**39,694,000**	**39,084,300**	**2,250,800**	**6.1%**
52	**BUDGET BALANCE**	**4,219,709**	**2,899,700**	**3,393,000**	**293,000**	**3,456,400**	**556,700**	**19.2%**
53	**TOTAL BUDGET BALANCE & EXPENDITURES**	**39,590,083**	**39,733,200**	**41,097,000**	**39,987,000**	**42,540,700**	**2,807,500**	**7.1%**
54	EXCEEDS/(REMAINS)TO MEET REQUIREMENT	1,360,600	(2,500)	442,800	(2,634,500)	324,900		

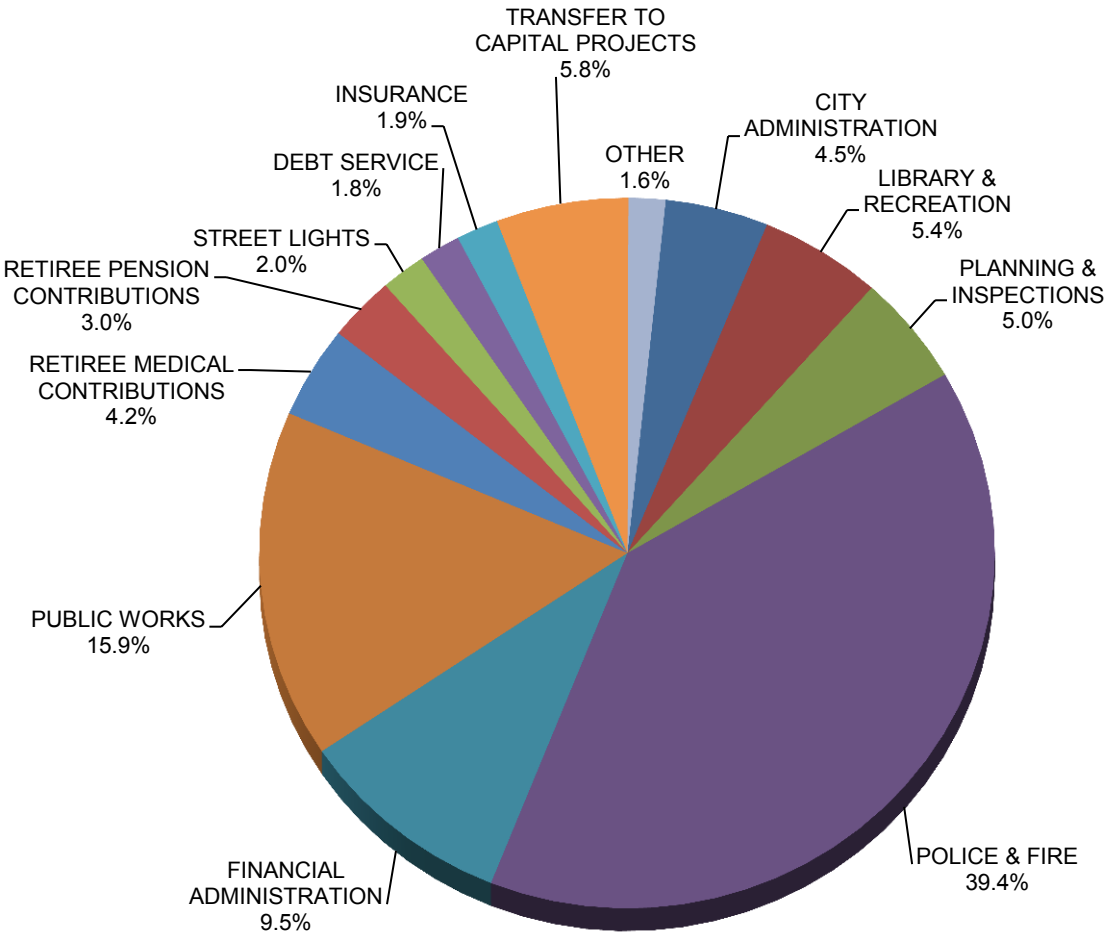
		2012/13 ACTUAL	2013/14 BUDGET	2013/14 REVISED	2014/15 PRELIMINARY	2014/15 PROPOSED	$ DIFFERENCE FY 15 PP VS FY14 BUDGET	POLICY
55	**RESERVE BALANCES**							
56	CONTINGENCY	733,985	723,600	716,000	716,000	719,500	(4,100)	2% OF REV

Fiscal Year 2014/2015
General Fund Revenue



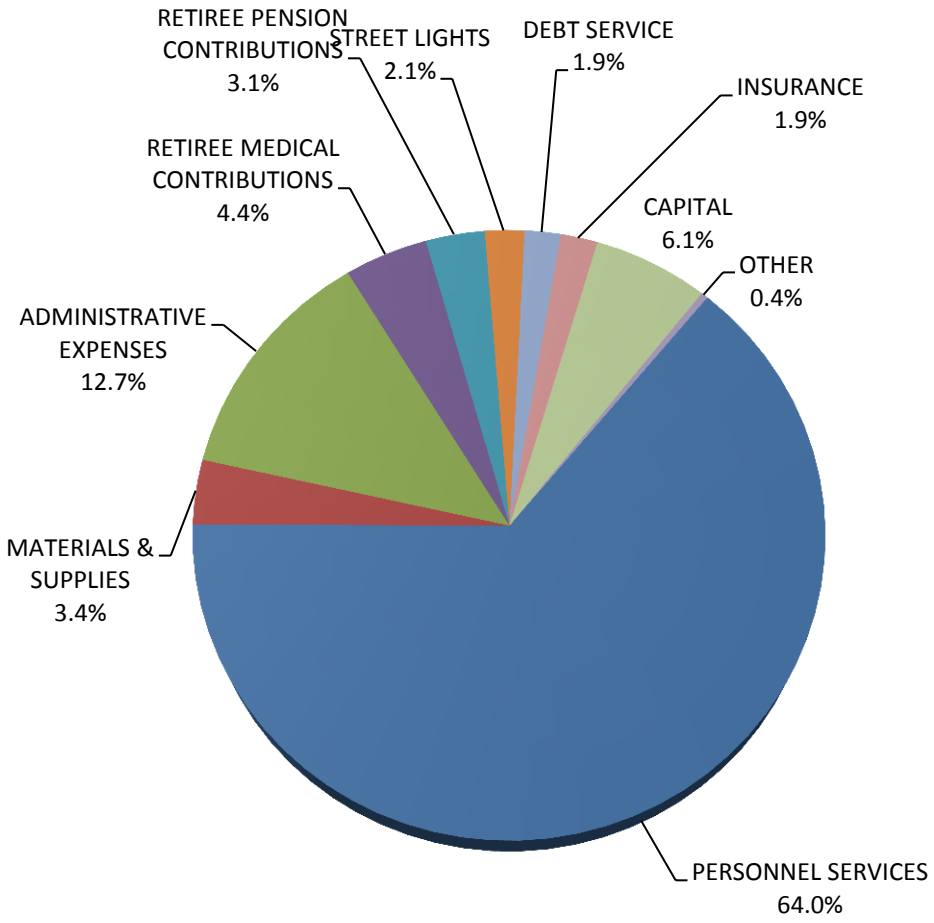
Fiscal Year 2014/2015
General Fund Expenditures

By Major Function

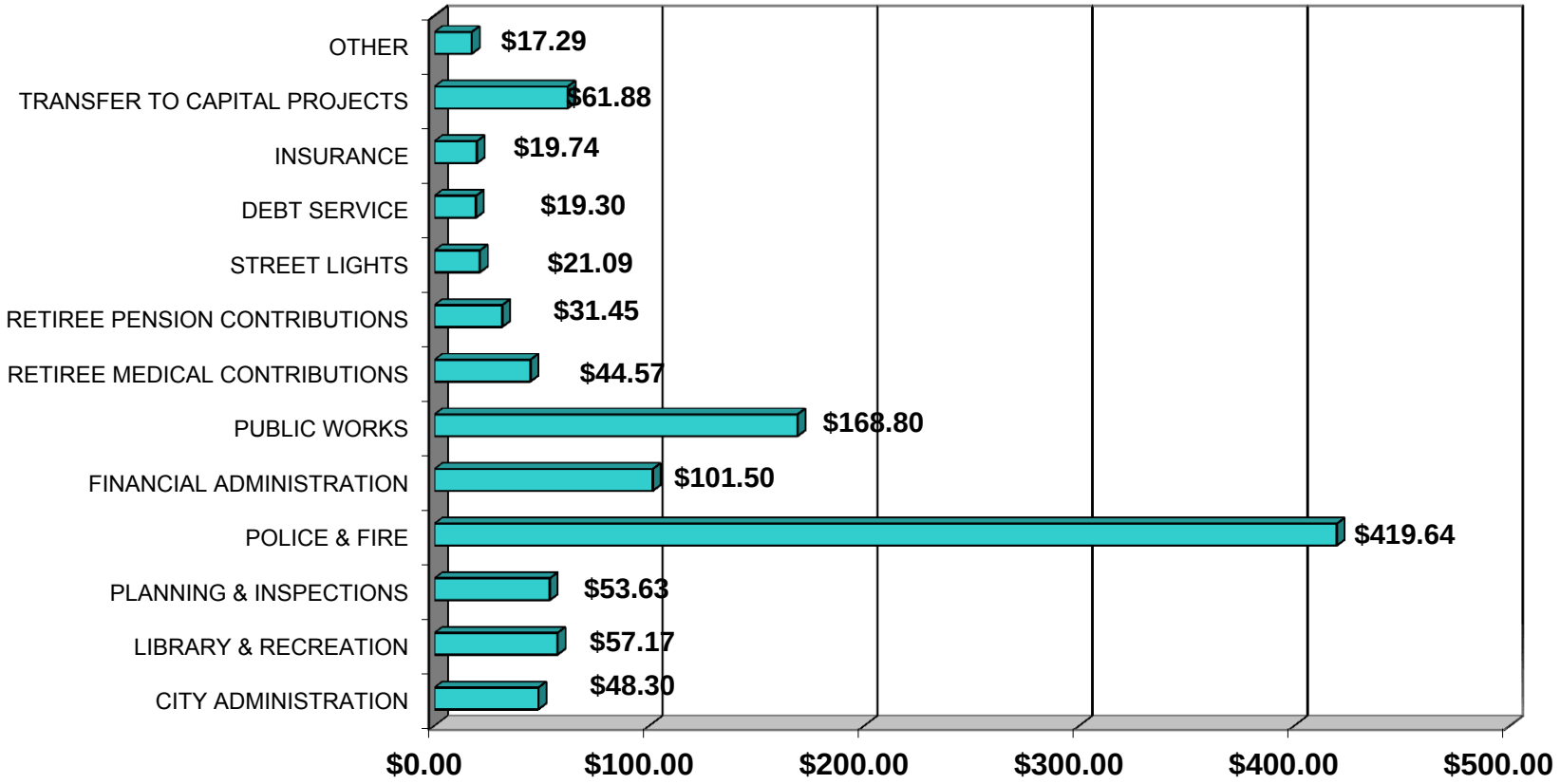


Several General Fund Departments service all City operations. The General Fund bills the utility funds services provided. The receipts are reported as revenue in the General Fund and not netted against the expenditures.

Fiscal Year 2014/2015
General Fund Expenditures
By Expenditure Category



PROJECTED COST PER CAPITA BY FUNCTION
Fiscal Year 2014-2015



Total per capita based on population estimate of 36,565 = $1,068.90

GOVERNMENTAL CAPITAL PROJECTS FUND SUMMARY

	2012/13 ACTUAL	2013/14 BUDGET	2013/14 REVISED	2014/15 PRELIMINARY	2014/15 PROPOSED	$ DIFFERENCE FY 15 PP VS FY14 BUDGET	% CHG FY15 VS FY14 REV
BEGINNING BALANCE - PROJECTS	**145,647**	**166,500**	**3,058,300**	**117,100**	**117,100**	**(49,400)**	**-29.7%**
REVENUES							
STATE GRANTS - Other	143,000	15,000	15,000	-	153,000	138,000	**920.0%**
PROPOSED BOND/BANK PROCEEDS - Street	800,000	-	-	-	2,661,100	2,661,100	**0.0%**
LEASE PURCHASE OF FIRE AND POLICE EQUIPT	-	-	-	-	918,300	918,300	**0.0%**
CONTRACTOR CONTRIBUTIONS	-	-	264,800	-	-	-	**0.0%**
INCOME FROM SALE OF ASSETS	53,780	-	-	-	-	-	**0.0%**
MISCELLANEOUS RECEIPTS	2,750	-	-	-	-	-	**0.0%**
INTEREST EARNINGS	25,987	-	-	-	-	-	**0.0%**
TRANSFER FROM GENERAL FUND	613,400	1,278,300	1,448,800	2,500,000	2,272,200	993,900	**77.8%**
TRANSFER FROM COM TRANSP FUND	43,000	-	60,500	-	-	-	**0.0%**
TRANSFER FROM MUNICIPAL STREET AID - CAPIT	13,963		251,200	-	-	-	**0.0%**
TRANSFER FROM PARKLAND RESERVE	-	95,000	80,000	-	-	(95,000)	**-100.0%**
TRANSFER FROM FUTURE CAPACITY RESERVE	2,000,000	-	-	-	-	-	**0.0%**
SUBTOTAL CAPITAL PROJECT FUNDING SOURCES	**3,695,880**	**1,388,300**	**2,120,300**	**2,500,000**	**6,004,600**	**4,616,300**	**332.5%**
STATE GRANTS - Library	1,708,524	-	150,000	-	-	-	**0.0%**
LIBRARY CAPITAL PLEDGES	337,460	-	5,000	-	-	-	**0.0%**
INCOME FROM SALE OF OLD LIBRARY	1,200,000	-	-	-	-	-	**0.0%**
LOAN PROCEEDS - LIBRARY GREEN ENERGY PRC	648,500	-	-	-	-	-	**0.0%**
KENT COUNTY CONTRIBUTION	250,000	-	-	-	-	-	**0.0%**
DEMEC GRANT	152,141	-	-	-	-	-	**0.0%**
FRIENDS OF THE LIBRARY DONATION	67,361	-	-	-	-	-	**0.0%**
SUBTOTAL LIBRARY PROJECT FUNDING SOURCES	**4,363,986**	**-**	**155,000**	**-**	**-**	-	**0.0%**
TOTAL FUNDING SOURCES	**8,059,866**	**1,388,300**	**2,275,300**	**2,500,000**	**6,004,600**	**4,616,300**	**332.5%**
TOTAL BEGINNING BALANCE & FUNDING SOURCES	**8,205,513**	**1,554,800**	**5,333,600**	**2,617,100**	**6,121,700**	**4,566,900**	**293.7%**
EXPENDITURES							
FIRE	238,515	238,500	238,500	238,500	827,300	588,800	**246.9%**
GROUNDS MAINTENANCE	111,767	50,100	50,100	122,600	68,100	18,000	**35.9%**
LIBRARY	4,070,899	-	446,500	-	-	-	**0.0%**
RECREATION	6,995	95,000	172,000	146,000	146,000	51,000	**53.7%**
LIFE SAFETY	-	-	-	65,600	-	-	**0.0%**
CODE ENFORCEMENT	-	30,000	30,900	-	-	(30,000)	**-100.0%**
POLICE	191,019	257,300	342,400	373,500	542,500	285,200	**110.8%**
STREETS	150,714	251,500	1,524,600	1,282,900	1,470,300	1,218,800	**484.6%**
STREETS - GARRISON FARM INFRASTRUCTURE	-	-	1,936,100	-	2,586,100	2,586,100	**0.0%**
SANITATION	130,758	402,100	395,600	260,000	256,500	(145,600)	**-36.2%**
CITY MANAGER	-	-	-	-	32,800	32,800	**0.0%**
INFORMATION TECHNOLOGY	102,589	7,000	7,000	-	-	(7,000)	**-100.0%**
FACILITIES MANAGEMENT	109,875	17,800	17,800	-	-	(17,800)	**-100.0%**
PROCUREMENT & INVENTORY	-	55,000	55,000	-	-	(55,000)	**-100.0%**
MAYOR	33,000	-	-	-	-	-	**0.0%**
DEPARTMENT SUBTOTAL	**5,146,131**	**1,404,300**	**5,216,500**	**2,489,100**	**5,929,600**	**4,525,300**	**322.2%**
TRANSFERS & MISCELLANEOUS EXPENSES							
BOND/LOAN ISSUANCE COST	1,029	32,000	-	-	75,000	43,000	**134.4%**
TRANSFER TO PARKLAND RESERVE	100	-	-	-	-	-	**0.0%**
TRANSFER TO COMMUNITY TRANS FUND	-	60,000	-	-	-	(60,000)	**-100.0%**
TRANSFERS & MISCELLANEOUS SUBTOTAL	**1,129**	**92,000**	**-**	**-**	**75,000**	**(17,000)**	**-18.5%**
TOTAL EXPENDITURES	**5,147,260**	**1,496,300**	**5,216,500**	**2,489,100**	**6,004,600**	**4,508,300**	**301.3%**
BUDGET BALANCE	3,058,253	58,500	117,100	128,000	117,100	58,600	**100.2%**
TOTAL BUDGET BALANCE & EXPENDITURES	**8,205,513**	**1,554,800**	**5,333,600**	**2,617,100**	**6,121,700**	**4,566,900**	**293.7%**

RESERVE BALANCES	2012/13 ACTUAL	2013/14 BUDGET	2013/14 REVISED	2014/15 PRELIMINARY	2014/15 PROPOSED	FY 15 PP VS FY14 BUDGET	POLICY
CAPITAL ASSET RESERVE	507,308	512,000	509,800	509,800	512,300	300	Min $500K
PARKLAND/RECREATION	202,915	110,000	203,800	203,800	204,800	94,800	N/A

FY 2015 ANNUAL OPERATING BUDGET - DOVER, DELAWARE

WATER/WASTEWATER FUND SUMMARY

		2012/13 ACTUAL	2013/14 BUDGET	2013/14 REVISED	2014/15 PRELIMINARY	2014/15 PROPOSED	$ DIFFERENCE FY 15 PP VS FY14 BUDGET	% CHG FY15 VS FY14
1	BEGINNING BALANCE - WATER	1,075,800	770,800	732,700	658,400	658,400	(112,400)	**-14.6%**
2	BEGINNING BALANCE - WASTEWATER	991,100	412,600	441,400	(98,500)	(98,500)	(511,100)	**-123.9%**
3	BEGINNING BALANCE - KCSA	(626,400)	141,600	(17,300)	155,000	155,000	13,400	**9.5%**
4	**TOTAL BEGINNING BALANCES**	**1,440,500**	**1,325,000**	**1,156,800**	**714,900**	**714,900**	**(610,100)**	**-46.0%**
5	**BASE REVENUE:**							
6	WATER SERVICES	4,551,840	4,730,700	4,396,000	4,430,600	4,616,400	(114,300)	**-2.4%**
7	WASTEWATER SERVICES	3,564,615	3,642,700	3,529,000	3,532,000	3,706,800	64,100	**1.8%**
8	WASTEWATER TREATMENT SERVICES	2,926,616	2,980,300	2,900,000	2,902,600	2,902,600	(77,700)	**-2.6%**
9	GROUNDWATER INFLOW ADJUSTMENT	1,314,033	1,324,600	1,302,300	1,303,500	1,862,500	537,900	**40.6%**
10	WATER TANK SPACE LEASING	300,067	333,800	321,200	331,900	331,900	(1,900)	**-0.6%**
11	STATE REIMBURSEMENT - DEMA	50,876	-	-	-	-	-	**0.0%**
12	SEWER IMPACT FEES	385,986	323,000	237,900	427,900	427,900	104,900	**32.5%**
13	WATER IMPACT FEES	220,362	357,000	262,700	472,700	472,700	115,700	**32.4%**
14	INTEREST - WATER	5,268	9,100	3,900	9,000	9,000	(100)	**-1.1%**
15	INTEREST - WASTEWATER	8,239	14,000	6,100	14,000	14,000	-	**0.0%**
16	MISCELLANEOUS SERVICE FEE	73,312	82,000	64,400	156,600	156,600	74,600	**91.0%**
17	**TOTAL REVENUES**	**13,401,214**	**13,797,200**	**13,023,500**	**13,580,800**	**14,500,400**	**703,200**	**5.1%**
18	**TOTAL BEGINNING BALANCE & REVENUES**	**14,841,714**	**15,122,200**	**14,180,300**	**14,295,700**	**15,215,300**	**93,100**	**0.6%**
19	**DIRECT EXPENSES:**							
20	ENGINEERING & INSPECTION	486,714	664,400	499,000	500,400	500,900	(163,500)	**-24.6%**
21	WATER CONSTRUCTION	333,511	351,400	340,800	398,300	252,500	(98,900)	**-28.1%**
22	WATER DEPARTMENT	415,700	433,900	474,700	485,500	485,300	51,400	**11.8%**
23	WATER TREATMENT PLANT	1,390,347	1,501,800	1,495,200	1,552,700	1,576,900	75,100	**5.0%**
24	WASTEWATER DEPARTMENT	802,551	945,100	885,700	1,006,400	974,100	29,000	**3.1%**
25	**DIRECT EXPENDITURE SUBTOTAL**	**3,428,823**	**3,896,600**	**3,695,400**	**3,943,300**	**3,789,700**	(106,900)	**-2.7%**
26	**OTHER EXPENSES:**							
27	DEBT SERVICE - WATER	410,632	403,800	403,800	534,100	534,100	130,300	**32.3%**
28	DEBT SERVICE - WASTEWATER	579,394	615,700	603,400	617,900	617,900	2,200	**0.4%**
29	RETIREES HEALTH CARE	220,000	200,000	200,000	200,000	200,000	-	**0.0%**
30	OTHER EMPLOYMENT EXPENSES	-	25,000	10,800	17,700	17,700	(7,300)	**-29.2%**
31	PENSION UNFUNDED LIABILITY	509,800	339,400	-	-	-	(339,400)	**-100.0%**
32	KENT COUNTY TREATMENT CHARGE	3,631,516	3,524,800	4,030,000	4,030,000	3,655,000	130,200	**3.7%**
33	INTRAFUND SERVICE FEES	1,182,905	1,233,400	1,458,800	1,359,800	1,390,700	157,300	**12.8%**
34	UNCOLLECTIBLES	5,000	-	-	-	-	-	**0.0%**
35	INVENTORY/FIXED ASSET WRITEOFFS	5,000	-	-	-	-	-	**0.0%**
36	**OTHER EXPENSES SUBTOTAL**	**6,544,247**	**6,342,100**	**6,706,800**	**6,759,500**	**6,415,400**	**73,300**	**1.2%**
37	**TRANSFER TO:**							
38	GENERAL FUND FROM WATER	250,000	250,000	250,000	250,000	250,000	-	**0.0%**
39	GENERAL FUND FROM WASTEWATER	250,000	250,000	250,000	250,000	250,000	-	**0.0%**
40	WATER IMP AND EXT	1,700,000	1,200,000	1,233,200	1,600,000	1,200,000	-	**0.0%**
41	WASTEWATER IMP AND EXT	1,200,000	1,330,000	1,330,000	3,260,700	1,800,000	470,000	**35.3%**
42	SEWER IMPACT FEE RESERVE	219,757	-	-	-	-	-	**0.0%**
43	CAPITAL ASSET RESERVE WATER	70,000	-	-	-	-	-	**0.0%**
44	CAPITAL ASSET RESERVE WASTEWATER	22,000	-	-	-	-	-	**0.0%**
45	**TRANSFER TO SUBTOTAL**	**3,711,757**	**3,030,000**	**3,063,200**	**5,360,700**	**3,500,000**	**470,000**	**15.5%**
46	**TOTAL EXPENSES**	**13,684,827**	**13,268,700**	**13,465,400**	**16,063,500**	**13,705,100**	**436,400**	**3.3%**
47	**BUDGET BALANCES**							
48	BUDGET BALANCE WATER	732,740	1,056,400	658,400	291,900	1,006,500	(49,900)	**-4.7%**
49	BUDGET BALANCE WASTEWATER	441,414	797,100	(98,500)	(2,390,800)	(761,400)	(1,558,500)	**-195.5%**
50	BUDGET BALANCE KCSA	(17,267)	-	155,000	331,100	1,265,100	1,265,100	**0.0%**
51	**BUDGET BALANCE SUBTOTALS**	**1,156,887**	**1,853,500**	**714,900**	**(1,767,800)**	**1,510,200**	**(343,300)**	**-18.5%**
52	**TOTAL BUDGET BALANCES & EXPENSES**	**14,841,714**	**15,122,200**	**14,180,300**	**14,295,700**	**15,215,300**	**93,100**	**0.6%**
53	EXCEEDS/(REMAINS)TO MEET REQMNT	88,860	749,800	(327,000)	(2,854,300)	350,100		

		2012/13 ACTUAL	2013/14 BUDGET	2013/14 REVISED	2014/15 PRELIMINARY	2014/15 PROPOSED	$ DIFFERENCE FY 15 PP VS FY14 BUDGET	POLICY
54	**RESERVE BALANCES**							
55	CONTINGENCY - WATER	104,109	105,600	105,900	105,900	107,700	2,100	2% of Rev
56	CONTINGENCY - WATER/WASTEWATER	188,257	191,500	191,500	191,500	194,800	3,300	2% of Rev

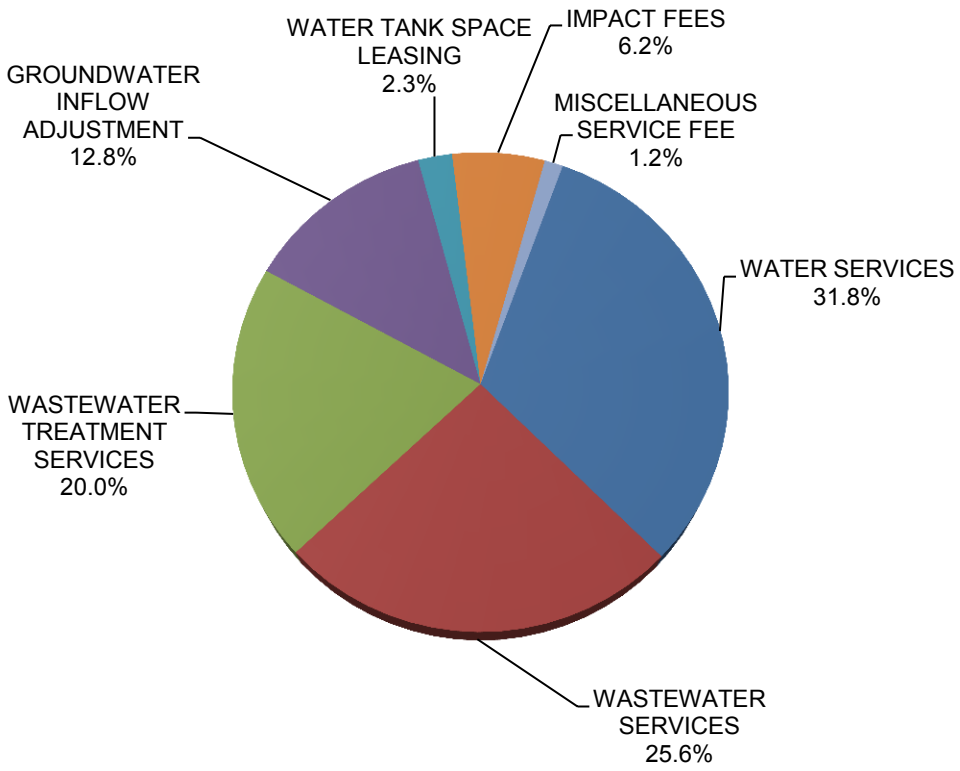
WATER/WASTEWATER IMPROVEMENT & EXTENSION FUND SUMMARY

		2012/13 ACTUAL	2013/14 BUDGET	2013/14 REVISED	2014/15 PRELIMINARY	2014/15 PROPOSED	$ DIFFERENCE FY 15 PP VS FY14 BUDGET	% CHG FY15 VS FY14
1	BEGINNING BALANCE - WATER	3,811,200	1,620,000	4,473,800	1,021,200	1,021,200	(598,800)	**-37.0%**
2	BEGINNING BALANCE - WASTEWATER	2,641,000	660,900	2,807,000	1,060,000	1,060,000	399,100	**60.4%**
3	**TOTAL BEGINNING BALANCES**	**6,452,200**	**2,280,900**	**7,280,800**	**2,081,200**	**2,081,200**	**(199,700)**	**-8.8%**
4	**REVENUES**							
5	BOND PROCEEDS - WATER	-	-	3,000,000	-	-	-	**0.0%**
6	BOND PROCEEDS - WASTEWATER	-	-	1,067,900	-	-	-	**0.0%**
7	STATE LOAN FUND - WATER	142,719	-	-	-	-	-	**0.0%**
8	STATE LOAN FUND - WASTEWATER	494,520	-	62,000	-	-	-	**0.0%**
9	ARBITRAGE REBATE - IRS REFUND	-	-	66,000	-	-	-	**0.0%**
10	TRANS FR OPERATING FUND - WATER	1,700,000	1,200,000	1,233,200	1,600,000	1,200,000	-	**0.0%**
11	TRANS FR OPERATING FUND - WASTEWATER	1,200,000	1,330,000	1,330,000	3,260,700	1,800,000	470,000	**35.3%**
12	TRANSFER FR WATER IMPACT FEE		390,000	-	-	-	(390,000)	**-100.0%**
13	TRANSFER FR WASTEWATER IMPACT FEE	250,000	-	1,000,000	-	1,315,600	1,315,600	**0.0%**
14	PROCEEDS FROM SALE OF ASSETS	11,339	-	-	-	-	-	**0.0%**
15	INTEREST INCOME	101,327	25,000	25,000	-	25,000	-	**0.0%**
16	**TOTAL REVENUES**	**3,899,905**	**2,945,000**	**7,784,100**	**4,860,700**	**4,340,600**	1,395,600	**47.4%**
17	**TOTAL BEGINNING BALANCES & REVENUES**	**10,352,105**	**5,225,900**	**15,064,900**	**6,941,900**	**6,421,800**	1,195,900	**22.9%**
18	**EXPENSES**							
19	WATER	1,154,852	1,476,800	7,641,300	1,320,400	1,336,900	(139,900)	**-9.5%**
20	WASTEWATER	1,815,569	1,251,000	5,252,400	3,260,700	3,273,200	2,022,200	**161.6%**
21	WATER TREATMENT PLANT	29,208	-	-	38,100	38,100	38,100	**0.0%**
22	WATER CONSTRUCTION	35,899	90,000	90,000	201,300	-	(90,000)	**-100.0%**
23	W/WW ENGINEERING	29,208	-	-	-	-	-	**0.0%**
24	BOND ISSUANCE COST	6,597	-	-			-	**0.0%**
25	**TOTAL EXPENSES**	**3,071,333**	**2,817,800**	**12,983,700**	**4,820,500**	**4,648,200**	1,830,400	**65.0%**
26	BUDGET BALANCE - WATER	4,473,776	1,655,700	1,021,200	1,061,400	858,700	(797,000)	**-48.1%**
27	BUDGET BALANCE - WASTEWATER	2,806,996	752,400	1,060,000	1,060,000	914,900	162,500	**21.6%**
28	**TOTAL ENDING BUDGET BALANCES**	**7,280,772**	**2,408,100**	**2,081,200**	**2,121,400**	**1,773,600**	(634,500)	**-26.3%**
29	**TOTAL BUDGET BALANCES & EXPENSES**	**10,352,105**	**5,225,900**	**15,064,900**	**6,941,900**	**6,421,800**	1,195,900	**22.9%**

		2012/13 ACTUAL	2013/14 BUDGET	2013/14 REVISED	2014/15 PRELIMINARY	2014/15 PROPOSED	$ DIFFERENCE FY 15 PP VS FY14 BUDGET	POLICY
30	**RESERVE BALANCES**							
31	CAPITAL ASSET RESERVE-WATER	505,442	513,000	514,000	514,000	522,700	9,700	MIN $500K
32	CAPITAL ASSET RESERVE-WASTEWATER	504,285	512,300	512,900	512,900	521,600	9,300	MIN $500K
33	IMPACT FEE RESERVE - WATER	197,081	448,600	200,500	200,500	203,900	(244,700)	20% of Rev.
34	IMPACT FEE RESERVE - WASTEWATER	3,756,092	3,285,800	2,820,000	1,552,300	1,552,300	(1,733,500)	20% of Rev.

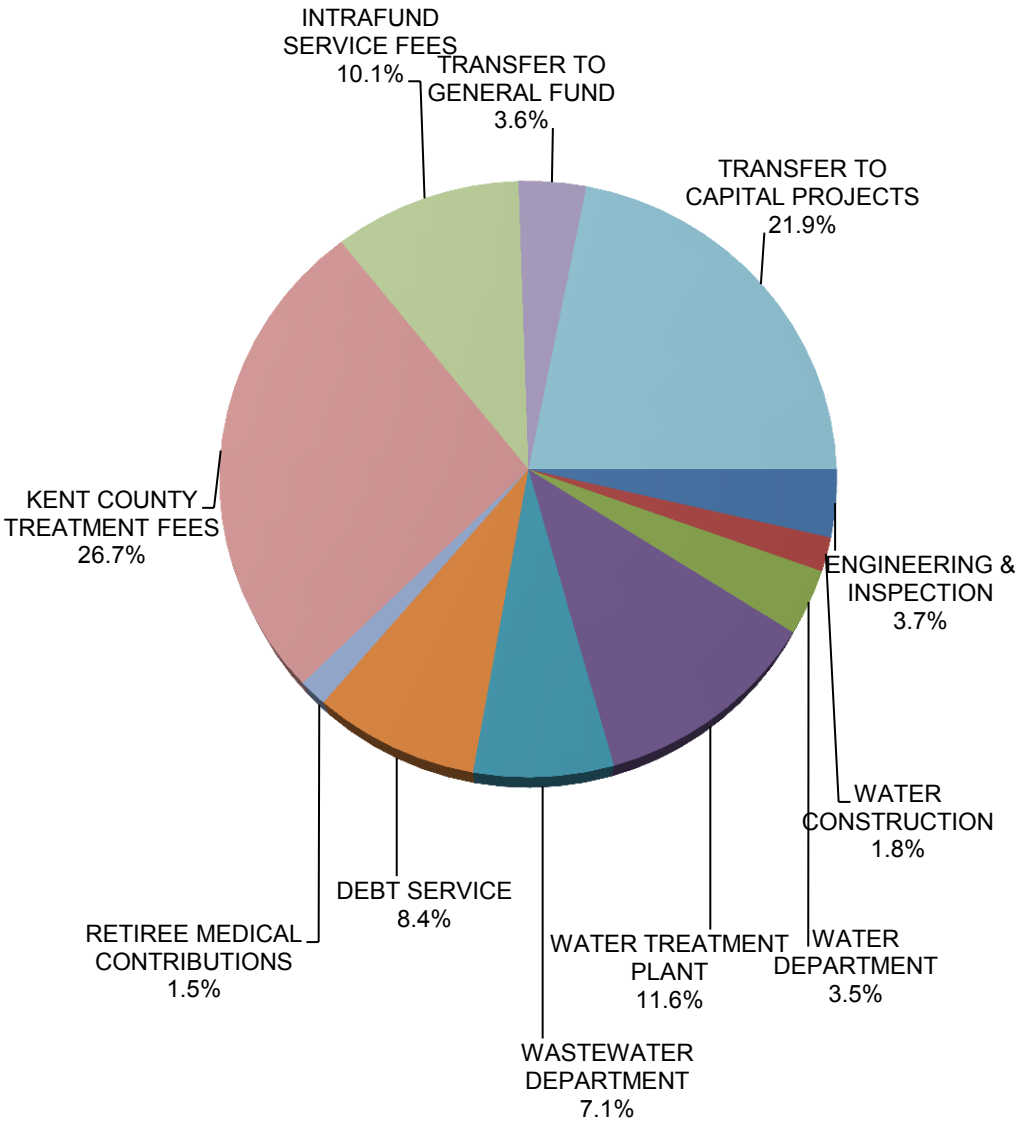
Fiscal Year 2014/2015
Water/Wastewater Fund

Revenue



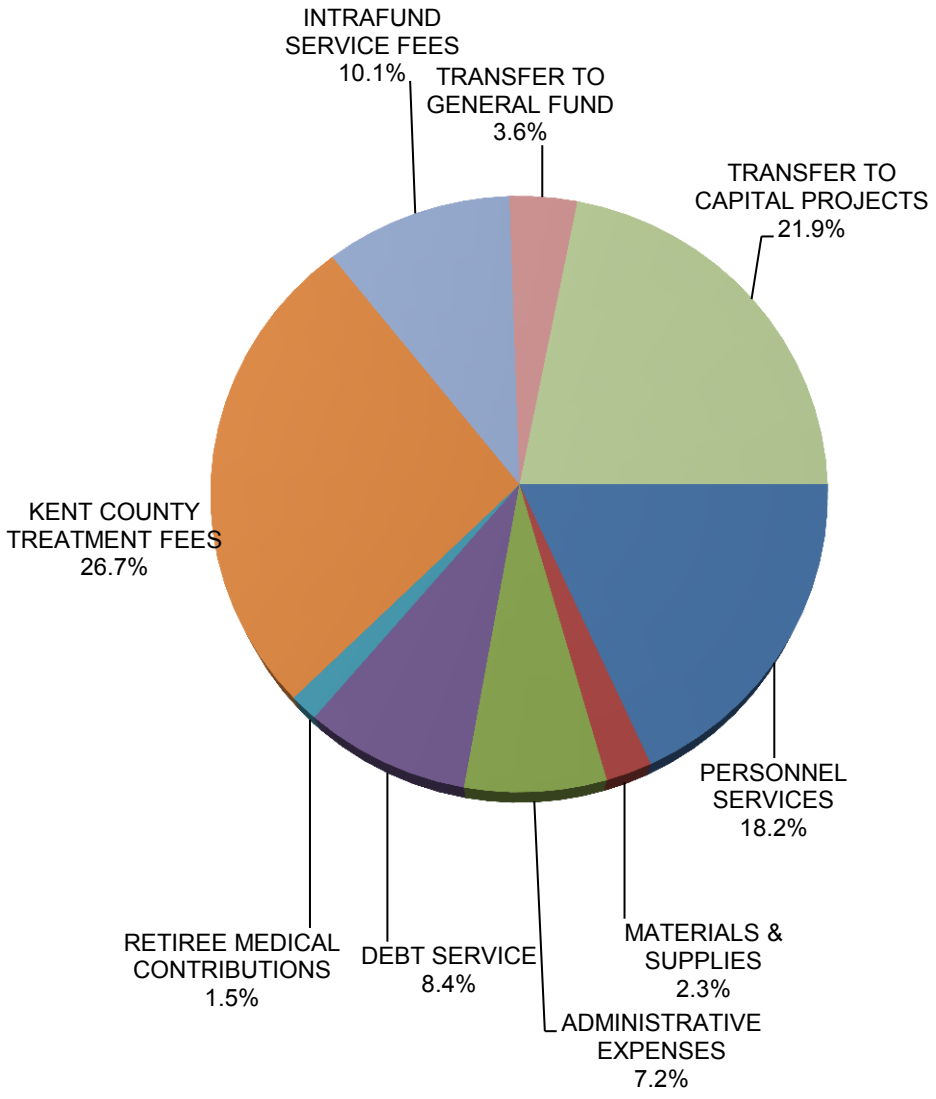
2014/2015 Budget
Water/Wastewater Fund Expenses

By Major Function



2014/2015 Budget
Water/Wastewater Fund Expenses

By Expense Category



WATER/WASTEWATER IMPROVEMENT & EXTENSION FUND SUMMARY

		2012/13 ACTUAL	2013/14 BUDGET	2013/14 REVISED	2014/15 PRELIMINARY	2014/15 PROPOSED	$ DIFFERENCE FY 15 PP VS FY14 BUDGET	% CHG FY15 VS FY14
1	BEGINNING BALANCE - WATER	3,811,200	1,620,000	4,473,800	1,021,200	1,021,200	(598,800)	**-37.0%**
2	BEGINNING BALANCE - WASTEWATER	2,641,000	660,900	2,807,000	1,060,000	1,060,000	399,100	**60.4%**
3	**TOTAL BEGINNING BALANCES**	**6,452,200**	**2,280,900**	**7,280,800**	**2,081,200**	**2,081,200**	**(199,700)**	**-8.8%**
4	**REVENUES**							
5	BOND PROCEEDS - WATER	-	-	3,000,000	-	-	-	**0.0%**
6	BOND PROCEEDS - WASTEWATER	-	-	1,067,900	-	-	-	**0.0%**
7	STATE LOAN FUND - WATER	142,719	-	-	-	-	-	**0.0%**
8	STATE LOAN FUND - WASTEWATER	494,520	-	62,000	-	-	-	**0.0%**
9	ARBITRAGE REBATE - IRS REFUND	-	-	66,000	-	-	-	**0.0%**
10	TRANS FR OPERATING FUND - WATER	1,700,000	1,200,000	1,233,200	1,600,000	1,200,000	-	**0.0%**
11	TRANS FR OPERATING FUND - WASTEWATER	1,200,000	1,330,000	1,330,000	3,260,700	1,800,000	470,000	**35.3%**
12	TRANSFER FR WATER IMPACT FEE		390,000	-	-	-	(390,000)	**-100.0%**
13	TRANSFER FR WASTEWATER IMPACT FEE	250,000	-	1,000,000	-	1,315,600	1,315,600	**0.0%**
14	PROCEEDS FROM SALE OF ASSETS	11,339	-	-	-	-	-	**0.0%**
15	INTEREST INCOME	101,327	25,000	25,000	-	25,000	-	**0.0%**
16	**TOTAL REVENUES**	**3,899,905**	**2,945,000**	**7,784,100**	**4,860,700**	**4,340,600**	1,395,600	**47.4%**
17	**TOTAL BEGINNING BALANCES & REVENUES**	**10,352,105**	**5,225,900**	**15,064,900**	**6,941,900**	**6,421,800**	1,195,900	**22.9%**
18	**EXPENSES**							
19	WATER	1,154,852	1,476,800	7,641,300	1,320,400	1,336,900	(139,900)	**-9.5%**
20	WASTEWATER	1,815,569	1,251,000	5,252,400	3,260,700	3,273,200	2,022,200	**161.6%**
21	WATER TREATMENT PLANT	29,208	-	-	38,100	38,100	38,100	**0.0%**
22	WATER CONSTRUCTION	35,899	90,000	90,000	201,300	-	(90,000)	**-100.0%**
23	W/WW ENGINEERING	29,208	-	-	-	-	-	**0.0%**
24	BOND ISSUANCE COST	6,597	-	-			-	**0.0%**
25	**TOTAL EXPENSES**	**3,071,333**	**2,817,800**	**12,983,700**	**4,820,500**	**4,648,200**	1,830,400	**65.0%**
26	BUDGET BALANCE - WATER	4,473,776	1,655,700	1,021,200	1,061,400	858,700	(797,000)	**-48.1%**
27	BUDGET BALANCE - WASTEWATER	2,806,996	752,400	1,060,000	1,060,000	914,900	162,500	**21.6%**
28	**TOTAL ENDING BUDGET BALANCES**	**7,280,772**	**2,408,100**	**2,081,200**	**2,121,400**	**1,773,600**	(634,500)	**-26.3%**
29	**TOTAL BUDGET BALANCES & EXPENSES**	**10,352,105**	**5,225,900**	**15,064,900**	**6,941,900**	**6,421,800**	1,195,900	**22.9%**

		2012/13 ACTUAL	2013/14 BUDGET	2013/14 REVISED	2014/15 PRELIMINARY	2014/15 PROPOSED	$ DIFFERENCE FY 15 PP VS FY14 BUDGET	POLICY
30	**RESERVE BALANCES**							
31	CAPITAL ASSET RESERVE-WATER	505,442	513,000	514,000	514,000	522,700	9,700	MIN $500K
32	CAPITAL ASSET RESERVE-WASTEWATER	504,285	512,300	512,900	512,900	521,600	9,300	MIN $500K
33	IMPACT FEE RESERVE - WATER	197,081	448,600	200,500	200,500	203,900	(244,700)	20% of Rev.
34	IMPACT FEE RESERVE - WASTEWATER	3,756,092	3,285,800	2,820,000	1,552,300	1,552,300	(1,733,500)	20% of Rev.

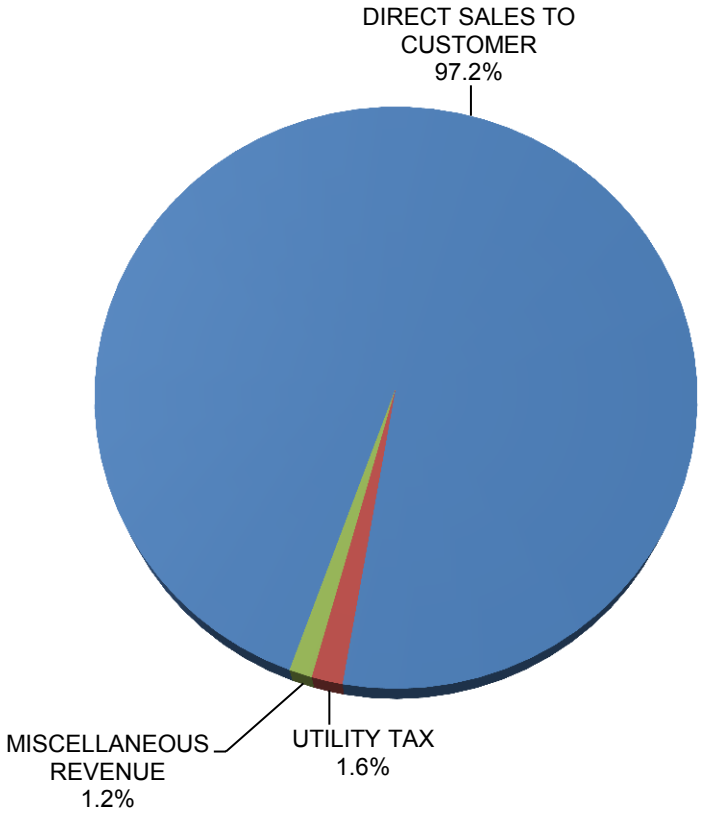
ELECTRIC REVENUE FUND SUMMARY

		2012/13 ACTUAL	2013/14 BUDGET	2013/14 REVISED	2014/15 PRELIMINARY	2014/15 PROPOSED	$ DIFFERENCE FY 15 PP VS FY14 BUDGET	% CHG FY15 VS FY14
1	**BEGINNING BALANCE**	**14,567,100**	**7,152,400**	**6,620,900**	**9,253,600**	**9,253,600**	**2,101,200**	**29.4%**
2	**BASE REVENUE:**							
3	DIRECT SALES TO CUSTOMER	86,887,345	76,286,700	78,971,700	78,846,400	78,043,000	1,756,300	**2.3%**
4	PURCHASE POWER ADJUSTMENT	-	-	-	-	-	-	**0.0%**
5	UTILITY TAX	1,443,852	1,492,200	1,312,300	1,310,200	1,296,900	(195,300)	**-13.1%**
6	MISCELLANEOUS REVENUE	1,553,812	602,000	579,100	624,600	624,600	22,600	**3.8%**
7	RENT REVENUE	234,488	251,000	180,000	200,000	200,000	(51,000)	**-20.3%**
8	GREEN ENERGY	129,195	135,800	130,000	136,000	130,000	(5,800)	**-4.3%**
9	GRANTS - DEMA	108,632	-	-	-	-	-	**0.0%**
10	INTEREST EARNINGS	137,718	119,400	12,000	12,000	12,000	(107,400)	**-89.9%**
11	TRANSFER FROM RATE STABILIZATION	5,400,000	4,000,000	7,000,000	-	-	(4,000,000)	**-100.0%**
12	INTRAFUND SERVICE RECEIPTS W/WW	136,413	98,500	98,500	-	-	(98,500)	**-100.0%**
13	**TOTAL REVENUES**	**96,031,455**	**82,985,600**	**88,283,600**	**81,129,200**	**80,306,500**	**(2,679,100)**	**-3.2%**
14	**TOTAL BEGINNING BALANCE & REVENUES**	**110,598,555**	**90,138,000**	**94,904,500**	**90,382,800**	**89,560,100**	**(577,900)**	**-0.6%**
15	**EXPENSES:**							
16	POWER SUPPLY	37,698,282	23,832,000	26,458,900	21,823,000	21,823,000	(2,009,000)	**-8.4%**
17	SOLAR ENERGY	1,595,826	1,565,800	1,729,200	2,067,600	2,067,600	501,800	**32.0%**
18	SOLAR RENEWAL ENERGY CREDITS	370,256	300,000	352,600	378,600	378,600	78,600	**26.2%**
19	POWER SUPPLY MANAGEMENT	996,000	996,000	996,000	996,000	996,000	-	**0.0%**
20	PJM CHARGES - ENERGY	6,024,702	12,812,900	17,274,000	11,499,800	11,499,800	(1,313,100)	**-10.2%**
21	PJM CHARGES - TRANSMISSION & FEES	7,103,571	4,740,000	7,420,000	7,234,100	7,234,100	2,494,100	**52.6%**
22	CAPACITY CHARGES	11,587,934	15,787,200	15,614,100	9,818,900	9,958,900	(5,828,300)	**-36.9%**
23	**SUB-TOTAL POWER SUPPLY**	**65,376,571**	**60,033,900**	**69,844,800**	**53,818,000**	**53,958,000**	(6,075,900)	**-10.1%**
24	PLANT OPERATIONS	5,719,083	6,015,800	5,791,600	6,141,100	6,141,100	125,300	**2.1%**
25	GENERATIONS FUELS	1,023,574	-	1,603,800	-	1,611,100	1,611,100	**0.0%**
26	PJM SPOT MARKET ENERGY	(1,930,510)	(230,500)	(1,004,500)	(346,700)	(2,232,800)	(2,002,300)	**868.7%**
27	PJM CREDITS	(502,983)	(397,000)	(5,314,800)	(621,400)	(486,700)	(89,700)	**22.6%**
28	CAPACITY CREDITS	(14,318,588)	(15,079,800)	(15,079,800)	(8,881,500)	(8,881,500)	6,198,300	**-41.1%**
29	**GENERATION SUBTOTAL**	**(10,009,424)**	**(9,691,500)**	**(14,003,700)**	**(3,708,500)**	**(3,848,800)**	5,842,700	**-60.3%**
30	**POWER SUPPLY & GENERATION SUBTOTAL**	**55,367,147**	**50,342,400**	**55,841,100**	**50,109,500**	**50,109,200**	**(233,200)**	**-0.5%**
31	**DIRECT EXPENDITURES**							
32	TRANSMISSION/DISTRIBUTION	3,230,473	3,302,500	3,776,300	4,075,300	4,028,700	726,200	**22.0%**
33	ELECTRICAL ENGINEERING	1,098,315	1,192,200	1,285,300	1,385,100	1,370,900	178,700	**15.0%**
34	ADMINISTRATION	393,666	597,000	628,400	622,800	636,600	39,600	**6.6%**
35	METER READING	219,010	220,300	273,800	272,800	267,600	47,300	**21.5%**
36	SYSTEMS OPERATIONS	544,405	543,600	675,800	674,400	686,300	142,700	**26.3%**
37	**DIRECT EXPENDITURE SUBTOTALS**	**5,485,869**	**5,855,600**	**6,639,600**	**7,030,400**	**6,990,100**	**1,134,500**	**19.4%**
38	**OTHER EXPENSES:**							
39	UTILITY TAX	1,443,853	1,492,200	1,312,300	1,310,200	1,296,900	(195,300)	**-13.1%**
40	ALLOW FOR UNCOLLECTIBLES	150,000	200,000	200,000	200,000	200,000	-	**0.0%**
41	CONTRACTUAL SERVICES - RFP'S	157,955	100,000	100,000	100,000	100,000	-	**0.0%**
42	RETIREES HEALTH CARE	696,500	513,300	513,300	513,300	513,300	-	**0.0%**
43	OTHER EMPLOYMENT EXPENSES	-	150,000	125,700	54,200	54,200	(95,800)	**-63.9%**
44	TRANSFER TO PENSION UNFUNDED LIABILITY	7,274,200	1,314,200	-	-	-	(1,314,200)	**-100.0%**
45	OPEB UNFUNDED LIABILITY	-	975,700	975,700	1,009,800	1,009,800	34,100	**3.5%**
46	GREEN ENERGY PAYMENT TO DEMEC	129,195	135,800	130,000	136,000	130,000	(5,800)	**-4.3%**
47	INTRAFUND SERVICE FEES	3,195,818	3,319,400	3,572,700	3,593,100	3,640,600	321,200	**9.7%**
48	INTEREST ON DEPOSITS	25,576	27,000	20,000	20,000	20,000	(7,000)	**-25.9%**
49	INVENTORY WRITE OFFS	175,000	-	-	175,000	175,000	175,000	**0.0%**
50	TRANSFER TO WORKER'S COMPENSATION	500,000	-	-	-	-	-	**0.0%**
51	DEBT SERVICE	3,376,564	3,301,900	3,301,900	3,297,000	3,297,000	(4,900)	**-0.1%**
52	**OTHER EXPENSES SUBTOTAL**	**17,124,661**	**11,529,500**	**10,251,600**	**10,408,600**	**10,436,800**	**(1,092,700)**	**-9.5%**
53	**TRANSFER TO:**							
54	IMPROVEMENT & EXTENSION	3,500,000	5,448,600	4,918,600	6,000,000	4,750,000	(698,600)	**-12.8%**
55	GENERAL FUND	8,000,000	8,000,000	8,000,000	8,000,000	8,000,000	-	**0.0%**
57	TRANSFER TO FUTURE CAPACITY RESERVE	2,100,000	-	-	-	-	-	**0.0%**
60	RATE STABILIZATION RESERVE	12,400,000	-	-	-	-	-	**0.0%**
61	**TRANSFER TO SUBTOTAL**	**26,000,000**	**13,448,600**	**12,918,600**	**14,000,000**	**12,750,000**	**(698,600)**	**-5.2%**
62	**TOTAL EXPENSES**	**103,977,677**	**81,176,100**	**85,650,900**	**81,548,500**	**80,286,100**	**(890,000)**	**-1.1%**
63	**BUDGET BALANCE - WORKING CAPITAL**	**6,620,878**	**8,961,900**	**9,253,600**	**8,834,300**	**9,274,000**	**312,100**	**3.5%**
64	**TOTAL BUDGET BALANCE & EXPENSES**	**110,598,555**	**90,138,000**	**94,904,500**	**90,382,800**	**89,560,100**	**(577,900)**	**-0.6%**
65	EXCEEDS/(REMAINS)TO MEET REQUIREMENT	(937,422)	2,762,400	2,863,800	2,448,800	2,953,200		

66	**RESERVE BALANCES**	2012/13 ACTUAL	2013/14 BUDGET	2013/14 REVISED	2014/15 PRELIMINARY	2014/15 PROPOSED	$ DIFFERENCE FY 15 PP VS FY14 BUDGET	POLICY
67	CONTINGENCY RESERVE	814,236	826,500	820,100	820,100	826,000	(500)	1% of Rev
68	INSURANCE RESERVE	733,043	739,000	738,300	738,300	743,600	4,600	$750k
69	RATE STABILIZATION RESERVE	17,382,124	13,644,000	10,507,300	10,507,300	10,583,000	(3,061,000)	10%

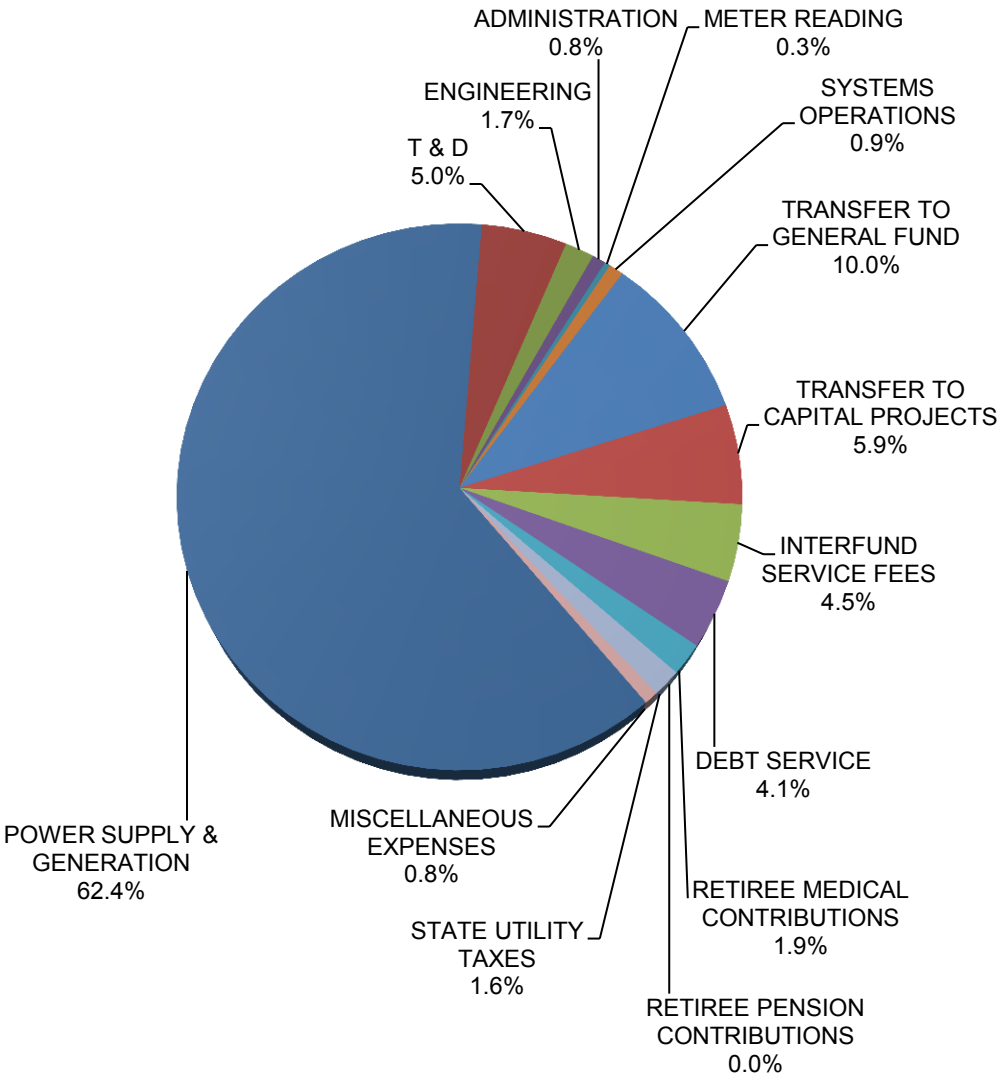
Electric Fund
Fiscal Year 2014/2015

Revenue



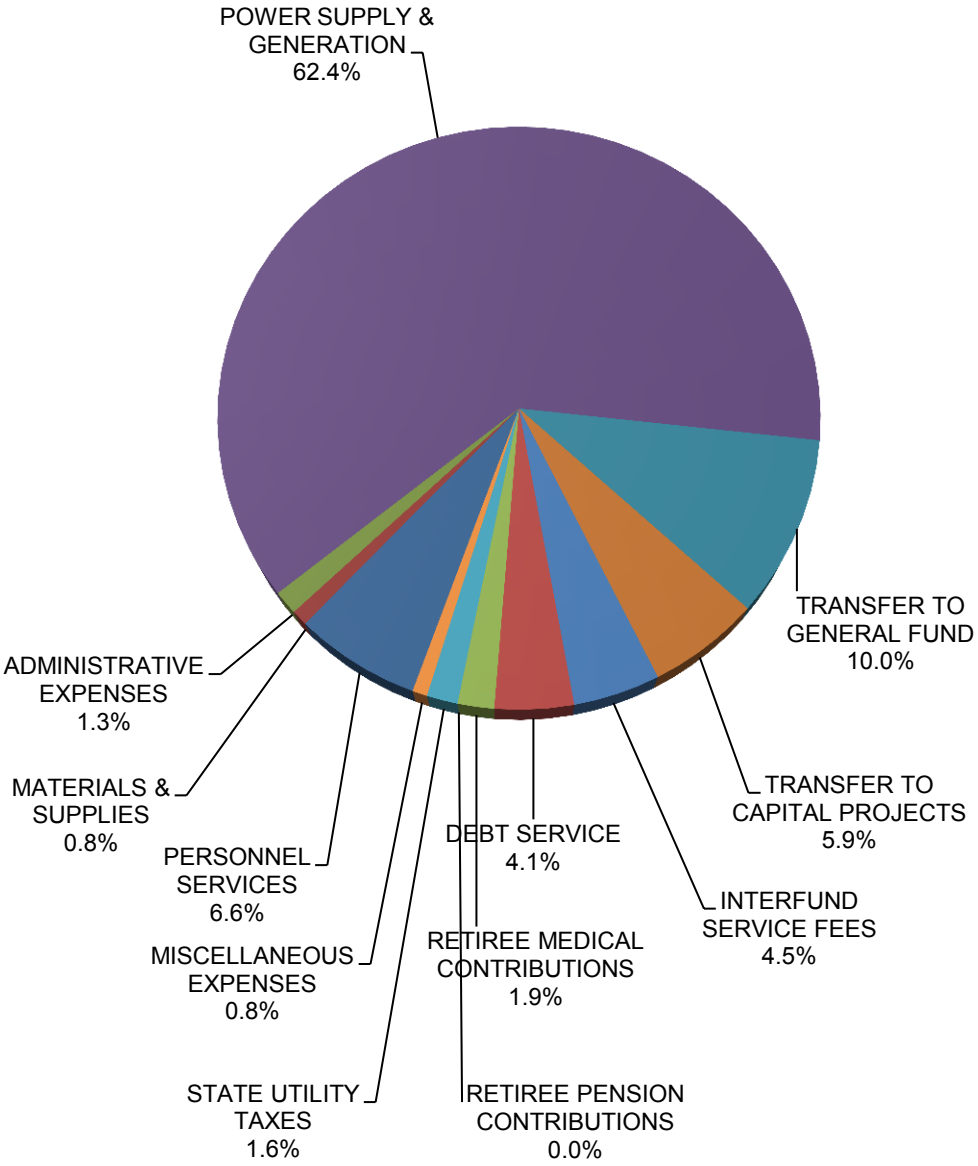
Electric Fund
Fiscal Year 2014/2015

Expense by Function



Electric Fund
Fiscal Year 2014/2015

Expense by Category



ELECTRIC IMPROVEMENT & EXTENSION FUND SUMMARY

		2012/13 ACTUAL	2013/14 BUDGET	2013/14 REVISED	2014/15 PRELIMINARY	2014/15 PROPOSED	$ DIFFERENCE FY 15 PP VS FY14 REVISED	% CHG FY15 VS FY14 REV
1	**BEGINNING BALANCE**	**3,534,600**	**3,091,000**	**3,868,500**	**3,362,200**	**3,362,200**	**271,200**	**8.8%**
2	**REVENUES**							
3	TRANSFER FROM ELECTRIC	3,500,000	5,448,600	4,918,600	6,000,000	4,750,000	(698,600)	**-12.8%**
4	TRANSFER FROM FUTURE CAPACITY RESERVE	2,000,000	-	-	-	-	-	**0.0%**
5	GENERAL SERVICE BILLING	191,956	440,000	440,000	250,000	250,000	(190,000)	**-43.2%**
6	TRF FM COMMUNITY TRANSPORTATION FUND	8,281	-	-	-	-	-	**0.0%**
7	INCOME FROM SALE OF ASSETS	5,203	-	-	-	-	-	**0.0%**
8	INTEREST EARNINGS	52,751	25,200	25,200	-	24,800	(400)	**-1.6%**
9	**TOTAL REVENUES**	**5,758,191**	**5,913,800**	**5,383,800**	**6,250,000**	**5,024,800**	**(889,000)**	**-15.0%**
10								
11	**TOTALS**	**9,292,791**	**9,004,800**	**9,252,300**	**9,612,200**	**8,387,000**	**(617,800)**	**-6.9%**
12	**EXPENSES**							
13	ELECTRIC GENERATION	929,027	2,117,800	2,130,000	2,289,500	2,240,000	122,200	**5.8%**
14	TRANSMISSION AND DISTRIBUTION	1,183,604	1,100,000	1,144,600	1,116,600	1,033,000	(67,000)	**-6.1%**
15	ELECTRICAL ENGINEERING	1,311,650	2,405,800	2,615,500	3,378,300	1,663,100	(742,700)	**-30.9%**
16	TRANSFER TO GENERAL FUND	2,000,000	-	-	-	-	-	**0.0%**
17	**TOTAL EXPENSES**	**5,424,281**	**5,623,600**	**5,890,100**	**6,784,400**	**4,936,100**	**(687,500)**	**-12.2%**
18	**BUDGET BALANCE**	**3,868,510**	**3,381,200**	**3,362,200**	**2,827,800**	**3,450,900**	**69,700**	**2.1%**
19	**TOTAL BUDGET BALANCE & EXPENSES**	**9,292,791**	**9,004,800**	**9,252,300**	**9,612,200**	**8,387,000**	**(617,800)**	**-6.9%**

		2012/13 BUDGET	2012/13 REVISED	2013/14 REVISED	2014/15 PRELIMINARY	2014/15 PROPOSED	$ DIFFERENCE FY 15 PP VS FY14 REVISED	POLICY
20	**RESERVE BALANCES**							
21	DEPRECIATION RESERVE	9,855,704	9,977,100	9,898,000	9,898,000	9,998,200	21,100	$10Million Min.
22	FUTURE CAPACITY RESERVE	10,004,190	10,131,400	10,076,200	10,076,200	10,148,700	17,300	$10Million Min.

Charter Article IV, Sec 44 and Financial Policies

Sec. 44. - Annual budget.

On or before the second Monday of May of each year, the city manager shall prepare and submit to the council, a budget, presenting a financial plan for conducting the affairs of the city for the ensuing fiscal year. The total of proposed expenditures shall not exceed the total of anticipated income.

The budget shall include the following information:

1. A detailed statement showing the expenses of conducting each department and office of the city for the current year and last preceding fiscal year.
2. A detailed estimate of the expenses of conducting each department and office of the city for the ensuing fiscal year with reasons for the increases and decreases recommended.
3. The amount of the debt of the city together with a schedule of maturities of bond issues.
4. A statement showing the amount required for interest on the city debt and for paying off any bonds maturing during the year and the amount required for the sinking fund.
5. An itemized statement of all anticipated income of the city with a comparative statement of the amounts received by the city from each of the same or similar sources for the last preceding and current fiscal years.
6. An estimate of the amount of money to be received from taxes.
7. Such other information as the city manager may think desirable or as may be required by the council.

The council shall on or before the second Monday in the month of June in each year adopt a budget for the succeeding fiscal year. The council shall, so far as possible, adhere to the budget so adopted in the making of appropriations.

(Amd. of 7-12-2005 (S.B. 126))

CITY OF DOVER
FINANCIAL POLICIES

06/25/12

CITY OF DOVER, DELAWARE
FINANCIAL POLICIES

The purpose of these policies is to present a standardized set of principles that the City follows in managing its financial and budgetary affairs. These are general statements of policies, which represent long-standing principles, traditions, and practices that will be used to guide the City in maintaining financial stability. It will be the responsibility of the Finance Department to ensure the financial objectives of these policies are maintained.

Revenue Policy

1. The City will strive to maintain a broad and diversified revenue base that will equitably distribute the burden of supporting City services and will protect the City from short-term fluctuations in any one revenue source.

2. The City will actively support economic and industrial development recruitment and retention efforts to provide for a solid revenue base.

3. The City will maintain timely collection systems and implement necessary enforcement strategies to collect revenues from available sources.

4. The City will establish user fees and charges for services, when feasible, at levels related to the cost of providing the services. The City will review the fees and charges every three to five years to determine modifications needed to keep pace with the cost of providing the services. Property Tax Rates are set annually

5. The City will review its incentive programs every three years and provide City Council with the amount of foregone revenues and any recommended changes.

6. The City will establish, when feasible, self-supporting enterprise funds and intergovernmental service funds in which a relationship between revenues and expenditures clearly exists.

7. The City will project current revenues on a conservative basis so the actual revenues will consistently meet or exceed budgeted revenues. Revenues greater or less than the original budget will flow through to the audited Ending Budget Balance.

8. The City will maintain a budgetary control system and will prepare reports, which compare actual revenues to budgeted amounts.

9. The City will limit the designation of General Fund revenues for specified purposes to maximize flexibility in budgeting and revenue utilization.

10. The City will review annually and revise, where necessary, its cost allocation formulas, i.e. internal service departments.

11. Upon satisfying all rate covenants the City will provide operating transfers to the General Fund. From the Water/Wastewater Utility no greater than $500,000 and from the Electric Utility no greater than $8,000,000. The Utility transfers will not exceed 25% of the General Fund Revenues.

Expenditure Policy

1. Basic and essential services provided by the City will receive first priority for funding, i.e. Public Safety & Health, Utilities, Streets, & Sanitation. The City will establish performance measurements for all program areas, when feasible. These measures will reflect the demand, workload capability, and projected outcomes for the program to accomplish its objectives.

2. The City will adopt a balanced budget, by fund, for all funds maintained by the City, in which total anticipated revenues must equal or exceed the budgeted expenditures for each fund. The Beginning Budget Balance will not be considered a revenue source.

3. The City will maintain a budgetary control system to ensure adherence to the original adopted budget and will prepare reports, which compare actual expenditures to budgeted amounts. Expenditures greater or less than the original adopted budget will flow through the audited Ending Budget Balance.

4. The City will refrain from budgeting revenues derived from infrequent and unanticipated transactions for ongoing expenses. These revenues will be set aside for asset replacement or as otherwise directed by Mayor and Council.

5. The City will provide access to medical, dental, vision, life, AD & D, and short-term disability insurance for its employees. The cost for these benefits will be a shared responsibility between the City and its employees as outlined in the City Personnel Handbook or collective bargaining agreements

6. The City will provide access to medical and dental insurance for its retirees and their families. The cost for these benefits will be a shared responsibility between the City and its retirees as outlined in the City Personnel Handbook or collective bargaining agreements.

7. The City will provide access to appropriate retirement plans for its employees. The City will make contributions for eligible employees at the actuarial determined percentage defined for each of the respective retirement plans.

8. The City will establish an Other Post-Employment Benefit Fund (OPEB) and provide available funding for early implementation of a new accounting standard promulgated by the Government Accounting Standards Board. The City will make contributions for eligible employees and retirees at the actuarial determined rates or percentages to fund future retiree medical benefits.

Debt Policy

1. The City will maintain a debt management policy and full disclosure on financial reports.

2. The City will maintain communications with bond rating agencies and continue to strive for improvements in the City's bond rating.

3. The City will adhere to its debt covenants.

4. The City will review its debt capacity every three years.

5. The City will pay for all capital projects and capital improvements on a pay-as-you-go basis using current revenues whenever possible. If a project or improvement cannot be financed with current revenues, long-term debt or use of reserves will be recommended.

6. The City will refrain from issuing long-term debt for a period in excess of the expected useful life of the capital project.

7. The City will use special assessment revenue or other self-supporting bonds instead of general obligation bonds, when practical.

8. The City will seek refinancing of outstanding debt if it is determined that the City will benefit by reduced interest expense over the remaining life of the bonds.

Budget Balance/Reserve Policy – General Fund

1. The City will strive to maintain a minimum Budget Balance, of at least 8% and no greater than 12% of the current year operating revenues for the General Fund, excluding the carry forward balance. The purpose of the budget balance is to meet temporary fluctuations in cash flows and to provide a cushion for loss of revenues until operating changes can be implemented. If the final Budget Balance exceeds the amount as approved in the budget ordinance, such funds shall be used to provide for unfunded retirement liabilities or as otherwise designated by City Council. The City may use monies in the Budget Balance only in times of fiscal and economic hardship.

2. Once achieved, at no time should the City's budget balances fall below their specified percentages. If a shortfall occurs in the budget balance and immediately restoring the balances to the specified percentage would cause an extreme burden on the taxpayers, the budget balance may, with the Mayor's and City Council's approval, be restored to the specified percentage within one year, but in any case, no longer than three years.

3. The City will maintain a minimum reserve, in a contingency account, of at least 2% of the current year operating revenues for the General Fund. The City may only use monies in the contingency accounts to cover emergencies of a non-recurring nature that are over and above the normal course of operations. Examples are uninsured losses, storms or hurricane damages. The Contingency Reserve will not be used to balance the operating budget.

4. The total of the General Fund budget and contingency balances shall not exceed 17% (~ 2 months) of Budgeted Operating Revenues.

5. The City will create a Capital Asset Replacement account for Governmental Fund asset procurements. Optimally, the amount set aside for future asset replacements should equal the annual depreciation of the current assets. The City will appropriate excess (amounts greater than budgeted) revenues to fund this account, or if the balance is less than the $500,000 minimum, $200,000 per annum until such time the minimum balance is replenished.

6. The City will create a General Capital Project Fund to account for all General Government asset procurements and projects. The City will provide operating fund transfers and/or debt proceeds for each fiscal year's Capital Investment Plan. All vehicle and equipment purchases under $25,000 will be budgeted on a pay as you go basis.

Budget Balance/Reserve Policy – Water/Wastewater Fund

1. The City will strive to maintain a minimum Budget Balance, of at least 8% and no greater than 17% (two months) of the current year operating revenues for each of the Water & Wastewater Utility Funds, excluding the carry forward balance. The purpose of the budget balance is to meet temporary fluctuations in cash flows and to provide a cushion for loss of revenues until operating changes can be implemented. If the final Budget Balance exceeds the amount as approved in the budget ordinance, such funds shall be used to provide for unfunded retirement liabilities or as otherwise designated by City Council. The City may use monies in the Budget Balance only in times of fiscal and economic hardship.

2. Once achieved, at no time should the City's budget balances fall below their specified percentages. If a shortfall occurs in the budget balance and immediately restoring the balances to the specified percentage would cause an extreme burden on the ratepayers, the budget balance may, with the Mayor's and City Council's approval, be restored to the specified percentage within one year, but in any case, no longer than three years.

3. The City will maintain a minimum reserve, in a contingency account, of at least 2% of the current year operating revenues for each the Water & Wastewater Fund. The City may only use monies in the contingency accounts to cover emergencies of a non-recurring nature that are over and above the normal course of operations. Examples are uninsured losses, storms or hurricane damages. The Contingency Reserve will not be used to balance the operating budget.

4. The total of the combined Water & Wastewater Fund budget and contingency balances shall not exceed 25% (3 months) of Budgeted Operating Revenues.

5. The City will maintain a Capital Asset Replacement account to cover replacement or procurement of assets of the utility. Optimally, the amount set aside for future asset replacements should equal the annual depreciation of the current assets. The City will maintain a minimum balance of $500,000 for each utility for Capital Asset Replacements. The City will appropriate excess revenues to fund this account, or if the balance is less than the minimum $100,000 per annum for each utility until such time the minimum balance is achieved.

6. The City established by ordinance on December 17, 1996 the Wastewater Impact Fee Reserve to provide for future expansion of the City's wastewater system due to increased demand. The ordinance further provides for debt service payments attributed to wastewater expansion projects to be funded by the current year's collection of Impact Fees and the remainder to be deposited into the reserve account. The City shall maintain a minimum of 20% of wastewater revenues in the Impact Fee Reserve account. Amounts used to finance projects shall be replenished by the operating revenues of the Wastewater Fund over the succeeding seven years of any project completion.

7. The City established by ordinance on February 1, 2008 the Water Impact Fee Reserve to provide for future expansion of the City's water system due to increased demand. The ordinance further provides for debt service payments attributed to water expansion projects to be funded by the current year's collection of Impact Fees and the remainder to be deposited into the reserve account. The City shall maintain a minimum of 20% of water revenues in the Impact Fee Reserve account. Amounts used to finance projects shall be replenished by the operating revenues of the Water Fund over the succeeding seven years of any project completion.

8. The Water & Wastewater Improvement & Extension Fund budget balance shall be no less than $200,000 of the current fiscal year's appropriation for water and wastewater projects to allow for project variances and change orders; a 10% contingency shall be included in project budgets greater than $250,000 if the Department Head determines it to be appropriate. All vehicle and equipment purchases under $25,000 will be budgeted on a pay as you go basis. The City Manager shall make the necessary budget amendments in accordance with the City of Dover Purchasing & Budget Amendment Policies.

Budget Balance/Reserve Policy – Electric Revenue Fund

1. The City will strive to maintain a minimum Budget Balance, of at least 8% and no greater than 12% (45 days) of the current year operating revenues for the Electric Revenue Fund, excluding the carry forward balance and power cost adjustments. The purpose of the budget balance is to meet temporary fluctuations in cash flows and to provide a cushion for loss of revenues until operating changes can be implemented. If the final Budget Balance exceeds the amount as approved in the budget ordinance, such funds shall be used to provide for unfunded retirement liabilities or as otherwise designated by City Council. The City may use monies in the Budget Balance only in times of fiscal and economic hardship.

2. Once achieved, at no time should the City's budget balances fall below their specified percentages. If a shortfall occurs in the budget balance and immediately restoring the balances to the specified percentage would cause an extreme burden on the taxpayers, the budget balance may, with the Mayor's and City Council's approval, be restored to the specified percentage within one year, but in any case, no longer than three years.

3. The City will maintain a minimum reserve, in a contingency account, of at least 1% of the current year operating revenues for the Electric Revenue Fund. The City may only use monies in the contingency accounts to cover emergencies of a non-recurring nature that are over and

above the normal course of operations. Examples are uninsured losses, storms or hurricane damages. The Contingency Reserve will not be used to balance the operating budget.

4. The total of the combined Electric Revenue Fund budget and contingency balances shall not exceed 25% (3 months) of Budgeted Operating Revenues.

5. The City has established by bond covenant an account to cover insurance deductibles on the electric transmission and distribution system or the generating plants. The City shall maintain a minimum balance of $350,000 to cover various deductibles.

6. Recognizing price fluctuations in the wholesale power markets the City has established a rate stabilization reserve. The purpose of using such a reserve is to level off the fluctuations in the wholesale power supply market and in turn provide stable rates to our customers. In those instances where the actual cost of power supply and generation are less/more than the budgeted cost of power supply and generation, the City will transfer the difference to/from the Rate Stabilization Reserve. The balance shall be maintained at a minimum of 3% not to exceed 10% of the purchase power cost in any given year. If the reserve balance exceeds the 10% maximum, a credit will be applied to the power cost adjustment.

7. The Electric Improvement & Extension Fund budget balance shall be no less than $200,000 of the current fiscal year's appropriation for electric system projects to allow for project variances and change orders; a 10% contingency shall be included in project budgets greater than $250,000 if the Department Head determines it to be appropriate. All vehicle and equipment purchases under $25,000 will be budgeted on a pay as you go basis. The City Manager shall make the necessary budget amendments in accordance with the City of Dover Purchasing & Budget Amendment Policies.

8. The City has established an account to provide for capital financing of Future Capacity or system expansion. The City shall maintain a balance equivalent to the value of 10% growth in capacity at any given time, or no less than $10,000,000. Amounts used to finance projects shall be replenished by the operating revenues of the Electric Revenue Fund over the succeeding seven years of any project completion.

9. The City has established an account to provide for replacement or procurement of utility system assets, otherwise known as Depreciation Reserve. Optimally, the amount set aside for future asset replacements should equal the annual depreciation of the current assets. The City will maintain a minimum balance of $10,000,000. The primary purpose of this account is to provide partial or all financing of major capital projects and minimize debt service payments. The account is also intended to cover unforeseen capital replacements due to equipment breakdowns, storms or hurricane damages. Amounts used to finance projects shall be replenished by the operating revenues of the Electric Revenue Fund over the succeeding seven years of any project completion

10. The total of the combined Electric Revenue and Electric Improvement & Extension Fund budget and reserve balances shall be benchmarked at 50% Budgeted Operating Revenues. Operating Fund Budget Balance and Reserves shall be adjusted to appropriate levels through adjustments

in the operating budget. Improvement & Extension Fund Budget Balance and Reserves shall be adjusted in accordance with the Capital Improvement Plan.

Investment and Cash Management Policy

1. The City will deposit all receipts on a timely basis in interest bearing accounts.

2. The City will strive to maximize the return on its investment portfolio without jeopardizing principal amounts.

3. The City will limit its investments to the types of securities provided for by Delaware statutes.

4. The City will diversify its investments by maturity date to protect against market fluctuations.

5. The City will purchase securities from qualified institutions based on competitive bids in an effort to obtain the highest available rates.

6. The City will maintain an Investment Policy based on prudent investment practices and will monitor all investment managers' compliance with policy objectives.

Capital Improvement Policy

1. The City will prepare and update, as needed a five-year Capital Improvements Program (CIP) which will provide for the orderly maintenance, replacement, and expansion of capital assets.

2. The CIP will identify long-range capital projects and capital improvements of all types, which will be coordinated with the annual operating budget to maintain full utilization of available revenue sources.

3. When preparing the CIP, the City will seek to identify all viable capital projects and capital improvements required during the subsequent five-year period. These projects and improvements will be prioritized by year and by funding source.

4. Every attempt will be made to match projects and improvements with available funding sources. Future operating costs and savings associated with a project or an improvement will also be given consideration in the establishment of priorities.

5. The City will seek Federal, State, and other funding to assist in financing capital projects and capital improvements.

6. The City will incorporate the reasonable findings and recommendations of other cities' Boards, Commissions, Committees, and Citizen Task Forces, as they relate to capital projects and improvements.

7. The City will seek input from the public by holding public hearings in relation to the establishment of projects and project priorities.

Financial Reporting Policy

1. The City's accounting system will maintain records in accordance with accounting standards and principles outlined by the Governmental Accounting Standards Board (GASB), Financial Accounting Standards Board (FASB), and the State of Delaware.

2. The City will employ an independent accounting firm to perform an annual audit of the City's finances and make the annual audit available to all required and interested parties.

3. The City will produce monthly and quarterly financial statements reporting the current periods' activity for all funds maintained by the City.

4. The City will prepare an annual budget document that provides a basic understanding of the City's planned financial operations for the coming fiscal year. Copies of the proposed and final budget will be made available to all interested parties and opportunities will be provided for citizen input prior to final decisions on the budget.

5. The City will place continued emphasis on review and maintenance of an accounting system which provides strong internal budgetary and accounting controls designed to provide reasonable assurance, but not absolute, assurance regarding:

   (a) the safeguarding of assets against loss from unauthorized use or disposition and,
   (b) the reliability of financial records for preparing financial statements and reports, and the maintaining accountability for assets.

6. The City will seek annual renewal of the Government Finance Officers Association's (GFOA) Certificate of Achievement for Excellence in Financial Reporting and the Distinguished Budget Presentation Award.

Adoption:
1. Approval by City Council: January 28, 2002
2. Amended by City Council: November 25, 2002
3. Amended by City Council: May 10, 2004
4. Amended by City Council: February 26, 2007
5. Amended by City Council: July 28, 2008
6. Amended by City Council: February 14, 2011
7. Amended by City Council: June 27, 2011
8. Amended by City Council: September 26, 2011
9. Amended by City Council: June 25, 2012

CITY OF DOVER
DEPARTMENT OF FINANCE
PROCEDURE MANUAL

TITLE: Budget Administration - Guidelines for Operating Departments

PROCEDURE # F306
DATE: July 10, 2006
REVISED: September 13, 2013

Each Department Head is responsible for managing their overall budgets for account variances created by routine operating expenses. This policy is intended to permit the redistribution of funds in departmental budgets when unexpected events or transactions occur. It establishes the procedure to be followed when the approval of a supplemental appropriation is requested. It restricts the redistribution of personnel and capital outlay accounts. All redistributions are to be rounded to the nearest hundred dollars (no cents). This procedure is not intended to adjust line items for normal operating cost overages, less than $500.

1. Definitions, as used in this policy:

   "Fund": In governmental accounting, a fund is a fiscal and accounting entity with a self-balancing set of accounts, created and maintained for a particular purpose and having transactions subject to legal or administrative restrictions. A separate budget is provided for each fund.

   "Department": Departments are the major organizational sub-divisions. They have a broad overall purpose. The City of Dover is organized into twelve (12) departments: City Clerk, City Manager, Customer Services, Electric, Information Services, Finance and Procurement & Inventory, Human Resources, Planning & Inspections and Parks & Recreation & Library, Police**,** Public Works, and Tax Assessor.

   "Division": Is the major operational areas of the City. Each Division has been assigned to one of the Departments listed above according to the type of activity it performs. For example, the Electric Engineering Division is part of the Electric Department.

   "Category": Within each division, each expenditure line item is grouped into a category of related expenditures. The budget for each line item is listed by categorical total. Examples of a category include personnel services, materials & supplies, administrative expenditures, capital outlay, project accounts, and depreciation.

2. Department Managers may redistribute monies "within" a group of accounts in a particular category, except salary/benefits, and capital outlay accounts to address unexpected events or transactions. Form COD #98 shall be used to request the transfer of funds. The monies shall not be encumbered until the Finance Director has returned a copy of Form COD #98 advising the manager that the redistribution has been entered into the budget software.

3. Transfers between categories material/supplies and administrative are permitted.

4. Transfers from salary and benefit accounts are permitted with approval of the City Manager to cover unanticipated expenses created by vacancies. Examples are advertising, agency labor,

contract services, and recruiting agencies.

5. The redistribution request must be submitted to the Finance Department for verification and confirmation, and then Finance will forward to the City Manager. Confirmation of the change will be made to the originating department by the Finance Department once the change has been approved.

6. No funds authorized in capital outlay may be encumbered unless said purchase was detailed in the "approved" budget.

   Any Capital Improvement Project (CIP) deferrals due to cost over-runs in other CIP items shall be communicated to the Council and the Controller/Treasurer.

   The City Manager may approve transfers of savings from completed CIP items to non-completed CIP items. Any transfers that cause the particular item or project to exceed its original budget 10% or greater will be communicated to Council and the Controller/Treasurer.

   To request an exception in capital outlay or project categories, submit a written memorandum explaining the request and attach a copy of the original budget submission. The memorandum must explain the reason for not purchasing the authorized items. A copy noting the action taken on the request by the City Manager will be returned to the respective department. Council and the Controller/Treasurer will be copied on all exception request approvals.

   All capital outlay change requests must be accompanied by a Capital Improvement Project worksheet in the following instances:
   - Scrap a CIP and create a new CIP
   - Reduce approved CIP and create a new CIP
   - New funded CIP (grant)

   The Controller/Treasurer will adjust project budgets each year to include prior year project balances before finalizing the Carry Forward Budget Balances for multi-year projects or projects not completed due to unforeseen circumstances. This process will be followed only on projects that were approved by City Council in a prior year CIP.

7. The City Manager may approve intra-fund transfers (i.e., within the General Fund) of up to five percent per annum, Form COD #98, with the exception of line items associated with salary and benefits.

8. All personnel positions will receive and be adhered to, the documented increases as approved through the budget process. Any exceptions require Council approval.

9. Budget amendments exceeding that authorized above or that affect budget balances shall be referred to the City Council.

CITY OF DOVER

COST CENTER REQUEST FOR BUDGET AMENDMENT

Department: _____ Fiscal Year: _____

From Account #: _____ Date of Request: _____

To Account #: _____ (Check Only One)

☐ Change Within Budget

☐ Supplemental Appropriation

☐ Departmental Transfers

By: _____

(Signature)

	Element Object	Account Name	Original Budget	Net Previous Changes	Current Revised Budget		Requested Change or Supplement	Adjusted Budget	YTD Expense
FROM			$ -	-	$ -		-	$ -	$ -
			$ -	-	$ -		-	$ -	$ -
			$ -	-	$ -		-	$ -	$ -
			$ -	-	$ -		-	$ -	$ -
			$ -	-	$ -		-	$ -	$ -
TO			$ -	-	$ -		-	$ -	$ -
			$ -	-	$ -		-	$ -	$ -
			$ -	-	$ -		-	$ -	$ -
			$ -	-	$ -		-	$ -	$ -
			$ -	-	$ -		-	$ -	$ -
	1	2	3	4	5		6	7	8

Request Justification: _____

_____

_____

_____

Instructions: Complete all appropriate items. Figures in columns four and seven must be preceded by a "plus" or a "minus" sign. Round all figures to nearest dollar. Use the reverse side of this form if additional space is needed to justify request. Form must bear the live signature(s) of cost center manager(s). Before submitting request to Finance Department for consideration, obtain verification from the accounting department that all all figures are correct. Submit copy of request to the City Manager. A copy will be returned noting the action taken.

Approval: _____ _____

City Manager Controller/Treasurer

Date of Action: _____

Approved as: Requested ☐ Approved as Modified ☐ Denied ☐

Deferred Until: _____

For Finance Department Use Only **Processed:** _____ **By:** _____

COD FINANCE FORM 98

Personnel Information

Contains the following:

- Personnel Table
- Personnel Changes
- personnel cost summary
- overtime trends
    - FY12 through FY15 comparison

City of Dover
Fiscal Year 2015 Proposed Budget
Personnel Table

DEPT/DIVISION	2012-2013 BUDGET	2013-2014 BUDGET	2014-2015 BUDGET
CITY CLERK	4.0	4.0	4.0
CITY MANAGER	3.0	3.0	4.0
CODE ENFORCEMENT	4.0	5.0	5.0
COMMUNITY DEVELOPMENT (GRANT FUND)	0.5	0.0	0.0
CUSTOMER SERVICES	14.0	14.0	14.0
ECONOMIC DEVELOPMENT	3.0	3.0	3.0
FACILITIES MANAGEMENT	9.0	7.0	7.0
FINANCE	8.0	8.0	8.0
FIRE DEPARTMENT	6.0	6.0	6.0
FLEET MAINTENANCE	6.0	6.0	6.0
GROUNDS	14.0	13.0	13.0
HUMAN RESOURCES	3.0	3.0	3.0
INFORMATION TECHNOLOGY	5.0	5.0	5.0
INSPECTIONS	7.0	6.0	6.0
LIBRARY	13.0	13.0	13.0
LIFE SAFETY	3.0	3.0	3.0
MAYOR	1.0	1.0	1.0
PARKS AND RECREATION	5.0	5.0	5.0
PLANNING	4.5	5.0	5.0
POLICE - TOTAL*	122.0	124.0	124.0
PROCUREMENT AND INVENTORY	4.0	4.0	4.0
PUBLIC WORKS - ADMINISTRATION	6.0	5.0	5.0
PUBLIC WORKS - ENGINEERING	0.0	0.0	3.0
SANITATION	11.0	11.0	11.0
STREETS	10.0	8.0	8.0
TAX ASSESSOR	3.0	3.0	3.0
GENERAL FUND AND CDBG TOTAL	**269.0**	**265.0**	**269.0**
ELECTRIC ADMINISTRATION	3.0	3.0	3.0
ELECTRIC SYSTEM OPERATIONS	5.0	5.0	5.0
ELECTRIC ENGINEERING	10.0	10.0	10.0
ELECTRIC T & D	24.0	24.0	24.0
METER READING - CUSTOMER SERVICE	3.0	3.0	3.0
ELECTRIC FUND TOTAL	**45.0**	**45.0**	**45.0**
WATER/WASTEWATER ENGINEERING	6.0	7.0	5.0
WATER CONSTRUCTION	5.0	5.0	3.0
WATER MANAGEMENT	5.0	4.0	4.0
WASTEWATER MANAGEMENT	10.0	11.0	11.0
WATER TREATMENT PLANT	10.0	10.0	11.0
WATER/WASTEWATER FUND TOTAL	**36.0**	**37.0**	**34.0**
TOTAL FULL-TIME PERSONNEL	**350.0**	**347.0**	**348.0**

* 93 Officers; 31 Civilians - 124 Total Employees

DEPT/DIVISION	2012-2013 BUDGET	2013-2014 BUDGET	2014-2015 BUDGET
PART-TIME PERSONNEL			
CITY COUNCIL COMMITTEES	17.0	17.0	17.0
PLANNING COMMISSION	14.0	14.0	14.0
FIRE	1.0	1.0	2.0
GROUNDS	0.0	0.0	1.0
PARKS AND RECREATION	10.0	10.0	14.0
LIBRARY	13.0	14.0	13.0
CUSTOMER SERVICES	0.0	1.0	1.0
SUBSTANCE ABUSE GRANT	12.0	12.0	15.0
TOTAL PART-TIME PERSONNEL	**67.0**	**69.0**	**77.0**
TOTAL PERSONNEL	**417.0**	**416.0**	**425.0**

City of Dover
Fiscal Year 2015 Proposed Budget

The proposed budget reflects the following personnel changes:

DEPT/DIVISION	POSITION	CHANGE	COMMENTS	FTE	Casual/ Seasonal
Fire	Relief Dispatcher	Addition		-	1.0
Public Works					
Grounds	Laborer II	Addition		-	1.0
Engineering	Public Works Inspector	Transfer	From WWW Engineering	1.0	-
	Civil Engineer	Transfer	From WWW Engineering	1.0	-
	Environmental Scientist	Addition		1.0	-
Library	Library Assistant	Addition		-	1.0
	Library Clerk II	Removed		-	(1.0)
	Library Clerk I	Removed		-	(1.0)
Recreation	Playground Leader II	Removed		-	(3.0)
	Playground Leader I	Addition		-	7.0
City Manager	Assistant City Manager	Addition		1.0	-
Substance Abuse Prev. Grant	Playground Leader I	Addition		-	2.0
	Playground Leader II	Addition		-	1.0
GENERAL FUND & SUBSTANCE ABUSE GRANT				4.0	8.0
Water/Wastewater Engineering	Public Works Inspector	Transfer	PW - Engineering	(1.0)	-
	Civil Engineer	Transfer	PW - Engineering	(1.0)	-
Water Construction	MEO II	Removed		(1.0)	-
	Utility Construction Worker	Removed		(1.0)	-
Water Treatment Plant	Water Treatment Operator	Addition		1.0	-
WATER/WASTEWATER FUND				(3.0)	0.0

City of Dover
Personnel Budget
Fiscal Year 2015
Total City by Fund

Dept/Div Number	# of Positions	Division Title	Base Pay 10-11	Bonus/Allow./SD On Call 10-11	Overtime 10-12	Part Time/Temp 10-13	Total Wages	Total Benefits	Total Personnel
1100-511	4	City Clerk	$ 219,700	$ 1,300	$ -	$ -	$ 221,000	$ 124,300	$ 345,300
1200-512	17	City Council	-	-	-	84,300	84,300	6,600	90,900
1300-513	3	Assessor	125,900	1,300	-	-	127,200	62,900	190,100
1400-514	8	Fire	229,700	6,000	32,000	25,600	293,300	140,900	434,200
1500-522	14	Grounds	438,100	8,500	11,100	8,700	466,400	391,300	857,700
1500-523	26	Library	596,900	1,300	3,900	155,100	757,200	384,900	1,142,100
1500-525	19	Recreation	212,400	-	-	105,900	318,300	119,000	437,300
1600-531	3	Life Safety	145,100	8,600	7,600	-	161,300	79,300	240,600
1600-532	5	Code Enforcement	224,700	-	2,000	-	226,700	151,900	378,600
1600-533	19	Planning	314,800	(47,600)	-	17,100	284,300	125,900	410,200
1600-534	6	Building Inspections	252,000	-	1,800	-	253,800	174,600	428,400
1600-535	3	Economic Development	138,100	1,300	-	-	139,400	57,100	196,500
1700-542	31	Civilian Police	1,282,700	27,100	50,000	-	1,359,800	797,900	2,157,700
1700-543	93	Law Enforcement	6,663,900	175,800	400,000	-	7,239,700	3,556,800	10,796,500
1700-544	0	Police Extra Duty	633,300	-	-	-	633,300	79,200	712,500
1800-554	8	Streets	281,500	2,400	4,700	-	288,600	224,000	512,600
1800-555	11	Sanitation	416,200	1,400	12,100	-	429,700	314,800	744,500
2100-515	4	City Manager	295,600	6,000	2,000	-	303,600	118,500	422,100
2200-516	5	Information Technology	278,900	1,300	-	-	280,200	197,100	477,300
2300-517	8	Finance	492,400	1,300	-	-	493,700	271,400	765,100
2400-551	5	Public Works Admin	296,800	1,300	-	-	298,100	201,100	499,200
2500-552	7	Facilities	285,200	900	10,500	-	296,600	197,000	493,600
2600-553	3	Public Works Engineering	128,400	500	800	-	129,700	54,900	184,600
2700-571	4	Procurement & Inventory	183,400	4,000	1,600	-	189,000	111,400	300,400
2800-572	6	Fleet Maintenance	277,400	800	1,000	-	279,200	197,800	477,000
2900-529	15	Customer Service	554,000	1,300	-	14,600	569,900	355,900	925,800
3100-518	3	Human Resources	178,900	1,300	-	-	180,200	129,000	309,200
3200-519	1	Mayor	45,000	-	-	-	45,000	10,600	55,600
		Total General Fund	**$ 15,191,000**	**$ 206,100**	**$ 541,100**	**$ 411,300**	**$ 16,349,500**	**$ 8,636,100**	**$ 24,985,600**
Count	331	Divisions = 28; Council 17 part-time/temp; Library 12 part-time/temp; Recreation 14 part-time/temp; Fire 2 part-time/temp; Grounds 1 part-time/temp; Planning 14 part-time/temp; Customer Service 1 part-time/temp; Substance abuse grant 15 part-time/temp;							

Dept/Div Number	# of Positions	Division Title	Base Pay 10-11	Bonus/Allow./SD On Call 10-11	Overtime 10-12	Part Time/Temp 10-13	Total Wages	Total Benefits	Total Personnel
2600-553	5	Engineering	$ 287,100	$ 500	$ 800	$ -	$ 288,400	$ 150,500	$ 438,900
5600-556	3	Construction	118,400	4,000	7,100	-	129,500	99,100	228,600
6800-568	4	Water	188,600	4,600	9,100	-	202,300	156,600	358,900
6900-569	11	Wastewater	346,100	20,800	27,000	-	393,900	222,100	616,000
7600-576	11	Water Treatment	456,100	3,200	34,800	-	494,100	343,100	837,200
		Total Water/Wastewater Fund	**$ 1,396,300**	**$ 33,100**	**$ 78,800**	**$ -**	**$ 1,508,200**	**$ 971,400**	**$ 2,479,600**
Count	34	Divisions = 5							

Dept/Div Number	# of Positions	Division Title	Base Pay 10-11	Bonus/Allow./SD On Call 10-11	Overtime 10-12	Part Time/Temp 10-13	Total Wages	Total Benefits	Total Personnel
8200-562	24	T & D	$ 1,481,000	$ 27,300	$ 115,000	$ -	$ 1,623,300	$ 1,381,500	$ 3,004,800
8300-563	10	Engineering	609,700	9,500	11,000	-	630,200	446,900	1,077,100
8400-564	3	Administration	172,200	-	2,000	-	174,200	86,200	260,400
8500-565	3	Meter Reading	122,500	1,700	5,000	-	129,200	108,900	238,100
8600-526	5	System Operators	342,000	5,100	50,000	-	397,100	286,600	683,700
		Total Electric Fund	**$ 2,727,400**	**$ 43,600**	**$ 183,000**	**$ -**	**$ 2,954,000**	**$ 2,310,100**	**$ 5,264,100**
Count	45	Divisions = 5							

Dept/Div Number	# of Positions	Division Title	Base Pay 10-11	Bonus/Allow./SD On Call 10-11	Overtime 10-12	Part Time/Temp 10-13	Total Wages	Total Benefits	Total Personnel
9900-596	0	CDBG	$ -	$ 47,000	$ -	$ -	$ 47,000	$ -	$ 47,000
9900-581	15	Substance Abuse Grant	-	-	-	49,900	49,900	4,100	54,000
		Total Grant Funds	**$ -**	**$ 47,000**	**$ -**	**$ 49,900**	**$ 96,900**	**$ 4,100**	**$ 101,000**
Count	**425**	**GRAND TOTAL**	**$ 19,314,700**	**$ 329,800**	**$ 802,900**	**$ 461,200**	**$ 20,908,600**	**$ 11,921,700**	**$ 32,830,300**
Full-Time	**348**	Divisions = 38 w/o CDBG and Substance Abuse Grant							
PP/TEMP	**77**	Count includes Council Members and Committee/Commission Members							

CITY OF DOVER
OVERTIME COMPARISON
FISCAL YEAR 2012 THROUGH 2015

	2012				2013				2014 THROUGH APRIL (83.0%)				2015
Department	Orig. Budget	Actual	Variance	% To Date	Orig. Budget	Actual	Variance	% To Date	Orig. Budget	Actual	Variance	% To Date	Proposed
CITY CLERK	-	73	(73)	-	-	-	-	-	-	-	-	-	-
FIRE	39,148	55,292	(16,144)	141.2%	44,900	52,830	(7,930)	117.7%	48,800	35,189	13,611	72.1%	32,000
GROUNDS	15,300	15,021	279	98.2%	15,000	8,636	6,364	57.6%	14,900	12,599	2,301	84.6%	11,100
PARKS & RECREATION	-	-	-	-	-	327	(327)	-	-		-	-	-
LIBRARY	3,600	2,983	617	82.9%	3,500	4,868	(1,368)	139.1%	3,700	4,627	(927)	125.1%	3,900
LIFE SAFETY	6,900	7,512	(612)	108.9%	7,000	4,950	2,050	70.7%	7,000	6,055	945	86.5%	7,600
CODE ENFORCEMENT	2,670	2,608	62	97.7%	3,000	2,514	486	83.8%	2,000	189	1,811	9.5%	2,000
PLANNING	-	-	-	-	1,800	600	1,200	33.3%	-	377	(377)	-	-
PUBLIC INSPECTIONS	-	-	-	-	-	610	(610)	-	1,000	1,137	(137)	113.7%	1,800
POLICE CIVILIAN	45,000	54,576	(9,576)	121.3%	55,000	62,500	(7,500)	113.6%	66,200	64,529	1,671	97.5%	50,000
POLICE LAW ENFORCEMENT	450,000	496,413	(46,413)	110.3%	500,000	396,495	103,505	79.3%	500,000	273,544	226,456	54.7%	400,000
STREET	11,880	5,026	6,854	42.3%	9,000	4,444	4,556	49.4%	8,800	10,490	(1,690)	119.2%	4,700
SANITATION	16,200	13,843	2,357	85.5%	15,000	9,944	5,056	66.3%	13,200	23,120	(9,920)	175.2%	12,100
CITY MANAGER	-	-	-	-	-	1,737	(1,737)	-	1,500	2,513	(1,013)	167.5%	2,000
FINANCE	-	188	(188)	-	1,800	-	1,800	0.0%	-	45	(45)	-	-
PW ADMINISTRATION	-	1,043	(1,043)	-	600	541	59	90.2%	-	-	-	-	-
FACILITIES MANAGEMENT	450	1,058	(608)	235.1%	800	6,601	(5,801)	825.1%	7,600	10,788	(3,188)	141.9%	-
PROCUREMENT & INVENTORY	700	788	(88)	112.6%	400	1,714	(1,314)	428.5%	-	2,010	(2,010)	-	1,600
FLEET MAINTENANCE	1,350	305	1,045	22.6%	3,500	773	2,727	22.1%	2,400	10,451	(8,051)	435.5%	1,000
HUMAN RESOURCES	-	-	-	-	-	-	-	-	-	-	-	-	-
WATER ENGINEERING	900	966	(66)	107.3%	600	949	(349)	158.2%	3,300	830	2,470	25.2%	800
CONSTRUCTION AND MAINT	4,500	8,561	(4,061)	190.2%	12,500	11,665	835	93.3%	15,000	11,595	3,405	77.3%	7,100
METERING WATER	-	-	-	-	-	-	-	-	-		-	-	-
WATER	9,900	8,160	1,740	82.4%	11,650	13,099	(1,449)	112.4%	11,200	10,756	444	96.0%	9,100
WASTEWATER	24,300	23,300	1,000	95.9%	27,050	14,202	12,848	52.5%	27,100	21,734	5,366	80.2%	27,000
WATER TREATMENT PLANT	23,300	21,038	2,262	90.3%	18,500	25,976	(7,476)	140.4%	19,700	18,973	727	96.3%	34,800
TRANSMISSION/DISTRIBUTION	99,074	126,886	(27,812)	128.1%	127,800	140,882	(13,082)	110.2%	127,800	86,392	41,408	67.6%	115,000
ELECTRIC ENGINEERING	20,250	7,998	12,252	39.5%	7,800	17,120	(9,320)	219.5%	15,000	6,255	8,745	41.7%	11,000
ELECTRIC ADMINISTRATION	-	237	(237)	-	-	2,021	(2,021)	-	-	-	-	-	2,000
ELECTRIC METERING	12,250	9,129	3,121	74.5%	6,000	8,349	(2,349)	139.2%	8,800	6,482	2,318	73.7%	5,000
ELECTRIC SYSTEMS OPERATIONS	18,000	43,311	(25,311)	240.6%	43,900	49,031	(5,131)	111.7%	50,300	54,093	(3,793)	107.5%	50,000
TOTAL	**805,672**	**906,315**	**(100,643)**	**112.5%**	**917,100**	**843,378**	**73,722**	**92.0%**	**955,300**	**674,773**	**280,527**	**70.6%**	**791,600**
ELECTRIC PLANT OPERATIONS	172,800	169,456	3,344	98.1%	180,900	163,076	17,824	90.1%	195,700	196,515	(815)	100.4%	198,700
POLICE EXTRA DUTY	400,000	636,631	(236,631)	159.2%	514,900	529,303	(14,403)	102.8%	675,400	389,172	286,228	57.6%	633,300

Five Year Forecast Summary

Contains the following subsections:

- General Fund
- Water/Wastewater Fund
- Electric Revenue Fund

General Fund

City of Dover General Fund Financial Projections 2015 – 2019

Budget Meetings
May 2014

Key Assumptions

- The FY15 – FY19 Forecast continues to be short on revenues to cover projected expenses incorporating the current growth assumptions.

- Projected Revenues - Growth assumptions as indicated on page 4
  - **Miscellaneous Revenue – includes Franchise fees, rental income, recreation revenues, administration fees for collecting County impact fees, sale of assets, and other miscellaneous items**
  - **Transfers In Other (Funds) – includes transfer of revenues from Electronic Red Light Safety Program, Realty Transfer Taxes, and Police Grants for Extra Duty reimbursements**

- Projected Operating Expenses growth assumptions as indicated on page 5
  - **Pay increases for Department Heads – 2% with $1,250 bonus**
  - **Pay increases included for non-bargaining employees 3%, FOP and DOE contracts**
  - **Other Charges represents the set aside for vacation sell back, retirements, and education assistance**
  - **Fund Expense – includes Insurance, bad debt expense, City Police Pension Plan appropriations, miscellaneous grant expenses and DDP contributions**

- Maintains Water/Wastewater & Electric Fund Transfers in FY15
  - **Phases-in $50,000 annual increase for Water & Wastewater each through 2020**
  - **Change in Financial Policy will be presented for recommended change in transfer before FY16**

- Fully funds Capital projects through operating transfers and grants

- Will not meet City policy starting in FY16

Current Economic Statistics

		FISCAL YEAR END >	2011A	2012A	2013A	2014F	2015F	2016F	2017F	2018F	2019F
KEY STATISTICAL DATA		DATA SOURCE									
	POPULATION	CAFR AND WWW.CENSUS.GOV	36,560	36,492	36,492	36,528	36,565	36,602	36,638	36,675	36,712
			-0.2%	-0.2%	0.0%	0.1%	0.1%	0.1%	0.1%	0.1%	0.1%
	CPI-INFLATION INDEX-WASHINGTON-	BUREAU OF LABOR STATISTICS	147.0	150.2	152.5	154.6	156.1	157.7	159.3	160.9	162.5
	BALTIMORE, DC-MD-VA-WV; 1996=100	WWW.BLS.GOV	3.3%	2.2%	1.5%	1.4%	1.0%	1.0%	1.0%	1.0%	1.0%
	HOUSING PRICE INDEX-DELAWARE	FEDERAL HOUSING FINANCE AUTH-	196.1	198.9	205.8	187.2	187.2	187.2	187.2	187.2	187.2
		WWW.FHFA.GOV	-3.5%	1.4%	3.5%	-9.0%	0.0%	0.0%	0.0%	0.0%	0.0%
	MEDIAN SALES PRICE OF EXISTING SINGLE-	CITY; NATIONAL ASSOCIATION OF	169,300	166,500	166,500	166,500	166,500	166,500	166,500	166,500	166,500
	FAMILY HOMES, DOVER, DE	REALTORS	-12.4%	-1.7%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
	UNEMPLOYMENT RATE-DOVER, DE-MSA	CAFR AND WWW.BLS.GOV	7.7%	7.4%	6.9%	6.9%					
			-4.9%	-3.9%	-6.8%	0.0%	-100.0%	0.0%	0.0%	0.0%	0.0%
	TAXABLE ASSESSED VALUE	CAFR	3,136,639,060	3,169,307,760	3,181,496,360	3,213,311,324	3,245,444,437	3,277,898,881	3,310,677,870	3,343,784,649	3,377,222,495
			7.9%	1.0%	0.4%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%

Revenue Assumptions

REVENUES AND SOURCES									
ACCTTYPE	2011A	2012A	2013A	2014F	2015F	2016F	2017F	2018F	2019F
						1.0%	1.0%	1.0%	1.0%
01-PROPERTY TAXES	10,904,909	11,050,197	11,126,395	11,095,500	13,377,700	13,511,477	13,646,592	13,783,058	13,920,888
	8.7%	1.3%	0.7%	-0.3%	20.6%	1.0%	1.0%	1.0%	1.0%
						2.0%	2.0%	2.0%	2.0%
03-LICENSES AND PERMITS	2,553,339	2,921,258	2,625,269	2,792,500	2,814,200	2,870,484	2,927,894	2,986,452	3,046,181
	3.6%	14.4%	-10.1%	6.4%	0.8%	2.0%	2.0%	2.0%	2.0%
						3.5%	3.5%	3.5%	3.5%
05-COURT OF CHANCERY FEES	766,340	863,220	917,700	1,002,200	1,023,000	1,058,805	1,095,863	1,134,218	1,173,916
	13.5%	12.6%	6.3%	9.2%	2.1%	3.5%	3.5%	3.5%	3.5%
						1.0%	1.0%	1.0%	1.0%
06-SANITATION FEES AND REBATES	2,173,433	1,903,623	2,624,877	2,595,600	2,595,600	2,621,556	2,647,772	2,674,249	2,700,992
	62.1%	-12.4%	37.9%	-1.1%	0.0%	1.0%	1.0%	1.0%	1.0%
						0.5%	0.5%	0.5%	0.5%
07-LIBRARY REVENUE - GENERAL	444,455	475,822	471,065	530,500	521,600	524,208	526,829	529,463	532,111
	-4.5%	7.1%	-1.0%	12.6%	-1.7%	0.5%	0.5%	0.5%	0.5%
						1.0%	1.0%	1.0%	1.0%
08-FINES	1,032,545	1,361,247	1,315,769	1,223,900	1,288,800	1,301,688	1,314,705	1,327,852	1,341,130
	-1.2%	31.8%	-3.3%	-7.0%	5.3%	1.0%	1.0%	1.0%	1.0%
						0.5%	0.5%	0.5%	0.5%
09-INVESTMENT INCOME (LOSS)	52,023	63,735	119,160	40,000	40,000	40,200	40,401	40,603	40,806
	-62.9%	22.5%	87.0%	-66.4%	0.0%	0.5%	0.5%	0.5%	0.5%
						2.0%	2.0%	2.0%	2.0%
10-MISCELLANEOUS SERVICES	932,173	3,285,187	1,698,432	1,226,200	940,100	958,902	978,080	997,642	1,017,594
	10.3%	252.4%	-48.3%	-27.8%	-23.3%	2.0%	2.0%	2.0%	2.0%
						2.5%	2.5%	2.5%	2.5%
11-INDIRECT SERVICES BILLING	4,043,299	3,999,201	4,242,310	4,933,000	5,031,300	5,157,083	5,286,010	5,418,160	5,553,614
	-0.4%	-1.1%	6.1%	16.3%	2.0%	2.5%	2.5%	2.5%	2.5%
						0.0%	0.0%	0.0%	0.0%
12-TRANSFERS IN-ELECTRIC FUND (480)	8,856,000	7,876,288	8,000,000	8,000,000	8,000,000	8,000,000	8,000,000	8,000,000	8,000,000
	31.0%	-11.1%	1.6%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
						0.0%	0.0%	0.0%	0.0%
12-TRANSFERS IN-WATER/WW FUND (412)	-	424,508	500,000	500,000	500,000	500,000	500,000	500,000	500,000
	-100.0%	0.0%	17.8%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
						0.0%	0.0%	0.0%	0.0%
12-TRANSFERS IN-ERLSP (212)	967,020	518,638	299,828	368,400	500,000	500,000	500,000	500,000	500,000
	22.2%	-46.4%	-42.2%	22.9%	35.7%	0.0%	0.0%	0.0%	0.0%
						5.0%	2.5%	2.5%	2.5%
12-TRANSFERS IN-REALTY TRANSFER TAX	1,462,154	1,373,208	1,107,959	1,393,000	1,100,000	1,155,000	1,183,875	1,213,472	1,243,809
	68.5%	-6.1%	-19.3%	25.7%	-21.0%	5.0%	2.5%	2.5%	2.5%

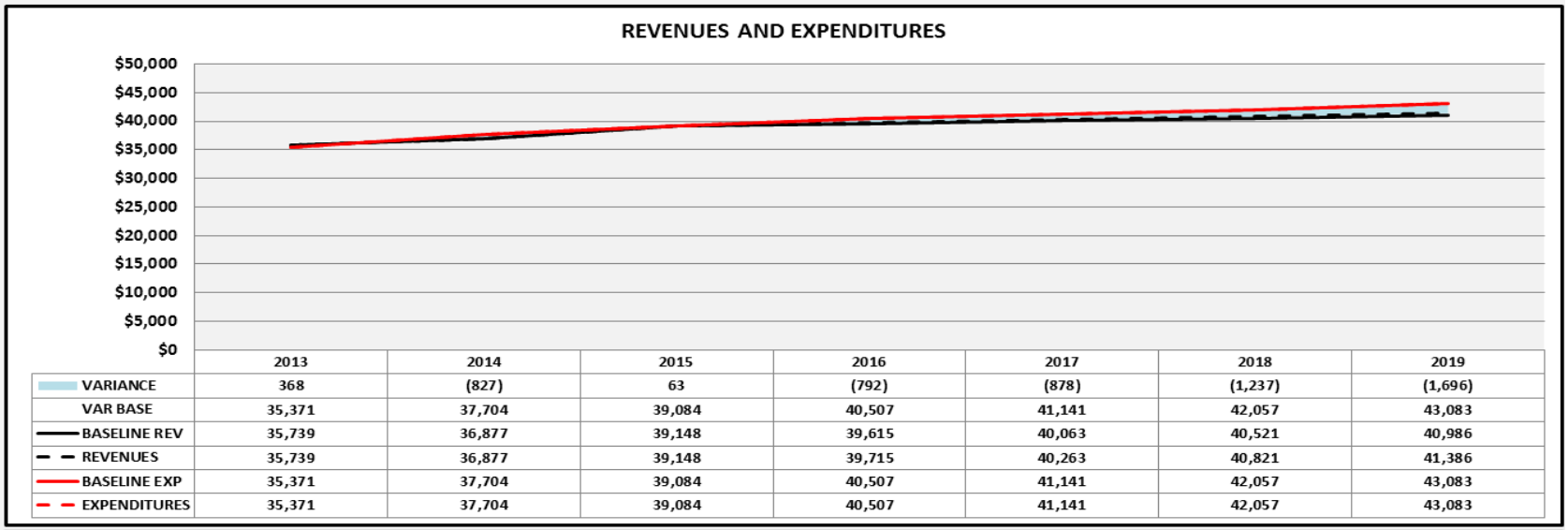
Expenditure Assumptions

EXPENDITURES AND USES									
ACCTTYPE	2011A	2012A	2013A	2014F	2015F	2016F	2017F	2018F	2019F
						2.5%	2.5%	2.5%	2.5%
01-SALARIES AND WAGES	16,246,617	16,570,829	15,974,734	16,267,200	16,349,500	16,758,238	17,177,193	17,606,623	18,046,789
	1.4%	2.0%	-3.6%	1.8%	0.5%	2.5%	2.5%	2.5%	2.5%
						2.5%	2.5%	2.5%	2.5%
02-FICA	1,223,371	1,240,969	1,190,744	1,184,900	1,204,900	1,235,023	1,265,898	1,297,546	1,329,984
	2.3%	1.4%	-4.0%	-0.5%	1.7%	2.5%	2.5%	2.5%	2.5%
						3.0%	3.0%	3.0%	3.0%
03-HEALTH INSURANCE	2,647,414	2,559,840	2,345,990	2,580,000	2,567,300	2,644,319	2,723,649	2,805,358	2,889,519
	11.4%	-3.3%	-8.4%	10.0%	-0.5%	3.0%	3.0%	3.0%	3.0%
						0.8%	0.8%	0.8%	0.8%
04-OTHER-BENEFITS	599,278	94,237	584,155	447,300	440,200	443,502	446,828	450,179	453,555
	0.1%	-84.3%	519.9%	-23.4%	-1.6%	0.8%	0.8%	0.8%	0.8%
						6.0%	6.0%	6.0%	6.0%
05-RETIREE HEALTHCARE	1,297,509	1,374,709	1,620,600	1,636,500	1,636,500	1,734,690	1,838,771	1,949,098	2,066,044
	28.9%	5.9%	17.9%	1.0%	0.0%	6.0%	6.0%	6.0%	6.0%
						0.0%	0.0%	0.0%	0.0%
06-LUMP SUM PENSION	1,544,978	1,545,000	1,693,500	121,000	-	-	-	-	-
	0.0%	0.0%	9.6%	-92.9%	-100.0%	0.0%	0.0%	0.0%	0.0%
						2.0%	2.0%	2.0%	2.0%
07-PENSION	1,237,889	1,292,265	1,295,787	2,825,000	2,706,300	2,760,426	2,815,635	2,871,947	2,929,386
	-49.0%	4.4%	0.3%	118.0%	-4.2%	2.0%	2.0%	2.0%	2.0%
						2.0%	2.0%	2.0%	2.0%
08-OPEB	-	900,820	1,174,726	1,495,900	1,717,400	1,751,748	1,786,783	1,822,519	1,858,969
	0.0%	0.0%	30.4%	27.3%	14.8%	2.0%	2.0%	2.0%	2.0%
						1.0%	1.0%	1.0%	1.0%
09-MATERIALS & SUPPLIES	1,357,987	1,399,271	1,191,257	1,240,700	1,226,200	1,238,462	1,250,847	1,263,355	1,275,989
	-1.0%	3.0%	-14.9%	4.2%	-1.2%	1.0%	1.0%	1.0%	1.0%
						2.0%	2.0%	2.0%	2.0%
10-ADMIN EXPENDITURES	4,529,850	4,432,228	4,487,401	4,960,400	4,965,900	5,065,218	5,166,522	5,269,853	5,375,250
	2.4%	-2.2%	1.2%	10.5%	0.1%	2.0%	2.0%	2.0%	2.0%
						0.0%	0.0%	0.0%	0.0%
11-FUND EXPENSE	1,364,830	1,534,611	1,900,998	2,045,700	2,014,800	2,014,800	2,014,800	2,014,800	2,014,800
	37.8%	12.4%	23.9%	7.6%	-1.5%	0.0%	0.0%	0.0%	0.0%
						1.0%	1.0%	1.0%	1.0%
12-STREET LIGHT	968,562	986,430	878,760	774,500	774,500	782,245	790,067	797,968	805,948
	1.2%	1.8%	-10.9%	-11.9%	0.0%	1.0%	1.0%	1.0%	1.0%
						0.0%	0.0%	0.0%	0.0%
13-OTHER-CHARGES	25,615	65,960	51,243	118,800	562,700	562,700	562,700	562,700	562,700
	-69.6%	157.5%	-22.3%	131.8%	373.7%	0.0%	0.0%	0.0%	0.0%
14-TRANSFER-TO-DEBT	335,225	327,734	369,073	557,300	708,600	914,300	919,900	670,000	670,000
	2.1%	-2.2%	12.6%	51.0%	27.1%	29.0%	0.6%	-27.2%	0.0%
15-TRANSFER-TO-CIP	1,354,194	638,847	613,400	1,448,800	2,272,200	2,664,300	2,444,500	2,738,000	2,866,500
	2922.6%	-52.8%	-4.0%	136.2%	56.8%	17.3%	-8.2%	12.0%	4.7%

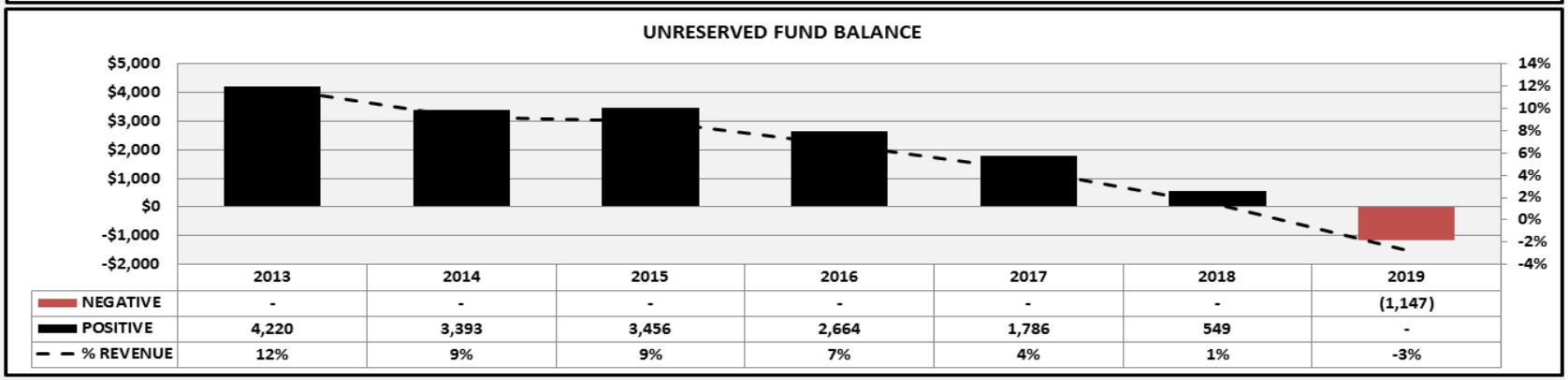
Revenues, Expenditures & Fund Balance

	2014F	2015F	2016F	2017F	2018F	2019F
FUND BALANCE-BEGINNING	**4,219,900**	**3,393,000**	**3,456,400**	**2,576,500**	**1,498,400**	**(38,400)**
REVENUES AND SOURCES						
01-PROPERTY TAXES	11,095,500	13,377,700	13,511,500	13,646,600	13,783,100	13,920,900
02-LICENSES AND PERMITS	2,792,500	2,814,200	2,870,500	2,927,900	2,986,500	3,046,200
03-GRANTS RECEIVED	1,287,400	1,287,400	1,287,400	1,287,400	1,287,400	1,287,400
04-COURT OF CHANCERY FEES	1,002,200	1,023,000	1,058,800	1,095,900	1,134,200	1,173,900
05-SANITATION FEES AND REBATES	2,595,600	2,595,600	2,621,600	2,647,800	2,674,200	2,701,000
06-LIBRARY REVENUE - GENERAL	530,500	521,600	524,200	526,800	529,500	532,100
07-FINES	1,223,900	1,288,800	1,301,700	1,314,700	1,327,900	1,341,100
08-INVESTMENT INCOME (LOSS)	40,000	40,000	40,200	40,400	40,600	40,800
09-MISCELLANEOUS SERVICES	956,400	940,100	958,900	978,100	997,600	1,017,600
10-INDIRECT SERVICES BILLING	4,933,000	5,031,300	5,157,100	5,286,000	5,418,200	5,553,600
11-TRANSFERS IN-ELECTRIC	8,000,000	8,000,000	8,000,000	8,000,000	8,000,000	8,000,000
12-TRANSFERS IN-WATER/WW	500,000	500,000	500,000	500,000	500,000	500,000
13-TRANSFERS IN-OTHER	1,920,200	1,728,000	1,783,000	1,811,900	1,841,500	1,871,800
TOTAL REVENUES AND SOURCES	**36,877,200**	**39,147,700**	**39,614,900**	**40,063,500**	**40,520,700**	**40,986,400**
EXPENDITURES AND USES						
01-SALARIES AND WAGES	16,267,200	16,349,500	16,758,200	17,177,200	17,606,600	18,046,800
02-FICA	1,184,900	1,204,900	1,235,000	1,265,900	1,297,500	1,330,000
03-HEALTH INSURANCE	2,580,000	2,567,300	2,644,300	2,723,600	2,805,400	2,889,500
04-OTHER-BENEFITS	447,300	440,200	443,500	446,800	450,200	453,600
05-RETIREE HEALTHCARE	1,636,500	1,636,500	1,734,700	1,838,800	1,949,100	2,066,000
06-LUMP SUM PENSION	121,000	-	-	-	-	-
07-PENSION	2,825,000	2,706,300	2,760,400	2,815,600	2,871,900	2,929,400
08-OPEB	1,495,900	1,717,400	1,751,700	1,786,800	1,822,500	1,859,000
09-MATERIALS & SUPPLIES	1,240,700	1,226,200	1,238,500	1,250,800	1,263,400	1,276,000
10-ADMIN EXPENDITURES	4,960,400	4,965,900	5,065,200	5,166,500	5,269,900	5,375,200
11-FUND EXPENSE	2,045,700	2,014,800	2,014,800	2,014,800	2,014,800	2,014,800
12-STREET LIGHT	774,500	774,500	782,200	790,100	798,000	805,900
13-OTHER-CHARGES	118,800	500,000	500,000	500,000	500,000	500,000
14-TRANSFER-TO-DEBT	557,300	708,600	914,300	919,900	670,000	670,000
15-TRANSFER-TO-CIP	1,448,800	2,272,200	2,664,300	2,444,500	2,738,000	2,866,500
16-CIP EXPENDITURES	-	-	-	-	-	-
TOTAL EXPENDITURES AND USES	**37,704,000**	**39,084,300**	**40,507,100**	**41,141,300**	**42,057,300**	**43,082,700**
SURPLUS/(DEFICIT)	**(826,800)**	**63,400**	**(892,200)**	**(1,077,800)**	**(1,536,600)**	**(2,096,300)**
% REVENUE	*-2%*	*0%*	*-2%*	*-3%*	*-4%*	*-5%*
FUND BALANCE-ENDING	**3,393,000**	**3,456,400**	**2,576,500**	**1,498,400**	**(38,400)**	**(2,134,800)**
% OF REVENUES AND SOURCES	**9.2%**	**8.8%**	**6.5%**	**3.7%**	**-0.1%**	**-5.2%**
Additional Funds Needed	**(442,800)**	**(324,600)**	**592,700**	**1,706,700**	**3,280,100**	**5,413,700**

Sensitivity Analysis – Water & Wastewater Transfer Increase

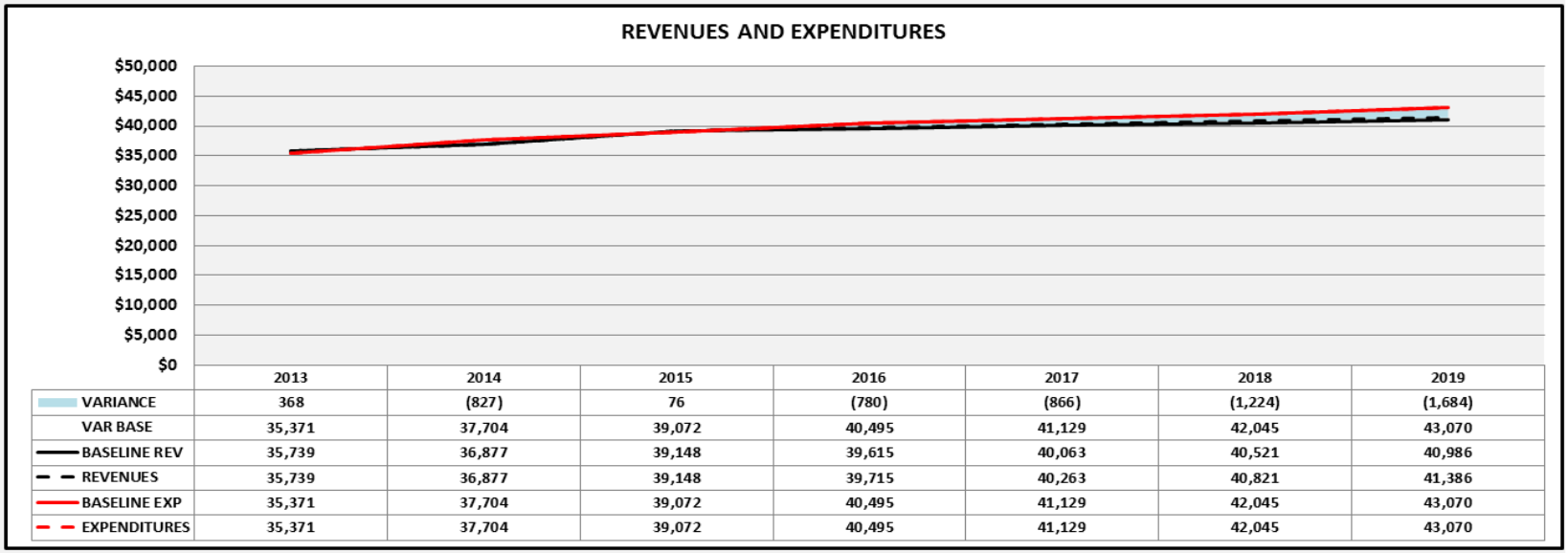


	2013	2014	2015	2016	2017	2018	2019
VARIANCE	368	(827)	63	(792)	(878)	(1,237)	(1,696)
VAR BASE	35,371	37,704	39,084	40,507	41,141	42,057	43,083
BASELINE REV	35,739	36,877	39,148	39,615	40,063	40,521	40,986
REVENUES	35,739	36,877	39,148	39,715	40,263	40,821	41,386
BASELINE EXP	35,371	37,704	39,084	40,507	41,141	42,057	43,083
EXPENDITURES	35,371	37,704	39,084	40,507	41,141	42,057	43,083

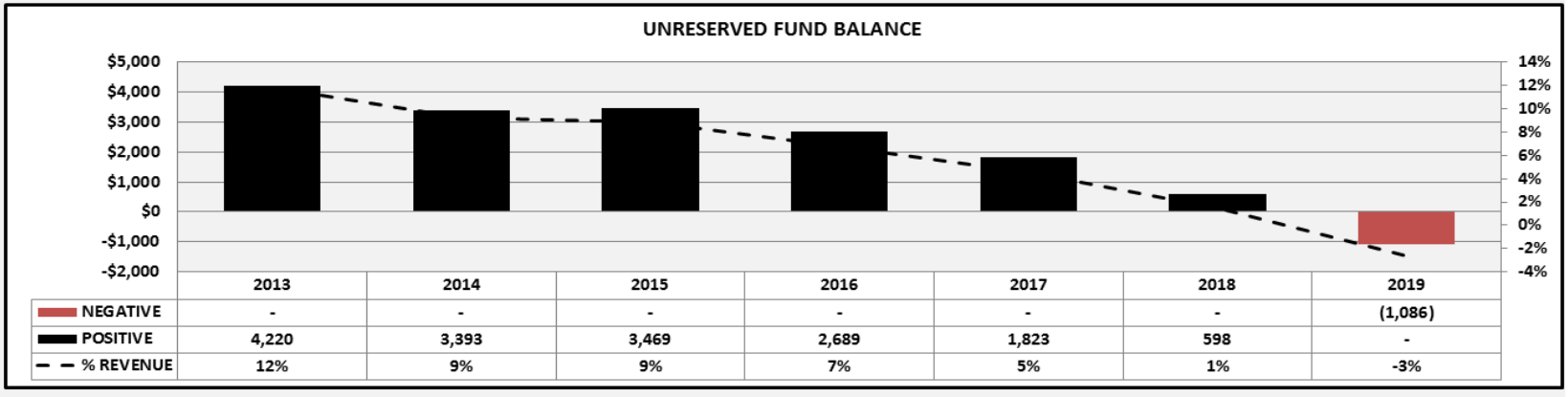


	2013	2014	2015	2016	2017	2018	2019
NEGATIVE	-	-	-	-	-	-	(1,147)
POSITIVE	4,220	3,393	3,456	2,664	1,786	549	-
% REVENUE	12%	9%	9%	7%	4%	1%	-3%

Sensitivity Analysis – Water & Wastewater Transfer & Inspection Fees



	2013	2014	2015	2016	2017	2018	2019
VARIANCE	368	(827)	76	(780)	(866)	(1,224)	(1,684)
VAR BASE	35,371	37,704	39,072	40,495	41,129	42,045	43,070
BASELINE REV	35,739	36,877	39,148	39,615	40,063	40,521	40,986
REVENUES	35,739	36,877	39,148	39,715	40,263	40,821	41,386
BASELINE EXP	35,371	37,704	39,072	40,495	41,129	42,045	43,070
EXPENDITURES	35,371	37,704	39,072	40,495	41,129	42,045	43,070



	2013	2014	2015	2016	2017	2018	2019
NEGATIVE	-	-	-	-	-	-	(1,086)
POSITIVE	4,220	3,393	3,469	2,689	1,823	598	-
% REVENUE	12%	9%	9%	7%	5%	1%	-3%

Revenue Options

SCENARIO CATEGORIES			2014	2015	2016	2017	2018	2019
> *ENTER CATEGORY NAME* >		**A. Inspection Fee Increases**						
ELECT OPTION ↓		BACK TO TOP						
☑	SOURCES:	A. Various Fees & Permits	-	154,400	154,400	154,400	154,400	154,400
	USES:		-	-	-	-	-	-
☐								
> *ENTER CATEGORY NAME* >		**B. Water Utility Transfer Increase**						
ELECT OPTION ↓		BACK TO TOP						
☑	SOURCES:	A. OPTION			50,000	100,000	150,000	200,000
	USES:							
☐								
> *ENTER CATEGORY NAME* >		**C. Wastewater Utility Transfer Increase**						
ELECT OPTION ↓		BACK TO TOP						
☑	SOURCES:	A. OPTION			50,000	100,000	150,000	200,000
	USES:							

Capital Projects - Funding Sources

CAPITAL IMPROVEMENTS PROGRAM - PROJECTS	2014F	2015F	2016F	2017F	2018F	2019F
BEGINNING BALANCE	**3,058,300**	**117,100**	**117,100**	**117,100**	**117,100**	**117,100**
APPROPRIATIONS & RECEIPTS						
APPROPRIATION FROM GENERAL FUND	1,448,800	2,272,200	2,664,300	2,444,500	2,738,000	2,866,500
TRANSFER FROM PARKLAND RESERVE	80,000	-	50,000	-	-	
TRANSFER FROM COM TRANSP FUND	311,700	-	250,000	-	-	
TEMPORARY/LONG-TERM FINANCING	-	918,300	-		-	
BOND PROCEEDS	-	2,661,100	-	-	-	
PROPOSED CONSTRUCTION LOAN - LIBRARY	-	-	-	-	-	
RECREATION GRANTS	15,000	33,000	240,000	-	-	
LIBRARY GRANTS	150,000	-	-	-	-	
PUBLIC WORKS GRANTS - DNREC		120,000				
DONATIONS FOR SPECIFIC PROJECTS	269,800	-	-	-	-	
TOTAL RECEIPTS	2,275,300	6,004,600	3,204,300	2,444,500	2,738,000	2,866,500
TOTAL BEGINNING BALANCE & REVENUES	**5,333,600**	**6,121,700**	**3,321,400**	**2,561,600**	**2,855,100**	**2,983,600**

Capital Projects – Use of Funds

CAPITAL IMPROVEMENTS PROGRAM - PROJECTS	2014F	2015F	2016F	2017F	2018F	2019F
PROGRAM OPERATING EXPENDITURES						
541 POLICE ADMINISTRATION	342,400	542,500	219,300	279,300	202,700	211,800
PUBLIC SERVICES						
522 GROUNDS	50,100	68,100	264,000	38,000	59,800	188,000
531 LIFE SAFETY	-	-	32,800	57,000	17,500	-
534 PUBLIC INSPECTIONS	-	-	34,000	16,000	-	-
551 P W ADMINISTRATION	-	-	-	-	-	34,000
554 STREET	3,460,700	4,056,400	1,683,000	1,176,000	1,050,000	1,710,500
555 SANITATION	395,600	256,500	425,000	447,000	463,000	313,000
TOTAL PUBLIC SERVICES	3,906,400	4,381,000	2,438,800	1,734,000	1,590,300	2,245,500
PLANNING & CODE ENFORCEMENT						
533 PLANNING	-	-	-	16,000	-	-
532 CODE ENFORCEMENT	30,900	-	17,000	-	23,800	-
TOTAL PLANNING & CODE ENFORCEMENT	30,900	-	17,000	16,000	23,800	-
514 FIRE DEPARTMENT	238,500	827,300	319,200	319,200	319,200	409,200
523 LIBRARY	446,500	-	-	-	-	-
525 RECREATION	172,000	146,000	190,000	96,000	580,000	-
TOTAL PROGRAM EXPENDITURES	**5,136,700**	**5,896,800**	**3,184,300**	**2,444,500**	**2,716,000**	**2,866,500**
ADMINISTRATIVE & SUPPORT OPERATING EXPENDITURES						
515 CITY MANAGER	-	32,800	-	-	-	-
516 INFORMATION TECHNOLOGY	7,000	-	-	-	-	-
552 FACILITIES MANAGEMENT	17,800	-	20,000	-	22,000	
571 CENTRAL SERVICES	55,000	-	-	-	-	-
TOTAL ADMINISTRATIVE & SUPPORT EXPENDITURES	79,800	32,800	20,000	-	22,000	-
TOTAL CAPITAL INVESTMENT	**5,216,500**	**5,929,600**	**3,204,300**	**2,444,500**	**2,738,000**	**2,866,500**
TRANSFERS TO RESERVES						
CAPITAL ASSET RESERVE	-	75,000	-	-	-	
BUDGET BALANCE - WORKING CAPITAL	117,100	117,100	117,100	117,100	117,100	117,100
TOTAL BUDGET BALANCE & EXPENDITURES	**5,333,600**	**6,121,700**	**3,321,400**	**2,561,600**	**2,855,100**	**2,983,600**

General Fund Projected Debt Service

Fiscal Year Ending	Series 2003 Bonds	2012 Tax- Exempt Loan *	Series 2014 Bonds	2014 Tax-Exempt Loan *	Total Debt Service	Green Energy Debt Service Contribution	Net Debt Service
6/30/2015	$ 243,000	$ 229,900	$ 235,700	$ 190,100	$ 708,600	$ (98,500)	$ 610,100
6/30/2016	244,300	229,900	250,000	190,100	914,300	(98,500)	815,800
6/30/2017	249,900	229,900	250,000	190,100	919,900	(98,500)	821,400
6/30/2018	-	229,900	250,000	190,100	670,000	(98,500)	571,500
6/30/2019	-	229,900	250,000	190,100	670,000	(98,500)	571,500
6/30/2020	-	229,900	250,000	-	479,900	(98,500)	381,400
6/30/2021	-	229,900	250,000	-	479,900	(98,500)	381,400
6/30/2022	-	229,900	250,000	-	479,900	(98,500)	381,400
6/30/2023	-	229,900	250,000	-	479,900	(98,500)	381,400
6/30/2024	-	229,900	250,000	-	479,900	(98,500)	381,400
6/30/2025	-	229,900	250,000	-	479,900	(98,500)	381,400
6/30/2026	-	229,900	250,000	-	479,900	(98,500)	381,400
6/30/2027	-	229,900	250,000	-	479,900	(98,500)	381,400
6/30/2028	-	229,900	250,000	-	479,900	(98,500)	381,400
6/30/2029	-	229,900	250,000	-	479,900	(98,500)	381,400
6/30/2030	-	229,900	-	-	229,900	(98,500)	131,400
6/30/2031	-	229,900	-	-	229,900	(98,500)	131,400
6/30/2032	-	229,900	-	-	229,900	(98,500)	131,400
6/30/2033	-	-	-	-	-	-	-
Totals	$ 737,200	$ 4,138,200	$ 3,735,700	$ 950,500	$ 9,371,500	$ (1,773,000)	$ 7,598,500
		Library & Streets	Garrison Farm	Public Safety Equipment		Library	

*** Annual Debt Service for the 2012 Loan does not reflect any reduction for the sale of the current Library**

Water/Wastewater Fund

City of Dover
Water and Wastewater Fund
Financial Projections
2015 – 2019

Budget Meetings
May 2014

FY15 – FY19 Key Assumptions

- The model includes revenues and expenses related to the Calpine project
- T/Gallons Growth & Revenues
  - Growth continues to remain flat, excluding Calpine
  - Forecast includes an assumed .5% growth rate in FY16 and FY18
  - Proposed FY15 Budget includes $.45 Groundwater surcharge increase to cover total cost of inflow/infiltration treatment expenses and financing of capital maintenance program (see page 3)
  - Proposed FY15 Budget includes $1.25 increase in Customer Charge for both Water & Wastewater utilities
    - Increases Water revenue $185,800 and Wastewater revenue $174,900
- Projected Operating Expenses reported at same level as FY14 with the following exceptions:
  - Pay increases included for non-bargaining employees and DOE bonuses; AFSCME contract not completed;
  - Non-Bargaining increases 3%, except Department Heads budgeted 2% wage increase and $1,250 bonus
  - Growth in Division expenses 2016 – 2019 = 3% annual
    - Increased retiree health insurance premiums - 6.0% annual
    - Water projects currently completed by Construction Division will be contracted out once all employees have been placed in open positions in other Divisions. Forecast does not yet reflect 100% completion of this change for Water Utility.
- Maintains $500,000 General Fund Transfer for FY15
- Proposal to increase General Fund Transfer $50,000 each Water & Wastewater. Over a period of 5 years starting in FY16. In FY20, the transfer would be at $500,000 each Water & Wastewater.
  - The Financial Policy will be presented for this proposed change prior to submitting the FY16 Budget
- Maintains transfers to Capital Project Fund each year for water quality and inflow/infiltration projects
- Emphasis on level of capital improvements to replace failing infrastructure with rate increase
- Impact Fees are projected to be used to pay debt service and some project financing

Inflow/Infiltration Capital Maintenance Program

Proposed Revenue Increase - Based on FY13 Actual Results

County Treatment Fee Revenue	$	2,926,616
Groundwater Revenue		1,314,033
Subtotal		4,240,649
Less County Treatment Expense		(3,631,516)
Difference	$	609,133
5 Yr Avg. I & I CIP Expense	$	1,170,000
Annual Increase to cover Capital cost	$	560,867
Current Rate for I & I	$	1.05
Revised Rate to cover CIP	$	1.50
FY13 T/Gallons		1,242,238
Additional Calculated Revenue	$	559,000

Water & Wastewater In City Utility Rates

	Current Rate	Proposed Rate	% Change
Water	$ 3.00	$ 3.00	0.0%
Wastewater	2.65	2.65	0.0%
KC Treatment	2.34	2.34	0.0%
Groundwater I & I	1.05	1.50	42.9%
Customer Charged	2.50	5.00	100.0%
Total	$ 11.54	$ 14.49	25.6%

Average Household - 7,000 gallons

	Bill	Bill	Change
Water	$ 21.00	$ 21.00	0.0%
Wastewater	18.55	18.55	0.0%
KC Treatment	16.38	16.38	0.0%
Groundwater I & I	7.35	10.50	42.9%
Customer Charged	2.50	5.00	100.0%
Total	$ 65.78	$ 71.43	8.6%
		$ 5.65	Increase

Net Margins – Combined Water & Wastewater

Net Margins - Combined Water & Wastewater	Revised 2014	Proposed 2015	Projection 2016	Projection 2017	Projection 2018	Projection 2019	Yr 1 - Yr 5 Total
Water Fees	$ 4,396,000	$ 4,616,400	$ 5,847,980	$ 5,847,980	$ 5,870,070	$ 5,870,070	$ 28,052,500
Wastewater Fees	3,529,000	3,706,800	3,825,300	3,825,300	3,843,000	3,843,000	19,043,400
Treatment Fees - Kent County	2,900,000	2,902,600	2,902,600	2,902,600	2,902,600	2,902,600	14,513,000
Groundwater Inflow Adjustment	1,302,300	1,862,500	1,902,700	1,902,700	1,902,700	1,902,700	9,473,300
Miscellaneous Income - Water	386,400	410,200	419,200	427,700	436,400	445,300	2,138,800
Miscellaneous Income - Wastewater	65,200	78,300	79,000	79,000	79,000	79,000	394,300
Impact Fees - Water	262,700	472,700	472,700	472,700	472,700	472,700	2,363,500
Impact Fees - Wastewater	237,900	427,900	427,900	427,900	427,900	427,900	2,139,500
Total Revenue	13,079,500	14,477,400	15,877,380	15,885,880	15,934,370	15,943,270	78,118,300
Treatment Fees - Kent County	(4,030,000)	(3,655,000)	(3,655,000)	(3,655,000)	(3,655,000)	(3,655,000)	(18,275,000)
Operating Expenses - Water	(3,430,000)	(3,404,200)	(3,815,900)	(3,923,400)	(4,034,000)	(4,148,400)	(19,325,900)
Operating Expenses - Wastewater	(2,005,000)	(2,063,900)	(2,235,100)	(2,301,000)	(2,369,300)	(2,439,600)	(11,408,900)
Operating Transfers - Out (4.5%) Water	(250,000)	(250,000)	(300,000)	(350,000)	(400,000)	(450,000)	(1,750,000)
Operating Transfers - Out (4.5%) Wastewater	(250,000)	(250,000)	(300,000)	(350,000)	(400,000)	(450,000)	(1,750,000)
Total Operating Expenses	(9,965,000)	(9,623,100)	(10,306,000)	(10,579,400)	(10,858,300)	(11,143,000)	(52,509,800)
Operating Margin	3,114,500	4,854,300	5,571,380	5,306,480	5,076,070	4,800,270	25,608,500
Non-Oper. Rev. - Interest on Operating	10,000	23,000	21,600	21,600	21,700	45,004	132,904
Non-Oper. Rev. - Interest on Reserves	89,500	73,800	52,800	50,800	48,900	46,500	272,800
Margins Available For Debt Service	3,214,000	4,951,100	5,645,780	5,378,880	5,146,670	4,891,774	26,014,204
Interest for Long-Term Debt	(278,200)	(390,500)	(370,100)	(349,500)	(328,500)	(306,800)	(1,745,400)
Cash From Operations	2,935,800	4,560,600	5,275,680	5,029,380	4,818,170	4,584,974	24,268,804
Non Cash Investment Income/(Loss)							
Depreciation Expense	(2,235,400)	(2,435,100)	(2,556,400)	(2,709,100)	(2,837,700)	(3,035,500)	(13,573,800)
Net Margins ($)	$ 700,400	$ 2,125,500	$ 2,719,280	$ 2,320,280	$ 1,980,470	$ 1,549,474	$ 10,695,004
Debt Service Coverage							
Margins Avail. for Debt Service	$ 3,214,000	$ 4,951,100	$ 5,645,780	$ 5,378,880	$ 5,146,670	$ 4,891,774	$ 26,014,204
Total Debt Service	$ 1,007,200	$ 1,152,000	$ 1,132,100	$ 1,127,200	$ 1,127,200	$ 1,131,800	$ 5,670,300
Debt Service Coverage Ratio	3.19	4.30	4.99	4.77	4.57	4.32	
Transfer to I & E Fund - Combined	$ 2,563,200	$ 3,000,000	$ 3,200,000	$ 3,600,000	$ 3,600,000	$ 3,600,000	$ 17,000,000
Reinvestment of Reserve Interest - Combined	$ 89,500	$ 73,800	$ 52,800	$ 50,800	$ 48,900	$ 46,500	$ 272,800
Debt Service Principal - Combined	$ 729,000	$ 761,500	$ 762,000	$ 777,700	$ 798,700	$ 825,000	$ 3,924,900
Total Cash Budget Requirements - Combined	$ 3,381,700	$ 3,835,300	$ 4,014,800	$ 4,428,500	$ 4,447,600	$ 4,475,500	$ 21,201,700
Net Positive/(Negative Cash)	$ (445,900)	$ 725,300	$ 1,260,880	$ 600,880	$ 370,570	$ 109,474	$ 3,067,104

Net Margins - Water

Net Margins - Water	Revised 2014	Proposed 2015	Projection 2016	Projection 2017	Projection 2018	Projection 2019	Yr 1 - Yr 5 Total
Water Fees	$ 4,396,000	$ 4,616,400	$ 5,847,980	$ 5,847,980	$ 5,870,070	$ 5,870,070	$ 28,052,500
Miscellaneous Income - Water	386,400	410,200	419,200	427,700	436,400	445,300	2,138,800
Impact Fees - Water	262,700	472,700	472,700	472,700	472,700	472,700	2,363,500
Total Revenue	5,045,100	5,499,300	6,739,880	6,748,380	6,779,170	6,788,070	32,554,800
Operating Expenses - Water	(3,430,000)	(3,404,200)	(3,815,900)	(3,923,400)	(4,034,000)	(4,148,400)	(19,325,900)
Operating Transfers - Out	(250,000)	(250,000)	(300,000)	(350,000)	(400,000)	(450,000)	(1,750,000)
Total Operating Expenses	(3,680,000)	(3,654,200)	(4,115,900)	(4,273,400)	(4,434,000)	(4,598,400)	(21,075,900)
Operating Margin	1,365,100	1,845,100	2,623,980	2,474,980	2,345,170	2,189,670	11,478,900
Non-Oper. Rev. - Interest on Operating	3,900	9,000	9,200	9,200	9,200	20,300	56,900
Non-Oper. Rev. - Interest on Reserves	13,800	13,900	14,200	14,400	14,700	14,800	72,000
Margins Available For Debt Service	1,382,800	1,868,000	2,647,380	2,498,580	2,369,070	2,224,770	11,607,800
Interest for Long-Term Debt	(104,100)	(193,800)	(184,000)	(174,200)	(147,500)	(138,300)	(837,800)
Cash From Operations	1,278,700	1,674,200	2,463,380	2,324,380	2,221,570	2,086,470	10,770,000
Depreciation Expense	(1,085,500)	(1,143,100)	(1,200,000)	(1,272,800)	(1,332,600)	(1,392,900)	(6,341,400)
Net Margins ($)	$ 193,200	$ 531,100	$ 1,263,380	$ 1,051,580	$ 888,970	$ 693,570	$ 4,428,600
Debt Service Coverage							
Margins Avail. for Debt Service	$ 1,382,800	$ 1,868,000	$ 2,647,380	$ 2,498,580	$ 2,369,070	$ 2,224,770	$ 11,607,800
Total Debt Service	$ 403,800	$ 534,100	$ 520,100	$ 516,700	$ 465,900	$ 468,700	$ 2,505,500
Debt Service Coverage Ratio	3.42	3.50	5.09	4.84	5.08	4.75	
Transfer to I & E Fund - Water	$ 1,233,200	$ 1,200,000	$ 1,200,000	$ 1,600,000	$ 1,600,000	$ 1,600,000	$ 7,200,000
Reinvestment of Reserve Interest	$ 13,800	$ 13,900	$ 14,200	$ 14,400	$ 14,700	$ 14,800	$ 72,000
Debt Service Principal	$ 299,700	$ 340,300	$ 336,100	$ 342,500	$ 318,400	$ 330,400	$ 1,667,700
Total Cash Budget Requirements	$ 1,546,700	$ 1,554,200	$ 1,550,300	$ 1,956,900	$ 1,933,100	$ 1,949,200	$ 8,943,700
Net Positive/(Negative Cash)	$ (268,000)	$ 120,000	$ 913,080	$ 367,480	$ 288,470	$ 137,270	$ 1,826,300

Net Margins - Wastewater

Net Margins - Wastewater	Revised 2014	Proposed 2015	Projection 2016	Projection 2017	Projection 2018	Projection 2019	Yr 1 - Yr 5 Total
Wastewater Fees	$ 3,529,000	$ 3,706,800	$ 3,825,300	$ 3,825,300	$ 3,843,000	$ 3,843,000	$ 19,043,400
Treatment Fees - Kent County	2,900,000	2,902,600	2,902,600	2,902,600	2,902,600	2,902,600	14,513,000
Groundwater Inflow Adjustment	1,302,300	1,862,500	1,902,700	1,902,700	1,902,700	1,902,700	9,473,300
Miscellaneous Income - Wastewater	65,200	78,300	79,000	79,000	79,000	79,000	394,300
Impact Fees - Wastewater	237,900	427,900	427,900	427,900	427,900	427,900	2,139,500
Total Revenue	8,034,400	8,978,100	9,137,500	9,137,500	9,155,200	9,155,200	45,563,500
Treatment Expense - Kent County	(4,030,000)	(3,655,000)	(3,655,000)	(3,655,000)	(3,655,000)	(3,655,000)	(18,275,000)
Operating Expenses - Wastewater	(2,005,000)	(2,063,900)	(2,235,100)	(2,301,000)	(2,369,300)	(2,439,600)	(11,408,900)
Operating Transfers - Out	(250,000)	(250,000)	(300,000)	(350,000)	(400,000)	(450,000)	(1,750,000)
Total Operating Expenses	(6,285,000)	(5,968,900)	(6,190,100)	(6,306,000)	(6,424,300)	(6,544,600)	(31,433,900)
Operating Margin	1,749,400	3,009,200	2,947,400	2,831,500	2,730,900	2,610,600	14,129,600
Non-Oper. Rev. - Interest on Operating	6,100	14,000	12,400	12,400	12,500	24,704	76,004
Non-Oper. Rev. - Interest on Reserves	75,700	59,900	38,600	36,400	34,200	31,700	200,800
Margins Available For Debt Service	1,831,200	3,083,100	2,998,400	2,880,300	2,777,600	2,667,004	14,406,404
Interest for Long-Term Debt	(174,100)	(196,700)	(186,100)	(175,300)	(181,000)	(168,500)	(907,600)
Cash From Operations	1,657,100	2,886,400	2,812,300	2,705,000	2,596,600	2,498,504	13,498,804
Depreciation Expense	(1,149,900)	(1,292,000)	(1,356,400)	(1,436,300)	(1,505,100)	(1,642,600)	(7,232,400)
Net Margins ($)	$ 507,200	$ 1,594,400	$ 1,455,900	$ 1,268,700	$ 1,091,500	$ 855,904	$ 6,266,404
Debt Service Coverage							
Margins Avail. for Debt Service	$ 1,831,200	$ 3,083,100	$ 2,998,400	$ 2,880,300	$ 2,777,600	$ 2,667,004	$ 14,406,404
Total Debt Service	$ 603,400	$ 617,900	$ 612,000	$ 610,500	$ 661,300	$ 663,100	$ 3,164,800
Debt Service Coverage Ratio	3.03	4.99	4.90	4.72	4.20	4.02	
Transfer to I & E Fund - Wastewater	$ 1,330,000	$ 1,800,000	$ 2,000,000	$ 2,000,000	$ 2,000,000	$ 2,000,000	$ 9,800,000
Reinvestment of Reserve Interest	$ 75,700	$ 59,900	$ 38,600	$ 36,400	$ 34,200	$ 31,700	$ 200,800
Debt Service Principal	$ 429,300	$ 421,200	$ 425,900	$ 435,200	$ 480,300	$ 494,600	$ 2,257,200
Total Cash Budget Requirements	$ 1,835,000	$ 2,281,100	$ 2,464,500	$ 2,471,600	$ 2,514,500	$ 2,526,300	$ 12,258,000
Net Positive/(Negative Cash)	$ (177,900)	$ 605,300	$ 347,800	$ 233,400	$ 82,100	$ (27,796)	$ 1,240,804

Revenues

	Revised 2014	Proposed 2015	Projection 2016	Projection 2017	Projection 2018	Projection 2019	5 Yr. Prjctn Total
Annual Rate Revenues							
Water Fees	$ 4,396,000	$ 4,396,000	$ 4,417,980	$ 4,417,980	$ 4,440,070	$ 4,440,070	$ 22,112,100
Calpine Increase	-	34,600	1,244,200	1,244,200	1,244,200	1,244,200	5,011,400
Rate Increases - Water	-	185,800	185,800	185,800	185,800	185,800	929,000
Subtotal Water	4,396,000	4,616,400	5,847,980	5,847,980	5,870,070	5,870,070	28,052,500
Wastewater Fees	3,529,000	3,528,700	3,546,300	3,546,300	3,564,000	3,564,000	17,749,300
Calpine Increase		3,300	104,200	104,200	104,200	104,200	420,100
Rate Increases - Wastewater	-	174,800	174,800	174,800	174,800	174,800	874,000
Subtotal Wastewater	3,529,000	3,706,800	3,825,300	3,825,300	3,843,000	3,843,000	19,043,400
Treatment Fees - Kent County	2,900,000	2,902,600	2,902,600	2,902,600	2,902,600	2,902,600	14,513,000
Treatment Adj. - I & I	1,302,300	1,302,300	1,302,300	1,302,300	1,302,300	1,302,300	6,511,500
Calpine Increase	-	1,200	41,400	41,400	41,400	41,400	166,800
Rate Increase - I & I		559,000	559,000	559,000	559,000	559,000	2,795,000
Subtotal Groundwater	1,302,300	1,862,500	1,902,700	1,902,700	1,902,700	1,902,700	9,473,300
Total Annual Rate Revenues ($)	$ 12,127,300	$ 13,088,300	$ 14,478,580	$ 14,478,580	$ 14,518,370	$ 14,518,370	$ 71,082,200

Other Revenues							
Impact Fees - Water	262,700	472,700	472,700	472,700	472,700	472,700	2,363,500
Impact Fees - Wastewater	237,900	427,900	427,900	427,900	427,900	427,900	2,139,500
Miscellaneous Service Revenue - Water	65,200	78,300	79,000	79,000	79,000	79,000	394,300
Miscellaneous Service Revenue - Wastewater	65,200	78,300	79,000	79,000	79,000	79,000	394,300
Rent Revenue - Water Tanks	321,200	331,900	340,200	348,700	357,400	366,300	1,744,500
Total Other Revenues ($)	$ 952,200	$ 1,389,100	$ 1,398,800	$ 1,407,300	$ 1,416,000	$ 1,424,900	$ 7,036,100

Total Revenues ($)	$ 13,079,500	$ 14,477,400	$ 15,877,380	$ 15,885,880	$ 15,934,370	$ 15,943,270	$ 78,118,300

Expenses

Water & Wastewater	Revised 2014	Proposed 2015	Projection 2016	Projection 2017	Projection 2018	Projection 2019	5 Yr. Prjctn Total
Operating Expense							
Kent County Sewer Fees	$4,030,000	$3,655,000	$3,655,000	$3,655,000	$3,655,000	$3,655,000	$18,275,000
General Administration	1,458,800	1,390,700	1,432,400	1,475,400	1,519,700	1,565,300	7,383,500
Water Services	474,700	485,300	499,900	514,900	530,300	546,200	2,576,600
Water Treatment Plant	1,495,200	1,576,900	1,624,200	1,672,900	1,723,100	1,774,800	8,371,900
Water Construction	340,800	252,500	260,100	267,900	275,900	284,200	1,340,600
Wastewater Services	885,700	974,100	1,003,300	1,033,400	1,064,400	1,096,300	5,171,500
Engineering & Inspection	499,000	500,900	515,900	531,400	547,300	563,700	2,659,200
Non Capital Expenses in Fund 417	70,000	70,000	70,000	70,000	70,000	70,000	350,000
Depreciation	2,235,400	2,435,100	2,556,400	2,709,100	2,837,700	3,035,500	13,573,800
Allowance for Bad Debts	-	-	5,000	5,000	5,000	5,000	20,000
Other Employment Expenses (VSB)	10,800	17,700	18,200	18,800	19,400	20,000	94,100
Retiree Health Care	200,000	200,000	212,000	224,700	238,200	252,500	1,127,400
Garrison Oak Technical Park	-	-	400,000	400,000	400,000	400,000	1,600,000
Inventory/Fixed Asset Writeoffs	-	-	10,000	10,000	10,000	10,000	40,000
Projected Operating Expense	$11,700,400	$11,558,200	$12,262,400	$12,588,500	$12,896,000	$13,278,500	$62,583,600
Excluding Depreciation	*$9,465,000*	*$9,123,100*	*$9,706,000*	*$9,879,400*	*$10,058,300*	*$10,243,000*	

Capital Improvement Plan

CAPITAL PROJECTS	Revised 2014	Proposed 2015	Projection 2016	Projection 2017	Projection 2018	Projection 2019	Yr 15 - Yr 19 Total
Meter Reading - Meters (Split W/WW 50%)	$ -	$ 19,000	$ 300,000	$ 400,000	$ 400,000	$ 400,000	$ 1,519,000
Vehicles & Equipment (Split W/WW 50%) Eng/Insp/Mtrng	$ -	$ -	$ -	$ 21,000	$ 22,000	$ 23,000	$ 66,000
Water, Water Construction & Water Treatment							
Vehicles & Equipment - Water	$ 116,800	$ 105,000	$ 63,000	$ 108,000	$ 66,500	$ 137,400	$ 479,900
Pay As You Go Water Station	30,200	-	-	-	-	-	-
Route 13 Water Quality Improvements - DWSRF ($391.9 CITY)	294,400	-	-	-	-	-	-
1.0 MG Elevated Storage Tank	2,473,500	-	-	-	-	-	-
West Dover Connector - Design	11,000	-	-	-	-	-	-
Denney's Road - Design	33,200	-	-	-	-	-	-
Piney Point Well	580,000	-	-	-	-	-	-
Garrison Oak Technical Park - Water Tower	3,508,700	-	-	-	-	-	-
Garrison Oak Technical Park - Distribution mains	513,700	400,000	-	-	-	-	400,000
Columbia Well Installation	34,800	-	-	-	-	-	-
Projects with Locations to be Determined							
Future Well Installation	-	-	80,000	100,000	1,098,250	-	1,278,250
Emergency Generators	60,000	-	-	-	-	-	-
Wellhead Redevelopment	75,000	80,000	82,500	85,000	87,500	90,000	425,000
Water Quality Improvements	-	527,500	782,000	720,800	342,850	960,000	3,333,150
SCADA Upgrades	-	78,000	83,000	88,000	-	-	249,000
Treatment Plant Improvements	-	175,000	500,000	700,000	-	-	1,375,000
Total Water	**7,731,300**	**1,365,500**	**1,590,500**	**1,801,800**	**1,595,100**	**1,187,400**	**7,540,300**
Wastewater							
Vehicles & Equipment - Wastewater	$ 26,800	$ 277,300	$ 88,000	$ 146,800	$ 52,500	$ 437,400	$ 1,002,000
Baltray Pump Station Replacement	104,100	-	-	-	-	-	-
Tar Ditch Interceptor Upgrade (Impact Fees)	486,300	-	-	-	-	-	-
Delaware State University Pump Station Upgrades	-	20,000	-	-	-	-	20,000
Brandywine Pump Station Replacement	368,100	-	-	-	-	-	-
Garrison Oak Technical Park - pump station & force main	2,572,100	-	-	-	-	-	-
Garrison Oak Technical Park - sanitary sewer & manholes	816,000	-	-	-	-	-	-
Rolling Acres Pump Station Replacement	-	-	52,000	372,000	-	-	424,000
Dover Brook Gardens Pump Station Upgrade	52,800	-	-	-	-	-	-
McKee Road Pump Station Communicator Replacement	47,300	-	-	-	-	-	-
DelTech Pump Station Replacement	-	-	-	52,000	384,000	-	436,000
Westover Pump Station & Force Main Upgrade - Impact Fees	65,000	718,000	-	-	-	-	718,000
Lakeview Drive Pump Station Replacement	52,000	450,000	-	-	-	-	450,000
Lepore Road Sanitary Sewer Main	-	-	-	50,000	250,000	-	300,000
Sliver Lake Pump Station Replacement	-	-	-	-	52,000	396,000	448,000
Hazlettville Road Interceptor - Impact Fees	30,000	755,000	-	-	-	-	755,000
Walker Woods Pump Station Replacement	-	58,000	-	-	-	-	58,000
Retreat Pump Station Replacement	-	52,000	360,500	-	-	-	412,500
Dover Downs Pump Station Upgrade	16,000	-	125,000	-	-	-	125,000
Puncheon Run Pump Station Upgrade	21,000	-	175,000	-	-	-	175,000
Kent Avenue I & I repair	75,000	-	-	-	-	-	-
West Dover Connector	33,100	-	-	-	-	-	-
Westminster Pump Station Upgrade	-	16,000	-	-	-	-	16,000
Delaware Avenue Sanitary Sewer Extension	-	-	25,000	-	-	-	25,000
Location/Pump Station to be Determined							
Inflow/Infiltration Removal/System Improvements	486,800	917,400	875,000	1,196,000	1,250,000	1,250,000	5,488,400
Total Wastewater	**$ 5,252,400**	**$ 3,263,700**	**$ 1,700,500**	**$ 1,816,800**	**$ 1,988,500**	**$ 2,083,400**	**$ 10,852,900**
Total Water/Wastewater Improvements	**$ 12,983,700**	**$ 4,648,200**	**$ 3,591,000**	**$ 4,039,600**	**$ 4,005,600**	**$ 3,693,800**	**$ 19,978,200**

Capital Improvement Plan

FUNDING SOURCES	Revised 2014	Proposed 2015	Projection 2016	Projection 2017	Projection 2018	Fiscal Year 2019	Yr 15 - Yr 19 Total
I & E Fund Budget Balance - Water	$ 4,473,800	$ 1,688,900	$ 1,526,400	$ 998,400	$ 598,600	$ 405,000	
I & E Fund Budget Balance - Wastewater	$ 2,807,000	$ 257,900	$ 112,800	$ 439,800	$ 590,000	$ 585,000	
Transfer from Operating Fund - Water	1,233,200	1,200,000	1,200,000	1,600,000	1,600,000	1,600,000	8,433,200
Transfer from Operating Fund - Wastewater	1,330,000	1,800,000	2,000,000	2,000,000	2,000,000	2,000,000	11,130,000
Transfer from Impact Fee Reserve - Wastewater	1,000,000	1,315,600	165,000	165,000	182,000	-	2,827,600
Net Bond Proceeds - Water (Bond) net proceeds	3,000,000	-	-	-	-	-	3,000,000
Net Bond Proceeds - Wastewater (Bond)	1,067,900	-	-	-	-	-	1,067,900
State Loan Fund - Wastewater 2013	62,000	-	-	-	-		62,000
Interest Income	25,000	25,000	25,000	25,000	25,000	25,000	150,000
Miscellaneous Receipts	66,000	-	-	-	-	-	66,000
Total Funding Sources	**$ 7,784,100**	**$ 4,340,600**	**$ 3,390,000**	**$ 3,790,000**	**$ 3,807,000**	**$ 3,625,000**	**$ 26,736,700**
Total Sources of Funds (incl. Budget Balances)	**$ 15,064,900**	**$ 6,287,400**	**$ 5,029,200**	**$ 5,228,200**	**$ 4,995,600**	**$ 4,615,000**	**$ 26,736,700**
Water	$ 1,021,200	$ 1,526,400	$ 998,400	$ 598,600	$ 405,000	$ 618,600	$ 1,688,900
Wastewater	$ 1,060,000	$ 112,800	$ 439,800	$ 590,000	$ 585,000	$ 302,600	$ 257,900
Total Budget Balances	**$ 2,081,200**	**$ 1,639,200**	**$ 1,438,200**	**$ 1,188,600**	**$ 990,000**	**$ 921,200**	**$ 9,015,495**

Water/Wastewater Fund Projected Debt Service

Fiscal Year Ending	Series 2000 Wastewater	Series 2009 Wastewater	Series 2010 Water	Series 2011 Wastewater	Series 2013 Revenue Bonds	Total Debt Service
6/30/2014	$ 53,000	$ 347,100	$ 161,300	$ 58,100	$ 76,500	$ 696,000
6/30/2015	53,000	347,100	161,300	$ 58,100	532,400	1,151,900
6/30/2016	53,000	347,100	161,300	$ 58,100	512,500	1,132,000
6/30/2017	53,000	347,100	161,300	$ 58,100	507,700	1,127,200
6/30/2018	53,000	347,100	161,300	$ 58,100	507,600	1,127,100
6/30/2019	53,000	347,100	161,300	$ 58,100	512,200	1,131,700
6/30/2020	53,000	347,100	161,300	$ 58,100	506,500	1,126,000
6/30/2021	-	347,100	161,300	$ 58,100	510,500	1,077,000
6/30/2022	-	347,100	161,300	$ 58,100	509,100	1,075,600
6/30/2023	-	347,100	161,300	$ 58,100	507,400	1,073,900
6/30/2024	-	347,100	161,300	$ 58,100	510,300	1,076,800
6/30/2025	-	347,100	161,300	$ 58,100	305,900	872,400
6/30/2026	-	347,100	161,300	$ 58,100	304,300	870,800
6/30/2027	-	347,100	161,300	$ 58,100	302,100	868,600
6/30/2028	-	347,100	161,300	$ 58,100	304,300	870,800
6/30/2029	-	347,100	161,300	$ 58,100	305,300	871,800
6/30/2030	-	347,100	161,300	$ 58,100	305,300	871,800
6/30/2031	-	347,100	76,500	$ 58,100	305,900	787,600
6/30/2032	-	173,600	-	$ 29,100	304,100	506,800
6/30/2033	-	-	-	$ -	302,900	302,900
6/30/2034	-	-	-	-	301,100	301,100
Total	$ 371,000	$ 6,421,400	$ 2,818,600	$ 1,074,900	$ 8,233,900	$ 18,919,800

Reserve Account Projections

	Revised 2014	Proposed 2015	Projection 2016	Projection 2017	Projection 2018	Projection 2019
Contingency Reserve Account - Water (2%)	$100,900	$110,000	$134,800	$135,000	$135,600	$135,800
Balance in Account on July 1	$104,100	$105,900	$107,700	$109,500	$111,400	$113,300
Receipts						
Interest Earned	1,800	1,800	1,800	1,900	1,900	1,900
Balance in Account on June 30	$105,900	$107,700	$109,500	$111,400	$113,300	$115,200
Contingency Reserve - Wastewater (2%)	$160,700	$179,600	$182,800	$182,800	$183,100	$183,100
Balance in Account on July 1	$188,300	$191,500	$194,800	$198,100	$201,500	$204,900
Receipts						
Interest Earned	3,200	3,300	3,300	3,400	3,400	3,500
Balance in Account on June 30	$191,500	$194,800	$198,100	$201,500	$204,900	$208,400
Impact Fee Reserve - Water (20% of Revenue)	$879,200	$923,300	$1,169,600	$1,169,600	$1,174,000	$1,174,000
Balance in Account on July 1	$197,100	$200,500	$203,900	$207,400	$210,900	$214,500
Receipts						
Interest Earned	3,400	3,400	3,500	3,500	3,600	3,600
Balance in Account on June 30	$200,500	$203,900	$207,400	$210,900	$214,500	$218,100
Impact Fee Reserve - Wastewater (20% of Rev)	$705,800	$741,400	$765,100	$765,100	$768,600	$768,600
Balance in Account on July 1	$3,756,100	$2,820,000	$1,552,300	$1,413,700	$1,272,700	$1,112,300
Receipts						
Interest Earned	63,900	47,900	26,400	24,000	21,600	18,900
Total Funds Available	$3,820,000	$2,867,900	$1,578,700	$1,437,700	$1,294,300	$1,131,200
Disbursements						
Transfer to Capital Improvements	1,000,000	1,315,600	165,000	165,000	182,000	-
Balance in Account on June 30	$2,820,000	$1,552,300	$1,413,700	$1,272,700	$1,112,300	$1,131,200
Capital Asset Reserve - Water (Min. $500K)						
Balance in Account on July 1	$505,400	$514,000	$522,700	$531,600	$540,600	$549,800
Receipts						
Interest Earned	8,600	8,700	8,900	9,000	9,200	9,300
Balance in Account on June 30	$514,000	$522,700	$531,600	$540,600	$549,800	$559,100
Capital Asset Resrv - Wastewater (Min $500K)						
Balance in Account on July 1	$504,300	$512,900	$521,600	$530,500	$539,500	$548,700
Receipts						
Interest Earned	8,600	8,700	8,900	9,000	9,200	9,300
Balance in Account on June 30	$512,900	$521,600	$530,500	$539,500	$548,700	$558,000
Total All Reserves at June 30	$4,344,800	$3,103,000	$2,990,800	$2,876,600	$2,743,500	$2,790,000

Largest Users of Water and Wastewater Systems

Largest Users of the Water and Wastewater Systems in FISCAL YEAR 2012.

Customer	Water Consumption (Tgal)	%of Total Consumption	Wastewater Consumption (Tgal)	%of Total Consumption	Revenue Collected	%of Total Revenue
Delaware State University	77,393	5.30%	53,095	4.03%	$526,528.90	3.82%
Bayhealth / Kent General	51,410	3.52%	51,410	3.90%	$465,373.90	3.37%
Dover Downs / Speedway	45,737	3.13%	45,672	3.47%	$414,035.77	3.00%
Procter and Gamble Company	55,459	3.80%	14,250	1.08%	$332,467.26	2.41%
Kraft Foods Global, Inc.	21,722	1.49%	34,235	2.60%	$252,999.05	1.83%
State of Delaware / Agencies	27,780	1.90%	27,770	2.11%	$252,749.55	1.83%
Dover Housing Authority	21,293	1.46%	21,293	1.62%	$195,357.95	1.42%
Vintage / Sovereign Property	19,893	1.36%	19,893	1.51%	$180,852.72	1.31%
Autumn Run Apartments	14,963	1.02%	14,963	1.14%	$178,300.81	1.29%
NRG Energy Center	1,065	0.07%	30,285	2.30%	$168,740.55	1.22%
Totals for Top 10 Users	336,715	23.06%	312,866	23.76%	$2,967,406.46	21.SO%
TOTALS FOR SYSTEMS	1,4S9,923	100.00%	1,316,656	100.00%	$13,799,020.45	100.00%

Largest Users of the Water and Wastewater Systems in FISCAL YEAR 2013.

Customer	Water Consumption (Tgal)	%of Total Consumption	Wastewater Consumption (Tgal)	%of Total Consumption	Revenue Collected	%of Total Revenue
Dover Downs / Speedway	51,014	3.62%	50,930	4.10%	$461,828.85	3.46%
Bayhealth / Kent General	45,275	3.21%	45,275	3.64%	$409,943.50	3.07%
Delaware State University	56,633	4.02%	34,750	2.80%	$380,375.50	2.85%
Procter and Gamble Company	61,817	4.38%	31,131	2.51%	$373,587.24	2.80%
Kraft Foods Global, Inc.	22,942	1.63%	28,994	2.33%	$243,996.01	1.83%
State of Delaware / Agencies	26,301	1.86%	26,286	2.12%	$239,345.44	1.79%
Dover Housing Authority	19,856	1.41%	19,856	1.60%	$182,5 78.02	1.37%
Vintage / Sovereign Property	19,917	1.41%	19,917	1.60%	$181,069.68	1.36%
Autumn Run Apartments	14,503	1.03%	14,503	1.17%	$172,843.11	1.30%
Wesley College	19,526	1.38%	17,616	1.42%	$165,598.64	1.24%
Totals for Top 10 Users	337,784	23.95%	289,258	23.29%	$2,811,165.99	21.08%
TOTALS FOR SYSTEMS	1,410,424	100.00%	1,242,238	100.00%	$13,336779.S8	100.00%

Largest Users of Water and Wastewater Systems

Largest Users of the Water and Wastewater Systems in FISCAL YEAR 2010.

Customer	Water Consumption (Tgal)	%of Total Consumption	Wastewater Consumption (Tgal)	%of Total Consumption	Revenue Collected	%of Total Revenue
Delaware State University	85,361	5.82%	84,182	6.34%	$604,595.48	5.24%
Dover Downs / Speedway	54,691	3.73%	54,625	4.11%	$391,056.90	3.39%
Bayhealth / Kent General	34,184	2.33%	34,184	2.57%	$243,850.76	2.11%
Kraft Foods Global, Inc.	23,419	1.60%	40,248	3.03%	$241,977.42	2.10%
Procter and Gamble Company	61,281	4.18%	9,882	0.74%	$209,441.03	1.82%
State of Delaware / Agencies	28,101	1.92%	28,087	2.11%	$202,424.48	1.76%
Dover Housing Authority	23,318	1.59%	23,167	1.74%	$169,030.23	1.47%
Vintage / Sovereign Property	22,912	1.56%	22,912	1.73%	$164,234.68	1.42%
NRG Energy Center	11,970	0.82.%	28,366	2.14%	$158,294.04	1.37%
Wesley College	21,306	1.45%	19,999	1.51%	$146,607.26	1.27%
Totals for Top 10 Users	366,543	24.99%	345,652	26.02%	$2,531,512.28	21.95%
TOTALS FOR SYSTEMS	1.466,943	100.00%	1,328,195	100.00%	$11,533,421.47	100.00%

Largest Users of the Water and Wastewater Systems in FISCAL YEAR 2011.

Customer	Water Consumption (Tgal)	%of Total Consumption	Wastewater Consumption (Tgal)	%of Total Consumption	Revenue Collected	%of Total Revenue
Delaware State University	99,917	6.49%	65,889	5.05%	$642,636.81	4.59%
Dover Downs / Speedway	45,087	2.93%	45,020	3.45%	$407,960.91	2.91%
Bayhealth / Kent General	31,508	2.05%	31,508	2.42%	$285,417.32	2.04%
State of Delaware / Agencies	30,199	1.96%	30,186	2.32%	$274,558.44	1.96%
Kraft Foods Global, Inc.	23,165	1.50%	32,092	2.46%	$229,679.08	1.64%
Procter and Gamble Company	60,138	3.91%	8,2.85	0.64%	$221,861.15	1.58%
Dover Housing Authority	23,650	1.54%	23,637	1.81%	$215,645.73	1.54%
Vintage / Sovereign Property	21,351	1.39%	21,351	1.64%	$194,033.04	1.38%
NRG Energy Center	8,985	0.58%	31,253	2.40%	$182,937.47	1.31%
Dover East Estates LP	19,084	1.24%	19,084	1.46%	$172,549.36	1.23%
Totals for Top 10 Users	363,084	23.58%	308,305	23.65%	$2,827,279.31	20.18%
TOTALS FOR SYSTEMS	1,539,590	100.00%	1,303,587	100.00%	$14,011,619.13	100.00%

Electric Fund

City of Dover
Electric Revenue Fund
Financial Projections
2015 – 2019

Budget Meetings
May 2014

FY15 – FY 19 Key Assumptions

- kWh demand for FY15 – FY19 less than 1.0% annual growth
- No rate adjustments forecasted
- Maintains $8.0 million General Fund Transfer FY15 – FY19
- Forecasted Operating Expenses reported at FY14 level with the following exceptions:
  - Non-Bargaining increases at 3.0%; IBEW per union contract
  - Growth in Division expenses 2016 – 2019 at 3.0% annual
    - Increased retiree health insurance premiums 6.0%
    - Fully funding OPEB liability
    - Pension contribution for unfunded liability as per previous actuary analysis
  - Power Supply includes cost of Non-Solar Renewable Energy credits as mandated to fulfill the City's Renewable Portfolio Standard
- No new debt issuance; FY10 bonds paid off in FY16;

Net Margins

	Revised 2014	Proposed 2015	Projected 2016	Projected 2017	Projected 2018	Projected 2019	Yr 1 - Yr 5 Total
Net Margins							
Revenue from Current Electric Rates	$ 78,971,700	$ 78,043,000	$ 78,158,200	$ 78,327,200	$ 78,550,900	$ 78,550,900	$ 391,630,200
Utility Tax	1,312,300	1,296,900	1,298,800	1,301,600	1,305,300	1,305,300	6,507,900
Miscellaneous Receipts	1,427,600	1,204,600	1,163,800	1,168,000	1,173,000	1,178,000	5,887,400
Total Operating Revenue	81,711,600	80,544,500	80,620,800	80,796,800	81,029,200	81,034,200	404,025,500
Power Supply & Production	(55,841,100)	(50,109,200)	(47,855,000)	(46,850,400)	(48,386,000)	(47,738,300)	(240,938,900)
Operating Expenses	(13,714,300)	(14,254,900)	(14,643,400)	(15,048,700)	(15,467,900)	(15,897,100)	(75,312,000)
Operating Transfers - Out (General Fund)	(8,000,000)	(8,000,000)	(8,000,000)	(8,000,000)	(8,000,000)	(8,000,000)	(40,000,000)
Total Operating Expenses	(77,555,400)	(72,364,100)	(70,498,400)	(69,899,100)	(71,853,900)	(71,635,400)	(356,250,900)
Operating Margin	4,156,200	8,180,400	10,122,400	10,897,700	9,175,300	9,398,800	47,774,600
Non-Oper. Rev. - Interest on Operating	37,200	36,800	70,500	66,000	65,000	69,200	307,500
Non-Oper. Rev. - Interest on Reserves	279,400	230,900	232,600	234,200	235,800	237,800	1,171,300
Margins Available For Debt Service	4,472,800	8,448,100	10,425,500	11,197,900	9,476,100	9,705,800	49,253,400
Interest on Long-Term Debt	(1,131,900)	(1,037,000)	(918,700)	(884,000)	(847,500)	(815,700)	(4,502,900)
Cash From Operations	3,340,900	7,411,100	9,506,800	10,313,900	8,628,600	8,890,100	44,750,500
Non Cash Income/Loss & Reserve Transfers							
Transfer from Rate Stabilization Reserve	7,000,000	-	-	-	-	-	-
Depreciation Expense	(5,375,700)	(5,394,500)	(5,520,800)	(5,661,000)	(5,817,000)	(5,907,200)	(28,300,500)
Net Margins	$ 4,965,200	$ 2,016,600	$ 3,986,000	$ 4,652,900	$ 2,811,600	$ 2,982,900	$ 16,450,000

Debt Service Coverage

	Revised 2014	Proposed 2015	Projected 2016	Projected 2017	Projected 2018	Projected 2019
Debt Service Coverage						
Margins Avail. for Debt Service	$ 4,472,800	$ 8,448,100	$ 10,425,500	$ 11,197,900	$ 9,476,100	$ 9,705,800
Total Debt Service	$ 3,301,900	$ 3,297,000	$ 3,283,700	$ 1,579,000	$ 1,577,500	$ 1,580,700
Debt Service Coverage Ratio	1.35	2.56	3.17	7.09	6.01	6.14
Debt Service Coverage Requirement	1.25	1.25	1.25	1.25	1.25	1.25
Debt Service Coverage Requirement Status	*Met*	*Met*	*Met*	*Met*	*Met*	*Met*
Debt Service Safety Margin	1.43%	6.37%	8.83%	11.86%	9.71%	9.99%

Cash Flow Position

	Revised 2014	Proposed 2015	Projected 2016	Projected 2017	Projected 2018	Projected 2019	Yr 1 - Yr 5 Total
Transfer to I & E Fund	$ 4,918,600	$ 4,750,000	$ 4,000,000	$ 4,000,000	$ 4,000,000	$ 4,000,000	$ 20,750,000
Reinvestment of Reserve Interest	304,600	255,700	257,400	254,400	254,900	261,100	1,283,500
Debt Service Principal	2,170,000	2,260,000	2,365,000	695,000	730,000	765,000	6,815,000
Total Cash Budget Requirements	7,393,200	7,265,700	6,622,400	4,949,400	4,984,900	5,026,100	28,848,500
Net Positive/(Negative Cash)	$ 2,947,700	$ 145,400	$ 2,884,400	$ 5,364,500	$ 3,643,700	$ 3,864,000	$ 15,902,000

Energy Sales & Power Supply kWh

	Revised 2014	Proposed 2015	Projected 2016	Projected 2017	Projected 2018	Projected 2019	Yr 1 - Yr 5 Total
Energy Sales and Supply							
Sales (kWh)	721,153,967	712,390,600	713,459,500	715,029,000	717,102,600	717,102,600	3,575,084,300
Street Lighting Sales (kWh)	6,681,804	6,681,800	6,681,800	6,681,800	6,681,800	6,681,800	33,409,000
Total Energy Sales (kWh)	727,835,771	719,072,400	720,141,300	721,710,800	723,784,400	723,784,400	3,608,493,300
Sales Variation	-0.27%	-1.20%	0.15%	0.22%	0.29%	0.00%	
Line Losses and Unmetered Energy (kWh)	28,970,229	22,449,600	25,427,700	25,476,200	25,490,600	28,040,600	126,884,700
Total Requirement (kWh)	756,806,000	741,522,000	745,569,000	747,187,000	749,275,000	751,825,000	3,735,378,000
Purchased Power (kWh) includes Solar	734,125,000	704,518,000	708,565,000	710,183,000	712,271,000	714,821,000	3,550,358,000
Purchased Power Variation	0.05%	-4.03%	0.57%	0.23%	0.29%	0.36%	
Generation (kWh)	22,681,000	37,004,000	37,004,000	37,004,000	37,004,000	37,004,000	185,020,000
Generation Variation	18.72%	63.15%	0.00%	0.00%	0.00%	0.00%	
Total Supply (kWh)	756,806,000	741,522,000	745,569,000	747,187,000	749,275,000	751,825,000	3,735,378,000
Sales	95.29%	96.07%	95.69%	95.70%	95.71%	95.38%	
Street Lighting Sales	0.88%	0.90%	0.90%	0.89%	0.89%	0.89%	
Line Losses and Unmetered Energy	3.83%	3.03%	3.41%	3.41%	3.40%	3.73%	
Total Requirements	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	
Purchased Power	97.00%	95.01%	95.04%	95.05%	95.06%	95.08%	
Generation	3.00%	4.99%	4.96%	4.95%	4.94%	4.92%	
Total Supply	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	

Peak Demand Analysis							
Power Supply (kWh)	756,806,000	741,522,000	745,569,000	747,187,000	749,275,000	751,825,000	3,735,378,000
Energy Sales (kWh)	727,835,771	719,072,400	720,141,300	721,710,800	723,784,400	723,784,400	3,608,493,300
System Load Factor	51.39%	50.75%	51.39%	51.18%	51.11%	51.23%	
Peak Demand (kW)	168,128	166,783	165,607	166,666	167,358	167,540	
Peak Demand Variation	1.80%	-0.80%	-0.71%	0.64%	0.42%	0.11%	

Purchased Power Expense

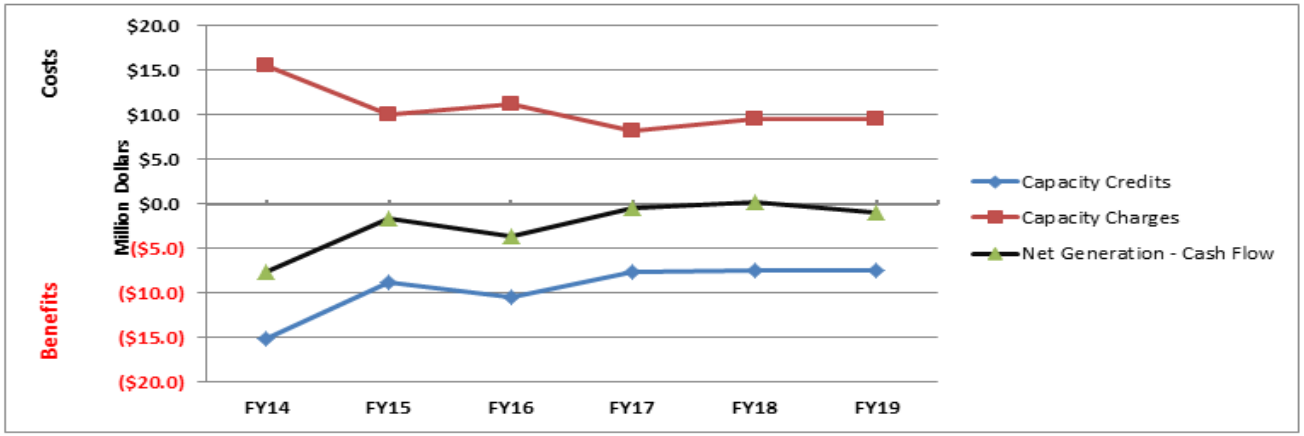
	Revised 2014	Proposed 2015	Projected 2016	Projected 2017	Projected 2018	Projected 2019	Yr 1 - Yr 5 Total
Purchased Power Expense							
Power Supply	$25,977,700	$21,267,600	$10,914,100	$ -	$ -	$ -	$ 32,181,700
Dover Sun Park - Energy	1,729,200	2,067,600	2,334,800	2,462,900	2,554,600	2,571,800	11,991,700
Dover Sun Park - Solar Recs	352,600	378,600	363,400	362,400	373,500	397,800	1,875,700
Power Supply Management	996,000	996,000	996,000	996,000	996,000	996,000	4,980,000
PJM Charges - Load	17,274,000	11,499,800	19,253,000	28,803,000	28,495,000	28,253,400	116,304,200
PJM Charges - Transmission & Fees	7,420,000	7,234,100	7,378,700	7,526,300	7,676,800	7,830,400	37,646,300
Capacity Charges	15,614,100	9,818,900	11,038,600	8,185,200	9,482,700	9,508,700	48,034,100
Generation Fuels	1,603,800	1,611,100	1,643,700	1,676,500	1,710,100	1,744,300	8,385,700
PJM Spot Market Energy	(5,314,800)	(2,232,800)	(2,277,500)	(2,323,000)	(2,369,500)	(2,416,900)	(11,619,700)
PJM Credits	(1,004,500)	(486,700)	(496,400)	(506,400)	(516,500)	(526,800)	(2,532,800)
Capacity Credits	(15,079,800)	(8,881,500)	(10,472,100)	(7,601,500)	(7,511,700)	(7,532,300)	(41,999,100)
Replacment Capacity Chg #1 &#2	-	140,000	221,900	46,900	-	-	408,800
Muncipal Renewable Portfolio Standard	481,200	555,400	631,500	707,000	784,400	814,400	3,492,700
Total Purchase Power Expense	$50,049,500	$43,968,100	$41,529,700	$40,335,300	$41,675,400	$40,826,400	$ 208,334,900
Purchased Power Cost per MWh [2]	$ 66.13	$ 59.29	$ 55.70	$ 53.98	$ 55.62	$ 54.30	$ 55.77
Current Hedge Percentage	*78.0%*	*66.0%*	*53.0%*	*18.0%*	*10.0%*	*0.0%*	

Net Electric Generation Benefit

	FY14 Budget	FY14 Revised	FY15 Proposed	FY16 Forecast	FY17 Forecast	FY18 Forecast	FY19 Forecast	FY15 thru FY19
Plant Operations	$ 6,015,800	$ 5,791,600	$ 6,141,100	$ 6,325,300	$ 6,515,100	$ 6,710,600	$ 6,911,900	$ 32,604,000
Capacity Credits	(15,079,800)	(15,079,800)	(8,881,500)	(10,472,100)	(7,601,500)	(7,511,700)	(7,532,300)	(41,999,100)
PJM Spot Market Energy (Net of Fuel)	(230,500)	599,300	(621,700)	(633,800)	(646,500)	(659,400)	(672,600)	(3,234,000)
PJM Credits	(397,000)	(1,004,500)	(486,700)	(496,400)	(506,400)	(516,500)	(526,800)	(2,532,800)
Net Generation - Operations	(9,691,500)	(9,693,400)	(3,848,800)	(5,277,000)	(2,239,300)	(1,977,000)	(1,819,800)	(15,161,900)
Capital Cost	2,117,800	2,130,000	2,240,000	1,699,000	1,807,000	2,189,500	802,000	8,737,500
Net Generation - Cash Flow	$ (7,573,700)	$ (7,563,400)	$ (1,608,800)	$ (3,578,000)	$ (432,300)	$ 212,500	$ (1,017,800)	$ (6,424,400)

The City receives PJM capacity credits for our generating plant capacity. This revenue off-sets PJM's capacity charges which are required to serve approximately 180 MWH of our load plus reserves. If we did not have the ability to generate, we would loose the capacity credit but still have to pay the capacity charges PJM for our load requirements.

Capacity Charges	$ 15,787,200	$ 15,614,100	$ 9,958,900	$ 11,260,500	$ 8,232,100	$ 9,482,700	$ 9,508,700	$ 48,442,900



Projected Operating Revenues

	Revised 2014	Proposed 2015	Projected 2016	Projected 2017	Projected 2018	Projected 2019	Yr 1 - Yr 5 Total
Annual Rate Revenues (per g/l if separate acct)							
Dover Air Force Base	$ 4,897,300	$ 4,848,300	$ 4,855,600	$ 4,866,200	$ 4,880,400	$ 4,880,400	$ 24,330,900
Small Commercial-1 Phase	2,114,800	2,088,400	2,091,500	2,096,100	2,102,200	2,102,200	10,480,400
Small Commercial-3 Phase (Includes Municipal)	1,034,500	1,021,500	1,023,000	1,025,300	1,028,300	1,028,300	5,126,400
Medium Commercial-1 Phase	1,656,300	1,635,600	1,638,100	1,641,700	1,646,500	1,646,500	8,208,400
Medium Commercial-3 Phase	3,257,500	3,216,800	3,221,600	3,228,700	3,238,100	3,238,100	16,143,300
Large Comm w/Reactive Mtr	17,471,800	17,253,400	17,279,300	17,317,300	17,367,500	17,367,500	86,585,000
First State Power Mgmt (NRG)	1,456,500	1,441,900	1,444,100	1,447,300	1,451,500	1,451,500	7,236,300
Kraft	2,987,900	2,950,600	2,955,000	2,961,500	2,970,100	2,970,100	14,807,300
White Oak Solar	85,500	84,600	84,800	84,900	85,200	85,200	424,700
Primary	15,557,600	15,324,200	15,347,200	15,381,000	15,425,600	15,425,600	76,903,600
Procter & Gamble	1,129,600	1,115,500	1,117,200	1,119,600	1,122,900	1,122,900	5,598,100
Residential	26,020,900	25,760,700	25,799,300	25,856,100	25,931,100	25,931,100	129,278,300
Utility Tax at Current Rates (see below)	1,312,300	1,296,900	1,298,800	1,301,600	1,305,300	1,305,300	6,507,900
Outdoor Lighting	1,301,500	1,301,500	1,301,500	1,301,500	1,301,500	1,301,500	6,507,500
Total Annual Rate Revenues	$ 80,284,000	$ 79,339,900	$ 79,457,000	$ 79,628,800	$ 79,856,200	$ 79,856,200	$ 398,138,100

	Revised 2014	Proposed 2015	Projected 2016	Projected 2017	Projected 2018	Projected 2019	Yr 1 - Yr 5 Total
Operating Revenue - Miscellaneous Receipts							
Green Energy Revenue (DEMEC)	$ 130,000	$ 130,000	$ 130,000	$ 133,000	$ 136,000	$ 139,000	$ 668,000
Intra-fund Service Receipts Water/Wastewater	98,500	-	-	-	-	-	-
Penalties	186,000	186,000	186,000	186,000	186,000	186,000	930,000
Miscellaneous Service Revenue	145,600	145,600	104,800	105,000	106,000	107,000	568,400
Reconnect Fees	204,500	250,000	250,000	251,000	252,000	253,000	1,256,000
Return Check Fees	22,000	22,000	22,000	22,000	22,000	22,000	110,000
Bad Debt Collections	20,000	20,000	20,000	20,000	20,000	20,000	100,000
New Service Fees	1,000	1,000	1,000	1,000	1,000	1,000	5,000
Rent Revenue	180,000	200,000	200,000	200,000	200,000	200,000	1,000,000
Other - Reimbursements in Fund 487	440,000	250,000	250,000	250,000	250,000	250,000	1,250,000
Total Operating Revenue - Miscellaneous Receipts	$ 1,427,600	$ 1,204,600	$ 1,163,800	$ 1,168,000	$ 1,173,000	$ 1,178,000	$ 5,887,400

Projected Operating Expenses

	Revised 2014	Proposed 2015	Projected 2016	Projected 2017	Projected 2018	Projected 2019	Yr 1 - Yr 5 Total
Operating Expense							
General Administration (Indirect service)	$ 3,572,700	$ 3,583,600	$ 3,691,100	$ 3,801,800	$ 3,915,900	$ 4,033,400	$ 19,025,800
Power Plant Operations	5,791,600	6,141,100	6,325,300	6,515,100	6,710,600	6,911,900	32,604,000
Purchased Power	50,028,300	43,412,700	40,898,200	39,628,300	40,891,000	40,826,400	205,656,600
Other Misc. Items - Legal RFP's and Contracts	100,000	100,000	100,000	100,000	100,000	100,000	500,000
Transmission/Distribution	3,776,300	4,028,700	4,149,600	4,274,100	4,402,300	4,534,400	21,389,100
Engineering	1,285,300	1,370,900	1,412,000	1,454,400	1,498,000	1,542,900	7,278,200
System Operators	675,800	686,300	706,900	728,100	749,900	772,400	3,643,600
Metering	273,800	267,600	275,600	283,900	292,400	301,200	1,420,700
Electric Administration	628,400	636,600	655,700	675,400	695,700	716,600	3,380,000
Non Capital Expenses in Fund 487	75,000	75,000	75,000	75,000	75,000	75,000	375,000
Utility Tax	1,312,300	1,296,900	1,298,800	1,301,600	1,305,300	1,305,300	6,507,900
Depreciation	5,375,700	5,394,500	5,520,800	5,661,000	5,817,000	5,907,200	28,300,500
Interest on Deposits	20,000	20,000	20,000	20,000	20,000	20,000	100,000
Allowance for Bad Debts	200,000	200,000	200,000	200,000	200,000	200,000	1,000,000
Retiree Health Care	513,300	513,300	544,100	576,700	611,300	648,000	2,893,400
OPEB Trust - Full funding amtz pymt	975,700	1,009,800	1,045,100	1,081,700	1,119,600	1,158,800	5,415,000
Other Employment Expenses	125,700	54,200	55,800	57,500	59,200	61,000	287,700
Green Energy Expense	130,000	130,000	130,000	133,000	136,000	139,000	668,000
Inventory Write-offs	-	175,000	175,000	175,000	175,000	175,000	875,000
Comp Ab/OPEB/Pens NPO/NPA	50,000	50,000	50,000	50,000	50,000	50,000	250,000
Total Operating Expense	$ 74,909,900	$ 69,146,200	$ 67,329,000	$ 66,792,600	$ 68,824,200	$ 69,478,500	$ 341,570,500
Oper Expense less Depr.	*$ 69,534,200*	*$ 63,751,700*	*$ 61,808,200*	*$ 61,131,600*	*$ 63,007,200*	*$ 63,571,300*	*$ 313,270,000*
Oper Expense less Depr.& Power Supply/Generation	*$ 13,714,300*	*$ 14,197,900*	*$ 14,584,700*	*$ 14,988,200*	*$ 15,405,600*	*$ 15,833,000*	*$ 107,613,400*

Improvement & Extension Fund

	Revised 2014	Proposed 2015	Projected 2016	Projected 2017	Projected 2018	Projected 2019	Yr 1 - Yr 5 Total
Improvement & Extension (I&E) Fund							
Balance in Account on July 1	$ 3,868,500	$ 3,362,200	$ 3,450,900	$ 2,810,500	$ 2,659,200	$ 3,237,300	
Receipts							
Interest Earned	25,200	24,800	24,800	20,200	19,100	23,300	112,200
Appropriations From State Reimbs. & Grants	-	-	-	-	-	-	-
State Reimbursements & Developer Contributions	440,000	250,000	250,000	250,000	250,000	250,000	1,250,000
Appropriations From Bond Proceeds	-	-	-	-	-	-	-
Appropriations From Other Reserves	-	-	-	-	-	-	-
Appropriations From Operations	4,918,600	4,750,000	4,000,000	4,000,000	4,000,000	4,000,000	20,750,000
Total Funds Available	$ 9,252,300	$ 8,387,000	$ 7,725,700	$ 7,080,700	$ 6,928,300	$ 7,510,600	$ 37,632,300
Disbursements							
Capital Improvements	5,890,100	4,936,100	4,915,200	4,421,500	3,691,000	2,128,500	20,092,300
Balance in Account on June 30	$ 3,362,200	$ 3,450,900	$ 2,810,500	$ 2,659,200	$ 3,237,300	$ 5,382,100	

Total All Reserves at June 30	$ 32,068,600	$ 32,299,500	$ 32,532,100	$ 32,766,300	$ 33,002,100	$ 33,239,900	$ -
Bond Reserves - Interest Earned	$ -	$ -	$ -	$ -	$ -	$ -	

Capital Investment Plan 2015 – 2019

CAPITAL PROJECTS	Budget 2014	Revised 2014	Proposed 2015	Projected 2016	Projected 2017	Projected 2018	Projected 2019	Yr 1 - Yr 5 Total
Electric Engineering Projects								
Substation Battery Replacement	$ 24,500	$ 24,500	$ -	$ -	$ -	$ -	$ -	$ -
Capitol Park - Underground	-	248,000	-	-	-	-	-	-
Morris Estates - Underground	-	32,600	-	-	-	-	-	-
Richardson Circle	-	91,000	-	-	-	-	-	-
Lebanon 400 Feeder	-	20,000	-	-	-	-	-	-
Bayside Drive (Persimmon to WhiteOak Rd)	-	42,300	-	-	-	-	-	-
Townpoint Distribution Upgrades	-	-	250,000	350,000	350,000	350,000	350,000	1,650,000
Distribution System Upgrades - Unidentified	400,000	61,000	-	-	-	-	-	-
Lighting Project and Rehabilitation	50,000	50,000	-	50,000	50,000	50,000	50,000	200,000
Horsepond Road Substation Reliability Upgrade	591,800	1,301,100	-	-	-	-	-	-
Horsepond Road URD - Distribution Feeders	-	-	-	67,000	-	-	-	67,000
McKee Run Yard Rebuild (Transmission)	-	-	-	450,000	700,000	-	-	1,150,000
Transmission Line Maintenance Program	75,000	-	-	75,000	75,000	75,000	75,000	300,000
Distribution Feeder Replacement Program	277,500	-	-	-	-	-	-	-
McKee Run & State College Road Feeder replacements	-	-	50,000	267,000	-	-	-	317,000
GOTP Transmission Line Relocation	-	550,000	-	-	-	-	-	-
Distribution Capacitors - Overhead	30,000	30,000	25,000	25,000	25,000	25,000	25,000	125,000
Distribution Capacitors - Underground	30,000	30,000	25,000	25,000	25,000	25,000	25,000	125,000
69kv Switch Replacement	80,000	-	-	-	-	-	-	-
McKee Run Transformer/Substation Repairs	-	45,000	-	-	-	-	-	-
Horsepond SS to Cartanza 69kv Rebuild	-	-	75,000	255,500	-	-	-	330,500
69kv Substation Cable Replacement North Street	-	-	85,000	480,700	-	-	-	565,700
General Scott Switchgear	800,000	55,000	1,100,000	-	-	-	-	1,100,000
Dover Air Force Base Substation Rebuild	-	-	-	-	-	150,000	-	150,000
System Automation	-	-	-	150,000	150,000	150,000	150,000	600,000
Vehicles, Trucks, & Equipment	47,000	35,000	53,100	113,500	214,500	36,500	51,500	469,100
Subtotal Electric Engineering Division	**$ 2,405,800**	**$ 2,615,500**	**$ 1,663,100**	**$ 2,308,700**	**$ 1,589,500**	**$ 861,500**	**$ 726,500**	**$ 7,149,300**
Electric Transmission & Distribution Projects								
New Developments - UG Transformers	$ 75,000	$ 150,000	$ 51,300	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 651,300
New Developments - UG Conductors/Devices	450,000	450,000	120,000	450,000	450,000	450,000	450,000	1,920,000
DNREC R & R Metering	-	-	41,000	-	-	-	-	41,000
West Dover Connector	-	-	250,000	-	-	-	-	250,000
Meadows at Jefferson Terrace	-	-	15,400	-	-	-	-	15,400
Chestnut Grove Development	-	-	299,000	-	-	-	-	299,000
Garrison Oak Technical Park	-	-	184,000	-	-	-	-	184,000
Uzin Utz Manufacturing	-	-	39,300	-	-	-	-	39,300
Meter Replacements	225,000	150,000	-	-	-	-	-	-
Vehicles, Trucks, & Equipment	350,000	394,600	33,000	307,500	425,000	40,000	-	805,500
Subtotal Electric Transmission Division	**$ 1,100,000**	**$ 1,144,600**	**$ 1,033,000**	**$ 907,500**	**$ 1,025,000**	**$ 640,000**	**$ 600,000**	**$ 4,205,500**

Capital Investment Plan 2015 - 2019 continued

CAPITAL PROJECTS	Budget 2014	Revised 2014	Proposed 2015	Projected 2016	Projected 2017	Projected 2018	Projected 2019	Yr 1 - Yr 5 Total
Electric Generation Projects								
Industrial Wastewater Discharge System	$ -	$ 8,000	$ -	$ -	$ -	$ -	-	$ -
McKee Run Preservation of Structures	42,000	42,000	120,000	195,000	172,000	220,000	200,000	907,000
McKee Run Building Equipment Replacements	-	-	-	110,000	50,000	90,000	-	250,000
McKee Run High Energy Piping	80,000	80,000	-	-	-	-	-	-
McKee Run Natural Gas System Block/Bleed Valves	65,000	65,000	-	-	-	-	-	-
McKee Run Fuel Oil System Refurbishment	-	-	-	-	-	49,500	7,000	56,500
Unit 3 - Stack Repairs	-	-	-	343,000	-	-	-	343,000
Unit 3 Boiler Systems	-	-	295,000	-	359,000	-	236,000	890,000
Unit 3 Auxillary System Components	116,000	116,000	160,000	162,000	95,000	316,000	169,000	902,000
Unit 3 Turbine Outage - Inspections & Repairs	1,149,800	1,149,800	-	-	-	466,000	25,000	491,000
Unit 3 Cooling Water Line Replacement	-	-	-	250,000	-	-	-	250,000
Unit 3 Cooling Tower Life Extension	42,000	42,000	676,000	475,000	138,000	-	-	1,289,000
Unit 3 Generator Repairs	-	4,200	-	-	-	-	-	-
Units 1 & 2 Component Repairs	105,000	105,000	37,000	36,000	-	-	-	73,000
Units 1, 2 & 3 Hydrogen Purity Analyzers	-	-	-	60,000	-	-	-	60,000
VanSant Capacity Increase	250,000	250,000	750,000	-	-	-	-	750,000
VanSant Major Overhaul & Inspection	-	-	-	-	900,000	1,048,000	-	1,948,000
VanSant component replacements	32,000	32,000	25,000	68,000	58,000	-	165,000	316,000
Metering System Upgrades	25,000	25,000	125,000	-	-	-	-	125,000
Safety & Compliance Improvements	86,000	86,000	52,000	-	35,000	-		87,000
Vehicles, Trucks & Equipment	125,000	125,000	-	-	-	-	-	-
Subtotal Electric Generation Division	**$2,117,800**	**$2,130,000**	**$2,240,000**	**$1,699,000**	**$1,807,000**	**$2,189,500**	**$ 802,000**	**$ 8,737,500**
Total Electric Improvements	**$5,623,600**	**$5,890,100**	**$4,936,100**	**$4,915,200**	**$4,421,500**	**$3,691,000**	**$2,128,500**	**$20,092,300**

Electric Fund Projected Debt Service

Fiscal Year Ending	2008 Revenue Bonds		2010 Revenue Bonds		Total Debt Service
	Principal	Interest	Principal	Interest	
6/30/2014	$430,000	$986,454	$1,740,000	$219,100	$3,375,554
6/30/2015	450,000	964,954	1,810,000	166,900	3,391,854
6/30/2016	475,000	942,454	1,890,000	94,500	3,401,954
6/30/2017	695,000	918,704	-	-	1,613,704
6/30/2018	730,000	883,954	-	-	1,613,954
6/30/2019	765,000	847,454	-	-	1,612,454
6/30/2020	800,000	815,706	-	-	1,615,706
6/30/2021	840,000	781,706	-	-	1,621,706
6/30/2022	880,000	746,006	-	-	1,626,006
6/30/2023	925,000	707,506	-	-	1,632,506
6/30/2024	970,000	665,881	-	-	1,635,881
6/30/2025	1,015,000	622,231	-	-	1,637,231
6/30/2026	1,065,000	576,555	-	-	1,641,555
6/30/2027	1,120,000	527,300	-	-	1,647,300
6/30/2028	1,175,000	475,500	-	-	1,650,500
6/30/2029	1,230,000	416,750	-	-	1,646,750
6/30/2030	1,290,000	355,250	-	-	1,645,250
6/30/2031	1,355,000	290,750	-	-	1,645,750
6/30/2032	1,420,000	223,000	-	-	1,643,000
6/30/2033	1,485,000	152,000	-	-	1,637,000
6/30/2034	1,555,000	77,750	-	-	1,632,750
Total	$20,670,000	$12,977,865	$5,440,000	$480,500	$39,568,365

FY15 – FY19 Reserve Account Projections

	Revised 2014	Proposed 2015	Projected 2016	Projected 2017	Projected 2018	Projected 2019	Yr 1 - Yr 5 Total
Depreciation Reserve Account (Policy $10 mil)							
Balance in Account on July 1	$ 9,855,700	$ 9,926,700	$ 9,998,200	$ 10,070,200	$ 10,142,700	$ 10,215,700	
Receipts							
Interest Earned	71,000	71,500	72,000	72,500	73,000	73,600	362,600
Total Funds Available	$ 9,926,700	$ 9,998,200	$ 10,070,200	$ 10,142,700	$ 10,215,700	$ 10,289,300	
Disbursements							
Transfer to Capital Improvements (CIP)	-	-	-	-	-	-	-
Balance in Account on June 30	$ 9,926,700	$ 9,998,200	$ 10,070,200	$ 10,142,700	$ 10,215,700	$ 10,289,300	
Future Capacity Account (Policy $10 mil)							
Balance in Account on July 1	$ 10,004,200	$ 10,076,200	$ 10,148,700	$ 10,221,800	$ 10,295,400	$ 10,369,500	
Receipts							
Interest Earned	72,000	72,500	73,100	73,600	74,100	74,700	368,000
Total Funds Available	$ 10,076,200	$ 10,148,700	$ 10,221,800	$ 10,295,400	$ 10,369,500	$ 10,444,200	
Disbursements							
Transfer to Capital Improvements	-	-	-	-	-	-	-
Balance in Account on June 30	$ 10,076,200	$ 10,148,700	$ 10,221,800	$ 10,295,400	$ 10,369,500	$ 10,444,200	
Insurance Stabilization Account (Policy min $750K)							
Balance in Account on July 1	$ 733,000	$ 738,300	$ 743,600	$ 749,000	$ 754,400	$ 759,800	
Receipts							
Interest Earned	5,300	5,300	5,400	5,400	5,400	5,500	27,000
Total Funds Available	$ 738,300	$ 743,600	$ 749,000	$ 754,400	$ 759,800	$ 765,300	
Disbursements							
Transfer to Operations	-	-	-	-	-	-	-
Balance in Account on June 30	$ 738,300	$ 743,600	$ 749,000	$ 754,400	$ 759,800	$ 765,300	
Rate Stabilization Account							
Balance in Account on July 1	$ 17,382,100	$ 10,507,300	$ 10,583,000	$ 10,659,200	$ 10,735,900	$ 10,813,200	
Receipts							
Interest Earned	125,200	75,700	76,200	76,700	77,300	77,900	383,800
Total Funds Available	$ 17,507,300	$ 10,583,000	$ 10,659,200	$ 10,735,900	$ 10,813,200	$ 10,891,100	
Disbursements							
Transfer to (from) Operations	7,000,000	-	-	-	-	-	-
Balance in Account on June 30	$ 10,507,300	$ 10,583,000	$ 10,659,200	$ 10,735,900	$ 10,813,200	$ 10,891,100	
Reserve Requirement - (< 10 % of Purchased Power)	21.00%	24.38%	26.06%	27.09%	26.44%	26.68%	
Reserve Requirement Status	*Exceeds 10%*	*Exceeds 10%*	*Exceeds 10%*	*Exceeds 10%*	*Exceeds 10%*	*Exceeds 10%*	
Contingency Reserve Account							
Balance in Account on July 1	$ 814,200	$ 820,100	$ 826,000	$ 831,900	$ 837,900	$ 843,900	
Receipts							
Interest Earned	5,900	5,900	5,900	6,000	6,000	6,100	29,900
Total Funds Available	$ 820,100	$ 826,000	$ 831,900	$ 837,900	$ 843,900	$ 850,000	
Disbursements							
Transfer to Operations	-	-	-	-	-	-	-
Balance in Account on June 30	$ 820,100	$ 826,000	$ 831,900	$ 837,900	$ 843,900	$ 850,000	
Reserve Requirement - (Min. 1% of Total Revenue)	*817,116*	*805,445*	*806,208*	*807,968*	*810,292*	*810,342*	
Reserve Requirement Status	*OK*	*OK*	*OK*	*OK*	*OK*	*OK*	
Total All Reserves at June 30	$ 32,068,600	$ 32,299,500	$ 32,532,100	$ 32,766,300	$ 33,002,100	$ 33,239,900	$ -

Capital Investments Plan

Contains the following subsections:

- Revenue Sources and Funds
- Total City Summary
- General
- Water/Wastewater
- Electric
- Vehicle Replacements

General Fund

PROJECTS BY DEPARTMENT

Department	Project#	Priority	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Fire/Robbins Hose								
Annual Contribution to Robbins Hose	*FR1400*	1	238,500	319,200	319,200	319,200	409,200	*1,605,300*
Fire/Robbins Hose Total			238,500	319,200	319,200	319,200	409,200	*1,605,300*
Parks and Recreation								
Schutte Park Land Improvements	*PR1402*	3		190,000				*190,000*
Park and Playground Improvement Program	*PR1501*	2	66,000		66,000			*132,000*
Dover Park Improvement	*PR1502*	1	80,000					*80,000*
Splash Pad	*PR1503*	4			20,000	280,000		*300,000*
Skate Parks	*PR1602*	5			10,000	300,000		*310,000*
Parks and Recreation Total			146,000	190,000	96,000	580,000		*1,012,000*
Public Works - Streets								
Garrison Oak Technical Park Streets	*ST1304*	n/a	2,661,100	0	0	0	0	*2,661,100*
Street, Concrete, and Alley Program	*ST1501*	1	1,000,000	1,000,000	1,000,000	1,050,000	1,102,500	*5,152,500*
Stormwater Utility Planning	*ST1503*	3	90,000					*90,000*
Old PW2 Site Improvements	*ST1504*	4	150,000	385,000				*535,000*
Silverlake Dam Inspection/Emergency/O&M Plans	*ST1505*	n/a	51,400					*51,400*
Public Works - Streets Total			3,952,500	1,385,000	1,000,000	1,050,000	1,102,500	*8,490,000*
GRAND TOTAL			4,337,000	1,894,200	1,415,200	1,949,200	1,511,700	*11,107,300*

FUNDING SOURCE SUMMARY

Source	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Bond Proceeds	2,661,100	0	0	0	0	*2,661,100*
Community Transportation Fund		30,000				*30,000*
General Fund	1,522,900	1,744,200	1,362,200	1,519,200	1,511,700	*7,660,200*
Parkland Reserve Fund		40,000	10,000	150,000		*200,000*
State Grant	153,000	80,000	43,000	280,000		*556,000*
GRAND TOTAL	**4,337,000**	**1,894,200**	**1,415,200**	**1,949,200**	**1,511,700**	***11,107,300***

FY 2015 DRAFT Capital Investment Plan FY 15 *thru* FY 19

City of Dover, Delaware

Project # **FR1400**

Project Name **Annual Contribution to Robbins Hose**

New Project: No **Account Number:**

Time-Line:

Department Fire/Robbins Hose
Contact Fire Chief
Type Vehicle
Useful Life 15-20 years
Category General
Priority 1
Status Active
Total Project Cost: **$3,050,336**

Description

This contribution covers payments to the Robbins Hose Company to cover the Major Fire Apparatus Replacement Plan.

Justification

The Major Fire Apparatus Replacement Plan ensures loan payments for replacement according to a schedule which guarantees equipment will not be outdated and unserviceable. This plan is based on replacing one of the Company's five engines and one rescue vehicle every three years which would put the average replacement age at 18 years. The two ladder trucks would be replaced every 15 years depending on condition and current needs. This schedule would reduce overall maintenance costs because fire apparatus would be replaced before major problems occur. By providing the Robbins Hose Company with the needed payments for the Major Fire Apparatus Replacement Plan, the Robbins Hose Company will be enabled to pay for a $2.5 million door rehabilitation of the Company Headquarters on Governors Avenue. This renovation is designed to handle 25 years of growth of the company and would preclude any need for an additional fire station in Dover. The Robbins Hose Company will also cover costs associated with miscellaneous apparatus and equipment such as command units, utility vehicles, and large hose replacement. CONSEQUENCES OF DELAYING OR ELIMINATING THIS PROJECT result in increased maintenance costs; possibility of not meeting ISO requirements and NFPA standards .

Prior	Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
1,445,036	Equip/Vehicle/Furnishings	238,500	319,200	319,200	319,200	409,200	1,605,300
Total	**Total**	238,500	319,200	319,200	319,200	409,200	1,605,300

Prior	Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
1,445,036	General Fund	238,500	319,200	319,200	319,200	409,200	1,605,300
Total	**Total**	238,500	319,200	319,200	319,200	409,200	1,605,300

Budget Impact/Other

FY 2015 DRAFT Capital Investment Plan FY 15 *thru* FY 19

City of Dover, Delaware

Department Parks and Recreation
Contact Public Works Director

Project # **PR1402**
Project Name **Schutte Park Land Improvements**

Type Improvement
Useful Life 50 years
Category General
Priority 3
Status Active
Total Project Cost: **$220,000**

New Project: No
Account Number: TBD
Time-Line: FY14-FY16

Description

This project includes a boundary and topographical survey of Schutte Park and a plan to develop multipurpose fields on the lands on the west side of the park and to complete the multipurpose pathway around the park's perimeter. The survey is being performed during FY14. Design will be completed by in-house engineering staff during FY15 and the improvements will be completed in FY16.

Justification

Currently, the Schutte Park addition is unusable. There is constant demand for field space, and we have 14 acres of unusable space. This project would make the area useable.

Prior	Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
30,000	Construction/Maintenance		190,000				190,000
Total	**Total**		190,000				190,000

Prior	Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
30,000	Community Transportation Fund		30,000				30,000
Total	General Fund		40,000				40,000
	Parkland Reserve Fund		40,000				40,000
	State Grant		80,000				80,000
	Total		190,000				190,000

Budget Impact/Other

FY 2015 DRAFT Capital Investment Plan FY 15 *thru* FY 19

City of Dover, Delaware

Project # **PR1501**

Project Name **Park and Playground Improvement Program**

New Project: No **Account Number:** TBD

Time-Line: FY15-FY17

Department Parks and Recreation
Contact Planning Director
Type Improvement
Useful Life 10-15 years
Category General
Priority 2
Status Active
Total Project Cost: **$132,000**

Description

This project provides for a regular replacement of playground equipment throughout the park system. It could also potentially include installation of playground equipment in parks without equipment. This is important to ensure that equipment is replaced as old equipment deteriorates and becomes less safe. All newly installed equipment will meet the standards of the Consumer Product Safety Commission.

In FY15, it is proposed to install a swingset in Dover Park to replace a swingset damaged during a storm in 2012. We also plan to install a playground in Mallard Pond Park as it is surrounded by residential neighborhoods and currently has no play equipment or other receation amenities for FY17, we will access the condition of existing equipment and prioritize accordingly.

Justification

As equipment ages it deteriorates and can become unsightly and/or unsafe. Replacement of dated equipment is important to ensure that our parks meet the needs of the population and provides a safe play environment.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Construction/Maintenance	66,000		66,000			132,000
Total	66,000		66,000			132,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
General Fund	33,000		33,000			66,000
State Grant	33,000		33,000			66,000
Total	66,000		66,000			132,000

Budget Impact/Other

FY 2015 DRAFT Capital Investment Plan FY 15 *thru* FY 19

City of Dover, Delaware

Project # **PR1502**

Project Name **Dover Park Improvement**

New Project: Yes **Account Number:** TBD

Time-Line: FY15

Department Parks and Recreation
Contact Public Works Director
Type Improvement
Useful Life Unknown
Category General
Priority 1
Status Active
Total Project Cost: **$80,000**

Description

This project will provide park improvements based on the results of the Recreation Needs Assessment.

Justification

As part of the Council action to demolish the existing recreation center building, Council ordered staff to budget for improvements to Dover Park pending the outcome of the Recreation Needs Assessment.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Construction/Maintenance	80,000					80,000
Total	80,000					80,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
General Fund	80,000					80,000
Total	80,000					80,000

Budget Impact/Other

Unknown at this time.

FY 2015 DRAFT Capital Investment Plan FY 15 *thru* FY 19

City of Dover, Delaware

Project # **PR1503**

Project Name **Splash Pad**

New Project: No **Account Number:** TBD

Time-Line: FY17-FY18

Department Parks and Recreation
Contact Public Works Director
Type Improvement
Useful Life 10-15 years
Category General
Priority 4
Status Active
Total Project Cost: **$300,000**

Description

This project will construct a ground-level splash pad in a City Park. Consequences of delaying or eliminating this project include; not meeting the needs of our residents who depend on Silver Lake for outdoor recreation.

Justification

This project would improve the quality of life for families in Dover. It would be an enhancement to our summer outdoor camp and sport activities and provide outdoor water activities during the summer months.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Planning/Design			20,000			20,000
Construction/Maintenance				280,000		280,000
Total			20,000	280,000		300,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
General Fund			10,000			10,000
Parkland Reserve Fund				150,000		150,000
State Grant			10,000	130,000		140,000
Total			20,000	280,000		300,000

Budget Impact/Other

Increased Water Usage

Prior	Budget Items	FY 15	FY 16	FY 17	FY 18	FY 19	Total
35,000	Other (Insurance, Utilities)					20,000	20,000
Total	Total					20,000	20,000

FY 2015 DRAFT Capital Investment Plan FY 15 *thru* FY 19

City of Dover, Delaware

Department Parks and Recreation
Contact Public Works Director

Project # **PR1602**
Project Name **Skate Parks**

Type Improvement
Useful Life 10-15 years
Category General
Priority 5
Status Active
Total Project Cost: **$310,000**

New Project: No
Account Number: TBD
Time-Line: FY17-FY18

Description

This project will construct a skating area in a City park. The need for a skate park was identified several years ago, and a committee was formed to explore potential locations. The results of this will be re-evaluated during the Recreation Needs Assessment to ensure that the skate park is properly sized and sited.

Justification

Many youth and their parents have approached the City to build a skateboard park. Area business owners have complained about skateboarders damaging their property. This park would give the youth a designated area to use their skateboards.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Planning/Design			10,000			10,000
Construction/Maintenance				300,000		300,000
Total			10,000	300,000		310,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
General Fund				150,000		150,000
Parkland Reserve Fund			10,000			10,000
State Grant				150,000		150,000
Total			10,000	300,000		310,000

Budget Impact/Other

Prior	Budget Items	FY 15	FY 16	FY 17	FY 18	FY 19	Total
2,500	Maintenance					3,000	3,000
Total	Total					3,000	3,000

FY 2015 DRAFT Capital Investment Plan FY 15 *thru* FY 19

City of Dover, Delaware

Project # ST1304

Project Name Garrison Oak Technical Park Streets

New Project: No

Account Number: 147-1800-554.40-31

Time-Line:

Department Public Works - Streets

Contact Public Works Director

Type Improvement

Useful Life 90+ years

Category General

Priority n/a

Status Active

Total Project Cost: **$4,661,100**

Description

The proposed project will construct approximately 6,500 linear feet of new road and associated curb and sidewalk, 54 catch basins, 25 stormdrain manholes, 9,000 linear feet of stormdrain pipe and two pre-cast concrete box culverts. In addition, this project includes drainage improvements, earthern swales, and the creation of two stormwater management areas and two new road entrances onto White Oak Road. The two new entrances include 100 square yard inches of pavement milling, 50 square yards of Type C overlay, 2,250 square yards of full depth road construction, 1,200 linear feet of curb and the appliction of tack coat.

Justification

This industrial subdivision creates the necessary infrastructure for the current and future tenants of this technical park.

Prior	Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
2,000,000	Construction/Maintenance	2,661,100	0	0	0	0	2,661,100
Total	**Total**	2,661,100	0	0	0	0	2,661,100

Prior	Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
2,000,000	Bond Proceeds	2,661,100	0	0	0	0	2,661,100
Total	**Total**	2,661,100	0	0	0	0	2,661,100

Budget Impact/Other

FY 2015 DRAFT Capital Investment Plan

FY 15 *thru* FY 19

City of Dover, Delaware

Project # ST1501

Project Name Street, Concrete, and Alley Program

New Project: No

Account Number: TBD

Time-Line: FY15-FY19

Department Public Works - Streets

Contact Public Works Director

Type Improvement

Useful Life 20-25 years

Category General

Priority 1

Status Active

Total Project Cost: **$5,152,500**

Description

This project will rehabilitate approximately three to five percent (3-5%) of the street and alley network each year. The estimated capital maintenance costs are $33.7 million over a 20-year planning horizon in Fiscal Year 2005 dollars. This estimate is based on the needs survey conducted by Public Works in Fiscal Year 2004. Continuous maintenance on these assets will prevent more costly reconstruction in the future. This project combines the former Street Resurfacing Program, the Alley Program and the Barrier Free Access Ramp Program. Locations will be determined by the priority listing and by potential legislator contributions.

Justification

The program identifies maintenance costs for the 84.79 miles of streets and 15.24 miles of alleys as of June 30, 2010. Replacement of deteriorated curbs, gutters, and sidewalks provides improved use, drainage, and the appearance of the pavement section. The Street and Alley Program schedule is driven by funding and road ratings. Total street mileage is growing as more roads and alleys are dedicated for public maintenance due to growth.

Prior	Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
0	Construction/Maintenance	1,000,000	1,000,000	1,000,000	1,050,000	1,102,500	5,152,500
Total	Total	1,000,000	1,000,000	1,000,000	1,050,000	1,102,500	5,152,500

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
General Fund	1,000,000	1,000,000	1,000,000	1,050,000	1,102,500	5,152,500
Total	1,000,000	1,000,000	1,000,000	1,050,000	1,102,500	5,152,500

Budget Impact/Other

FY 2015 DRAFT Capital Investment Plan FY 15 *thru* FY 19

City of Dover, Delaware

Project # **ST1503**

Project Name **Stormwater Utility Planning**

New Project: Yes **Account Number:** 147-1800-554.40-31

Time-Line: FY14-FY18

Department Public Works - Streets
Contact Public Works Director
Type Unassigned
Useful Life n/a
Category General
Priority 3
Status Active
Total Project Cost: **$90,000**

Description

This project will determine the feasibility of creating a stormwater utility in the City of Dover., Creating a stormwater utility will assist in the City of Dover meeting the regulatory requirements of stormwater as well as allow the City to properly maintain and improve stormwater infrastructure.

Estimates provided by URS, Corp, Consulting Engineer.

Justification

The current condition of stormwater system in the City of Dover is failing which is straining the operational budget. Stringent stormwater regulations will further stress the existing system.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Miscellaneous	90,000					90,000
Total	90,000					90,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
General Fund	45,000					45,000
State Grant	45,000					45,000
Total	90,000					90,000

Budget Impact/Other

FY 2015 DRAFT Capital Investment Plan FY 15 *thru* FY 19

City of Dover, Delaware

Project # **ST1504**

Project Name **Old PW2 Site Improvements**

Department Public Works - Streets
Contact Public Works Director
Type Improvement
Useful Life 90+ years
Category General
Priority 4
Status Active
Total Project Cost: **$535,000**

New Project: Yes
Account Number: 147-1800-554.40-31
Time-Line: FY15-FY18

Description

Due to the environmental concerns, the PW 2 site will be redeveloped to increase stormwater quality entering Silver Lake The improvements include relocating the greenhouse, grounds office, equipment garage (including small engine repair) to Schutte Park. The existing water production well will remain on site. The site will be converted to a stabilized park with water quality improvements for stormwater.

Estimates provided by URS, Corp, Consulting Engineer.

Justification

Stringent environmental regulations will require improvements on the site. Relocation of existing city facility to Schutte Park will create a centralized location for divisions and increase operational efficiency.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Planning/Design	150,000					150,000
Construction/Maintenance		385,000				385,000
Total	150,000	385,000				535,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
General Fund	75,000	385,000				460,000
State Grant	75,000					75,000
Total	150,000	385,000				535,000

Budget Impact/Other

FY 2015 DRAFT Capital Investment Plan FY 15 *thru* FY 19

City of Dover, Delaware

Project # ST1505

Project Name Silverlake Dam Inspection/Emergency/O&M Plans

New Project:

Time-Line:

Account Number:

Department Public Works - Streets
Contact Public Works Director
Type Maintenance
Useful Life Unknown
Category General
Priority n/a
Status Active
Total Project Cost: **$51,400**

Description

Silverlake Dam Inspection/Emergency O&M Plans

Justification

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Construction/Maintenance	51,400					51,400
Total	51,400					51,400

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
General Fund	51,400					51,400
Total	51,400					51,400

Budget Impact/Other

Water/Wastewater Fund

PROJECTS BY DEPARTMENT

Department	Project#	Priority	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Wastewater Management								
Inflow/Infiltraton Removal	*WW1401*	1	917,400	875,000	1,196,000	1,250,000	1,250,000	*5,488,400*
Westover Pump Station and Force Main Upgrade	*WW1502*	2	718,000					*718,000*
Hazlettville Road Interceptor	*WW1503*	3	755,000					*755,000*
Lakeview Drive Pump Station Replacement	*WW1504*	4	450,000					*450,000*
Pump Station Repairs	*WW1505*	5	36,000	300,000				*336,000*
Walker Road Pump Station Generator Replacement	*WW1506*	6	58,000					*58,000*
Retreat Pump Station Replacement	*WW1507*	7	52,000	360,500				*412,500*
Meter Replacement Program	*WW1600*	8	9,500	150,000	200,000	200,000	200,000	*759,500*
Rolling Acres Pump Station Replacement	*WW1604*	4		52,000	372,000			*424,000*
Delaware Avenue Sanitary Sewer Extension	*WW1605*	5		25,000				*25,000*
Lepore Road Sanitary Sewer Upgrade	*WW1703*	3			50,000	250,000		*300,000*
Delaware Tech Pump Station Replacement	*WW1704*	4			52,000	384,000		*436,000*
Silver Lake Pump Station Replacement	*WW1804*	4				52,000	396,000	*448,000*
Walker Woods Pump Station Replacement	*WW1903*	n/a					52,000	*52,000*
Wastewater Management Total			2,995,900	1,762,500	1,870,000	2,136,000	1,898,000	*10,662,400*
Water Management								
Garrison Oak Technical Park Water	*WD1302*	3	400,000					*400,000*
Wellhead Redevelopment Program	*WD1501*	1	80,000	82,500	85,000	87,500	90,000	*425,000*
Water Treatment Plant Process Improvements	*WD1503*	4	175,000	500,000	700,000			*1,375,000*
SCADA Equipment Technology Upgrade	*WD1504*	5	78,000	83,000	88,000			*249,000*
Meter Replacement Project	*WD1600*	8	9,500	150,000	200,000	200,000	200,000	*759,500*
Future Well Installation	*WD1605*	5		80,000	100,000	1,098,250		*1,278,250*
Water Quality Improvements	*WQ1501*	2	527,500	782,000	720,800	342,850	960,000	*3,333,150*
Water Management Total			1,270,000	1,677,500	1,893,800	1,728,600	1,250,000	*7,819,900*
GRAND TOTAL			4,265,900	3,440,000	3,763,800	3,864,600	3,148,000	*18,482,300*

City of Dover, Delaware

FY 2015 DRAFT Capital Investment Plan

FY 15 thru **FY 19**

FUNDING SOURCE SUMMARY

Source	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Impact Fee Reserve	1,315,600	165,000	165,000	182,000		*1,827,600*
Water/Wastewater Fund	2,950,300	3,275,000	3,598,800	3,682,600	3,148,000	*16,654,700*
GRAND TOTAL	**4,265,900**	**3,440,000**	**3,763,800**	**3,864,600**	**3,148,000**	***18,482,300***

FY 2015 DRAFT Capital Investment Plan FY 15 *thru* FY 19

City of Dover, Delaware

Project # **WW1401**

Project Name **Inflow/Infiltraton Removal**

New Project: No

Time-Line: FY14-FY18

Account Number: 417-6900-569.40-31

Department Wastewater Management

Contact Public Works Director

Type Improvement

Useful Life 50-80

Category Water/Wastewater

Priority 1

Status Active

Total Project Cost: **$5,488,400**

Description

This project identifies and corrects areas in the sanitary sewer collection system that are deteriorating and allowing groundwater to enter the sanitary sewer system through cracked pipes and/or joints. Video investigations of the lines are performed by in-house crews to determine the condition of subject pipes which may also help with the identification of sump pumps and other illicit connections to the system which will have to be removed by individual property owners. Investigations are occurring systematically through the sewer basins to establish projects for the following year. Sanitary sewer lines are also being inspected in conjunction with water quality improvement project areas to determine main condition. Smoke testing, pipe relining and or replacement are to occur each year.

The wet weather which was experienced in both 2003 and 2009/2010/2011, exemplified the fact that the aging and deteriorating sanitary sewer system allows groundwater and rain water to enter the system. This in turn results in higher treatment charges from Kent County. In FY 2011 a new groundwater inflow adjustment charge was established as a result. It is critical to continue making improvements on a regular and planned basis to improve the integrity of the wastewater system. Weather occurs in a cyclical fashion and discrepancies between fees collected and charges received will likely happen again when groundwater and precipitation levels rise. Anticipated areas that will be rehabilitated include City of Dover maintained infrastructure that contributes to the following pump station; White Oak Farms.

Justification

The wet weather experienced in both 2003 and 2009/2010/2011, highlighted the fact that we have an aging wastewater system that requires more attention to the condition of the old pipe network and more monitoring of illicit connections to the system. Inflow and infiltration are problems that all customers pay for since they are costs that are not assigned to an individual customer. Therefore, all customers are affected by expenses related to inflow and infiltration.

Delaying or eliminating this project will result in continued higher treatment charges for wastewater flow to Kent County than is necessary. In addition, the reduction in available capacity in the City and county systems due to inflow and infiltration will reduce the capacity available for

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total	Future
Construction/Maintenance	917,400	875,000	1,196,000	1,250,000	1,250,000	5,488,400	0
Total	917,400	875,000	1,196,000	1,250,000	1,250,000	5,488,400	Total

Prior	Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
0	Water/Wastewater Fund	917,400	875,000	1,196,000	1,250,000	1,250,000	5,488,400
Total	Total	917,400	875,000	1,196,000	1,250,000	1,250,000	5,488,400

Budget Impact/Other

FY 2015 DRAFT Capital Investment Plan FY 15 *thru* FY 19

City of Dover, Delaware

Project # **WW1502**

Project Name **Westover Pump Station and Force Main Upgrade**

New Project: No

Time-Line: FY15

Account Number: 417-6900-569.40-31

Department Wastewater Management

Contact Public Works Director

Type Improvement

Useful Life 20-25 years

Category Water/Wastewater

Priority 2

Status Active

Total Project Cost: **$718,000**

Description

The proposed project includes the upgrade of the Smith & Loveless pumping station and force main installed in 1994. The pump station's available capacity will be consumed with the build out of the Village of Cannon Mills and will be in need of additional capacity in order to be able receive additional flow from the west, specifically, the new Dover High School. The project will include replacement of interior six-inch suction and discharge piping with eight-inch pipe and upgrade 1,400 feet of six-inch force main to 12-inch diameter pipe from the station to Electric Avenue. Estimates provided by Pennoni Associates, Consulting Engineer.

Justification

Provide adequate capacity to receive additional sewage flow from the immediate vicinity due to development and annexation. Pump failure resulting in a sewage spill into waterways or backup in a residence.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Construction/Maintenance	718,000					718,000
Total	718,000					718,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Impact Fee Reserve	703,800					703,800
Water/Wastewater Fund	14,200					14,200
Total	718,000					718,000

Budget Impact/Other

FY 2015 DRAFT Capital Investment Plan

FY 15 *thru* FY 19

City of Dover, Delaware

Project # **WW1503**

Project Name **Hazlettville Road Interceptor**

New Project: No

Time-Line: FY15

Account Number: 417-6900-569.40-31

Department Wastewater Management

Contact Public Works Director

Type Improvement

Useful Life 90+ years

Category Water/Wastewater

Priority 3

Status Active

Total Project Cost: **$755,000**

Description

This project, identified in the 2009 Wastewater Master Plan, identified sections of 15" gravity wastewater main as being overloaded in peak conditions, due to a negative slope in the pipe. This project calls for the upgrade of roughly 1,320 linear feet of wastewater main. The proposed upgrade will install 21" main at proper slope to provide adequate capacity and allow for future growth in the basin. Estimates provided by Pennoni Associates, Consulting Engineer.

Justification

This project has been identified by the 2009 Wastewater Master Plan that the section of pipes is flowing nearly full, due to negative slope. This project will allow for proper capacity to handle current flow as well to allow for growth. Delaying or eliminating this project would result in overflow of wastewater material.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Construction/Maintenance	755,000					755,000
Total	755,000					755,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Impact Fee Reserve	591,000					591,000
Water/Wastewater Fund	164,000					164,000
Total	755,000					755,000

Budget Impact/Other

FY 2015 DRAFT Capital Investment Plan FY 15 *thru* FY 19

City of Dover, Delaware

Project # **WW1504**

Project Name **Lakeview Drive Pump Station Replacement**

New Project: No

Time-Line: FY15

Account Number: 417-6900-569.40-31

Department Wastewater Management

Contact Public Works Director

Type Improvement

Useful Life 20-25 years

Category Water/Wastewater

Priority 4

Status Active

Total Project Cost: **$450,000**

Description

This project calls for replacement of the Smith & Loveless package pumping station installed in 1971. The station has exceeded its life anticipated expectancy of 20-25 years and is need of a capacity upgrade due to high peak inflow rates. This station is located within the roadway of Lakeview Drive. The design portion of this project is to address the relocation of this station. Estimates provided by Pennoni Associates, Consulting Engineer.

Justification

Replace the aged station with a completely new station to prevent the need for costly unbudgeted repairs to maintain operation. Pump failure resulting in a sewage spill into waterway or backup in a residence. Due to the age of the station, certain parts are no longer obtainable and replacement of equipment is costly.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Construction/Maintenance	450,000					450,000
Total	450,000					450,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Water/Wastewater Fund	450,000					450,000
Total	450,000					450,000

Budget Impact/Other

FY 2015 DRAFT Capital Investment Plan FY 15 *thru* FY 19

City of Dover, Delaware

Project # **WW1505**

Project Name **Pump Station Repairs**

New Project: No

Time-Line: FY15

Account Number: 417-6900-569.40-31

Department Wastewater Management

Contact Public Works Director

Type Improvement

Useful Life 20-25 years

Category Water/Wastewater

Priority 5

Status Active

Total Project Cost: **$336,000**

Description

Staff identified existing pump station issues that are not large enough to merit a complete replacement. These repairs are needed for the pump stations to perform as efficiently as possible. The locations that have been identified by staff are the following; Puncheon Run, Dover Downs, Westminster, Retreat and Delaware State Pump Stations.

Justification

Delaying these upgrades will reduce the efficiency of the pump stations mentioned above, additionally, operational costs will continue to increase for the above mentioned pump stations.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Construction/Maintenance	36,000	300,000				336,000
Total	36,000	300,000				336,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Water/Wastewater Fund	36,000	300,000				336,000
Total	36,000	300,000				336,000

Budget Impact/Other

FY 2015 DRAFT Capital Investment Plan FY 15 *thru* FY 19

City of Dover, Delaware

Project # **WW1506**

Project Name **Walker Road Pump Station Generator Replacement**

New Project: Yes

Time-Line: FY15

Account Number: 417-6900-569.40-31

Department Wastewater Management

Contact Public Works Director

Type Maintenance

Useful Life 20-25 years

Category Water/Wastewater

Priority 6 --

Status Active

Total Project Cost: **$58,000**

Description

Staff identified the need to replace the existing emergency generator at Walker Road Pump Station. The current generator has been in use for over twenty (20) years. Staff has noticed issues with the automatic transfer switch, causing operational issues. This project would replace the existing generator and automatic transfer switch.

Justification

Delaying these upgrades will reduce the reliability of the generator at the Walker Road Pump Station. Additionally, sanitary sewer overflows could occur during a power failure should the existing generator fail.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Construction/Maintenance	58,000					58,000
Total	58,000					58,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Water/Wastewater Fund	58,000					58,000
Total	58,000					58,000

Budget Impact/Other

FY 2015 DRAFT Capital Investment Plan FY 15 *thru* FY 19

City of Dover, Delaware

Project # **WW1507**

Project Name **Retreat Pump Station Replacement**

New Project: No

Time-Line: FY15-FY16

Account Number: 417-6900-569.40-31

Department Wastewater Management

Contact Public Works Director

Type Improvement

Useful Life 20-25 years

Category Water/Wastewater

Priority 7 --

Status Active

Total Project Cost: **$412,500**

Description

The proposed project includes the replacement of the Smith & Loveless package pumping station installed in 1978. The station has exceeded its life expectancy of 20-25 years and is in need of a capacity upgrade due to the increased growth in the basin, specifically the proposed development at the Maple Dale Country Club, which had provided a cash-in-lieu contribution for upgrading the station proportional to the amount of flow they will be contributing to the pump station. Estimates provided by Pennoni Associates, Consulting Engineer.

Justification

Replace the aged station with a completely new station to prevent the need for costly non budgeted repairs to maintain operation. Pump failure resulting in a sewage spill into waterways or backup in a residence. Because of the age of the pump station, certain parts are no longer obtainable and replacement of equipment is costly. Design and bid in Fiscal 2015; construction in Fiscal 2016.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Planning/Design	52,000					52,000
Construction/Maintenance		360,500				360,500
Total	52,000	360,500				412,500

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Impact Fee Reserve	20,800	144,200				165,000
Water/Wastewater Fund	31,200	216,300				247,500
Total	52,000	360,500				412,500

Budget Impact/Other

FY 2015 DRAFT Capital Investment Plan FY 15 *thru* FY 19

City of Dover, Delaware

Project # **WW1600**

Project Name **Meter Replacement Program**

New Project: Yes

Time-Line:

Account Number: 417-6800-568.40-31

Department Wastewater Management

Contact Public Works Director

Type Equipment

Useful Life Unknown

Category Water/Wastewater

Priority 8 --

Status Active

Total Project Cost: **$779,500**

Description

This project will be an ongoing project to replace our aged water meters in the system. A portion of water meters will be replaced each year. A majority of the water meters have exceeded their life expectancy of 15-20 years. The industry standard is to replace 20% of the meter inventory for five years. The city will benefit from this project by having a more efficient system which will recover maximum revenue to the water utility. Additionally, expenses of maintaining, stocking and operating the out dated meters are greatly reduced. This project will begin in Fiscal 2013 by replacing large demand meters and continue with system-wide replacements in Fiscal 2016

Justification

This project will provide the City of Dover with accurate readings of our water users, thus creating accurate revenue from the customers. Delaying or eliminating this project would result in the age of the water meters increasing, and consequently the meters will not read the correct volume of water being consumed. Additionally, older water meters typically require more maintenance.

Prior	Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
20,000	Miscellaneous	9,500	150,000	200,000	200,000	200,000	759,500
Total	**Total**	9,500	150,000	200,000	200,000	200,000	759,500

Prior	Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
20,000	Water/Wastewater Fund	9,500	150,000	200,000	200,000	200,000	759,500
Total	**Total**	9,500	150,000	200,000	200,000	200,000	759,500

Budget Impact/Other

Over time, the capabilities of a water meter to read accurate volumes of water deteriorates, typically registering less water than actually being consumed. With installation of new meters, accurate readings will increase the actual revenue from this utility.

FY 2015 DRAFT Capital Investment Plan FY 15 *thru* FY 19

City of Dover, Delaware

Project # **WW1604**

Project Name **Rolling Acres Pump Station Replacement**

New Project: No

Time-Line: FY16-FY17

Account Number: 417-6900-569.40-31

Department Wastewater Management

Contact Public Works Director

Type Improvement

Useful Life 20-25 years

Category Water/Wastewater

Priority 4

Status Active

Total Project Cost: **$424,000**

Description

This project calls for replacement of the Smith & Loveless package pumping station installed in 1973 in order to handle the commercial areas from Harrington Realty Shopping Center to the Howard Johnson Hotel. The station has exceeded its life anticipated expectancy of 20-25 years and is in need of a capacity upgrade due to the high peak inflow rates. This station experiences periods of high inflow rates due to the hotel occupancy and is susceptible to possible inflow/infiltration. Staff has observed numerous pump high wet well alarms due to high inflows and increased runtimes during wet months. Estimates provided by Pennoni Associates, Consulting Engineer.

Justification

Replace the aged station with a completely new station to prevent the need for costly unbudgeted repairs to maintain operation. Pump failure resulting in a sewage spill into waterway or backup in a residence. Due to the age of the station, certain parts are no longer obtainable, and replacement of equipment is costly. Design and bid in Fiscal 2016; construction in Fiscal 2017

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Planning/Design		52,000				52,000
Construction/Maintenance			372,000			372,000
Total		52,000	372,000			424,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Impact Fee Reserve		20,800	144,200			165,000
Water/Wastewater Fund		31,200	227,800			259,000
Total		52,000	372,000			424,000

Budget Impact/Other

FY 2015 DRAFT Capital Investment Plan FY 15 *thru* FY 19

City of Dover, Delaware

Project # **WW1605**

Project Name **Delaware Avenue Sanitary Sewer Extension**

New Project: Yes

Time-Line: FY-16

Account Number: 417-6900-569.40-31

Department Wastewater Management

Contact Public Works Director

Type Improvement

Useful Life 90+ years

Category Water/Wastewater

Priority 5

Status Active

Total Project Cost: **$25,000**

Description

In Fiscal Year 2014, staff identified a combined sewer (wastewater and stormwater) situation in Kent Avenue. The sanitary flow was removed from said pipe. With the removal of the sanitary sewer in Kent Avenue, a vacant lot on the southwest corner of Kent Avenue and Delaware Avenue would not have access to sanitary sewer if the parcel were to be developed. If staff maintained the sanitary sewer main in Kent Avenue to provide sanitary sewer access to this lot, the price would be unjustifiable, due to the implications in the recently upgraded Division Street. This project would provide a sanitary sewer main extension in Delaware Avenue to provide service to the northwestern portion of the vacant lot.

Justification

Delaying these upgrades would prevent the ability for the vacant lot to be developed with the use of a sanitary sewer main. Installation of this main prior to development of the vacant lot will allow staff to plan for road restoration more efficiently.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Construction/Maintenance		25,000				25,000
Total		25,000				25,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Water/Wastewater Fund		25,000				25,000
Total		25,000				25,000

Budget Impact/Other

FY 2015 DRAFT Capital Investment Plan FY 15 *thru* FY 19

City of Dover, Delaware

Project # **WW1703**

Project Name **Lepore Road Sanitary Sewer Upgrade**

New Project: No

Account Number: 417-6900-569.40-31

Time-Line: FY17-FY18

Department Wastewater Management

Contact Public Works Director

Type Improvement

Useful Life 90+ years

Category Water/Wastewater

Priority 3

Status Active

Total Project Cost: **$300,000**

Description

This project calls for the replacement of approximately 374 linear feet of 8 inch gravity sewer main. Currently, the sewer main operates in a reverse slope condition, which overloads the pipe. The proposed upgrade will provide slope and adequate capacity for current flow to be carried to discharge. Estimates provided by Pennoni Associates, Consulting Engineer.

Justification

This project will allow for proper capacity and slope to handle the current flow. Delaying or eliminating this project could result in overflow of wastewater material. Design and bid in Fiscal 2017; construction in Fiscal 2018.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Planning/Design			50,000			50,000
Construction/Maintenance				250,000		250,000
Total			50,000	250,000		300,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Water/Wastewater Fund			50,000	250,000		300,000
Total			50,000	250,000		300,000

Budget Impact/Other

FY 2015 DRAFT Capital Investment Plan FY 15 *thru* FY 19

City of Dover, Delaware

Project # **WW1704**

Project Name **Delaware Tech Pump Station Replacement**

New Project: No

Account Number: 417-6900-569.40-31

Time-Line: FY17-FY18

Department Wastewater Management

Contact Public Works Director

Type Improvement

Useful Life 20-25 years

Category Water/Wastewater

Priority 4

Status Active

Total Project Cost: **$436,000**

Description

This project calls for replacement of the Smith & Loveless package pumping station installed in 1975 in order to handle the increased flows from the area. The station has exceeded its life anticipated expectancy of 20-25 years and is in need of a capacity upgrade due to anticipated increase flow. Estimates provided by Pennoni Associates, Consulting Engineer.

Justification

Replace the aged station with a completely new station to prevent the need for costly unbudgeted repairs to maintain operation. Pump failure resulting in a sewage spill into waterway or backup in a residence. Due to the age of the station, certain parts are no longer obtainable, and replacement of equipment is costly. Design in Fiscal 2017; construction in Fiscal 2018

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Planning/Design			52,000			52,000
Construction/Maintenance				384,000		384,000
Total			52,000	384,000		436,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Impact Fee Reserve			20,800	161,200		182,000
Water/Wastewater Fund			31,200	222,800		254,000
Total			52,000	384,000		436,000

Budget Impact/Other

FY 2015 DRAFT Capital Investment Plan FY 15 *thru* FY 19

City of Dover, Delaware

Project # **WW1804**

Project Name **Silver Lake Pump Station Replacement**

New Project: No

Account Number: 417-6900-569.40-31

Time-Line: FY18-FY19

Department Wastewater Management

Contact Public Works Director

Type Improvement

Useful Life 20-25 years

Category Water/Wastewater

Priority 4

Status Active

Total Project Cost: **$448,000**

Description

This project calls for replacement of the Smith & Loveless package pumping station installed in 1982 in order to handle development in the area, as well as completely rehabilitate the wet well side of the pump station using a poly-triplex system liner. The station has exceeded its life expectancy of 20-25 years and is in need of a capacity upgrade to handle anticipated growth in the basin. Estimates provided by Pennoni Associates, Consulting Engineer.

Justification

Replace the aged station with a completely new station to prevent the need for costly unbudgeted repairs to maintain operation. Pump failure resulting in a sewage spill into waterway or backup in a residence. Due to the age of the station, certain parts are no longer obtainable and replacement of equipment is costly. Design and bid in Fiscal 2018; construction in Fiscal 2019.

Expenditures	**FY 15**	**FY 16**	**FY 17**	**FY 18**	**FY 19**	**Total**
Planning/Design				52,000		52,000
Construction/Maintenance					396,000	396,000
Total				52,000	396,000	448,000

Funding Sources	**FY 15**	**FY 16**	**FY 17**	**FY 18**	**FY 19**	**Total**
Impact Fee Reserve				20,800		20,800
Water/Wastewater Fund				31,200	396,000	427,200
Total				52,000	396,000	448,000

Budget Impact/Other

FY 2015 DRAFT Capital Investment Plan FY 15 *thru* FY 19

City of Dover, Delaware

Project # **WW1903**

Project Name **Walker Woods Pump Station Replacement**

New Project: No

Time-Line: FY19-FY20

Account Number: 417-6900-569.40-31

Department Wastewater Management

Contact Public Works Director

Type Improvement

Useful Life 20-25 years

Category Water/Wastewater

Priority n/a

Status Active

Total Project Cost: **$52,000**

Description

This project calls for replacement of the Smith & Loveless package pumping station installed in 1989 in order to handle development in the area, as well as completely rehabilitate the wet well side of the pump station using a poly-triplex system liner. The station has exceeded its life expectancy of 20-25 years and is in need of a capacity upgrade to handle anticipated growth in the basin. Estimates provided by Pennoni Associates, Consulting Engineer.

Justification

Replace the aged station with a completely new station to prevent the need for costly unbudgeted repairs to maintain operation. Pump failure resulting in a sewage spill into waterway or backup in a residence. Due to the age of the station, certain parts are no longer obtainable and replacement of equipment is costly. Design and bid in Fiscal 2019; construction in Fiscal 2020.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Planning/Design					52,000	52,000
Total					52,000	52,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Water/Wastewater Fund					52,000	52,000
Total					52,000	52,000

Budget Impact/Other

FY 2015 DRAFT Capital Investment Plan FY 15 *thru* FY 19

City of Dover, Delaware

Project # WD1302

Project Name Garrison Oak Technical Park Water

New Project: Yes

Time-Line:

Account Number: 417-6800-568.40-31

Department Water Management

Contact Public Works Director

Type Improvement

Useful Life 90+ years

Category Water/Wastewater

Priority 3

Status Active

Total Project Cost: **$3,095,000**

Description

This project will design and construct multiple components of water infrastructure at the proposed Garrison Oak Technical Park, located on White Oak Road, east of Route 1. A 1.5 MG elevated water storage tank will be constructed on the site, as well as approximately 10,675 linear feet of twelve-inch (12") water main. Each lot within the subdivision will have a water service stub, which will terminate at the property line.

Justification

Water infrastructure is a critical component of the success of this subdivision. The elevated water storage tank is necessary due to the water demand of one tenant in the park. The twelve-inch (12") water main, which connects to the existing distribution system to the north and the south, is required to meet proper hydraulic requirements.

Delaying or eliminating this project will result in a technical park without proper water infrastructure, which will turn potential tenants away from the lots.

Prior	Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
2,695,000	Construction/Maintenance	400,000					400,000
Total	**Total**	400,000					400,000

Prior	Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
2,695,000	Water/Wastewater Fund	400,000					400,000
Total	**Total**	400,000					400,000

Budget Impact/Other

The infrastructure will increase the operations and maintenance requirements of the Water Production and Water Management Division within the Department of Public Works.

FY 2015 DRAFT Capital Investment Plan FY 15 *thru* FY 19

City of Dover, Delaware

Department Water Management
Contact Public Works Director

Project # **WD1501**
Project Name **Wellhead Redevelopment Program**

Type Improvement
Useful Life 20-25 years
Category Water/Wastewater

New Project: No
Account Number: 417-6800-568.40-31
Priority 1

Time-Line: FY15-FY19
Status Active

Total Project Cost: **$425,000**

Description

This project will provide for rehabilitation and repair of each deep wellhead in an effort to maintain operations and/or increase/maintain the yield of each well as it relates to the permitted allocation. FY 2008; total well inspection and testing performed. FY 2009: Motors at Wells #6A and #9 were rebuilt, and wells #13R and #15 were redeveloped. FY 2010: Well #10. FY 2011: Well #4 redevelopment and well piping improvements at various well locations, as well as continued well testing. FY 2012: Well #1 redevelopment. FY2013: complete repair of Well #10. FY2014: complete repair of Well #14.

Justification

The well screening and gravel pack requires cleaning over time due to a buildup of mineral deposits and foreign materials such as clay and silt. This maintenance effort is critical to ensure that production can continue to meet demand. It is also necessary to maintain the operational aspects of each well and provide repairs as needed to minimize downtime to maintain system capacity. Delaying or eliminating this project would result in the continued deterioration of the well screen, gravel pack, and well yield over time. It would also result in increased well downtime, emergency repairs, and decreased capacity. These issues can lead to increased flow pattern changes and water quality concerns.

Expenditures	**FY 15**	**FY 16**	**FY 17**	**FY 18**	**FY 19**	**Total**
Construction/Maintenance	80,000	82,500	85,000	87,500	90,000	425,000
Total	80,000	82,500	85,000	87,500	90,000	425,000

Funding Sources	**FY 15**	**FY 16**	**FY 17**	**FY 18**	**FY 19**	**Total**
Water/Wastewater Fund	80,000	82,500	85,000	87,500	90,000	425,000
Total	80,000	82,500	85,000	87,500	90,000	425,000

Budget Impact/Other

FY 2015 DRAFT Capital Investment Plan FY 15 *thru* FY 19

City of Dover, Delaware

Project # **WD1503**

Project Name **Water Treatment Plant Process Improvements**

New Project: No

Account Number: 417-6800-568.40-31

Time-Line: FY15-FY17

Department Water Management

Contact Public Works Director

Type Improvement

Useful Life 20-25 years

Category Water/Wastewater

Priority 4

Status Active

Total Project Cost: **$1,375,000**

Description

This project, identified in the 2006 Water Master Plan Update, proposes process improvements to the existing Water Treatment Plant. A consultant will be utilized to determine the best means and improvements necessary to rehabilitate the infrastructure. Planning is proposed for Fiscal 2015; construction to begin in Fiscal 2016. Estimates provided by URS, Consulting Engineer.

Justification

Process improvements will allow for improved ability to meet regulatory requirements. Delaying or eliminating this project can result in deteriorating infrastructure, which could limit growth, and/or cause regulatory incompliance.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Planning/Design	175,000					175,000
Construction/Maintenance		500,000	700,000			1,200,000
Total	175,000	500,000	700,000			1,375,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Water/Wastewater Fund	175,000	500,000	700,000			1,375,000
Total	175,000	500,000	700,000			1,375,000

Budget Impact/Other

FY 2015 DRAFT Capital Investment Plan FY 15 *thru* FY 19

City of Dover, Delaware

Project # **WD1504**

Project Name **SCADA Equipment Technology Upgrade**

New Project: No

Time-Line: FY15-FY16

Account Number: 417-6800-568.40-31

Department Water Management

Contact Public Works Director

Type Improvement

Useful Life 10-12 years

Category Water/Wastewater

Priority 5

Status Active

Total Project Cost: **$249,000**

Description

This project involves the replacement of antiquated and/or obsolete equipment related to the SCADA (Supervisory Control and Data Acquisition) system, which controls water production. This equipment includes, but is not limited to, Remote Telemetry Units (RTUs). SCADA is used for reporting, on a constant basis, the status of the City of Dover's water production wells as well as the Water Treatment Plant. The equipment being replaced would be outdated, or unable to be repaired. It is estimated that upgrades will be made at deep well sites and the Water Treatment Plant, as part of this program.

Justification

Replace failing and antiquated equipment to improve monitoring ability and system control to comply with regulatory and reporting requirements and to prevent the need for costly non budgeted emergency repairs. Due to the age of some of the equipment, only used parts are available. Lack of alarms regarding problems at water production wells and the water treatment plant. Failures would provide no advance warnings of failures in the field at water production sites.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Miscellaneous	78,000	83,000	88,000			249,000
Total	78,000	83,000	88,000			249,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Water/Wastewater Fund	78,000	83,000	88,000			249,000
Total	78,000	83,000	88,000			249,000

Budget Impact/Other

FY 2015 DRAFT Capital Investment Plan FY 15 *thru* FY 19

City of Dover, Delaware

Project # **WD1600**

Project Name **Meter Replacement Project**

New Project: Yes **Account Number:** 417-6800-568.40-31

Time-Line:

Department Water Management
Contact Public Works Director
Type Equipment
Useful Life Unknown
Category Water/Wastewater
Priority 8 --
Status Active
Total Project Cost: **$779,500**

Description

This project will be an ongoing project to replace our aged water meters in the system. A portion of water meters will be replaced each year. A majority of the water meters have exceeded their life expectancy of 15-20 years. The industry standard is to replace 20% of the meter inventory for five years. The city will benefit from this project by having a more efficient system which will recover maximum revenue to the water utility. Additionally, expenses of maintaining, stocking and operating the out dated meters are greatly reduced. This project will begin in Fiscal 2013 by replacing large demand meters and continue with system-wide replacements in Fiscal 2016

Justification

This project will provide the City of Dover with accurate readings of our water users, thus creating accurate revenue from the customers. Delaying or eliminating this project would result in the age of the water meters increasing, and consequently the meters will not read the correct volume of water being consumed. Additionally, older water meters typically require more maintenance.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Equip/Vehicle/Furnishings	9,500	150,000	200,000	200,000	200,000	759,500
Total	9,500	150,000	200,000	200,000	200,000	759,500

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Water/Wastewater Fund	9,500	150,000	200,000	200,000	200,000	759,500
Total	9,500	150,000	200,000	200,000	200,000	759,500

Budget Impact/Other

Over time, the capabilities of a water meter to read accurate volumes of water deteriorates, typically registering less water than actually being consumed. With installation of new meters, accurate readings will increase the actual revenue from this utility.

FY 2015 DRAFT Capital Investment Plan FY 15 *thru* FY 19

City of Dover, Delaware

Project # **WD1605**

Project Name **Future Well Installation**

New Project: Yes

Time-Line: FY16-FY18

Account Number: 417-6800-568.40-31

Department Water Management

Contact Public Works Director

Type Improvement

Useful Life 100+

Category Water/Wastewater

Priority 5

Status Active

Total Project Cost: **$1,278,250**

Description

The proposed project, identified by staff will drill a new well to increase production capacity for the Water Department. Estimates provided by URS, Consulting Engineer

Justification

To meet increased water demand and fire suppression requirements. Delaying or eliminating this project would result in the continued reduction in our production capabilities under our permitted allocation, as well as limiting the City's growth. Initial planning is proposed for FY16, site procurement planned for FY17 and construction in FY18.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Planning/Design		80,000				80,000
Land Acquisition			100,000			100,000
Construction/Maintenance				1,098,250		1,098,250
Total		80,000	100,000	1,098,250		1,278,250

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Water/Wastewater Fund		80,000	100,000	1,098,250		1,278,250
Total		80,000	100,000	1,098,250		1,278,250

Budget Impact/Other

FY 2015 DRAFT Capital Investment Plan FY 15 *thru* FY 19

City of Dover, Delaware

Project # **WQ1501**

Project Name **Water Quality Improvements**

New Project: No

Account Number: 417-6800-568.40-31

Time-Line: FY15-FY19

Department Water Management

Contact Public Works Director

Type Improvement

Useful Life 90+ years

Category Water/Wastewater

Priority 2

Status Active

Total Project Cost: **$3,333,150**

Description

This project was first identified by staff and the 2006 Water Master Plan Update, and has since become further refined with the FY 2006 Water Quality Evaluation. Projects to be included under this category primarily consist of replacement or relining of old unlined cast iron water main within the City's water distribution system; system upgrades to improve system control; and utilization of a consultant to provide additional design and evaluation services, as needed. Recent research and data collection has produced a Water Main Rehabilitation Priority List, based on several criteria to identify water mains that are in need of replacement or relining. Pipes will be upgraded according to the severity of the pipe condition, as well as coordination with the City of Dover's Public Services Street Rehabilitation Program. Between FY 2008 and FY 2010, the deep well contact chambers were designed and installed. Between FY 2008 and FY 2011 the water mains that were replaced include, Washington Street, Pennsylvania Avenue, South Street, Pear Street, West Street, Hazel Road, Maryland Avenue, American Avenue, Bayard Avenue, Greenhill Avenue, Bayard Avenue Alley and Loockerman Street. Operational efforts, such as flushing, will continue to occur on a routine basis. FY 2012 improvements include, N. Pennsylvania Ave., American Ave. Ext., Madison St., Rodney Rd., New Street, Ross Street and Bradford Street (near Wesley College). FY 2013 improvements included North Street. As part of the Water Main Rehabilitation Priority List, water lines were identified throughout the City that requires replacement/relining. Using this as a guide the following water line rehabilitation projects are scheduled for FY 2014: William Street, West Street East Alley and New Street.

Justification

Water quality complaints have eroded consumer confidence in the City's water supply as the water is perceived to be aesthetically unpleasant. In order to reduce complaints and potentially alleviate this problem, it is necessary to implement the improvements identified by staff, the 2006 Water Master Plan Update, and the FY 2006 Water Quality Evaluation. Delaying or eliminating this project will prolong customer dissatisfaction and further erode confidence in the City's water supply. In addition, main rehabilitation and replacement, ensuring pipes do not significantly exceed the expected life cycle, is critical to provide a reliable supply of water for our customers and for fire suppression. Water leaks and breaks on older lines can have a significant impact on our ability to serve over time. Addressing the brown water and associated water quality concerns of the City's water system will not only require capital improvements to the system but also operational changes. Some operation changes will result in no net effect on the operating budget, while others will need to be addressed in the development of future operating budgets. Such items include tools and supplies

Expenditures	**FY 15**	**FY 16**	**FY 17**	**FY 18**	**FY 19**	**Total**
Construction/Maintenance	527,500	782,000	720,800	342,850	960,000	3,333,150
Total	527,500	782,000	720,800	342,850	960,000	3,333,150

Funding Sources	**FY 15**	**FY 16**	**FY 17**	**FY 18**	**FY 19**	**Total**
Water/Wastewater Fund	527,500	782,000	720,800	342,850	960,000	3,333,150
Total	527,500	782,000	720,800	342,850	960,000	3,333,150

Budget Impact/Other

Electric Fund

PROJECTS BY DEPARTMENT

Department	Project#	Priority	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Electric Engineering								
General Scott Switchgear	*EE1312*	n/a	1,100,000					*1,100,000*
Horsepond to Cartanza 69 kV Rebuild	*EE1500*	n/a	75,000	255,500				*330,500*
Lighting Project and Rehabilitation	*EE1504*	4	0	50,000	50,000	50,000	50,000	*200,000*
Distribution Capacitors and Controls	*EE1506*	10	50,000	50,000	50,000	50,000	50,000	*250,000*
Transmission Line Maintenance Program	*EE1507*	7	0	75,000	75,000	75,000	75,000	*300,000*
Townpoint Development ~ Distribution Feeders	*EE1513*	n/a	250,000	350,000	350,000	350,000	350,000	*1,650,000*
System Automation	*EE1519*	n/a	0	150,000	150,000	150,000	150,000	*600,000*
69 kV Cable Replacement North Street	*EE1520*	n/a	85,000	480,700				*565,700*
College Road to McKee Substation Feeders	*EE1521*	n/a	50,000	267,000				*317,000*
Horsepond Road URD ~ Distribution Feeders	*EE1524*	n/a		67,000				*67,000*
McKee Run Yard Rebuild	*EE1600*	n/a		450,000	700,000			*1,150,000*
Dover Air Force Base Substation Rebuild	*EE1801*	n/a				150,000		*150,000*
Electric Engineering Total			1,610,000	2,195,200	1,375,000	825,000	675,000	*6,680,200*
Electric T & D								
DNREC R&R Metering ~ New Development	*EE1505*	n/a	41,000					*41,000*
West Dover Connector ~ New Development	*EE1509*	n/a	250,000					*250,000*
New Developments	*EE1514*	1	171,300	600,000	600,000	600,000	600,000	*2,571,300*
Meadows at Jefferson Terrace ~ New Development	*EE1515*	n/a	15,400					*15,400*
Chestnut Grove Development ~ New Development	*EE1516*	n/a	299,000					*299,000*
Garrison Oak Park ~ New Development	*EE1522*	n/a	184,000					*184,000*
Uzin Utz Manufacturing ~ New Development	*EE1523*	n/a	39,300					*39,300*
Electric T & D Total			1,000,000	600,000	600,000	600,000	600,000	*3,400,000*
Power Plant								
Unit 3 Cooling Tower Repairs	*EG1402*	3	676,000	475,000	138,000	0		*1,289,000*
Metering System Upgrades	*EG1407*	2	125,000					*125,000*
Van Sant Capacity Increase	*EG1416*	1	750,000					*750,000*
McKee Run Unit 3 Auxiliary System Components	*EG1503*	4	160,000	162,000	95,000	316,000	169,000	*902,000*
McKee Run Unit 3 Boiler Systems	*EG1504*	5	295,000	0	359,000	0	236,000	*890,000*
VanSant Unit 11 Component Replacements	*EG1505*	6	25,000	68,000	58,000	0	165,000	*316,000*
McKee Run & VanSant Safety & Compliance Impr.	*EG1506*	7	52,000	0	35,000	0		*87,000*
McKee Run Units 1 & 2 Component Repairs	*EG1507*	8	37,000	36,000	0	0	0	*73,000*
Plants General - Preservation of Structures	*EG1508*	9	120,000	195,000	172,000	220,000	200,000	*907,000*
McKee Run Building Equipment Replacement	*EG1601*	n/a		110,000	50,000	90,000		*250,000*
Unit 3 Cooling Water Line Repairs	*EG1604*	n/a		250,000				*250,000*
McKee Run Unit 3 Stack Repairs	*EG1605*	10		343,000				*343,000*
McKee Run Unit 3 Hydrogen Purity Analyzer	*EG1606*	n/a		60,000				*60,000*
Van Sant Unit 11 Major Overhaul	*EG1701*	n/a			900,000	1,048,000		*1,948,000*
McKee Run Fuel Oil System Refurbishment	*EG1802*	n/a				49,500	7,000	*56,500*
McKee Run Unit 3 Turbine Repairs	*EG1805*	n/a				466,000	25,000	*491,000*
Power Plant Total			2,240,000	1,699,000	1,807,000	2,189,500	802,000	*8,737,500*

Department	Project#	Priority	FY 15	FY 16	FY 17	FY 18	FY 19	Total
GRAND TOTAL			4,850,000	4,494,200	3,782,000	3,614,500	2,077,000	*18,817,700*

City of Dover, Delaware

FY 2015 DRAFT Capital Investment Plan

FY 15 thru **FY 19**

FUNDING SOURCE SUMMARY

Source	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Electric Revenue	4,850,000	4,494,200	3,782,000	3,614,500	2,077,000	*18,817,700*
GRAND TOTAL	**4,850,000**	**4,494,200**	**3,782,000**	**3,614,500**	**2,077,000**	***18,817,700***

FY 2015 DRAFT Capital Investment Plan FY 15 *thru* FY 19

City of Dover, Delaware

Project # EE1312

Project Name General Scott Switchgear

New Project: No

Account Number: 487-8300-563.70-35

Time-Line:

Department Electric Engineering
Contact Electric Director
Type Improvement
Useful Life 20-25 years
Category Electric
Priority n/a
Status Active
Total Project Cost: **$1,155,000**

Description

This project will replace the metal clad switchgear and replace the distribution breakers as they have reached the end of their useful life.

Justification

This station carries the industrial and residential load on the west side of Dover. The station distribution switch gear was installed in 1985. Additionally, the breakers have numerous moving parts, including plastic components that tend to fail with age resulting in mis-operation of the breaker.

CONSEQUENCES OF DELAYING OR ELIMINATING THIS PROJECT: General Scott's switchgear is aging and replacing it will reduce the possibility of outages due to aged equipment failure. Additionally, another feeder will be added to the substation to provide a 12 kV feed to a large commercial customer. Due to the rate tariffs, this 12kV feed will increase revenue should it become the primary feed, which is currently in discussion.

TIME-LINE/CURRENT STATUS: Engineering will be completed in FY14. Construction of the new metal clad switchgear in FY15. Installation and commissioning completed in FY 2015.

Prior	Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
55,000	Construction/Maintenance	1,100,000					1,100,000
Total	Total	1,100,000					1,100,000

Prior	Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
55,000	Electric Revenue	1,100,000					1,100,000
Total	Total	1,100,000					1,100,000

Budget Impact/Other

FY 2015 DRAFT Capital Investment Plan FY 15 *thru* FY 19

City of Dover, Delaware

Project # **EE1500**

Project Name **Horsepond to Cartanza 69 kV Rebuild**

New Project: No

Account Number: 487-8300-563.50-85

Time-Line:

Department Electric Engineering

Contact Electric Director

Type Improvement

Useful Life 20-25 years

Category Electric

Priority n/a

Status Active

Total Project Cost: **$330,500**

Description

Replace the poles, conductor, and insulators from Horsepond Substation to Long Point Road.

COMMENTS: Alternative pole materials will be explored to minimize future woodpecker damage to the new segment.

Justification

Currently, the conductor size from Horsepond substation to Long Point Road limits the capacity that can be carried on Feeder 4. Upgrading the existing 636 ACSR to 795 ACSR will increase the capacity and result in a standard conductor size from Cartanza Substation to Horsepond Substation. Additionally the poles have nearly reached the life expectancy due to numerous problems with woodpecker destruction. The annual pole testing program has noted deficiencies in the above ground condition of this line segment.

CONSEQUENCES OF DELAYING OR ELIMINATING THIS PROJECT: Aging poles and hardware may fail causing outages in east Dover.

Expenditures	**FY 15**	**FY 16**	**FY 17**	**FY 18**	**FY 19**	**Total**
Planning/Design	75,000					75,000
Construction/Maintenance		255,500				255,500
Total	75,000	255,500				330,500

Funding Sources	**FY 15**	**FY 16**	**FY 17**	**FY 18**	**FY 19**	**Total**
Electric Revenue	75,000	255,500				330,500
Total	75,000	255,500				330,500

Budget Impact/Other

FY 2015 DRAFT Capital Investment Plan FY 15 *thru* FY 19

City of Dover, Delaware

Project # **EE1504**

Project Name **Lighting Project and Rehabilitation**

New Project: No

Account Number: 487-8300-563.50-76

Time-Line:

Department Electric Engineering

Contact Electric Director

Type Maintenance

Useful Life 10-12 years

Category Electric

Priority 4

Status Active

Total Project Cost: **$200,000**

Description

This fund was developed to replace and repair existing street lights or install new lights upon customer request.

COMMENTS: This fund will remain active as long as there are improvements to be made. Private area lighting requests are a source of revenue for the City. Areas completed are White Oak Apartments, Westfield, Fairview, Cranberry Run, Millcreek, Independence Village and Governors Avenue (South 100 Block), Deerfield, Central Middle School, Fox Hall, Hidden Oaks, a portion of North Governors Ave, The Meadows, Turnberry, Baltray, and Bicentennial. Areas to be completed this budget year include Old Mill Acres, Overlook, Fox Hall West, and Woodcrest. $50,000 was added to FY2013 to include lights on the north bound side of Route 13.

Justification

The Electric Division receives numerous requests for lighting improvements. These requests are due to the lights aging, and as they age they put out less light and become unreliable. There are many developments that are in need of street light improvements. This fund would also provide funding for new private security light requests.

ONSEQUENCES OF DELAYING OR ELIMINATING THIS PROJECT: Constant complaints of poor street lighting and multiple failures due to antiquated lights.

Expenditures	**FY 15**	**FY 16**	**FY 17**	**FY 18**	**FY 19**	**Total**
Construction/Maintenance	0	50,000	50,000	50,000	50,000	200,000
Total	0	50,000	50,000	50,000	50,000	200,000

Funding Sources	**FY 15**	**FY 16**	**FY 17**	**FY 18**	**FY 19**	**Total**
Electric Revenue	0	50,000	50,000	50,000	50,000	200,000
Total	0	50,000	50,000	50,000	50,000	200,000

Budget Impact/Other

FY 2015 DRAFT Capital Investment Plan FY 15 *thru* FY 19

City of Dover, Delaware

Project # **EE1506**

Project Name **Distribution Capacitors and Controls**

New Project: No

Account Number: 487-8300-563.60-82

Time-Line:

Department Electric Engineering

Contact Electric Director

Type Improvement

Useful Life 15-20 years

Category Electric

Priority 10 --

Status Active

Total Project Cost: **$250,000**

Description

Install distribution capacitors throughout the system to correct poor power factor on distribution circuits. Install capacitor controllers capable of two-way communication to provide real-time monitoring and remote control operation. These controllers will be capable of switching the capacitors on and off to comply with system requirements. This project will also replace outdated substation equipment, capable of advanced metering such as power factor and harmonics to further analyze system performance remotely. Lastly, distribution line recorders will be purchased and installed to provide power factor recordings to fine tune this operation.

COMMENTS: The required substation equipment installation will be completed in two phases. FY2013 will upgrade the required communication equipment installed 20 years ago. FY2014 will install equipment capable of extracting system data, for enhanced performance analyzing. The completion of these two phases will ultimately reduce engineering time and costs because of remote access to all substations. In addition to this advanced metering, event report extraction and analysis, relay settings review and installation, and advancements to our 24 hour system operation center will be also be realized. FY2015 -FY2017 will be the addition of capacitor banks and controllers into the distribution system.

Justification

Additional capacitance is required in order to meet system power factor requirements at the Delmarva Power and Light interchange point. This was substantiated through a load-flow study conducted by Shaw in early 2004 and distribution study by Wilson & Wilson in 2006. The current capacitor controls are not providing the granularity required to turn them off and on as required to meet both the power quality requirements of our customers and DP&L requirements. Additional controls are required to fine tune the systems operation.

CONSEQUENCES OF DELAYING OR ELIMINATING THIS PROJECT: Without the additional capacitor banks and more importantly controls, the City may experience a low/high voltage problem at the customer level and/or the possibility of having to pay power factor penalties to Delmarva Power and Light.

Expenditures	**FY 15**	**FY 16**	**FY 17**	**FY 18**	**FY 19**	**Total**
Construction/Maintenance	50,000	50,000	50,000	50,000	50,000	250,000
Total	50,000	50,000	50,000	50,000	50,000	250,000

Funding Sources	**FY 15**	**FY 16**	**FY 17**	**FY 18**	**FY 19**	**Total**
Electric Revenue	50,000	50,000	50,000	50,000	50,000	250,000
Total	50,000	50,000	50,000	50,000	50,000	250,000

Budget Impact/Other

FY 2015 DRAFT Capital Investment Plan FY 15 *thru* FY 19

City of Dover, Delaware

Project # **EE1507**

Project Name **Transmission Line Maintenance Program**

New Project: No

Account Number: 487-8300-563.70-35

Time-Line:

Department Electric Engineering
Contact Electric Director
Type Maintenance
Useful Life 20-25 years
Category Electric
Priority 7 --
Status Active
Total Project Cost: **$300,000**

Description

Replace aging porcelain insulators and related components on the transmission system with new polymer insulators and components.

COMMENTS: 69kV transmission line segments Horsepond Road to Lafferty Lane and the NRG leased line (from North Street substation to DP&L's Kent substation) are scheduled for FY13.

Justification

Insulators have a defined equipment life due to sun and weather conditions breaking down the porcelain and base bonding cement. Insulators installed in 1960's and 1970's are due for replacement because of this deterioration. We have experienced several transmission outages due to insulator failure. Replacing the insulators should extend the life an additional 30 years.

CONSEQUENCES OF DELAYING OR ELIMINATING THIS PROJECT: Outages may occur if insulators are not replaced and fail due to deterioration.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Construction/Maintenance	0	75,000	75,000	75,000	75,000	300,000
Total	0	75,000	75,000	75,000	75,000	300,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Electric Revenue	0	75,000	75,000	75,000	75,000	300,000
Total	0	75,000	75,000	75,000	75,000	300,000

Budget Impact/Other

FY 2015 DRAFT Capital Investment Plan FY 15 *thru* FY 19

City of Dover, Delaware

Project # **EE1513**

Project Name **Townpoint Development ~ Distribution Feeders**

New Project: Yes **Account Number:** 487-8300-563.90-25

Time-Line:

Department Electric Engineering
Contact Electric Director
Type Unassigned
Useful Life
Category Electric
Priority n/a
Status Active
Total Project Cost: **$1,650,000**

Description

This project involves the systemic replacement of overhead lines with underground lines. Whenever services are being moved, wire is damaged, trees cause a high number of outages, or development is in progress, and when it is beneficial to the Utility to convert to underground. This can involve a single line section or an entire residential neighborhood. Annual outage records are reviewed and selected areas are scheduled for upgrade to underground service. Additionally, this program funds the replacement of existing underground conductors and equipment that have reached their useful life and have started failing and require replacement.

Justification

The number of storm and tree-related outages have been greatly reduced under this program and further improvements can be made to insure the most reliable electric service possible. Reliability has become one of most important factors to electric customers, second only to safety. The utility has responded by attempting to provide the most reliable system possible. Underground cable replacements are necessary as the useful, reliable, life of the original underground cable was 20-30 years. By proactively replacing this cable we will minimize outages and improve system reliability. In addition to cable replacement, overhead lines are replaced with underground to minimize outages caused by tree growth or animal contact. Lastly, overhead lines that have reached the end of their useful life are replaced with underground instead of rebuilding the overhead.

CONSEQUENCES OF DELAYING OR ELIMINATING THIS PROJECT: Continued outages lead to increased complaints from our customers and will lead to customer dissatisfaction. There will be increased costs for repairs made under outage conditions as well as loss of electric revenue.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Construction/Maintenance	250,000	350,000	350,000	350,000	350,000	1,650,000
Total	250,000	350,000	350,000	350,000	350,000	1,650,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Electric Revenue	250,000	350,000	350,000	350,000	350,000	1,650,000
Total	250,000	350,000	350,000	350,000	350,000	1,650,000

Budget Impact/Other

FY 2015 DRAFT Capital Investment Plan FY 15 *thru* FY 19

City of Dover, Delaware

Project # **EE1519**

Project Name **System Automation**

New Project: No

Time-Line:

Account Number: 487-8300-563.70-28

Department Electric Engineering

Contact Electric Director

Type Improvement

Useful Life 5-10 years

Category Electric

Priority n/a

Status Active

Total Project Cost: **$600,000**

Description

Design, develop, and install a self-healing or smart distribution system.

Justification

This project will include an engineering study to be performed using a system model to develop a scheme that will allow the distribution system to be self-healing in the event of a fault. Following the study, automation equipment will be purchased to detect problems on the system, isolate the affected area, and reenergize lines not affected. This will improve the reliability of the city's local electric grid, minimize customer outages, and increase customer satisfaction.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Planning/Design	0	150,000	150,000	150,000	150,000	600,000
Total	0	150,000	150,000	150,000	150,000	600,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Electric Revenue	0	150,000	150,000	150,000	150,000	600,000
Total	0	150,000	150,000	150,000	150,000	600,000

Budget Impact/Other

FY 2015 DRAFT Capital Investment Plan FY 15 *thru* FY 19

City of Dover, Delaware

Project # **EE1520**

Project Name **69 kV Cable Replacement North Street**

New Project: No

Account Number: 487-8300-563.50-83

Time-Line:

Department Electric Engineering
Contact Electric Director
Type Improvement
Useful Life 30+ years
Category Electric
Priority n/a
Status Active
Total Project Cost: **$565,700**

Description

Replace the aging 69 KV underground cables from North Street switching yard to Kraft's and Proctor & Gamble's (customer owned) substations.

COMMENTS: Proactively replacing cables that have reached their anticipated life.

Justification

Proctor & Gamble and Kraft are two (2) of the City of Dover's 69 KV customers and it is our obligation to provide them with adequate and reliable service. The cables were installed in 1973 and have had two repairs. The first repair was in 1986 and the second repair was in 1992.

CONSEQUENCES OF DELAYING OR ELIMINATING THIS PROJECT: Customer outages due to failing conductor. Additionally, the limited capacity of a single circuit could restrict the possible generation of NRG and the production of Proctor & Gamble and Kraft Foods.

Expenditures	**FY 15**	**FY 16**	**FY 17**	**FY 18**	**FY 19**	**Total**
Planning/Design	85,000					85,000
Construction/Maintenance		480,700				480,700
Total	85,000	480,700				565,700

Funding Sources	**FY 15**	**FY 16**	**FY 17**	**FY 18**	**FY 19**	**Total**
Electric Revenue	85,000	480,700				565,700
Total	85,000	480,700				565,700

Budget Impact/Other

FY 2015 DRAFT Capital Investment Plan FY 15 *thru* FY 19

City of Dover, Delaware

Project # EE1521

Project Name College Road to McKee Substation Feeders

New Project: Yes **Account Number:**

Time-Line:

Department Electric Engineering
Contact
Type Maintenance
Useful Life
Category Electric
Priority n/a
Status Active
Total Project Cost: **$317,000**

Description

PROJECT DESCRIPTION: This project will be constructed in conjunction with the water main upgrade planned for this section of Walker Road. The Electric Division will install conduit, cable and equipment, as the Water Division installs the new water main.

CONSEQUENCES OF DELAYING OR ELIMINATING THIS PROJECT: The aging pole line will require the replacement of overhead wire. Leaving the overhead line in service increases the chances of weather related damages. Additionally, if this project isn't constructed in conjunction with the water main upgrade, the cost of installation significantly increases.

TIME-LINE/CURRENT STATUS: Design will be completed in FY 2014. Material procurement and construction will be completed FY 2015.

COMMENTS: This project will be in conjunction with the water main project. Therefore, if the water main is delayed this project will also be delayed.

Justification

NEED, JUSTIFICATION, BENEFIT: The installation of the new power lines will provide McKee Run power with improved reliability, because of the decreased exposure of the feeder to weather events.

THIS PROJECT IS RELATED TO THE FOLLOWING: Walker Road Water Main Upgrade (Water Division)

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Construction/Maintenance	50,000	267,000				317,000
Total	50,000	267,000				317,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Electric Revenue	50,000	267,000				317,000
Total	50,000	267,000				317,000

Budget Impact/Other

FY 2015 DRAFT Capital Investment Plan FY 15 *thru* FY 19

City of Dover, Delaware

Project # EE1524

Project Name Horsepond Road URD ~ Distribution Feeders

New Project: Yes **Account Number:** 487-8300-563.90-25

Time-Line:

Department Electric Engineering
Contact Electric Director
Type Unassigned
Useful Life
Category Electric
Priority n/a
Status Active
Total Project Cost: **$67,000**

Description

Set two new termination poles and burying URD in between.

Justification

Trees continually fall and cause outages so we need to bury the line to keep the circuit tiepoint reliable.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Construction/Maintenance		67,000				67,000
Total		67,000				67,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Electric Revenue		67,000				67,000
Total		67,000				67,000

Budget Impact/Other

FY 2015 DRAFT Capital Investment Plan FY 15 *thru* FY 19

City of Dover, Delaware

Project # **EE1600**

Project Name **McKee Run Yard Rebuild**

New Project: No **Account Number:** TBD

Time-Line:

Department Electric Engineering
Contact Electric Director
Type Improvement
Useful Life 25+ years
Category Electric
Priority n/a
Status Active
Total Project Cost: **$1,150,000**

Description

Refurbish McKee Run switching yard.

TIME-LINE/CURRENT STATUS: The purchase of equipment with long lead times and engineering will be completed in FY 2016. Construction will be the following year, FY 2017.

Justification

The City of Dover's electrical system has undergone a complete conversion to a 69KV transmission network. Hence, eliminating the old 22KV transmission network. Therefore, the 22KV system located at McKee Run Generating Plant should also be eliminated and a second 12470/69 KV step-up transformer should be installed, provided that Units 1 & 2 are still in operation.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Planning/Design		250,000				250,000
Construction/Maintenance		200,000	700,000			900,000
Total		450,000	700,000			1,150,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Electric Revenue		450,000	700,000			1,150,000
Total		450,000	700,000			1,150,000

Budget Impact/Other

FY 2015 DRAFT Capital Investment Plan FY 15 *thru* FY 19

City of Dover, Delaware

Project # **EE1801**

Project Name **Dover Air Force Base Substation Rebuild**

New Project: Yes **Account Number:**

Time-Line:

Department Electric Engineering
Contact
Type Improvement
Useful Life
Category Electric
Priority n/a
Status Active
Total Project Cost: **$150,000**

Description

Engineering and Planning for the rebuild of the Dover Air Force Base Substation.

Planning and engineering for this project in FY2018 with new construction in 2020.

Justification

The existing substation was built in 1969 and has reached it expected life.

If the planning of this project is delayed or eliminated, catastrophic failures may occur.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Planning/Design				150,000		150,000
Total				150,000		150,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Electric Revenue				150,000		150,000
Total				150,000		150,000

Budget Impact/Other

FY 2015 DRAFT Capital Investment Plan FY 15 *thru* FY 19

City of Dover, Delaware

Project # **EE1505**

Project Name **DNREC R&R Metering ~ New Development**

New Project: Yes

Time-Line:

Account Number: 4878200-562.Several

Department Electric T & D

Contact Electric Director

Type Unassigned

Useful Life 20-25 years

Category Electric

Priority n/a

Status Active

Total Project Cost: **$41,000**

Description

Change existing primary metering to secondary metering rate

Justification

The State of Delaware Facilities Management is requesting the change of service because they do not have the qualified personnel to maintain the high voltage system

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Construction/Maintenance	41,000					41,000
Total	41,000					41,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Electric Revenue	41,000					41,000
Total	41,000					41,000

Budget Impact/Other

FY 2015 DRAFT Capital Investment Plan FY 15 *thru* FY 19

City of Dover, Delaware

Project # **EE1509**

Project Name **West Dover Connector ~ New Development**

New Project: Yes **Account Number:**

Time-Line:

Department Electric T & D
Contact Electric Director
Type Unassigned
Useful Life
Category Electric
Priority n/a
Status Active
Total Project Cost: **$250,000**

Description

The State of Delaware is building a new road connecting Saulsbury Road to S. duPont Highway through the Rodney Village Development.

Justification

The existing Electric utilities will require relocation.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Construction/Maintenance	250,000					250,000
Total	250,000					250,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Electric Revenue	250,000					250,000
Total	250,000					250,000

Budget Impact/Other

FY 2015 DRAFT Capital Investment Plan FY 15 *thru* FY 19

City of Dover, Delaware

Project # **EE1514**

Project Name **New Developments**

New Project: No

Time-Line:

Account Number: 4878200-562.Several

Department Electric T & D

Contact Electric Director

Type Improvement

Useful Life 30+ years

Category Electric

Priority 1

Status Active

Total Project Cost: **$2,571,300**

Description

This project purchases materials and equipment that are used to provide electric service to new housing developments, businesses, and industrial developments. Additionally, a portion of this expense is offset by the extension payments whereby new developers pay a $1,100 per residential lot connection fee, or business and industrial developers pay the total material expense for line extensions.

This is an ongoing project and affects three separate accounts:
487-8200-562.60-31
487-8200-562.60-34
487-8200-562.60-46

COMMENTS: Not all new development projects are known during budget preparation, as some will arise during the year.

Justification

During the course of each budget year, new developers request line extensions for new electric projects. Some are new projects, while other projects may have received plan approval previously but were not completed for any number of reasons.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Construction/Maintenance	171,300	600,000	600,000	600,000	600,000	2,571,300
Total	171,300	600,000	600,000	600,000	600,000	2,571,300

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Electric Revenue	171,300	600,000	600,000	600,000	600,000	2,571,300
Total	171,300	600,000	600,000	600,000	600,000	2,571,300

Budget Impact/Other

FY 2015 DRAFT Capital Investment Plan FY 15 *thru* FY 19

City of Dover, Delaware

Project # **EE1515**

Project Name **Meadows at Jefferson Terrace ~ New Development**

New Project: Yes

Time-Line:

Account Number: 487-8200-562.60-34

Department Electric T & D
Contact Electric Director
Type Unassigned
Useful Life
Category Electric
Priority n/a
Status Active
Total Project Cost: **$15,400**

Description

This project purchases materials and equipment that are used to provide electric service to new housing developments, businesses, and industrial developments. Additionally, a portion of this expense is offset by the extension payments whereby new developers pay a $1,100 per residential lot connection fee, or business and industrial developers pay the total material expense for line extensions.

Justification

During the course of each budget year, new developers request line extensions for new electric projects. Some are new projects, while other projects may have received plan approval previously but were not completed for any number of reasons.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Construction/Maintenance	15,400					15,400
Total	15,400					15,400

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Electric Revenue	15,400					15,400
Total	15,400					15,400

Budget Impact/Other

FY 2015 DRAFT Capital Investment Plan FY 15 *thru* FY 19

City of Dover, Delaware

Project # EE1516

Project Name Chestnut Grove Development ~ New Development

New Project: Yes **Account Number:**

Time-Line:

Department Electric T & D
Contact Electric Director
Type Unassigned
Useful Life
Category Electric
Priority n/a
Status Active
Total Project Cost: **$299,000**

Description

This project purchases materials and equipment that are used to provide electric service to new housing developments, businesses, and industrial developments. Additionally, a portion of this expense is offset by the extension payments whereby new developers pay a $1,100 per residential lot connection fee, or business and industrial developers pay the total material expense for line extensions.

Justification

During the course of each budget year, new developers request line extensions for new electric projects. Some are new projects, while other projects may have received plan approval previously but were not completed for any number of reasons.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Construction/Maintenance	299,000					299,000
Total	299,000					299,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Electric Revenue	299,000					299,000
Total	299,000					299,000

Budget Impact/Other

FY 2015 DRAFT Capital Investment Plan FY 15 *thru* FY 19

City of Dover, Delaware

Project # EE1522

Project Name Garrison Oak Park ~ New Development

New Project: Yes

Account Number: 4878200-562.Several

Time-Line:

Department Electric T & D

Contact Electric Director

Type Unassigned

Useful Life

Category Electric

Priority n/a

Status Active

Total Project Cost: **$184,000**

Description

Installation of infrastructure along new road to White Oak Road; including lights, pump station & water tank.

Justification

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Construction/Maintenance	184,000					184,000
Total	184,000					184,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Electric Revenue	184,000					184,000
Total	184,000					184,000

Budget Impact/Other

FY 2015 DRAFT Capital Investment Plan FY 15 *thru* FY 19

City of Dover, Delaware

Project # **EE1523**

Project Name **Uzin Utz Manufacturing ~ New Development**

New Project: Yes **Account Number:** 4878200-562.Several

Time-Line:

Department Electric T & D
Contact
Type Unassigned
Useful Life
Category Unassigned
Priority n/a
Status Active
Total Project Cost: **$39,300**

Description

New manufacturing plant at the Garrison Oak Park.

We do not have information as to their needs other than they are to be completed in 2014.

Justification

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Construction/Maintenance	39,300					39,300
Total	39,300					39,300

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Electric Revenue	39,300					39,300
Total	39,300					39,300

Budget Impact/Other

FY 2015 DRAFT Capital Investment Plan

FY 15 *thru* FY 19

City of Dover, Delaware

Project # EG1402

Project Name Unit 3 Cooling Tower Repairs

New Project: No

Account Number: 487-8101-591.40-31

Time-Line:

Department Power Plant

Contact Power Plant Manager

Type Maintenance

Useful Life Unknown

Category Electric

Priority 3

Status Active

Total Project Cost: **$1,331,000**

Description

This project was developed to repair mechanical and structural components of the Unit 3 cooling tower. Specific activity scheduled for 2015 is the replacement of the tower fill, fill support structure, and other structural components within 3 cells of the tower with the remaining 2 cells being replaced in 2016. The replacement fill and fill support struture will be of an improved design which should result in improved thermal performance of the tower.

NOTE: Project costs in years beyond 2014 are shown for expense planning purposes and represent future projects related to this equipment that are anticipated based on expected operation.

Justification

The tower fill and fill support system is in a deteriorated condition and in need of replacement. The deteriorated condition has also resulted in a reduced thermal effiiciency of the tower. The project is needed to maintain the structural integrity of the cooling tower and the continued reliability of cooling system mechanical components. Significant deterioration of the tower cell fill and fill support system has occurred and has the potential of failing the tower support system. Additionally, continued deterioration of the cooling tower performance will lead to load reductions on the unit during periods of high ambient temperatures. This will occur during the time period when generation costs are at their peak.

Prior	Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
42,000	Construction/Maintenance	676,000	475,000	138,000	0		1,289,000
Total	Total	676,000	475,000	138,000	0		1,289,000

Prior	Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
42,000	Electric Revenue	676,000	475,000	138,000	0		1,289,000
Total	Total	676,000	475,000	138,000	0		1,289,000

Budget Impact/Other

FY 2015 DRAFT Capital Investment Plan

FY 15 *thru* FY 19

City of Dover, Delaware

Project # EG1407

Project Name Metering System Upgrades

New Project: No

Account Number: 487-8101-591.40-31

Time-Line:

Department Power Plant
Contact Plant Manager
Type Maintenance
Useful Life Unknown
Category Electric
Priority 2
Status Active
Total Project Cost: **$150,000**

Description

This project involves the replacement of all the meters (15) in the COD system that are currently tied to the metering computer at McKee Run Generating Station. In addition, costs associated with the replacement of the Metering computer (PC) at McKee Run and an alternate demark for the telephone line that the NRG meter uses to communicate data to the McKee Run computer is included in this project. A metering computer would also be installed at the City of Dover dispatch center for use. At the present time, there are annual maintenance costs associated with keeping the reliability of the meters and the metering software current. In addition, a software maintenance fee is included in the annual budget. Activities scheduled for 2014 include planning and design. Installation and purchase to be completed in 2015.

Justification

The meters are 14 years old and the metering computer is 4 years old and nearing the end of their recommended service life. The metering system provides the City of Dover, T.E.A, NAES, PJM, NRG and Delmarva Power with accurate data for revenue metering, cost metering, load scheduling and forecasting and for generator capacity rating verification purposes. Submission of this data/information is also an important part of compliance with various NERC standards. Non-compliance with NERC Standards could result in fines and other penalties. Delaying or eliminating this project could have a substantial effect on the City of Dover electric bill. Failures to the meters or computers would force the City of Dover to rely on DPL metering, NRG metering and/or other methods of determining load usage costs and generation revenues. In addition, costs associated with the manual documentation and submission of the information would be labor intensive and could become extremely costly.

Prior	Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
25,000	Construction/Maintenance	125,000					125,000
Total	**Total**	125,000					125,000

Prior	Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
25,000	Electric Revenue	125,000					125,000
Total	**Total**	125,000					125,000

Budget Impact/Other

FY 2015 DRAFT Capital Investment Plan FY 15 *thru* FY 19

City of Dover, Delaware

Project # **EG1416**

Project Name **Van Sant Capacity Increase**

New Project: Yes **Account Number:** 487-8101-591.40-31

Time-Line:

Department Power Plant
Contact Plant Manager
Type Maintenance
Useful Life Unknown
Category Electric
Priority 1
Status Active
Total Project Cost: **$750,000**

Description

This project will increase the electric generation output of the VanSant Unit 11 gas turbine generator by installing technology specifically designed to decrease the air inlet temperatures to the gas turbine during high ambient air temperature days and at the same time increasing total mass flow through the turbine. This project will require obtaining favorable environmental permitting and will require an electric system interconnect agreement with the transmission system operator. This project will be initiated in FY2014 and completed in FY2016.

Justification

This project will provide a positive cash flow within 5 years of installation as the City of Dover will benefit through additional capacity and generation sales. Each year this project is delayed will result in lost revenue opportunity to the City of Dover.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Construction/Maintenance	750,000					750,000
Total	750,000					750,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Electric Revenue	750,000					750,000
Total	750,000					750,000

Budget Impact/Other

FY 2015 DRAFT Capital Investment Plan

FY 15 *thru* FY 19

City of Dover, Delaware

Project # EG1503

Project Name McKee Run Unit 3 Auxiliary System Components

New Project: No

Account Number: 487-8101-591.40-31

Time-Line:

Department Power Plant
Contact Plant Manager
Type Unassigned
Useful Life
Category Electric
Priority 4
Status Active
Total Project Cost: **$902,000**

Description

This project will perform inspections and repairs of Unit 3 auxiliary system components. Focus will be on critical components. Critical auxiliary systems components are those components that could result in unit load reduction or outage with consequential loss of capacity and / or generation although they would not individually affect the long range financial viability of the unit. Components identified that will be addressed in 2015 include the 3A circulating water pump and motor inspection, and repairs to the critical piping including the installation of low point drain line from the main steam line.

Note: Project costs in years beyond 2015 are shown for expense planning purposes and represent future projects related to this equipment that are anticipated based on expected operation.

Justification

Critical system components that, if they fail, will result in loss of generation and or capacity. Addressing these assets in a systematic fashion will result in minimizing forced outages and eliminating major maintenance expenses associated with component failure. Performing work as scheduled will also levelize maintenance expenditures. Delaying this project could result in the failure of critical unit equipment and subsequent lose of generation and/ or capacity.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Construction/Maintenance	160,000	162,000	95,000	316,000	169,000	902,000
Total	160,000	162,000	95,000	316,000	169,000	902,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Electric Revenue	160,000	162,000	95,000	316,000	169,000	902,000
Total	160,000	162,000	95,000	316,000	169,000	902,000

Budget Impact/Other

FY 2015 DRAFT Capital Investment Plan

FY 15 *thru* FY 19

City of Dover, Delaware

Project # EG1504

Project Name McKee Run Unit 3 Boiler Systems

New Project: No

Account Number: 487-8101-591.40-31

Time-Line:

Department Power Plant

Contact Plant Manager

Type Unassigned

Useful Life

Category Electric

Priority 5

Status Active

Total Project Cost: **$890,000**

Description

This Project was developed to perform inspections and repairs to the Unit 3 boiler on a predetermined frequency based on unit operating hours, required regulatory inspection intervals, and known equipment condition. In general, most work activities are those requiring planned outages and therefore will be scheduled to coincide with planned outages. For 2015, work identified includes the following:

Replacement of superheater and reheater sample tubes and the replacement of reheater support lugs.

Refurbishment of 3B ID fan motor

Refurbishment of Boosted over-fire air fan

Replacement of the continuous emissions lines from stack monitors to the control building as recommended every 5 years

Note: Project costs in years beyond 2015 are shown for expense planning purposes and represent future projects related to this equipment that are anticipated based on expected operation.

Justification

Critical system equipment represents components that, if they fail, will result in loss of generation and or capacity. Routine evaluation of the condition of critical components will allow for proper prioritization of maintenance activities and resources. Delaying this project could result in the failure of critical unit equipment and subsequent loss of generation and or capacity. More importantly, component failure could also result in safety risk to personnel.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Construction/Maintenance	295,000	0	359,000	0	236,000	890,000
Total	295,000	0	359,000	0	236,000	890,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Electric Revenue	295,000	0	359,000	0	236,000	890,000
Total	295,000	0	359,000	0	236,000	890,000

Budget Impact/Other

FY 2015 DRAFT Capital Investment Plan

FY 15 *thru* FY 19

City of Dover, Delaware

Project # EG1505

Project Name VanSant Unit 11 Component Replacements

New Project: No

Account Number: 487-8101-591.40-31

Time-Line:

Department Power Plant
Contact Plant Manager
Type Maintenance
Useful Life
Category Electric
Priority 6 --
Status Active
Total Project Cost: **$316,000**

Description

This fund was developed to perform inspections and repairs to the VanSant Unit 11 auxiliary equipment on a predetermined frequency based on unit operating hours, required regulatory inspection intervals, and known equipment condition. Work to be performed to include the following equipment:

2015 - Refurbish B injection water pump.

Note: Project costs in years beyond 2015 are shown for expense planning purposes and represent future projects related to this equipment that are anticipated based on expected operation.

Justification

This project is required to fund the replacement of capital items that are expected to reach their useful life and will need to be replaced or refurbished to maintain plant system and unit reliability. Extended equipment and /or unit outage time will result from lack of funding this project. This will have a direct effect on the cost of energy during the extended outage time as well as increase future energy capacity charges.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Construction/Maintenance	25,000	68,000	58,000	0	165,000	316,000
Total	25,000	68,000	58,000	0	165,000	316,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Electric Revenue	25,000	68,000	58,000	0	165,000	316,000
Total	25,000	68,000	58,000	0	165,000	316,000

Budget Impact/Other

FY 2015 DRAFT Capital Investment Plan

FY 15 *thru* FY 19

City of Dover, Delaware

Project # EG1506

Project Name McKee Run & VanSant Safety & Compliance Impr.

New Project: Yes

Account Number: 487-5101-591.40-31

Time-Line:

Department Power Plant
Contact Plant Manager
Type Maintenance
Useful Life
Category Electric
Priority 7 --
Status Active
Total Project Cost: **$87,000**

Description

This project will address various safety and compliance concerns in and around the McKee Run and VanSant Facilities. Included in this project are the installation of stairs to the Unit 3 elevator machinery room and replacement of fire system piping at McKee Run station.

Note: Project costs in years beyond 2015 are shown for expense planning purposes and represent future projects related to this equipment that are anticipated based on expected operation.

Justification

Swift and safe access to the unit 3 elevator machinery room is required in order to maintain the equipment in that room at a high level of reliability. The fire system line replacement is needed in order to eliminate the need for multiple fire system outages to address piping leaks. This project will replace the most deteriorated sections of pipe. Delaying this project could result in an extended outage of the plant fire system. In addition, safety of plant personnel and equipment could be compromised.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Construction/Maintenance	52,000	0	35,000	0		87,000
Total	52,000	0	35,000	0		87,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Electric Revenue	52,000	0	35,000	0		87,000
Total	52,000	0	35,000	0		87,000

Budget Impact/Other

FY 2015 DRAFT Capital Investment Plan

FY 15 *thru* FY 19

City of Dover, Delaware

Project # EG1507

Project Name McKee Run Units 1 & 2 Component Repairs

New Project: No

Account Number: 487-8101-591.40-31

Time-Line:

Department Power Plant

Contact Plant Manager

Type Maintenance

Useful Life

Category Electric

Priority 8 --

Status Active

Total Project Cost: **$73,000**

Description

This project will inspect and repair capital equipment associated with the Units 1 and 2 Turbine Generator, Boiler, and Auxiliary equipment. Components identified that will be addressed in 2015 include boiler control instruments and stack drain replacement.

Note: Project costs in years beyond 2015 are shown for expense planning purposes and represent future projects related to this equipment that are anticipated based on expected operation.

Justification

Boiler control instrumentation is necessary to maintain the boiler during operations. This equipment is obsolete and no parts are available for repairs. This project will replace the current instrumentation with new modern instrumentation. The stack drain system will be replaced to route drains to the neutralization pit where it can be processed. The current drains system is inoperable and a temporary drain system has been installed.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Construction/Maintenance	37,000	36,000	0	0	0	73,000
Total	37,000	36,000	0	0	0	73,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Electric Revenue	37,000	36,000	0	0	0	73,000
Total	37,000	36,000	0	0	0	73,000

Budget Impact/Other

FY 2015 DRAFT Capital Investment Plan FY 15 *thru* FY 19

City of Dover, Delaware

Project # **EG1508**

Project Name **Plants General - Preservation of Structures**

New Project: No

Account Number: 487-8101-591.40-31

Time-Line:

Department Power Plant
Contact Plant Manager
Type Maintenance
Useful Life Unknown
Category Electric
Priority 9 --
Status Active
Total Project Cost: **$907,000**

Description

This project involves the preservation of plant structures in order to prevent deterioration of building structural steel and equipment subject to corrosion due to the working environment. Included will be the sandblasting and painting of identified structures and equipment along with the removal of equipment that has been retired in place. This work is an ongoing effort spanning multiple years. Work identified includes the following:
2015 - Paint the radiator support structure and diesel cooling water tank at VanSant; Repair and paint the exterior of the circulating water piping at the base of the Unit 3 condenser; Paint all structural steel bolted connections at grade on Unit 3 boiler.
Note: Project costs in years beyond 2015 are shown for expense planning purposes and represent future projects related to this equipment that are anticipated based on expected operation.

Justification

Structural steel painting is needed in various areas throughout the plant proper as well as various outbuildings on the plant property to maintain the physical building structures and equipment in an acceptable condition and prevent further deterioration. This project represents a minimum preservation and maintenance of structures consistent with the expected life of the station. Consequences of delaying or eliminating this project will result in the acceleration of deterioration of plant structures and larger future costs associated with structural repairs.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Construction/Maintenance	120,000	195,000	172,000	220,000	200,000	907,000
Total	120,000	195,000	172,000	220,000	200,000	907,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Electric Revenue	120,000	195,000	172,000	220,000	200,000	907,000
Total	120,000	195,000	172,000	220,000	200,000	907,000

Budget Impact/Other

FY 2015 DRAFT Capital Investment Plan FY 15 *thru* FY 19

City of Dover, Delaware

Project # **EG1601**

Project Name **McKee Run Building Equipment Replacement**

New Project: No

Account Number: 487-8101-591.40-31

Time-Line:

Department Power Plant
Contact Plant Manager
Type Maintenance
Useful Life Unknown
Category Electric
Priority n/a
Status Active
Total Project Cost: **$250,000**

Description

This project includes the replacement of certain building support systems that are expected to reach their useful life. The specific building systems to be addressed in 2015 include:

- Supervisors Office Roof top Air Conditioners
- #3 elevator refurbishment-
- Turbine roof exhaust fans replacement-

Note: Project costs in years beyond 2015 are shown for expense planning purposes and represent future projects related to this equipment that are anticipated based on expected operation.

Justification

This project is required to fund the replacement of roof top air conditioners and exhaust fans starting in 2016. In addition, the #3 elevator is expected to require significant rebuilding to maintain its reliability. Major maintenance was performed last in 1999. Continuing increase in the costs to maintain this equipment will result from the lack of funding this project. In addition, critical temperature control is necessary to keep plant instrumentation located in the control room at acceptable operating conditions. Allowing the temperature to exceed design conditions could contribute to reduced control equipment life and possible reduced unit reliability.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Construction/Maintenance		110,000	50,000	90,000		250,000
Total		110,000	50,000	90,000		250,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Electric Revenue		110,000	50,000	90,000		250,000
Total		110,000	50,000	90,000		250,000

Budget Impact/Other

FY 2015 DRAFT Capital Investment Plan

FY 15 *thru* FY 19

City of Dover, Delaware

Project # EG1604

Project Name Unit 3 Cooling Water Line Repairs

New Project: No

Account Number: 487-8101-591.40-31

Time-Line:

Department Power Plant
Contact Plant Manager
Type Maintenance
Useful Life Unknown
Category Electric
Priority n/a
Status Active
Total Project Cost: **$250,000**

Description

This project will inspect and repair the underground cooling water line from the Unit 3 condenser to the cooling tower. An inspection of the pipe condition will be performed on this pipe in the fall of 2015 to develop a repair/replace action plan to address the suitability for continued operation as well as extending the life of the piping beyond 2015. The actual repairs will be completed in the spring of 2016. Completion of the project as scheduled will eliminate the need to add additional O&M funding for emergency repairs in future years. The budgeted costs assume only repairs of the lines (2) from the cooling tower to the plant exterior wall.

Justification

The condition of the underground cooling water line has required numerous repairs over the life of the plant and is expected to reach its useful life in the 2015-2020 time period. It is expected that the repair frequency will accelerate over the next several years as the internal pipe coating continues to degrade. Delaying this project beyond 2016 will increase the risk of a failure causing an extended unit outage to repair or replace the failed pipe as well as incurring water spillage to the surrounding ground. Additional budget dollars will need to be allocated to make the repairs of the failed piping.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Construction/Maintenance		250,000				250,000
Total		250,000				250,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Electric Revenue		250,000				250,000
Total		250,000				250,000

Budget Impact/Other

FY 2015 DRAFT Capital Investment Plan FY 15 *thru* FY 19

City of Dover, Delaware

Project # EG1605

Project Name McKee Run Unit 3 Stack Repairs

New Project: No

Account Number: 487-8101-591.40-31

Time-Line:

Department Power Plant

Contact Plant Manager

Type Maintenance

Useful Life Unknown

Category Electric

Priority 10 --

Status Active

Total Project Cost: **$343,000**

Description

An internal and external inspection was performed by an outside consultant in 2012. From this, a scope has been developed to identify repaired required to extend the life of the stack for 15 to 20 years. Extensive repaired are required to the stack lining and exterior will be made in order to allow continued operation of Unit 3.

Justification

Extensive deterioration of the stack lining was found during the fall of 2012 planned inspection of the stack. This will require significant repair and replacement of the stack lining.

Delaying necessary repairs could lead to more costly repairs in the future and possible unplanned forced outage on Unit 3. Earnings from the sale of capacity may also be affected.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Construction/Maintenance		343,000				343,000
Total		343,000				343,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Electric Revenue		343,000				343,000
Total		343,000				343,000

Budget Impact/Other

FY 2015 DRAFT Capital Investment Plan FY 15 *thru* FY 19

City of Dover, Delaware

Project # **EG1606**

Project Name **McKee Run Unit 3 Hydrogen Purity Analyzer**

New Project: Yes

Account Number: 487-8101-591.40-31

Time-Line: FY15-FY16

Department Power Plant

Contact Plant Manager

Type Maintenance

Useful Life

Category Electric

Priority n/a

Status Active

Total Project Cost: **$60,000**

Description

This project will replace the current Hydrogen Purity Analyzer on Unit 3 with newer equipment. Hydrogen Analyzers monitor hydrogen purity in power generators which use hydrogen gas for cooling. It also monitors CO2 in hydrogen and CO2 in air during shutdown and startup purge procedure. Hydrogen is the media by which cooling of the generator(s) is achieved. Great importance is placed on the assurance that system is 100% pure hydrogen and not contaminated. In addition, the analyzers also monitor the CO2 content when the generator is taken out of service for equipment and personnel safety reasons.

Justification

Critical system components that, if they fail, will result in loss of generation and/or capacity. Parts and repair facilities are becoming rare. Newer equipment enables facility to secure improved equipment reliability and vendor support in the repair, acquisition of replacement parts and in the overall maintenance of the analyzers.

Delaying this project could result in the failure of critical unit equipment and subsequent lose of generation and or capacity.

This project will be performed concurrently with several other projects designed to maintain the high reliability and availability of Unit 3 and McKee Run.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Construction/Maintenance		60,000				60,000
Total		60,000				60,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Electric Revenue		60,000				60,000
Total		60,000				60,000

Budget Impact/Other

We would expect this project to be funded outside the normal operating budget.

FY 2015 DRAFT Capital Investment Plan FY 15 *thru* FY 19

City of Dover, Delaware

Project # **EG1701**

Project Name **Van Sant Unit 11 Major Overhaul**

New Project: No

Account Number: 487-8101-591.40-31

Time-Line:

Department Power Plant
Contact Plant Manager
Type Improvement
Useful Life 20 years
Category Electric
Priority n/a
Status Active
Total Project Cost: **$1,948,000**

Description

This project will perform a major overhaul on the turbine generator based on Original Equipment Manufacturer (OEM) recommended repair frequency which is based on factored starts of the Unit from first commissioning and from last inspection/repair interval. This project will be implemented in 2017 with long lead material purchases and installation in 2018.

Justification

This project is required to fund the purchase of all parts needed to perform a major overhaul on the unit based on estimated factored starts since unit was first commissioned and since last the Hot Gas Path inspection. This project will span the course of two years. In Year 1, the majority of the long lead parts will be purchased. Services will be identified in year 2 and the actual installation will be performed in Year 2. Extended equipment and /or unit outage time will result from lack of funding this project. This will have a direct effect on the cost of energy during the extended outage time as well as increase future energy capacity charges. In addition, gradual degradation of the unit's output could occur which would have a negative effect on the capacity rating of the unit and reliability of the unit.

Expenditures	**FY 15**	**FY 16**	**FY 17**	**FY 18**	**FY 19**	**Total**
Construction/Maintenance			900,000	1,048,000		1,948,000
Total			900,000	1,048,000		1,948,000

Funding Sources	**FY 15**	**FY 16**	**FY 17**	**FY 18**	**FY 19**	**Total**
Electric Revenue			900,000	1,048,000		1,948,000
Total			900,000	1,048,000		1,948,000

Budget Impact/Other

FY 2015 DRAFT Capital Investment Plan FY 15 *thru* FY 19

City of Dover, Delaware

Project # **EG1802**

Project Name **McKee Run Fuel Oil System Refurbishment**

New Project: No

Account Number: 487-8101-591.40-31

Time-Line:

Department Power Plant
Contact Plant Manager
Type Maintenance
Useful Life Unknown
Category Electric
Priority n/a
Status Active
Total Project Cost: **$56,500**

Description

This project will refurbish to as new condition all fuel oil pumps and motors associated with the fuel unloading, transfer, and fuel burning systems of all 3 of the McKee Run Generating Units. Equipment to be addressed in 2018 include the following:

- Fuel oil burner pump motors
- Fuel oil unloading pumps and motors
- Fuel oil transfer pumps and motors

Note: Project costs in years beyond 2018 are shown for expense planning purposes and represent future projects related to this equipment that are anticipated based on continued operation

Justification

This project is required to fund the refurbishment and/ or replacement of capital items that are expected to reach their useful life in 2018 and beyond to maintain system and unit reliability. Extended equipment and /or unit outage time will result from lack of funding this project. This will have a direct effect on the cost of energy during the extended outage time as well as increase future energy capacity charges.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Construction/Maintenance				49,500	7,000	56,500
Total				49,500	7,000	56,500

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Electric Revenue				49,500	7,000	56,500
Total				49,500	7,000	56,500

Budget Impact/Other

FY 2015 DRAFT Capital Investment Plan FY 15 *thru* FY 19

City of Dover, Delaware

Project # **EG1805**

Project Name **McKee Run Unit 3 Turbine Repairs**

New Project: No

Account Number: 487-8101-591.40-31

Time-Line:

Department Power Plant
Contact Plant Manager
Type Maintenance
Useful Life Unknown
Category Electric
Priority n/a
Status Active
Total Project Cost: **$491,000**

Description

This project will inspect the Unit 3 turbine and auxiliary equipment to determine repairs needed to keep the unit reliable. This inspection is scheduled on a predetermined frequency based on Unit operating hours, required regulatory intervals, original equipment manufacturer and insurance company recommendations. In 2018 all turbine control, stop, and intercept valves will be fully disassembled, inspected and repaired if needed.

Note: Project costs in years beyond 2018 are shown for expense planning purposes and represent future projects related to this equipment that are anticipated based on expected operation and insurance company recommendations.

Justification

The valve inspections included in the scope are all related to the normal and emergency turbine generator shutdown systems. Industry standard inspection guidelines are followed in order to minimize the risk of mechanical failure which could result in extended forced outage of the unit, or the potential indefinite loss of unit availability.

Expenditures	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Construction/Maintenance				466,000	25,000	491,000
Total				466,000	25,000	491,000

Funding Sources	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Electric Revenue				466,000	25,000	491,000
Total				466,000	25,000	491,000

Budget Impact/Other

Vehicle & equipment Replacement

PROJECTS BY DEPARTMENT

Department	Project#	Priority	FY 15	FY 16	FY 17	FY 18	FY 19	Total
City Manager								
1998 Ford Explorer	*15Veh #15*	n/a	32,800					*32,800*
City Manager Total			32,800					*32,800*
Code Enforcement								
2007 Dodge Pick Up	*16Veh# 17*	n/a		17,000				*17,000*
1998 Ford Crown Victoria	*18Veh# 11*	n/a				23,800		*23,800*
Code Enforcement Total				17,000		23,800		*40,800*
Facilities Management								
2003 Dodge Van (438)	*16Veh# 438*	n/a		20,000				*20,000*
2004 Ford Van #439	*18Veh# 439*	3				22,000		*22,000*
Facilities Management Total				20,000		22,000		*42,000*
Fire/Robbins Hose								
SCBA Equipment/Radios	*FR1500*	n/a	588,800					*588,800*
Fire/Robbins Hose Total			588,800					*588,800*
Life Safety (Fire Marshal)								
2005 Ford Expedition	*15Veh# 28*	n/a		32,800				*32,800*
2008 Dodge Durango	*17Veh# 12*	n/a			29,500			*29,500*
2003 Ford Expedition	*17Veh# 23*	n/a			27,500			*27,500*
1985 Chevy Van	*18Veh# 14*	n/a				17,500		*17,500*
Life Safety (Fire Marshal) Total				32,800	57,000	17,500		*107,300*
Permtting and Inspections								
2001 Dodge Pick Up	*16Veh# 19*	n/a		17,000				*17,000*
2001 Dodge Pick Up	*16Veh# 22*	n/a		17,000				*17,000*
2005 Ford F150	*17Veh# 13*	n/a			16,000			*16,000*
Permtting and Inspections Total				34,000	16,000			*50,000*
Planning								
2004 Ford Station Wagon	*17Veh# 3*	n/a			16,000			*16,000*
Planning Total					16,000			*16,000*
Police								
2004 Dodge Durango (213)	*15veh# 213*	n/a	27,800					*27,800*
2006 Ford Crown Vic (219)	*15Veh# 219*	n/a	23,800					*23,800*
2007 Ford Crown Vic (220)	*15Veh# 220*	n/a	23,800					*23,800*
2007 Ford Crown Vic (227)	*15Veh# 227*	n/a	23,800					*23,800*

Department	Project#	Priority	FY 15	FY 16	FY 17	FY 18	FY 19	Total
2007 Ford Crown Vic (228)	*15Veh# 228*	n/a	23,800					*23,800*
2005 Ford F150 (245)	*15Veh# 245*	n/a	24,300					*24,300*
2008 HD Motorcycle FHP (256)	*15Veh# 256*	n/a	19,600					*19,600*
2008 HD Motorcycle FHP (257)	*15Veh# 257*	n/a	19,600					*19,600*
2005 Ford Crown Vic (279)	*15Veh# 279*	n/a	26,500					*26,500*
2006 Ford Crown Vic(217)	*16Veh# 217*	n/a		23,800				*23,800*
2000 Ford Crown Vic (234)	*16Veh# 234*	n/a		23,800				*23,800*
2008 Ford Crown Vic (238)	*16Veh# 238*	n/a		23,800				*23,800*
2000 Ford Taurus (242)	*16Veh# 242*	n/a		23,500				*23,500*
2008 Ford Crown Vic (259)	*16Veh# 259*	n/a		26,500				*26,500*
2007 Ford Crown Vic (280)	*16Veh# 280*	n/a		26,500				*26,500*
2005 Ford Crown Vic (288)	*16Veh# 288*	n/a		23,800				*23,800*
2008 Ford Crown Vic (291)	*16Veh# 291*	n/a		23,800				*23,800*
2007 Ford Crown Vic (292)	*16Veh# 292*	n/a		23,800				*23,800*
2010 Ford Crown Vic (202)	*17Veh# 202*	n/a			23,800			*23,800*
2010 Ford Crown Vic (203)	*17Veh# 203*	n/a			23,800			*23,800*
2002 Ford Taurus (206)	*17Veh# 206*	n/a			23,500			*23,500*
2010 Dodge Charger (209)	*17Veh# 209*	n/a			23,500			*23,500*
2009 HD Motorcycle FHP (266)	*17Veh# 266*	n/a			19,600			*19,600*
2009 HD Motorcycle FHP (268)	*17Veh# 268*	n/a			19,600			*19,600*
2010 Ford Crown Vic (271)	*17Veh# 271*	n/a			23,800			*23,800*
2010 Ford Crown Vic (273)	*17Veh# 273*	n/a			23,800			*23,800*
2010 Ford Crown Vic (275)	*17Veh# 275*	n/a			23,800			*23,800*
2005 Ford Crown Vic (277)	*17Veh# 277*	n/a			26,500			*26,500*
2010 Ford Crown Vic (285)	*17Veh# 285*	n/a			23,800			*23,800*
2010 Ford Crown Vic (289)	*17Veh# 289*	n/a			23,800			*23,800*
2000 Ford Taurus (210)	*18Veh# 210*	n/a				23,500		*23,500*
2011 Ford Crown Vic (251)	*18Veh# 251*	n/a				23,800		*23,800*
2011 Ford Crown Vic (252)	*18Veh# 252*	n/a				23,800		*23,800*
2011 Ford Crown Vic (253)	*18Veh# 253*	n/a				23,800		*23,800*
2011 Ford Crown Vic (254)	*18Veh# 254*	n/a				23,800		*23,800*
2011 Ford Crown Vic (255)	*18Veh# 255*	n/a				23,800		*23,800*
2011 HD FHC Motorcycle (267)	*18Veh# 267*	n/a				19,600		*19,600*
2008 Ford Fusion (274)	*18Veh# 274*	n/a				23,500		*23,500*
2005 Ford E250 (295)	*18Veh# 295*	n/a				17,100		*17,100*
2012 Dodge Charger (205)	*19Veh# 205*	n/a					23,800	*23,800*
2008 Ford Fusion (221)	*19Veh# 221*	n/a					23,500	*23,500*
2008 Ford Fusion (230)	*19Veh# 230*	n/a					23,500	*23,500*
2010 Ford Fusion (237)	*19Veh# 237*	n/a					23,500	*23,500*
2007 Ford Fusion (260)	*19Veh# 260*	n/a					23,500	*23,500*
2007 Ford Fusion (261)	*19Veh# 261*	n/a					23,500	*23,500*
2012 Dodge Charger (272)	*19Veh# 272*	n/a					23,800	*23,800*
2012 Dodge Charger (276)	*19Veh# 276*	n/a					23,800	*23,800*
2002 Dodge Ram 1500 (296)	*19Veh# 296*	n/a					22,900	*22,900*
Police Radio Replacement	*PD1500*	1	329,500					*329,500*
Police Total			542,500	219,300	279,300	202,700	211,800	*1,455,600*
Public Works - Grounds								
2001 Dodge 3/4 Ton with Dump #549	*15Veh# 549*	3	28,100					*28,100*
2002 Dodge 3/4 with Dump (550)	*15Veh# 550*	3		28,400				*28,400*
1998 Chevy 1-Ton Crew with Dump (551)	*15Veh# 551*	4	40,000					*40,000*
2001 Dodge 3/4 with Dump (553)	*16Veh# 553*	2		29,000				*29,000*
1999 Chevy Chipper Box Dump Truck w/Lift Gate #554	*16Veh# 554*	3		59,500				*59,500*
2005 Kubota 72" Front Mount Mower #564	*17Veh# 564*	3		30,100				*30,100*
2001 Kubota 80" Utility Tractor (569)	*17Veh# 569*	3			38,000			*38,000*
1994 Vermeer Brush Chipper (588)	*17Veh# 588*	5		42,000				*42,000*

Department	Project#	Priority	FY 15	FY 16	FY 17	FY 18	FY 19	Total
2004 New Holland Boom Axe Mower #560	*18Veh# 560*	3		75,000				*75,000*
2003 Ex-Mark 52" Zero Turn Mower (568)	*18Veh# 568*	3				15,000		*15,000*
2004 Kubota Tractor w/Front Loader/Backhoe #572	*18Veh# 572*	3				44,800		*44,800*
1995 International Bucket Truck #589	*19VEH #589*	2					188,000	*188,000*
Public Works - Grounds Total			68,100	264,000	38,000	59,800	188,000	*617,900*
Public Works - Sanitation								
2003 Peterbilt Automated Trash Truck (444)	*13Veh# 444*	1					313,000	*313,000*
2004 Peterbilt Automated Trash Truck (443)	*15Veh# 443*	2	256,500					*256,500*
2008 International Bulk Trash Truck #448	*16Veh# 448*	3		155,000				*155,000*
2008 Peterbilt Automated Trash Truck (451)	*16Veh# 451*	4		270,000				*270,000*
2008 Peterbilt Automated Trash Truck (441)	*17Veh# 441*	3			284,000			*284,000*
2009 International Bulk Trash Truck #446	*17Veh# 446*	3			163,000			*163,000*
2008 Intn't Rear Loader (445)	*18Veh# 445*	4				165,000		*165,000*
2010 Peterbilt Automated Trash Truck #455	*18Veh# 455*	3				298,000		*298,000*
Public Works - Sanitation Total			256,500	425,000	447,000	463,000	313,000	*1,904,500*
Public Works - Streets								
1992 International Dump Truck (326)	*11Veh# 326*	1		130,000				*130,000*
2001 Dodge 1-Ton Utility Truck (345)	*15Veh# 345*	3	32,400					*32,400*
1992 Int'l Leaf Truck (366)	*15Veh# 366*	2	146,500					*146,500*
2002 Airman Air Compressor (382)	*15Veh# 382*	2					30,000	*30,000*
2001 Int'l Dump Truck (321)	*16Veh# 321*	3		123,000				*123,000*
2006 Ford 1-Ton Dump Truck (325)	*16Veh# 325*	4		45,000				*45,000*
2001 Case Front-End Loader #312	*17Veh #312*	2			176,000			*176,000*
2001 Int'l Dump Truck (322)	*17Veh# 322*	2					192,000	*192,000*
2001 Int'l Dump Truck (324)	*17Veh# 324*	2					192,000	*192,000*
2001 Case Front-End Loader #316	*19Veh #316*	2					194,000	*194,000*
Public Works - Streets Total			178,900	298,000	176,000		608,000	*1,260,900*
Public Works Admin								
1999 Ford Explorer (6)	*13Veh# 6*	n/a					34,000	*34,000*
Public Works Admin Total							34,000	*34,000*
GRAND TOTAL			1,667,600	1,310,100	1,029,300	788,800	1,354,800	*6,150,600*

City of Dover, Delaware

FY 2015 DRAFT Capital Investment Plan

FY 15 thru **FY 19**

FUNDING SOURCE SUMMARY

Source	FY 15	FY 16	FY 17	FY 18	FY 19	Total
General Fund	749,300	1,310,100	1,029,300	788,800	1,354,800	*5,232,300*
Other (Loan)	918,300					*918,300*
GRAND TOTAL	**1,667,600**	**1,310,100**	**1,029,300**	**788,800**	**1,354,800**	***6,150,600***

PROJECTS BY DEPARTMENT

Department	Project#	Priority	FY 15	FY 16	FY 17	FY 18	FY 19	Total
W/WW Engineering								
2008 Chevrolet Pickup (421) (Split)	*17Veh# 421-2*	n/a			21,000			*21,000*
2008 Ford F150 Pick-Up (420) (Split)	*18Veh# 420-2*	1				22,000		*22,000*
2008 Dodge Avenger (427) (Split)	*19Veh# 427-2*	n/a					23,000	*23,000*
W/WW Engineering Total					21,000	22,000	23,000	*66,000*
Wastewater Management								
2002 Sterling L7500 Dump Truck (671-2)	*15Veh 671-2*	n/a	66,900					*66,900*
2003 Sterling Jet Truck	*15Veh 691*	n/a	210,400					*210,400*
2002 Dodge 3/4-Ton Utility Truck (663-2)	*16Veh 663-2*	n/a		15,000				*15,000*
2000 Airman Air Compressor (683-2)	*16Veh 683-2*	n/a		14,000				*14,000*
2008 1/2-Ton Utility Truck (698-2)	*16Veh 698-2*	n/a		14,000				*14,000*
2008 Ford 1 Ton Utility w/ Crane (665)	*16Veh# 665*	n/a		45,000				*45,000*
2005 Case Backhoe (682-2)	*17Veh 682-2*	n/a			55,000			*55,000*
1987 Empire Generator (601)	*17Veh# 601*	n/a			30,600			*30,600*
1987 Empire Generator (602)	*17Veh# 602*	n/a			30,600			*30,600*
1987 Empire Generator (603)	*17Veh# 603*	n/a			30,600			*30,600*
2008 Chevy 3/4-Ton Utility Truck #667 (Split)	*18Veh #667*	n/a				16,500		*16,500*
2006 Sidekick Easement Machine (690)	*18Veh# 690*	n/a				36,000		*36,000*
2008 Case 590 Backhoe #672 (Split)	*19Veh #672*	n/a					59,400	*59,400*
2008 International Dump Truck 14' #681 (Split)	*19Veh #681*	n/a					78,000	*78,000*
2009 Chevrolet CUES Camera Truck #684	*19Veh #684*	5					300,000	*300,000*
Wastewater Management Total			277,300	88,000	146,800	52,500	437,400	*1,002,000*
Water Management								
2002 Sterling L7500 (671-2)	*15Veh# 671-2*	n/a	66,900					*66,900*
2002 Dodge 3/4 Ton Utility Truck (663-2)	*16Veh# 663-2*	n/a		15,000				*15,000*
2000 Airmen Air Compressor (683-2)	*16Veh# 683-2*	n/a		14,000				*14,000*
2008 Ford 1/2-Ton Truck (698-2)	*16Veh# 698-2*	n/a		14,000				*14,000*
2005 Case Backhoe #682 (Split)	*17Veh# 682-2*	n/a			55,000			*55,000*
2008 Chevy 3/4-Ton Utility Truck #667 (Split)	*18Veh #667-1*	n/a				16,500		*16,500*
2008 Case 590 Backhoe #672 (Split)	*19Veh #672-1*	n/a					59,400	*59,400*
2008 International Dump Truck 14' #681 (Split)	*19Veh #681-1*	n/a					78,000	*78,000*
Water Management Total			66,900	43,000	55,000	16,500	137,400	*318,800*
Water Treatment Plant								
2007 Ford 1-Ton Utlity (622)	*15Veh# 622*	n/a	38,100					*38,100*
2008 GMC Cargo Van (662)	*16Veh# 662*	n/a		20,000				*20,000*
2010 Ford 1-Ton Utility Truck w/ Gage 3620	*17Veh# 620*	n/a			53,000			*53,000*
2007 Kohler Generator Trailer Mounted (604)	*18Veh# 604*	n/a				50,000		*50,000*
Water Treatment Plant Total			38,100	20,000	53,000	50,000		*161,100*

Department	Project#	Priority	FY 15	FY 16	FY 17	FY 18	FY 19	Total
GRAND TOTAL			382,300	151,000	275,800	141,000	597,800	*1,547,900*

FUNDING SOURCE SUMMARY

Source	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Water/Wastewater Fund	382,300	151,000	275,800	141,000	597,800	*1,547,900*
GRAND TOTAL	**382,300**	**151,000**	**275,800**	**141,000**	**597,800**	***1,547,900***

PROJECTS BY DEPARTMENT

Department	Project#	Priority	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Electric Engineering								
Air Conditioner Replacement/Monitors	*1501*	n/a	0	12,000	12,000	12,000	12,000	*48,000*
Substation Battery Replacement	*1502*	n/a	24,500	24,500	24,500	24,500	24,500	*122,500*
SCADA Master Hardware Replacement	*1700*	6			75,000			*75,000*
UPS System Replacement	*1701*	n/a			25,000			*25,000*
System Operations Voice Recorder	*1900*	n/a					15,000	*15,000*
2008 Dodge Avenger (7)	*Veh# 007*	n/a		25,000				*25,000*
2005 Dodge Stratus (8)	*Veh# 008*	n/a			23,000			*23,000*
2007 Dodge Pickup (9)	*Veh# 009*	n/a		27,000				*27,000*
2005 Ford Explorer (741)	*Veh# 741*	n/a	28,600					*28,600*
2006 Ford Van (749)	*Veh# 749*	n/a		25,000				*25,000*
2005 Ford Pick Up (770)	*Veh# 770*	n/a			29,000			*29,000*
2006 Dodge Pickup (790)	*Veh# 790*	n/a			26,000			*26,000*
Electric Engineering Total			53,100	113,500	214,500	36,500	51,500	*469,100*
Electric T & D								
1995 Case Backhoe (733)	*Veh #733*	n/a			125,000			*125,000*
2008 Ford Dump F350 (796)	*Veh #796*	n/a				40,000		*40,000*
Trencher/Hoe (702)	*Veh# 702*	n/a		57,500				*57,500*
2001 Freightliner (750)	*Veh# 750*	n/a			300,000			*300,000*
2003 Freightliner (779)	*Veh# 779*	n/a		250,000				*250,000*
2001 Dodge Ram 3500 (799)	*Veh# 799*	n/a	33,000					*33,000*
Electric T & D Total			33,000	307,500	425,000	40,000		*805,500*
GRAND TOTAL			86,100	421,000	639,500	76,500	51,500	*1,274,600*

City of Dover, Delaware

FY 2015 DRAFT Capital Investment Plan

FY 15 thru **FY 19**

FUNDING SOURCE SUMMARY

Source	FY 15	FY 16	FY 17	FY 18	FY 19	Total
Electric Revenue	86,100	421,000	639,500	76,500	51,500	*1,274,600*
GRAND TOTAL	**86,100**	**421,000**	**639,500**	**76,500**	**51,500**	***1,274,600***

Debt Service

Contains the following subsections:

- Debt Limit
- Debt Service Schedules

City of Dover, Delaware
Computation of Legal Debt Margin
General Obligation Bonds
(amounts expressed in thousands)

	Projected 2015	Projected 2014	2013	2012	2011	2010	2009
Debt Limit	$ 159,295	$ 157,718	$ 157,186	$ 156,429	$ 155,838	$ 144,341	$ 144,965
Net (Taxable) Assessed Value on Books	3,185,898	3,154,354	3,143,717	3,128,585	3,116,765	2,886,826	2,879,943
Total net debt applicable to limit	7,335	4,049	4,479	2,127	1,550	1,820	2,080
Legal Debt Margin	$ 151,960	$ 153,669	$ 152,707	$ 154,302	$ 154,288	$ 142,521	$ 142,885
Total Net Debt applicable to limit as a percentage of debt limit	4.60%	2.57%	2.85%	1.36%	1.00%	1.26%	1.44%

Legal Debt Margin Calculation for Fiscal Year 2015

Net (Taxable) Assessed Value on Books	$ 3,185,898	$ 3,154,354	$ 3,143,717	$ 3,128,585
Debt Limit - 5 Percent of Total Assessed Value	$ 159,295	$ 157,718	$ 157,186	$ 156,429
DEBT (For which the City's full faith and credit has been pledged)				
Gross Bonded Debt	7,335	4,049	4,479	2,127
LEGAL DEBT MARGIN	$ 151,960	$ 153,669	$ 152,707	$ 154,302

IMPORTANT NOTE: The Total Net Debt applicable to the debt limit includes the remaining Series 2003 Bonds, Series 2014 Bonds, 2014 tax exempt loan and the 2012 PNC Loan.

Source: City of Dover Financial Reports, City of Dover Charter, Section 50(b), and Tax Assessor's Office
July 2009 the Charter was amended and the debt limit was reduced from 25% of the total assessed value to 5%.

City of Dover
General Fund
Projected Debt Service

Fiscal Year Ending	Series 2003 Bonds	2012 Tax- Exempt Loan *	Series 2014 Bonds	2014 Tax-Exempt Loan *	Total Debt Service	Green Energy Debt Service Contribution	Net Debt Service
6/30/2015	$ 243,000	$ 229,900	$ 235,700	$ 190,100	$ 708,600	$ (98,500)	$ 610,100
6/30/2016	244,300	229,900	250,000	190,100	914,300	(98,500)	815,800
6/30/2017	249,900	229,900	250,000	190,100	919,900	(98,500)	821,400
6/30/2018	-	229,900	250,000	190,100	670,000	(98,500)	571,500
6/30/2019	-	229,900	250,000	190,100	670,000	(98,500)	571,500
6/30/2020	-	229,900	250,000	-	479,900	(98,500)	381,400
6/30/2021	-	229,900	250,000	-	479,900	(98,500)	381,400
6/30/2022	-	229,900	250,000	-	479,900	(98,500)	381,400
6/30/2023	-	229,900	250,000	-	479,900	(98,500)	381,400
6/30/2024	-	229,900	250,000	-	479,900	(98,500)	381,400
6/30/2025	-	229,900	250,000	-	479,900	(98,500)	381,400
6/30/2026	-	229,900	250,000	-	479,900	(98,500)	381,400
6/30/2027	-	229,900	250,000	-	479,900	(98,500)	381,400
6/30/2028	-	229,900	250,000	-	479,900	(98,500)	381,400
6/30/2029	-	229,900	250,000	-	479,900	(98,500)	381,400
6/30/2030	-	229,900	-	-	229,900	(98,500)	131,400
6/30/2031	-	229,900	-	-	229,900	(98,500)	131,400
6/30/2032	-	229,900	-	-	229,900	(98,500)	131,400
6/30/2033	-	-	-	-	-	-	-
Totals	$ 737,200	$ 4,138,200	$ 3,735,700	$ 950,500	$ 9,371,500	$ (1,773,000)	$ 7,598,500
		Library & Streets	Garrison Farm	Public Safety Equipment		Library	

*** Annual Debt Service for the 2012 Loan does not reflect any reduction for the sale of the current Library**

City of Dover
Water/Wastewater Revenue Bonds
Projected Debt Service

Fiscal Year Ending	Series 2000 Wastewater	Series 2009 Wastewater	Series 2010 Water	Series 2011 Wastewater	Series 2013 Revenue Bonds	Total Debt Service
6/30/2015	$ 53,000	$ 347,100	$ 161,300	$ 58,100	$ 532,400	$ 1,151,900
6/30/2016	53,000	347,100	161,300	58,100	512,500	1,132,000
6/30/2017	53,000	347,100	161,300	58,100	507,700	1,127,200
6/30/2018	53,000	347,100	161,300	58,100	507,600	1,127,100
6/30/2019	53,000	347,100	161,300	58,100	512,200	1,131,700
6/30/2020	53,000	347,100	161,300	58,100	506,500	1,126,000
6/30/2021	-	347,100	161,300	58,100	510,500	1,077,000
6/30/2022	-	347,100	161,300	58,100	509,100	1,075,600
6/30/2023	-	347,100	161,300	58,100	507,400	1,073,900
6/30/2024	-	347,100	161,300	58,100	510,300	1,076,800
6/30/2025	-	347,100	161,300	58,100	305,900	872,400
6/30/2026	-	347,100	161,300	58,100	304,300	870,800
6/30/2027	-	347,100	161,300	58,100	302,100	868,600
6/30/2028	-	347,100	161,300	58,100	304,300	870,800
6/30/2029	-	347,100	161,300	58,100	305,300	871,800
6/30/2030	-	347,100	161,300	58,100	305,300	871,800
6/30/2031	-	347,100	76,500	58,100	305,900	787,600
6/30/2032	-	173,600	-	29,100	304,100	506,800
6/30/2033	-	-	-	-	302,900	302,900
6/30/2034	-	-	-	-	301,100	301,100
Total	$ 318,000	$ 6,074,300	$ 2,657,299	$ 1,016,800	$ 8,157,400	$ 18,223,799

City of Dover
Electric Revenue Fund
Projected Debt Service

Electric Revenue Fund

Fiscal Year Ending	2008 Revenue Bonds		2010 Revenue Bonds		Total Debt Service
	Principal	Interest	Principal	Interest	
6/30/2015	$ 450,000	$ 964,954	$ 1,810,000	$ 166,900	$ 3,391,854
6/30/2016	475,000	942,454	1,890,000	94,500	3,401,954
6/30/2017	695,000	918,704	-	-	1,613,704
6/30/2018	730,000	883,954	-	-	1,613,954
6/30/2019	765,000	847,454	-	-	1,612,454
6/30/2020	800,000	815,706	-	-	1,615,706
6/30/2021	840,000	781,706	-	-	1,621,706
6/30/2022	880,000	746,006	-	-	1,626,006
6/30/2023	925,000	707,506	-	-	1,632,506
6/30/2024	970,000	665,881	-	-	1,635,881
6/30/2025	1,015,000	622,231	-	-	1,637,231
6/30/2026	1,065,000	576,555	-	-	1,641,555
6/30/2027	1,120,000	527,300	-	-	1,647,300
6/30/2028	1,175,000	475,500	-	-	1,650,500
6/30/2029	1,230,000	416,750	-	-	1,646,750
6/30/2030	1,290,000	355,250	-	-	1,645,250
6/30/2031	1,355,000	290,750	-	-	1,645,750
6/30/2032	1,420,000	223,000	-	-	1,643,000
6/30/2033	1,485,000	152,000	-	-	1,637,000
6/30/2034	1,555,000	77,750	-	-	1,632,750
Total	$ 20,240,000	$ 11,991,411	$ 3,700,000	$ 261,400	$ 36,192,811

General Fund

BUDGET REVIEW

Fiscal Year 2014-2015

May 2014 – Budget Review Hearing

What You Need to Know

- Departments were requested to hold budgets at Original FY 2014 budget levels for materials and supply expenditures (20 Series) and administrative expenditures (30 series) with the following exceptions:
    - Service contracts
    - Items deemed necessary
- Percentage changes are calculated on FY14 Original Budgets
- All Department budgets reflect the following changes in personnel expenses
    - Vacation sell-back, retirement payouts and education assistance are budgeted in a separate fund expense account in order to reduce the overall amount budgeted for personnel expenses.
    - Health Insurance rates have increased by approximately .37%.
    - OPEB rates have increased only for the General Fund Employees (from 10.7% to 11.9%).
    - The unfunded Pension liability is included in the pension rate and the expense is shown as part of the personnel costs in each of the departments/divisions.
    - The Non-Bargaining Employees have a 3% raise budgeted.
    - The Department Heads have a 2% raise with a $1,250 bonus budgeted.
    - The IUE/DOE Employees have the contractual increases budgeted.

GENERAL FUND BUDGET REVIEW

Fiscal Year 2014-2015

MAY 2014 – BUDGET REVIEW HEARING

Mayor

Personnel Costs	55,600	0%
Materials & Supplies	300	79%↓
Administrative Expenditures	23,500	11%↓
Overall Operating Expenses	**79,400**	**5%↓**

Highlights:

Personnel Costs remained the same as prior year.

Materials and Supplies decreased due to a $1,100 decrease in furniture and fixtures. (Note – Percentage appears high because this is not a large budget.)

Administrative Expenses decreased due to a decrease in training/conf./food/travel, community relations expense and gasoline.

City Council

Personnel Costs	90,900	0%
Materials & Supplies	400	20% ↓
Administrative Expenditures	23,800	45%↑
Overall Operating Expenses	**115,100**	**7%↑**

Highlights:

Materials and Supplies decreased due to a decrease in computer software. (Note – Percentage appears high because this is not a large budget.)

Administrative Expenditures increased for training/conference/food/travel and Community Relations Expense offset by a small decrease in both HRC office expenses and subscriptions and dues.

City Manager

Personnel Costs	422,100	45%↑
Materials & Supplies	6,100	25%↓
Administrative Expenditures	164,300	4%↑
Overall Operating Expenses	**592,500**	**30%↑**
Capital Outlay	32,800	100%↑
Total Expenditures	**625,300**	**37%↑**

Highlights:

Personnel Costs have increased due to adding a new position of Assistant City Manager to the budget which increases salaries as well as all benefits.

Materials and supplies decreased due to a reduction in printing and duplicating. (Note – Percentage appears high because this is not a large budget.)

Administrative Expenditures increased due to small decreases in subscriptions and dues and training/conf./food/travel offset by a large increase in legal expenses.

Capital Outlay includes a Ford Explorer for the Public Affairs Coordinator.

City Clerk

Personnel Costs	345,300	13%↑
Materials & Supplies	4,700	30%↓
Administrative Expenditures	33,000	56%↑
Overall Operating Expenses	**383,000**	**15%↑**

Highlights:

Personnel Costs increased due to the unfunded pension liability percentage is included in the pension cost as well as the increase in OPEB percentage.

Materials and supplies expense decreased because there is no computer hardware budgeted this year and the office supplies increased for toner purchases.

Administrative expenditures increased due to training/conf/food/travel for the IIMC National convention and election related expenses for municipal election.

Customer Services

Personnel Costs	925,800	10%↑
Materials & Supplies	31,600	5%↓
Administrative Expenditures	227,900	3%↓
Overall Operating Expenses	**1,185,300**	**7%↑**

Highlights:

Personnel costs increased due to pension for the unfunded liability percentage included and the increased OPEB percentage.

Materials and supplies decreased due a reduction in printing and duplicating and computer hardware offset by small increases in furniture and computer software.

Administrative expenses decreased due to a decrease in office equip/repairs & maint.

Meter Reading

Personnel Costs	238,100	22%↑
Materials & Supplies	12,400	75%↑
Administrative Expenditures	17,100	2%↓
Overall Operating Expenses	**267,600**	**21%↑**

Highlights:

Personnel costs increased due the pension unfunded liability offset by decreases in bonuses and overtime.

Materials and Supplies increased due to a handheld metering device budgeted in the small tools line. (Note – Percentage appears high because this is not a large budget.)

Administrative Expenses remained about the same with a small decrease in other equipment repairs and maintenance.

Finance

Personnel Costs	765,100	7%↑
Materials & Supplies	4,900	26%↓
Administrative Expenditures	177,000	5%↓
Overall Operating Expenses	**947,000**	**4%↑**

Highlights:

Personnel costs increased due the unfunded pension liability and the increase in OPEB percentage.

Materials and supplies are down due to a reduction in printing and duplicating and only one computer budgeted to be replaced. (Note – Percentage appears high because this is not a large budget.)

Administrative expenses decreased due to a reduction in contractual services, telephone and office equip/repairs & maint.

Central Services (Procurement & Inventory)

Personnel Costs	300,400	21%↑
Materials & Supplies	14,600	20%↓
Administrative Expenditures	241,000	4%↓
Overall Operating Expenses	**556,000**	**7%↑**
Capital Outlay	0	0%
Total Expenditures	**556,000**	**3%↓**

Highlights:

Personnel Costs increased due to raises budgeted for NB and IUE/DOE personnel as well the increase for unfunded pension liability and OPEB percent increase.

Materials and Supplies decreased for program expenses and office supplies offset by a small increase in computer hardware.

Administrative expenditures are budgeted to decrease for postage, gas, equipment repair and training/conf./food/travel, offset by increases in contractual services, office equipment repairs and maintenance.

Capital Outlay decreased due to no outlay in current year.

Fire

Personnel Costs	434,200	6%↑
Materials & Supplies	600	77%↓
Administrative Expenditures	281,300	0%
Overall Operating Expenses	**716,100**	**3%↑**
Capital Outlay	827,300	247%↑
Total Expenditures	**1,543,400**	**66%↑**

Highlights:

Personnel Costs increased due adding a temporary position, as well as the increase for pension unfunded liability and OPEB percent increases offset by decreases in salary and overtime.

Materials and Supplies decreased because there is no budgeted expense in program expenses. (Note – Percentage appears high because this is not a large budget.)

Capital Expenses increased for City's payments for fire apparatus loans and additional loans for SCBA equipment and radios.

Human Resources

Personnel Costs	309,200	18%↑
Materials & Supplies	38,500	5%↓
Administrative Expenditures	32,200	1%↓
Overall Operating Expenses	**379,900**	**14%↑**

Highlights:

Personnel costs have increased due to an increase in salary, pension and OPEB rates offset by a decrease in health insurance expense.

Materials and Supplies have decreased due to reduction in program expenses, medical supplies and physicals offset by a small increase for computer software.

Administrative expenses are down due to reduced telephone, consulting fees and office equip/repairs & maint. offset by increases in advertisement and training.

Information Technology

Personnel Costs	477,300	24%↑
Materials & Supplies	77,400	23%↓
Administrative Expenditures	174,100	1%↓
Overall Operating Expenses	**728,800**	**10%↑**
Capital Outlay	0	0%
Total Expenditures	**728,800**	**9%↑**

Highlights:

Personnel Costs increased for salaries, FICA, unfunded pension liability and OPEB percentage increases.

Materials and supplies are decreased for office and data processing supplies as well as a decrease in computer hardware.

Administrative Expenditures remained about the same with decreases in telephone, subscriptions and dues and office equip offset by increases in contractual services and training.

Capital outlay has no budget this year.

Library

Personnel Costs	1,142,100	5%↑
Materials & Supplies	74,400	10%↓
Administrative Expenditures	176,600	14%↑
Overall Operating Expenses	**1,393,100**	**5%↑**

Highlights:

Personnel Costs increased mainly due to the unfunded pension liability and OPEB rate increase offset by decreases in temporary help (removal of 2 positions).

Materials & Supplies decreased due to decreases printing and duplicating, program expenses, computer software and hardware, building maintenance supplies offset by small increases in security and safety materials and water/sewer expense.

Administrative expenses increased due to increase in contractual services for additional security, elevator maintenance and HVAC maintenance contracts.

Parks & Recreation

Personnel Costs	437,300	1%↓
Materials & Supplies	58,700	9%↓
Administrative Expenditures	210,400	4%↑
Overall Operating Expenses	**706,400**	**0%↓**
Capital Outlay	146,000	54%↑
Total Expenditures	**852,400**	**6%↑**

Highlights:

Personnel Costs remain about the same with an increases in salaries, pension (unfunded liability) and OPEB offset by decreases in temporary help and health insurance.

Materials & Supplies expenditures have decreased due to program expenses, security/safety materials, and city maintenance supplies partially offset by increases in computer software and hardware.

Administrative Expenditures increased due to heating and oil/gas, subscriptions and dues, office equipment/repairs & maintenance offset partially by a small decrease in contractual services and training/conf./food/travel.

Capital Outlay is for park and playground improvements and Dover Park improvement.

Police

Personnel Costs	13,666,700	3%↑
Materials & Supplies	344,100	1%↓
Administrative Expenditures	682,800	3%↑
Overall Operating Expenses	**14,693,600**	**3%↑**
Capital Outlay	542,500	111%↑
Total Expenditures	**15,236,100**	**4%↑**

Highlights:

Personnel costs for Civilian personnel increased due to pension unfunded liability and OPEB, but decreased in overtime and health insurance. Personnel costs for Law Enforcement salaries increased 3% but was partially offset by decreases in overtime and pension cost. Extra Duty costs have decreased, however this decrease is related to the use of Extra Duty services and is offset by Extra Duty revenue.

Materials and Supplies decreased due to petty cash disbursements, program expenses/supplies, computer software and hardware and water/sewer expenses offset by increases in medical supplies, books and animal care expenses (for a new dog and kennel).

Administrative Expenses increased due to increases in insurance, subscriptions and dues, training & conference, contractual services and gasoline offset by decreases in telephone, electricity and office equipment repairs & maintenance.

Capital Outlay includes the purchase of 7 vehicles, 2 motorcycles and $329,500 in new police radios.

Tax Assessor

Personnel Costs	190,100	10%↑
Materials & Supplies	17,600	112%↑
Administrative Expenditures	102,300	502%↑
Overall Operating Expenses	**310,000**	**56%↑**

Highlights:

Personnel Costs are up due to an increase in salaries, and pension unfunded liability and an OPEB rate increase.

Materials and Supplies are increased for printing and duplicating which has been increased significantly due to covering the printing costs at a cheaper rate then the vendor who will be doing the City-wide revaluation budgeted in Administrative Expenses in this same department.

Administrative Expenses are increased for training/conf./food/travel and contractual services for the City-wide revaluation.

Planning/Inspections & Community Development

Planning

Personnel Costs	410,200	1%↑
Materials & Supplies	14,200	34%↓
Administrative Expenditures	19,600	15%↑
Overall Operating Expenses	**444,000**	**0%↓**

Highlights:

Personnel Costs remained about the same with a transfer in from CDBG covering $47,600 of the position's salary and benefits. The remaining increase is mostly attributed to an increased OPEB rate.

Materials & Supplies expenditures decreased in computer hardware purchases and printing and duplicating.

Administrative expenses reflect an increase for training/conf./food/travel with a small offsetting decrease in subscriptions and dues.

Inspections & Permitting

Personnel Costs	428,400	16%↑
Materials & Supplies	2,300	62%↓
Administrative Expenditures	171,400	4%↑
Overall Operating Expenses	**602,100**	**11%↑**

Highlights:

Personnel Costs increased due to health insurance, pension unfunded liability and an increase in the OPEB rate.

Materials & Supplies have decreased due to a decrease in computer hardware.

Administrative Expenses have increased mostly due to a $10,000 increase in budgeted demolitions expense.

Code Enforcement

Personnel Costs	378,600	10%↑
Materials & Supplies	27,200	18%↑
Administrative Expenditures	12,600	38%↑
Overall Operating Expenses	**418,400**	**11%↑**

Personnel Costs increased due to the pension unfunded liability and an increased OPEB rate.

Materials & Supplies increased due to computer hardware.

Administrative Expenditures increased due to contractual services for landlord training is now in the budget.

Life Safety

Personnel Costs	240,600	16%↑
Materials & Supplies	7,400	68%↑
Administrative Expenditures	256,800	0%↓
Overall Operating Expenses	**504,800**	**8%↑**

Highlights:

Personnel Costs reflect an increase due to filling a vacancy in-house as well as the increase for unfunded liability and increased OPEB rate.

Materials & Supplies are increased due to program expenses, security/safety materials, and computer hardware. (Note – Percentage appears high because this is not a large budget.)

Administrative Expenses remain consistent with decrease in telephone an increase in subscriptions and dues and a small increase in contractual services for ambulance services.

Community Development/CDBG

Personnel Costs	47,000	5%↑
Materials & Supplies	0	0%
Administrative Expenditures	0	0%
Overall Operating Budget	**47,000**	**5%↑**
Capital Outlay	188,000	5%↑
Total Expenditures	**235,000**	**5%↑**

Highlights:

Personnel Costs increased due to increased program funding by HUD (this is in direct relation to how much is budgeted for programs funded by HUD).

Materials & Supplies and Administrative Expenses have moved to the planning departments budget.

Capital Outlay has decreased per allocation from HUD and approved by Council on 5/12/14.

Economic Development

Personnel Costs	196,500	3%↑
Materials & Supplies	1,500	64%↓
Administrative Expenditures	25,600	33%↑
Overall Operating Expenses	**223,600**	**4%↑**

Highlights:

Personnel Costs increased for salaries, pension and increase in OPEB rate.

Materials and Supplies decreased due to no computers are scheduled to be replaced.

Administrative Expenses increased due to small increases in advertisement and training/conf./food/travel and the contributions to Kent County Tourism is now $18,500 which is being maintained in this budget.

(Note – Percentages appear high because this is not a large budget)

General

Contains the following subsections:

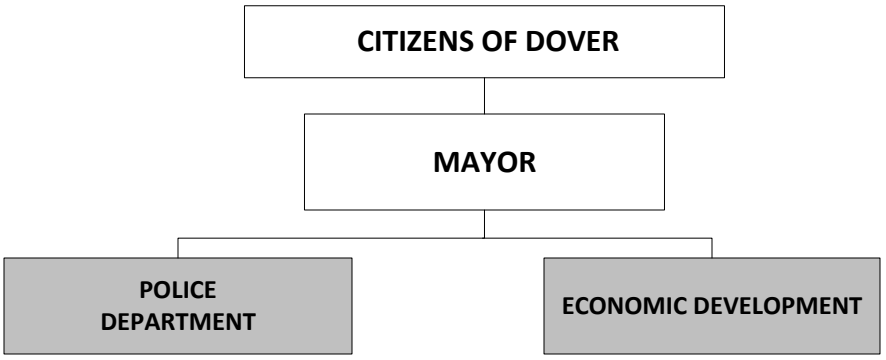
- Mayor
- City Council
- City Manager
- City Clerk
- Customer Services
- Finance and procurement & inventory
- Fire
- Human Resources
- Information Technology
- Parks, Recreation and Library
- Police
- Tax Assessor
- Planning & Inspections
- Public Works

MAYOR



Mayor

Fiscal Year 2015 Organization Chart



MAYOR
110-3200-519

ACCT	DESCRIPTION	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 BUDGET	2013-2014 REVISED	2014-2015 BUDGET	% CHANGE
10-11	SALARIES	$ 45,111	$ 45,173	$ 45,000	$ 45,000	$ 45,000	$ 45,000	0%
10-14	FICA TAXES	3,515	3,485	3,437	3,400	3,400	3,400	0%
10-15	HEALTH INSURANCE	7,474	7,474	6,768	6,800	6,800	6,800	0%
10-16	L I D INSURANCE	337	340	340	300	300	300	0%
10-17	WORKERS COMPENSATION	235	5	236	100	100	100	0%
	PERSONNEL COSTS	**56,672**	**56,477**	**55,780**	**55,600**	**55,600**	**55,600**	**0%**
20-21	FURNITURE/FIXTURES	-	-	-	1,100	1,200	-	-100%
20-22	OFFICE SUPPLIES	126	-	73	100	200	100	0%
20-23	PRINTING AND DUPLICATING	1,212	184	86	200	200	200	0%
20-38	COMPUTER HARDWARE	-	2,377	-	-	-	-	0%
	MATERIALS & SUPPLIES	**1,338**	**2,561**	**158**	**1,400**	**1,600**	**300**	**-79%**
30-21	TELEPHONE/FAX	1,261	1,219	1,261	1,300	1,300	1,200	-8%
30-25	ADVERTISEMENT	1,351	150	994	700	700	800	14%
30-27	SUBSCRIPTIONS AND DUES	4,670	1,765	5,449	5,200	5,300	5,200	0%
30-28	TRAINING/CONF/FOOD/TRAVEL	3,568	3,381	5,900	6,000	5,700	4,500	-25%
30-31	CONTRACTUAL SERVICES	5,468	-	-	-	-	-	0%
30-35	COMMUNITY RELATIONS EXP	5,047	6,839	5,737	6,500	6,500	5,500	-15%
30-37	OTHER EXPENSES	4,954	5,527	3,938	5,000	5,000	5,000	0%
30-62	GASOLINE	1,280	1,667	1,606	1,500	1,500	1,200	-20%
30-63	AUTO REPAIRS/MAINTENANCE	63	110	170	100	100	100	0%
30-67	RADIO REPAIRS/MAINTENANCE	-	-	80	-	-	-	0%
	ADMINISTRATIVE EXPENDITURES	**27,662**	**20,658**	**25,135**	**26,300**	**26,100**	**23,500**	**-11%**
	OPERATING EXPENDITURES	**85,672**	**79,696**	**81,073**	**83,300**	**83,300**	**79,400**	**-5%**
40-22	AUTOMOBILES - PURCHASE	20,698	-	-	-	-	-	0%
40-25	OTHER EQUIP - PURCHASE	31,500	-	33,000	-	-	-	0%
	CAPITAL OUTLAY	**52,198**	**-**	**33,000**	**-**	**-**	**-**	**0%**
TOTAL EXPENDITURES		**$ 137,870**	**$ 79,696**	**$ 114,073**	**$ 83,300**	**$ 83,300**	**$ 79,400**	**-5%**
OPERATING BUDGET STATS		**$ 85,672**	**$ 79,696**	**$ 81,073**	**$ 83,300**	**$ 83,300**	**$ 79,400**	
ACTUAL % OF OPER BUDGET		**123%**	**93%**	**100%**	**103%**	**100%**	**95%**	
BUDGET % CHANGE		**23%**	**-7%**	**2%**	**3%**	**0%**	**-5%**	
REVENUES								
GENERAL FUND		$ 85,672	$ 79,696	$ 81,073	$ 83,300	$ 83,300	$ 79,400	
GOV. CAPITAL PROJECT FUND		52,198	-	33,000	-	-	-	
PERSONNEL								
BUDGETED FULL-TIME POSITIONS		1.0	1.0	1.0	1.0	1.0	1.0	

ECONOMIC DEVELOPMENT
110-1600-535

ACCT	DESCRIPTION	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 BUDGET	2013-2014 REVISED	2014-2015 BUDGET	% CHANGE
10-11	SALARIES	$ 135,525	$ 135,528	$ 135,056	$ 136,800	$ 136,800	$ 139,400	2%
10-14	FICA TAXES	10,245	10,136	9,916	10,500	10,500	10,700	2%
10-15	HEALTH INSURANCE	22,475	22,472	20,353	20,300	20,300	20,400	0%
10-16	L I D INSURANCE	1,019	1,020	1,020	1,000	1,000	1,000	0%
10-17	WORKERS COMPENSATION	898	18	900	300	300	300	0%
10-19	PENSION	7,528	7,671	8,103	8,200	8,200	8,300	1%
10-20	OPEB	-	8,602	11,747	14,600	14,600	16,400	12%
	PERSONNEL COSTS	**177,690**	**185,447**	**187,096**	**191,700**	**191,700**	**196,500**	**3%**
20-22	OFFICE SUPPLIES	590	144	386	300	300	300	0%
20-23	PRINTING AND DUPLICATING	1,519	1,130	520	1,000	1,000	1,000	0%
20-24	PHOTOGRAPHIC	-	-	-	-	-	200	0%
20-33	SMALL TOOLS	129	117	-	-	-	-	0%
20-38	COMPUTER HARDWARE	-	-	1,290	2,900	2,900	-	-100%
20-48	PERSONNEL RELATED SUP	-	-	-	-	-	-	0%
	MATERIALS & SUPPLIES	**2,238**	**1,391**	**2,195**	**4,200**	**4,200**	**1,500**	**-64%**
30-21	TELEPHONE/FAX	3,225	3,257	3,338	2,400	2,400	2,400	0%
30-25	ADVERTISEMENT	-	1,125	1,250	1,200	1,200	1,300	8%
30-27	SUBSCRIPTIONS AND DUES	-	-	-	-	-	-	0%
30-28	TRAINING/CONF/FOOD/TRAVEL	292	112	260	600	600	800	33%
30-31	CONTRACTUAL SERVICES	10,393	10,437	10,368	-	-	-	0%
30-62	GASOLINE	17	35	61	100	100	100	0%
30-63	AUTO REPAIRS/MAINTENANCE	-	-	-	-	-	-	0%
30-67	RADIO REPAIRS/MAINTENANCE	-	-	-	-	-	-	0%
30-91	ECONOMIC DEVELOPMENT	26,000	15,000	15,379	15,000	15,000	21,000	40%
	ADMINISTRATIVE EXPENDITURES	**39,927**	**29,966**	**30,656**	**19,300**	**19,300**	**25,600**	**33%**
	OPERATING EXPENDITURES	**219,855**	**216,804**	**219,947**	**215,200**	**215,200**	**223,600**	**4%**
	TOTAL EXPENDITURES	**$ 219,855**	**$ 216,804**	**$ 219,947**	**$ 215,200**	**$ 215,200**	**$ 223,600**	**4%**

OPERATING BUDGET STATS	**$ 219,855**	**$ 216,804**	**$ 219,947**	**$ 215,200**	**$ 215,200**	**$ 223,600**	
ACTUAL % OF OPER BUDGET	**100.00%**	**100%**	**100%**	**100%**	**100%**	**100%**	
BUDGET % CHANGE	**-10%**	**-1%**	**1%**	**-2%**	**0%**	**4%**	

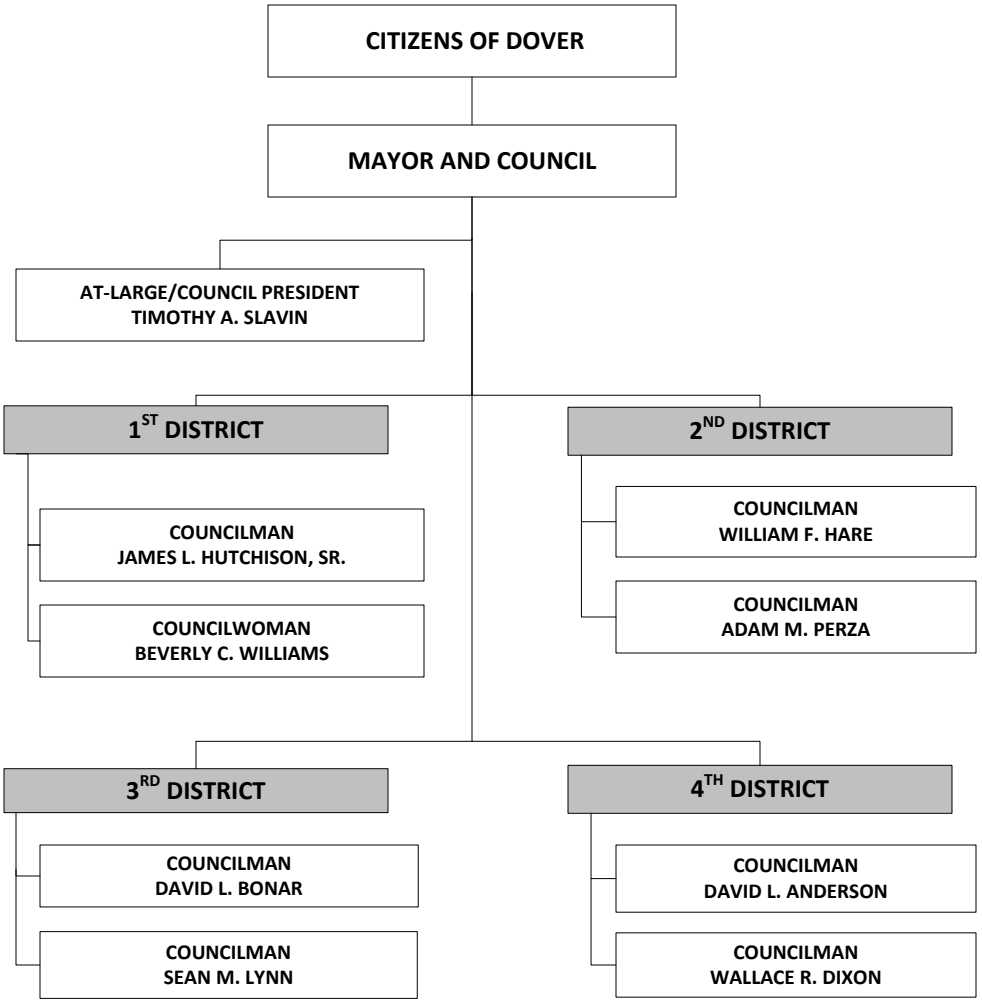
REVENUES						
GENERAL FUND	$ 219,855	$ 216,804	$ 219,947	$ 215,200	$ 215,200	$ 223,600
PERSONNEL						
BUDGETED FULL-TIME POSITIONS	3.0	3.0	3.0	3.0	3.0	3.0

CITY COUNCIL



City Council

Fiscal Year 2015 Organization Chart



CITY COUNCIL
110-1200-512

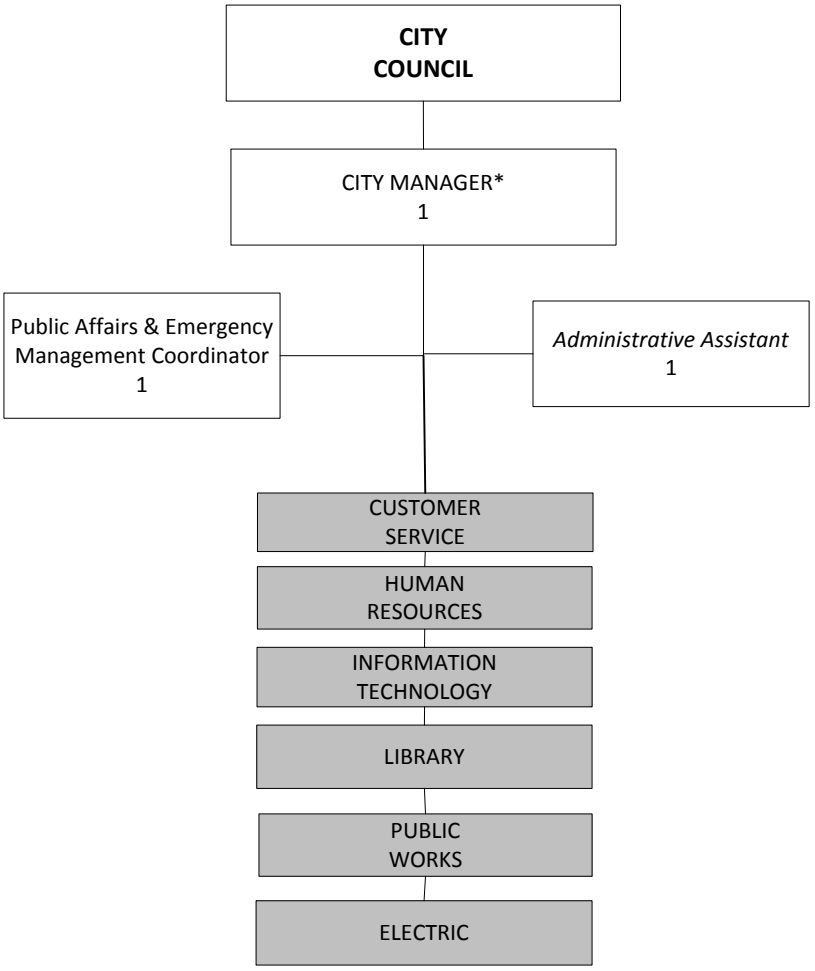
ACCT	DESCRIPTION	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 BUDGET	2013-2014 REVISED	2014-2015 BUDGET	% CHANGE
10-13	TEMPORARY HELP	$ 77,088	$ 73,443	$ 73,774	$ 84,300	$ 84,300	$ 84,300	0%
10-14	FICA TAXES	5,886	5,618	5,628	6,400	6,400	6,400	0%
10-17	WORKERS COMPENSATION	406	16	382	200	200	200	0%
	PERSONNEL COSTS	**83,380**	**79,077**	**79,785**	**90,900**	**90,900**	**90,900**	**0%**
20-22	OFFICE SUPPLIES	36	68	339	100	100	100	0%
20-23	PRINTING AND DUPLICATING	1,431	44	260	300	300	300	0%
20-24	PHOTOGRAPHIC	-	17	-	-	-	-	0%
20-37	COMPUTER SOFTWARE	-	83	-	100	100	-	-100%
20-38	COMPUTER HARDWARE	7,569	6,000	-	-	-	-	0%
	MATERIALS & SUPPLIES	**9,036**	**6,212**	**599**	**500**	**500**	**400**	**-20%**
30-21	TELEPHONE/FAX	234	204	169	200	200	200	0%
30-27	SUBSCRIPTIONS AND DUES	10,989	11,032	11,098	11,200	11,200	11,100	-1%
30-28	TRAINING/CONF/FOOD/TRAVEL	8,644	7,977	5,037	2,000	3,000	8,500	325%
30-35	COMMUNITY RELATIONS EXP	1,997	1,475	4,393	2,000	1,000	4,000	100%
30-37	OTHER EXPENSES	235	43	-	-	-	-	0%
30-92	HRC-OFFICE SUPPLIES	863	387	625	1,000	1,000	-	-100%
	ADMINISTRATIVE EXPENDITURES	**22,962**	**21,118**	**21,323**	**16,400**	**16,400**	**23,800**	**45%**
	OPERATING EXPENDITURES	**115,378**	**106,407**	**101,707**	**107,800**	**107,800**	**115,100**	**7%**
	TOTAL EXPENDITURES	**$ 115,378**	**$ 106,407**	**$ 101,707**	**$ 107,800**	**$ 107,800**	**$ 115,100**	**7%**
	OPERATING BUDGET STATS	**$ 115,378**	**$ 106,407**	**$ 101,707**	**$ 107,800**	**$ 107,800**	**$ 115,100**	
	ACTUAL % OF OPER BUDGET	**100%**	**100%**	**100%**	**100%**	**100%**	**100%**	
	BUDGET % CHANGE	**2%**	**-8%**	**-4%**	**6%**	**0%**	**7%**	
	REVENUES							
	GENERAL FUND	$ 115,378	$ 106,407	$ 101,707	$ 107,800	$ 107,800	$ 115,100	
	PERSONNEL							
	BUDGETED FULL-TIME POSITIONS	-	-	-	-	-	-	
	PP/TEMP/COUNCIL	17.0	17.0	17.0	17.0	17.0	17.0	

CITY MANAGER



City Manager

Fiscal Year 2015 Organization Chart



* Appointed by Council

CITY MANAGER
110-2100-515

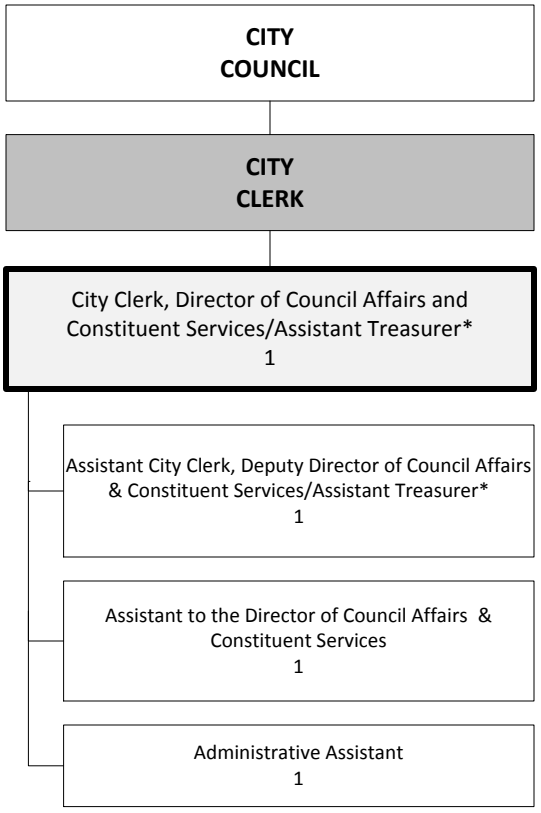
ACCT	DESCRIPTION	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 BUDGET	2013-2014 REVISED	2014-2015 BUDGET	% CHANGE
10-11	SALARIES	$ 348,336	$ 340,606	$ 214,206	$ 207,000	$ 210,300	$ 301,600	46%
10-12	OVERTIME	-	-	1,737	1,500	1,500	2,000	33%
10-14	FICA TAXES	25,230	23,173	15,291	15,900	15,900	23,300	47%
10-15	HEALTH INSURANCE	40,738	37,387	28,853	31,000	31,000	39,800	28%
10-16	L I D INSURANCE	2,200	1,843	1,331	1,400	1,400	1,900	36%
10-17	WORKERS COMPENSATION	1,817	25	1,131	400	400	600	50%
10-19	PENSION	19,028	15,628	12,067	12,400	12,400	17,700	43%
10-20	OPEB	-	17,693	17,509	22,100	22,100	35,200	59%
	PERSONNEL COSTS	**437,349**	**436,355**	**292,123**	**291,700**	**295,000**	**422,100**	**45%**
20-22	OFFICE SUPPLIES	886	708	716	700	700	700	0%
20-23	PRINTING AND DUPLICATING	18,228	9,236	2,664	5,600	3,600	3,600	-36%
20-26	PROGRAM EXPENSES/SUPPLIES	4,024	1,800	2,236	1,800	1,800	1,800	0%
20-31	BOOKS	23	25	-	-	-	-	0%
20-37	COMPUTER SOFTWARE	48	166	-	-	-	-	0%
20-38	COMPUTER HARDWARE	-	1,632	1,893	-	1,400	-	0%
	MATERIALS & SUPPLIES	**23,209**	**13,567**	**7,509**	**8,100**	**7,500**	**6,100**	**-25%**
30-21	TELEPHONE/FAX	1,520	952	597	700	700	600	-14%
30-27	SUBSCRIPTIONS AND DUES	2,093	2,091	1,571	3,400	3,400	3,300	-3%
30-28	TRAINING/CONF/FOOD/TRAVEL	2,737	499	622	2,600	2,600	2,200	-15%
30-31	CONTRACTUAL SERVICES	550	-	-	-	-	-	0%
30-32	LEGAL EXPENSES	105,046	185,956	190,619	150,000	150,000	158,000	5%
30-35	COMMUNITY RELATIONS EXP	473	275	4,218	200	700	200	0%
30-61	OFF EQUIP/REPAIRS & MAINT	612	558	-	600	100	-	-100%
30-62	GASOLINE	848	115	22	-	-	-	0%
	ADMINISTRATIVE EXPENDITURES	**113,879**	**190,446**	**197,649**	**157,500**	**157,500**	**164,300**	**4%**
	OPERATING EXPENDITURES	**574,437**	**640,368**	**497,281**	**457,300**	**460,000**	**592,500**	**30%**
40-22	AUTOMOBILES - PURCHASE	-	-	-	-	-	32,800	0%
	CAPITAL OUTLAY	**-**	**-**	**-**	**-**	**-**	**32,800**	**0%**
	TOTAL EXPENDITURES	**$ 574,437**	**$ 640,368**	**$ 497,281**	**$ 457,300**	**$ 460,000**	**$ 625,300**	**37%**
	OPERATING BUDGET STATS	**$ 574,437**	**$ 640,368**	**$ 497,281**	**$ 457,300**	**$ 460,000**	**$ 592,500**	
	ACTUAL % OF OPER BUDGET	**100%**	**100%**	**100%**	**100%**	**100%**	**100%**	
	BUDGET % OF CHANGE	**4%**	**11%**	**-22%**	**-29%**	**1%**	**29%**	
	REVENUES							
	GENERAL FUND	$ 574,437	$ 640,368	$ 497,281	$ 457,300	$ 460,000	$ 592,500	
	PERSONNEL							
	BUDGETED FULL-TIME POSITIONS	5.0	5.0	3.0	3.0	3.0	4.0	

CITY OF DOVER



City Clerk

Fiscal Year 2015 Organization Chart



* Appointed by Council

CITY CLERK
110-1100-511

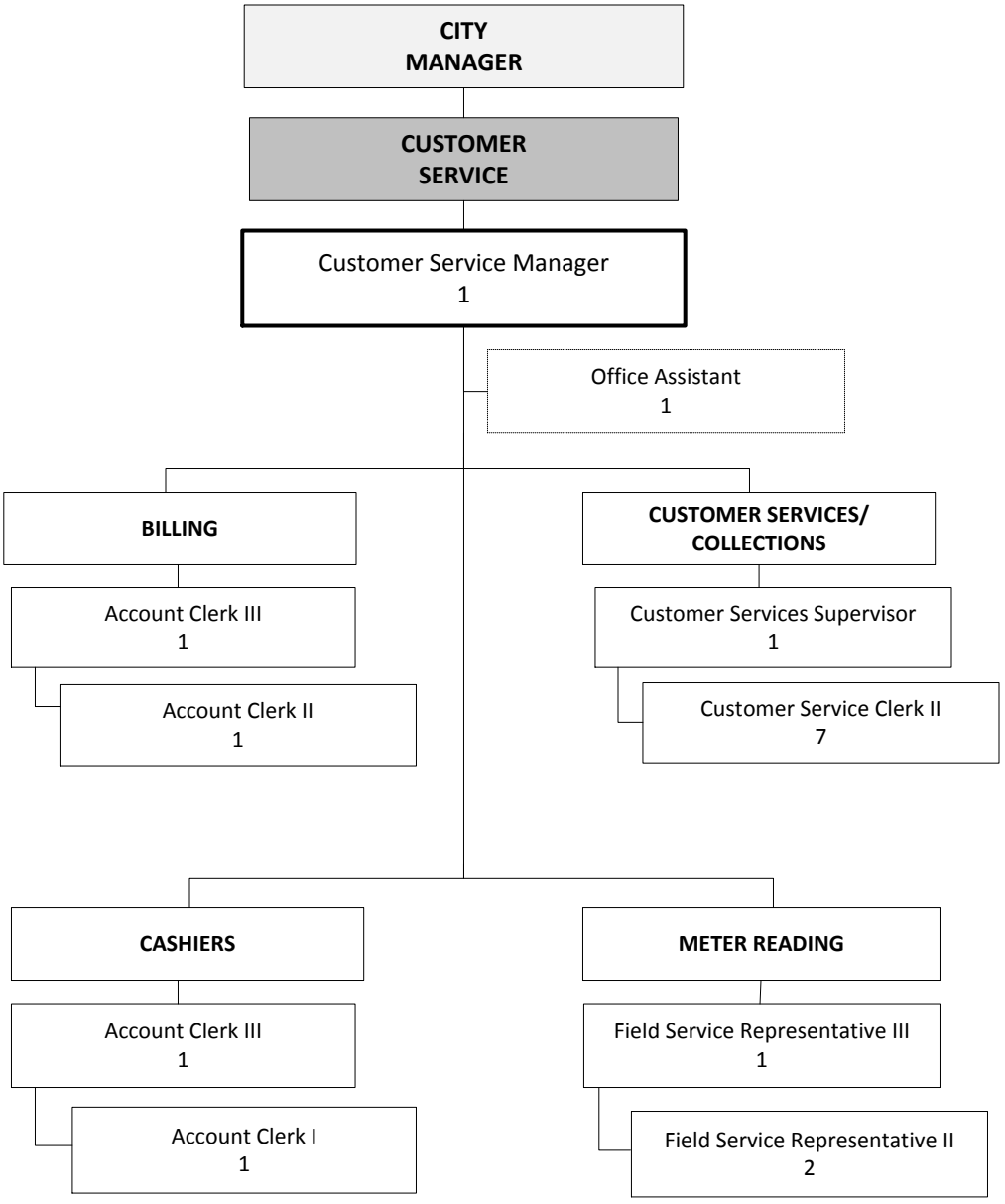
ACCT	DESCRIPTION	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 BUDGET	2013-2014 REVISED	2014-2015 BUDGET	% CHANGE
10-11	SALARIES	$ 175,333	$ 155,762	$ 204,935	$ 214,200	$ 217,600	$ 221,000	3%
10-12	OVERTIME	-	73	-	-	-	-	0%
10-14	FICA TAXES	12,908	11,529	15,125	16,300	16,300	16,900	4%
10-15	HEALTH INSURANCE	38,917	35,543	37,907	43,400	43,400	36,500	-16%
10-16	L I D INSURANCE	1,194	1,101	1,423	1,500	1,500	1,500	0%
10-17	WORKERS COMPENSATION	915	18	1,078	400	400	500	25%
10-18	EDUCATIONAL ASSISTANCE	179	-	-	-	-	-	0%
10-19	PENSION	6,210	5,608	7,866	7,900	41,800	42,800	442%
10-20	OPEB	-	9,490	17,624	22,900	22,900	26,100	14%
	PERSONNEL COSTS	**235,656**	**219,124**	**285,958**	**306,600**	**343,900**	**345,300**	**13%**
20-22	OFFICE SUPPLIES	2,178	930	1,374	100	100	1,400	1300%
20-23	PRINTING AND DUPLICATING	4,892	4,222	2,675	2,500	2,500	3,000	20%
20-37	COMPUTER SOFTWARE	211	-	445	800	800	300	-63%
20-38	COMPUTER HARDWARE	996	3,647	-	3,300	3,300	-	-100%
	MATERIALS & SUPPLIES	**8,277**	**8,799**	**4,494**	**6,700**	**6,700**	**4,700**	**-30%**
30-21	TELEPHONE/FAX	569	509	423	600	600	500	-17%
30-25	ADVERTISEMENT	774	773	1,036	1,000	1,000	1,000	0%
30-27	SUBSCRIPTIONS AND DUES	711	666	676	800	800	800	0%
30-28	TRAINING/CONF/FOOD/TRAVEL	1,051	880	6,245	600	600	6,200	933%
30-31	CONTRACTUAL SERVICES	13,710	15,448	13,024	17,000	17,000	15,500	-9%
30-34	ELECTION RELATED EXPENSES	7,338	5,093	3,611	1,000	1,000	9,000	800%
30-61	OFF EQUIP/REPAIRS & MAINT	263	-	45	100	100	-	-100%
	ADMINISTRATIVE EXPENDITURES	**24,416**	**23,369**	**25,059**	**21,100**	**21,100**	**33,000**	**56%**
	OPERATING EXPENDITURES	**268,349**	**251,291**	**315,512**	**334,400**	**371,700**	**383,000**	**15%**
	TOTAL EXPENDITURES	**$ 268,349**	**$ 251,291**	**$ 315,512**	**$ 334,400**	**$ 371,700**	**$ 383,000**	**15%**
	OPERATING BUDGET STATS	**$ 278,868**	**$ 296,393**	**$ 315,512**	**$ 334,400**	**$ 371,700**	**$ 383,000**	
	ACTUAL % OF OPER BUDGET	**96%**	**85%**	**100%**	**100%**	**100%**	**100%**	
	BUDGET % CHANGE	**-4%**	**6%**	**6%**	**6%**	**11%**	**3%**	
	REVENUES							
	GENERAL FUND	$ 268,349	$ 251,292	$ 315,512	$ 334,400	$ 371,700	$ 383,000	
	PERSONNEL							
	BUDGETED FULL-TIME POSITIONS	4.0	4.0	4.0	4.0	4.0	4.0	

CUSTOMER SERVICES



Customer Service

Fiscal Year 2015 Organization Chart



CUSTOMER SERVICES
110-2900-529

ACCT	DESCRIPTION	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 BUDGET	2013-2014 REVISED	2014-2015 BUDGET	% CHANGE
10-11	SALARIES	$ 564,721	$ 536,486	$ 523,885	$ 574,100	$ 578,400	$ 555,300	-3%
10-13	TEMPORARY HELP	-	11,671	-	-	-	14,600	0%
10-14	FICA TAXES	42,487	41,426	39,189	43,900	43,900	43,600	-1%
10-15	HEALTH INSURANCE	133,955	115,353	109,714	129,100	129,100	108,900	-16%
10-16	L I D INSURANCE	3,465	3,362	3,166	3,500	3,500	3,300	-6%
10-17	WORKERS COMPENSATION	2,949	55	2,744	1,200	1,200	1,200	0%
10-18	EDUCATIONAL ASSISTANCE	2,052	1,882	-	-	-	-	0%
10-19	PENSION	25,865	26,331	25,434	28,500	147,000	133,000	367%
10-20	OPEB	-	34,536	44,565	60,300	60,300	65,900	9%
	PERSONNEL COSTS	**775,494**	**771,102**	**748,697**	**840,600**	**963,400**	**925,800**	**10%**
20-21	FURNITURE/FIXTURES	-	55	-	-	-	400	0%
20-22	OFFICE SUPPLIES	16,804	13,239	13,357	13,000	13,000	13,000	0%
20-23	PRINTING AND DUPLICATING	23,693	18,724	16,607	17,000	17,000	15,000	-12%
20-37	COMPUTER SOFTWARE						300	0%
20-38	COMPUTER HARDWARE	4,461	5,450	3,349	3,400	3,400	2,900	-15%
20-46	CITY BLDG MAINT SUPPLIES	-	-	-	-	-		0%
	MATERIALS & SUPPLIES	**44,958**	**37,468**	**33,312**	**33,400**	**33,400**	**31,600**	**-5%**
30-21	TELEPHONE/FAX	3,333	3,125	3,998	3,400	3,400	4,100	21%
30-25	ADVERTISEMENT	378	537	-	400	400	-	-100%
30-31	CONTRACTUAL SERVICES	7,536	77,533	63,060	211,600	211,600	211,600	0%
30-61	OFF EQUIP/REPAIRS & MAINT	20,247	10,530	11,589	20,000	20,000	12,200	-39%
	ADMINISTRATIVE EXPENDITURES	**31,494**	**91,725**	**78,647**	**235,400**	**235,400**	**227,900**	**-3%**
	OPERATING EXPENDITURES	**851,946**	**900,295**	**860,657**	**1,109,400**	**1,232,200**	**1,185,300**	**7%**
	TOTAL EXPENDITURES	**$ 851,946**	**$ 900,295**	**$ 860,657**	**$ 1,109,400**	**$ 1,232,200**	**$ 1,185,300**	**7%**

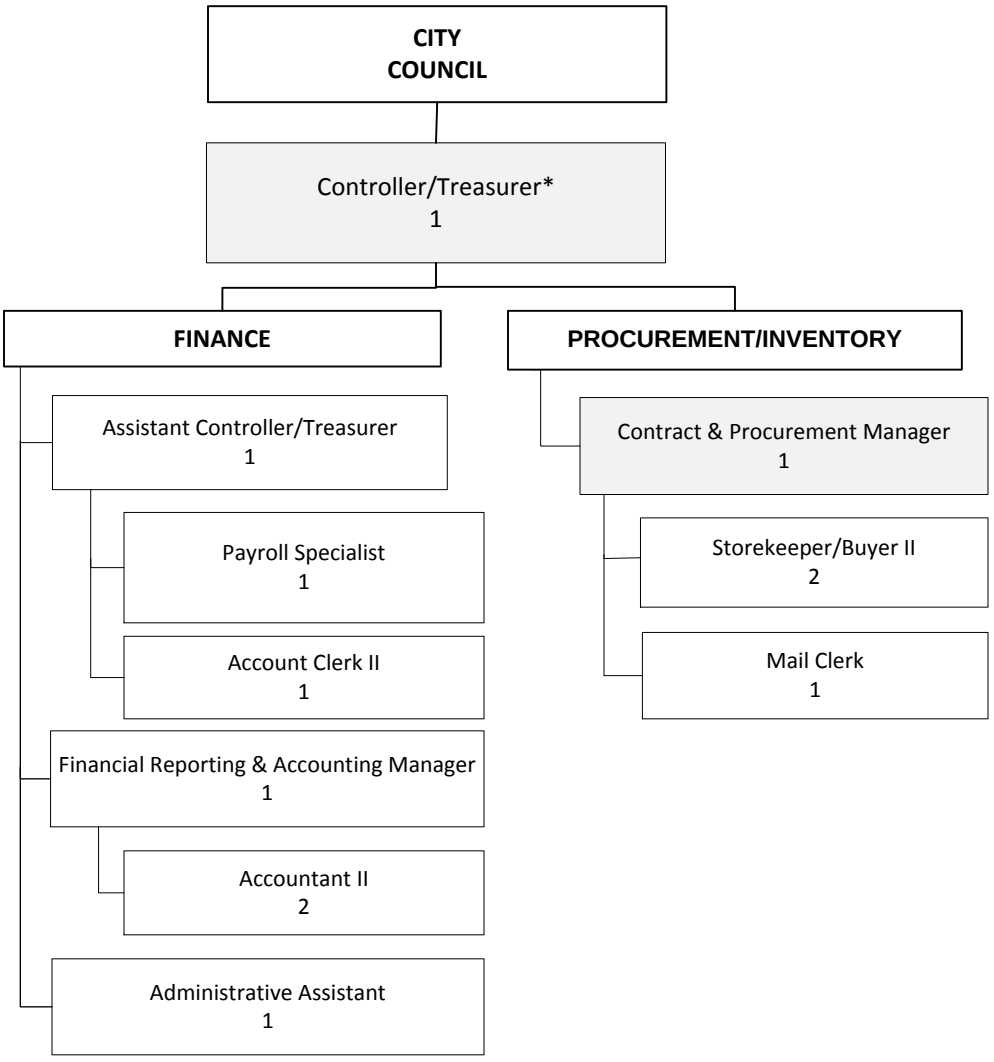
OPERATING BUDGET STATS	**$ 851,946**	**$ 900,295**	**$ 860,657**	**$ 1,109,400**	**$ 1,232,200**	**$ 1,185,300**	
ACTUAL % OF OPER BUDGET	**100%**	**100%**	**100%**	**100%**	**100%**	**100%**	
BUDGET % CHANGE	**-5%**	**6%**	**-4%**	**29%**	**11%**	**-4%**	
REVENUES							
GENERAL FUND	$ 851,946	$ 900,295	$ 860,657	$ 1,109,400	$ 1,232,200	$ 1,185,300	
PERSONNEL							
BUDGETED FULL-TIME POSITIONS	15.0	14.0	14.0	14.0	14.0	14.0	
BUDGETED PART-TIME POSITIONS	-	-	-	-	1.0	1.0	

FINANCE/PROCUREMENT & INVENTORY



Finance

Fiscal Year 2015 Organization Chart



* Appointed by Council

FINANCE
110-2300-517

ACCT	DESCRIPTION	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 BUDGET	2013-2014 REVISED	2014-2015 BUDGET	% CHANGE
10-11	SALARIES	$ 450,787	$ 453,872	$ 481,755	$ 494,900	$ 477,100	$ 493,700	0%
10-12	OVERTIME	3,179	188	-	-		-	0%
10-13	TEMPORARY HELP	29,881	-	-	-	-	-	0%
10-14	FICA TAXES	34,596	32,982	34,623	37,700	37,700	37,700	0%
10-15	HEALTH INSURANCE	79,103	70,371	80,092	97,100	97,100	97,400	0%
10-16	L I D INSURANCE	2,607	2,638	2,904	3,000	3,000	3,000	0%
10-17	WORKERS COMPENSATION	2,450	46	2,523	1,000	1,000	1,000	0%
10-19	PENSION	21,697	21,600	23,832	27,300	91,600	73,700	170%
10-20	OPEB	-	28,096	41,576	52,800	52,800	58,600	11%
	PERSONNEL COSTS	**624,300**	**609,793**	**667,304**	**713,800**	**760,300**	**765,100**	**7%**
20-21	FURNITURE/FIXTURES	-	-	-	-	500	-	0%
20-22	OFFICE SUPPLIES	1,239	386	720	700	700	700	0%
20-23	PRINTING AND DUPLICATING	6,612	3,070	3,342	3,500	3,000	3,000	-14%
20-38	COMPUTER HARDWARE	1,370	-	4,591	2,400	8,500	1,200	-50%
	MATERIALS & SUPPLIES	**9,221**	**3,456**	**8,653**	**6,600**	**12,700**	**4,900**	**-26%**
30-21	TELEPHONE/FAX	1,579	1,171	1,261	1,400	1,400	1,300	-7%
30-22	POSTAGE	57	56	-	-	-	-	0%
30-25	ADVERTISEMENT	257	200	203	300	300	200	-33%
30-27	SUBSCRIPTIONS AND DUES	1,524	1,212	1,407	1,400	1,400	1,400	0%
30-28	TRAINING/CONF/FOOD/TRAVEL	4,990	250	7,820	5,500	5,500	5,500	0%
30-31	CONTRACTUAL SERVICES	152,649	171,068	163,134	167,500	194,500	165,900	-1%
30-37	OTHER EXPENSES	271	-	222	300	300	200	-33%
30-61	OFF EQUIP/REPAIRS & MAINT	3,432	4,972	4,305	9,700	3,600	2,500	-74%
	ADMINISTRATIVE EXPENDITURES	**164,759**	**178,929**	**178,353**	**186,100**	**207,000**	**177,000**	**-5%**
	OPERATING EXPENDITURES	**798,280**	**792,178**	**854,310**	**906,500**	**980,000**	**947,000**	**4%**
	TOTAL EXPENDITURES	**$ 798,280**	**$ 792,178**	**$ 854,310**	**$ 906,500**	**$ 980,000**	**$ 947,000**	**4%**

OPERATING BUDGET STATS	**$ 798,280**	**$ 792,178**	**$ 854,310**	**$ 906,500**	**$ 980,000**	**$ 947,000**
ACTUAL % OF OPER BUDGET	**100%**	**100%**	**100%**	**100%**	**100%**	**100%**
BUDGET % CHANGE	**2%**	**-1%**	**8%**	**6%**	**8%**	**-3%**

REVENUES						
GENERAL FUND	$ 798,280	$ 792,178	$ 854,310	$ 906,500	$ 980,000	$ 947,000
PERSONNEL						
BUDGETED FULL-TIME POSITIONS	8.0	8.0	8.0	8.0	8.0	8.0
PP/TEMP	-	1.0	-	-	-	-

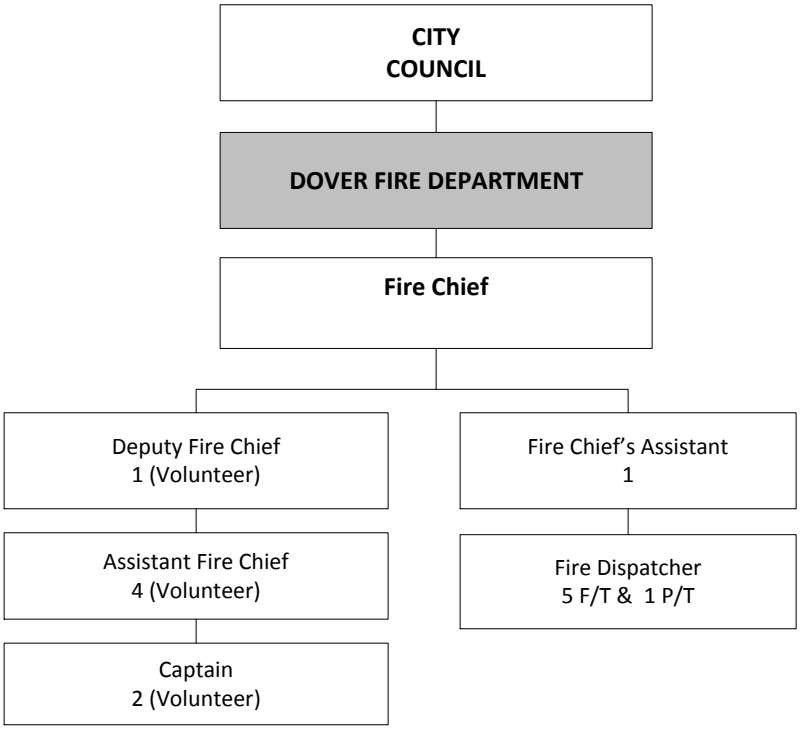
PROCUREMENT & INVENTORY
110-2700-571

ACCT	DESCRIPTION	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 BUDGET	2013-2014 REVISED	2014-2015 BUDGET	% CHANGE
10-11	SALARIES	$ 252,336	$ 250,820	$ 185,353	$ 182,300	$ 182,300	$ 187,400	3%
10-12	OVERTIME	322	788	1,749	-	-	1,600	0%
10-13	TEMPORARY HELP	-	-		-	-	-	0%
10-14	FICA TAXES	19,199	18,957	14,616	14,000	14,000	14,500	4%
10-15	HEALTH INSURANCE	45,449	43,167	20,464	19,200	19,200	19,200	0%
10-16	L I D INSURANCE	1,491	1,479	1,054	1,100	1,100	1,100	0%
10-17	WORKERS COMPENSATION	6,214	83	5,281	3,900	3,900	4,000	3%
10-18	EDUCATIONAL ASSISTANCE	-	-		-	4,000		0%
10-19	PENSION	12,202	12,315	9,439	9,200	51,000	50,800	452%
10-20	OPEB	-	14,369	15,253	19,100	19,100	21,800	14%
	PERSONNEL COSTS	**337,213**	**341,978**	**253,208**	**248,800**	**294,600**	**300,400**	**21%**
20-21	FURNITURE/FIXTURES	-	321	-	-	-	-	0%
20-22	OFFICE SUPPLIES	1,489	1,261	1,634	1,500	1,500	800	-47%
20-23	PRINTING AND DUPLICATING	3,799	3,844	4,116	3,800	3,800	3,800	0%
20-25	CUSTODIAL	944	871	951	1,000	1,000	1,000	0%
20-26	PROGRAM EXPENSES/SUPPLIES	1,636	2,050	584	6,000	2,000	1,500	-75%
20-29	UNIFORMS/UNIFORM ALLOW	938	834	828	900	900	900	0%
20-32	SECURITY/SAFETY MATERIALS	633	584	384	500	500	500	0%
20-37	COMPUTER SOFTWARE	-	55	-	100	100	200	100%
20-38	COMPUTER HARDWARE	-	1,131	2,370	-	-	1,400	0%
20-46	CITY BLDG MAINT SUPPLIES	2,638	2,802	3,482	2,500	2,500	2,500	0%
20-58	WATER/SEWER	4,006	6,066	4,753	2,000	2,000	2,000	0%
	MATERIALS & SUPPLIES	**16,083**	**19,819**	**19,102**	**18,300**	**14,300**	**14,600**	**-20%**
30-21	TELEPHONE/FAX	1,950	1,777	1,439	1,900	1,900	1,900	0%
30-22	POSTAGE	164,967	134,436	143,685	140,000	140,000	130,000	-7%
30-23	ELECTRICITY	88,384	69,741	71,795	68,000	68,000	68,000	0%
30-24	HEATING OIL/GAS	268	-	216	300	300	300	0%
30-25	ADVERTISEMENT	2,790	1,787	1,379	2,000	2,000	2,000	0%
30-27	SUBSCRIPTIONS AND DUES	821	520	520	600	600	600	0%
30-28	TRAINING/CONF/FOOD/TRAVEL	15	298	1,248	1,300	1,300	-	-100%
30-31	CONTRACTUAL SERVICES	5,900	17,472	16,288	18,800	18,800	19,400	3%
30-43	ENVIRONMENTAL EXPENSES	1,574	3,733	3,574	3,000	3,000	3,500	17%
30-61	OFF EQUIP/REPAIRS & MAINT	9,085	9,490	8,573	9,000	9,000	10,600	18%
30-62	GASOLINE	2,964	2,672	2,249	3,000	3,000	2,500	-17%
30-66	OTHER EQUIP REPAIRS/MAINT	7,445	4,245	1,452	2,400	2,400	2,000	-17%
30-67	RADIO REPAIRS/MAINTENANCE	326	546	1,508	200	200	200	0%
	ADMINISTRATIVE EXPENDITURES	**286,489**	**246,717**	**253,925**	**250,500**	**250,500**	**241,000**	**-4%**
	OPERATING EXPENDITURES	**639,785**	**608,514**	**526,235**	**517,600**	**559,400**	**556,000**	**7%**
40-25	OTHER EQUIP - PURCHASE	-	-	-	55,000	55,000	-	-100%
	CAPITAL OUTLAY	**-**	**-**	**-**	**55,000**	**55,000**	**-**	**-100%**
	TOTAL EXPENDITURES	**$ 639,785**	**$ 608,514**	**$ 526,235**	**$ 572,600**	**$ 614,400**	**$ 556,000**	**-3%**
	OPERATING BUDGET STATS	**$ 639,785**	**$ 608,514**	**$ 526,235**	**$ 517,600**	**$ 559,400**	**$ 556,000**	
	ACTUAL % OF OPER BUDGET	**100.00%**	**100.00%**	**100.00%**	**100.00%**	**100.00%**	**100.00%**	
	BUDGET % CHANGE	**-18%**	**-5%**	**-14%**	**-2%**	**8%**	**-1%**	
	REVENUES							
	GENERAL FUND	$ 639,785	$ 608,514	$ 526,235	$ 517,600	$ 559,400	$ 556,000	
	GOV. CAPITAL PROJECT FUND	-	-	-	55,000	55,000	-	
	PERSONNEL							
	BUDGETED FULL-TIME POSITIONS	6.0	6.0	4.0	4.0	4.0	4.0	


The City of Dover
LIBERTY AND INDEPENDENCE
1683
CAPITAL OF THE FIRST STATE
Delaware

Dover Fire Department

Fiscal Year 2015 Organizational Chart



FIRE DEPARTMENT
110-1400-514

ACCT	DESCRIPTION	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 BUDGET	2013-2014 REVISED	2014-2015 BUDGET	% CHANGE
10-11	SALARIES	$ 244,801	$ 225,740	$ 215,682	$ 240,600	$ 240,600	$ 235,700	-2%
10-12	OVERTIME	42,260	55,292	59,659	48,800	48,800	32,000	-34%
10-13	TEMPORARY HELP	3,709	4,910	2,427	12,800	12,800	25,600	100%
10-14	FICA TAXES	22,124	21,689	20,868	23,200	23,200	22,400	-3%
10-15	HEALTH INSURANCE	43,589	42,001	41,370	47,200	47,200	43,800	-7%
10-16	L I D INSURANCE	1,395	1,294	1,229	1,400	1,400	1,400	0%
10-17	WORKERS COMPENSATION	1,518	33	1,461	600	600	600	0%
10-18	EDUCATIONAL ASSISTANCE	-	46	-	-	-	-	0%
10-19	PENSION	12,753	13,822	11,802	9,000	58,500	45,400	404%
10-20	OPEB	-	14,314	18,217	24,600	24,600	27,300	11%
	PERSONNEL COSTS	**372,149**	**379,141**	**372,717**	**408,200**	**457,700**	**434,200**	**6%**
20-26	PROGRAM EXPENSES/SUPPLIES	-	-	-	2,000	2,000	-	-100%
20-32	SECURITY/SAFETY MATERIALS	595	490	625	600	600	600	0%
	MATERIALS & SUPPLIES	**595**	**490**	**625**	**2,600**	**2,600**	**600**	**-77%**
30-31	CONTRACTUAL SERVICES	281,292	281,292	281,300	281,300	281,300	281,300	0%
	ADMINISTRATIVE EXPENDITURES	**281,292**	**281,292**	**281,300**	**281,300**	**281,300**	**281,300**	**0%**
	OPERATING EXPENDITURES	**654,036**	**660,923**	**654,642**	**692,100**	**741,600**	**716,100**	**3%**
40-25	OTHER EQUIP - PURCHASE	-	40,900	-	-	-	588,800	0%
40-31	CONSTRUCTION - PURCHASE	223,400	217,556	238,515	238,500	238,500	238,500	0%
	CAPITAL OUTLAY	**223,400**	**258,456**	**238,515**	**238,500**	**238,500**	**827,300**	**247%**
	TOTAL EXPENDITURES	**$ 877,436**	**$ 919,379**	**$ 893,156**	**$ 930,600**	**$ 980,100**	**$1,543,400**	**66%**
	OPERATING BUDGET STATS	**$ 654,036**	**$ 660,923**	**$ 654,642**	**$ 692,100**	**$ 741,600**	**$ 716,100**	
	ACTUAL % OF OPER BUDGET	**100.00%**	**100.00%**	**100.00%**	**100.00%**	**100.00%**	**100.00%**	
	BUDGET % CHANGE	**-9%**	**1%**	**-1%**	**6%**	**7%**	**-3%**	

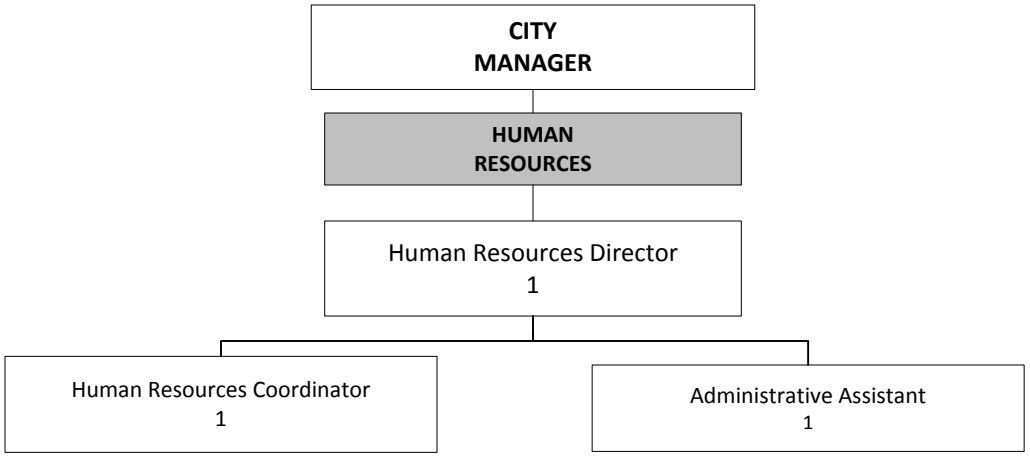
REVENUES							
GENERAL FUND	$ 654,036	$ 660,923	$ 654,642	$ 692,100	$ 741,600	$ 716,100	
GOV. CAPITAL PROJECT FUND	223,400	258,456	238,515	238,500	238,500	827,300	
PERSONNEL							
BUDGETED FULL-TIME POSITIONS	6.0	6.0	6.0	6.0	6.0	6.0	
PP/TEMP	-	1.0	1.0	1.0	1.0	2.0	

HUMAN RESOURCES



Human Resources

Fiscal Year 2015 Organization Chart



HUMAN RESOURCES
110-3100-518

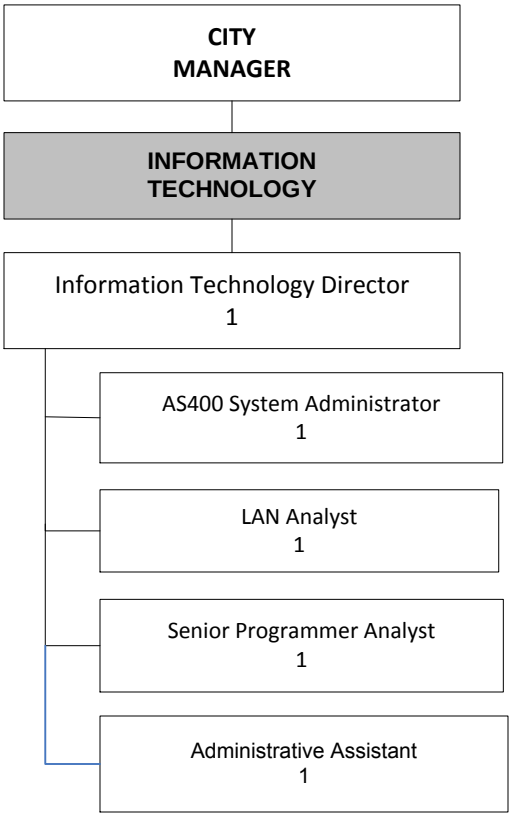
ACCT	DESCRIPTION	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 BUDGET	2013-2014 REVISED	2014-2015 BUDGET	% CHANGE
10-11	SALARIES	$ 185,256	$ 141,547	$ 160,713	$ 174,600	$ 179,600	$ 180,200	3%
10-14	FICA TAXES	13,489	10,313	11,663	13,300	13,300	13,800	4%
10-15	HEALTH INSURANCE	34,393	23,251	29,829	44,400	44,400	33,800	-24%
10-16	L I D INSURANCE	1,232	687	1,070	1,200	1,200	1,200	0%
10-17	WORKERS COMPENSATION	972	14	841	400	400	400	0%
10-18	EDUCATIONAL ASSISTANCE	-	-	2,045	-	3,600	-	0%
10-19	PENSION	7,387	5,457	6,660	8,600	58,800	58,500	580%
10-20	OPEB	-	7,887	13,801	18,700	18,700	21,300	14%
	PERSONNEL COSTS	**242,729**	**189,156**	**226,622**	**261,200**	**320,000**	**309,200**	**18%**
20-22	OFFICE SUPPLIES	799	496	645	800	800	800	0%
20-23	PRINTING AND DUPLICATING	4,342	2,916	3,098	3,000	3,000	3,000	0%
20-26	PROGRAM EXPENSES/SUPPLIES	838	350	548	900	900	500	-44%
20-28	MEDICAL SUP & PHYSICALS	17,903	18,533	12,723	20,000	20,000	18,000	-10%
20-32	SECURITY/SAFETY MATERIALS	10,016	5,580	504	500	500	500	0%
20-37	COMPUTER SOFTWARE	-	-	-	-	-	300	0%
20-38	COMPUTER HARDWARE	2,252	-	1,601	1,400	1,400	1,400	0%
20-48	PERSONNEL RELATED SUP	12,897	13,185	8,626	14,000	14,000	14,000	0%
	MATERIALS & SUPPLIES	**49,047**	**41,060**	**27,745**	**40,600**	**40,600**	**38,500**	**-5%**
30-21	TELEPHONE/FAX	463	408	388	600	600	500	-17%
30-25	ADVERTISEMENT	5,917	2,126	4,746	4,500	4,500	6,000	33%
30-27	SUBSCRIPTIONS AND DUES	1,071	355	415	800	800	900	13%
30-28	TRAINING/CONF/FOOD/TRAVEL	581	882	1,450	2,000	2,000	3,300	65%
30-29	CONSULTING FEES	-	3,831	3,478	2,000	2,000	-	-100%
30-31	CONTRACTUAL SERVICES	1,200	1,200	1,100	1,100	1,100	1,000	-9%
30-39	IN-HOUSE TRAINING	670	-	373	500	500	500	0%
30-41	UNEMPLOYMENT COMP EXPENSE	29,549	25,130	27,804	20,000	20,000	20,000	0%
30-61	OFF EQUIP/REPAIRS & MAINT	-	-	1,024	1,000	1,000	-	-100%
	ADMINISTRATIVE EXPENDITURES	**39,451**	**33,932**	**40,778**	**32,500**	**32,500**	**32,200**	**-1%**
	OPERATING EXPENDITURES	**331,227**	**264,148**	**295,146**	**334,300**	**393,100**	**379,900**	**14%**
	TOTAL EXPENDITURES	**$ 331,227**	**$ 264,148**	**$ 295,146**	**$ 334,300**	**$ 393,100**	**$ 379,900**	**14%**
	OPERATING BUDGET STATS	**$ 331,227**	**$ 264,148**	**$ 295,146**	**$ 334,300**	**$ 393,100**	**$ 379,900**	
	ACTUAL % OF OPER BUDGET	**100%**	**100%**	**100%**	**100%**	**100%**	**100%**	
	BUDGET % CHANGE	**-27%**	**-20%**	**12%**	**13%**	**18%**	**-3%**	
	REVENUES							
	GENERAL FUND	$ 331,227	$ 264,148	$ 295,146	$ 334,300	$ 393,100	$ 379,900	
	PERSONNEL							
	BUDGETED FULL-TIME POSITIONS	3.0	3.0	3.0	3.0	3.0	3.0	

INFORMATION TECHNOLOGY



Information Technology

Fiscal Year 2015 Organization Chart



INFORMATION TECHNOLOGY
110-2200-516

ACCT	DESCRIPTION	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 BUDGET	2013-2014 REVISED	2014-2015 BUDGET	% CHANGE
10-11	SALARIES	$ 295,926	$ 298,367	$ 252,748	$ 277,200	$ 282,200	$ 280,200	1%
10-14	FICA TAXES	22,337	22,274	18,829	21,200	21,200	21,500	1%
10-15	HEALTH INSURANCE	55,398	52,024	36,043	39,600	39,600	39,700	0%
10-16	L I D INSURANCE	2,124	2,011	1,722	1,900	1,900	2,000	5%
10-17	WORKERS COMPENSATION	1,516	83	1,322	600	600	600	0%
10-18	EDUCATIONAL ASSISTANCE	-	-	-	-	-	-	0%
10-19	PENSION	13,408	13,511	12,231	13,400	102,400	100,100	647%
10-20	OPEB	-	17,792	21,602	29,700	29,700	33,200	12%
	PERSONNEL COSTS	**390,709**	**406,062**	**344,497**	**383,600**	**477,600**	**477,300**	**24%**
20-21	FURNITURE/FIXTURES	238	176	-	-	-	-	0%
20-22	OFFICE SUPPLIES	1,081	205	1,075	1,300	1,300	1,100	-15%
20-31	BOOKS	-	-	-	-	-	-	0%
20-34	DATA PROCESSING SUPPLIES	954	1,186	1,141	1,400	1,000	1,000	-29%
20-37	COMPUTER SOFTWARE	64,405	67,502	66,654	67,100	67,100	67,100	0%
20-38	COMPUTER HARDWARE	22,238	21,244	25,936	30,400	19,000	8,200	-73%
	MATERIALS & SUPPLIES	**88,678**	**90,137**	**94,806**	**100,200**	**88,400**	**77,400**	**-23%**
30-21	TELEPHONE/FAX	4,066	2,887	3,252	3,700	2,200	2,200	-41%
30-27	SUBSCRIPTIONS AND DUES	195	195	195	700	700	200	-71%
30-28	TRAINING/CONF/FOOD/TRAVEL	-	318	847	1,700	500	1,700	0%
30-31	CONTRACTUAL SERVICES	29,723	81,697	35,261	35,500	35,500	35,900	1%
30-39	IN-HOUSE TRAINING	9,839	8,599	6,050	6,000	6,000	6,200	3%
30-61	OFF EQUIP/REPAIRS & MAINT	150,775	126,956	126,340	129,000	129,000	127,800	-1%
30-62	GASOLINE	92	115	53	100	100	100	0%
	ADMINISTRATIVE EXPENDITURES	**194,690**	**220,767**	**171,998**	**176,700**	**174,000**	**174,100**	**-1%**
	OPERATING EXPENSES	**674,077**	**716,966**	**611,301**	**660,500**	**740,000**	**728,800**	**10%**
40-25	OTHER EQUIP - PURCHASE	6,680	-		-	-	-	0%
40-28	COMPUTER HARDWARE/CAPITAL	-	14,330	102,589	7,000	7,000	-	-100%
	CAPITAL OUTLAY	**6,680**	**14,330**	**102,589**	**7,000**	**7,000**	**-**	**-100%**
	TOTAL EXPENDITURES	**$ 680,757**	**$ 731,296**	**$ 713,890**	**$ 667,500**	**$ 747,000**	**$ 728,800**	**9%**
	OPERATING BUDGET STATS	**$ 674,077**	**$ 716,966**	**$ 611,301**	**$ 660,500**	**$ 740,000**	**$ 728,800**	
	ACTUAL % OF OPER BUDGET	**100%**	**100%**	**100%**				
	BUDGET % CHANGE	**-24%**	**-**	**-15%**	**-4%**	**12%**	**-2%**	
	REVENUES							
	GENERAL FUND	$ 674,077	$ 716,966	$ 611,301	$ 660,500	$ 740,000	$ 728,800	
	GOV. CAPITAL PROJECT FUND	6,680	14,330	87,589	(8,000)	7,000	-	
	DEMA GRANT	-	-	15,000	15,000	-	-	
	PERSONNEL							
	BUDGETED FULL-TIME POSITIONS	7.0	5.0	5.0	5.0	5.0	5.0	

PARKS, RECREATION & LIBRARY



Parks and Recreation

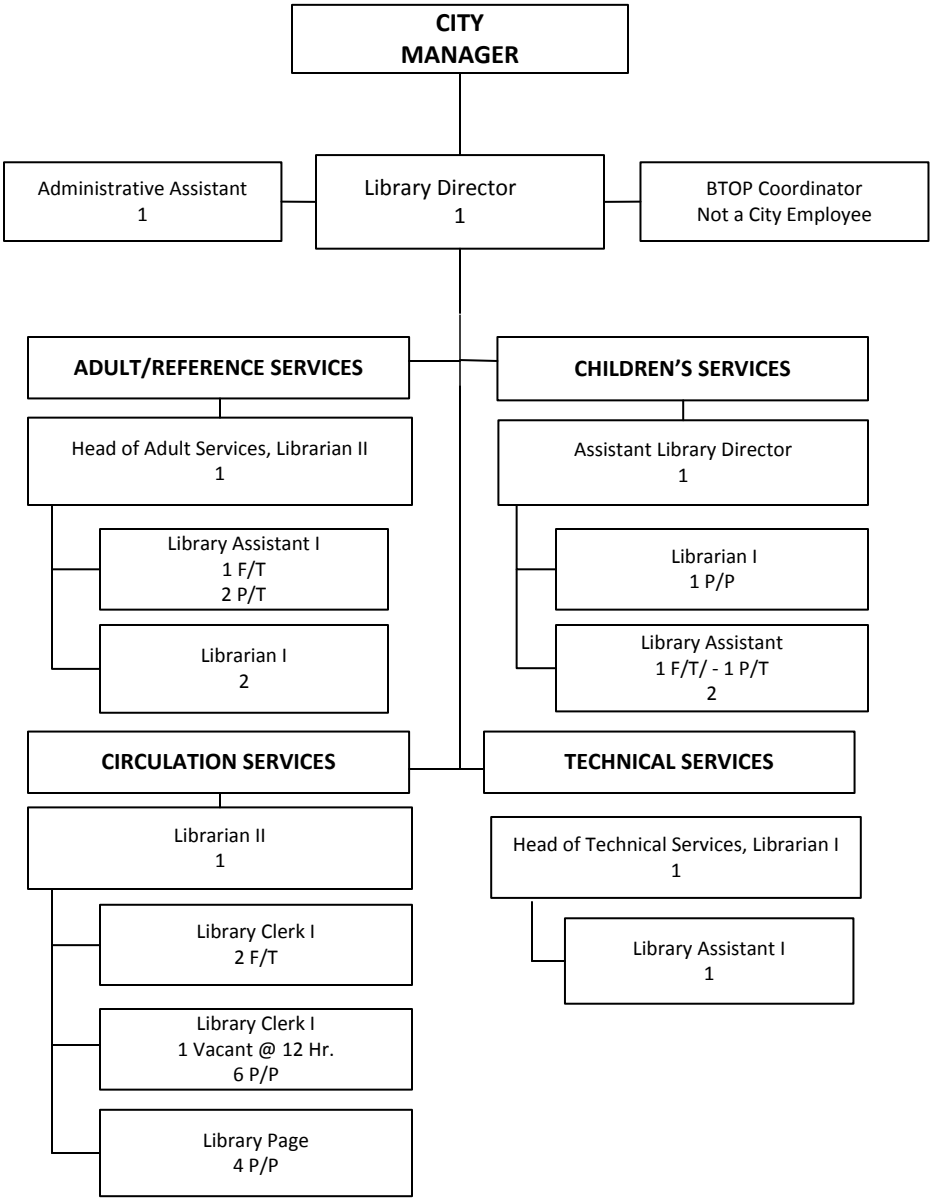
Fiscal Year 2015 Organization Chart



RECREATION
110-1500-525

ACCT	DESCRIPTION	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 BUDGET	2013-2014 REVISED	2014-2015 BUDGET	% CHANGE	2014-2015 Subs Abuse PROPOSED
10-11	SALARIES	$ 345,615	$ 408,874	$ 208,858	$ 211,600	$ 216,000	$ 212,400	0%	$ -
10-12	OVERTIME	-	-	342	-	-	-	0%	-
10-13	TEMPORARY HELP	20,222	18,127	80,103	116,300	116,300	105,900	-9%	49,900
10-14	FICA TAXES	27,309	31,887	21,390	25,100	25,100	24,100	-4%	4,000
10-15	HEALTH INSURANCE	60,964	62,832	49,912	51,200	51,200	40,600	-21%	-
10-16	L I D INSURANCE	2,061	2,068	1,592	1,600	1,600	1,500	-6%	-
10-17	WORKERS COMPENSATION	2,287	48	1,971	700	700	700	0%	100
10-19	PENSION	15,479	15,464	12,008	12,100	27,200	26,800	121%	-
10-20	OPEB	-	18,711	18,175	22,500	22,500	25,300	12%	-
	PERSONNEL COSTS	**473,937**	**558,011**	**394,350**	**441,100**	**460,600**	**437,300**	**-1%**	**54,000**
20-22	OFFICE SUPPLIES	2,864	1,977	2,430	2,500	2,500	2,000	-20%	-
20-23	PRINTING AND DUPLICATING	1,884	2,189	2,033	2,300	2,300	2,300	0%	-
20-26	PROGRAM EXPENSES/SUPPLIES	36,185	32,942	40,539	48,500	43,900	44,000	-9%	55,600
20-28	MEDICAL SUP & PHYSICALS	246	-	15	-	-	-	0%	-
20-29	UNIFORMS/UNIFORM ALLOW	-	65	-	-	-	-	0%	-
20-32	SECURITY/SAFETY MATERIALS	1,288	1,368	1,427	1,300	1,300	500	-62%	-
20-37	COMPUTER SOFTWARE	2,100	2,258	2,175	2,300	5,600	2,700	17%	-
20-38	COMPUTER HARDWARE	2,739	1,416	3,176	1,200	1,200	3,200	167%	-
20-46	CITY BLDG MAINT SUPPLIES	7,969	6,229	5,326	5,500	3,000	3,000	-45%	-
20-58	WATER/SEWER	1,003	976	819	1,000	1,000	1,000	0%	-
	MATERIALS & SUPPLIES	**56,278**	**49,420**	**57,941**	**64,600**	**60,800**	**58,700**	**-9%**	**55,600**
30-21	TELEPHONE/FAX	2,608	2,636	2,040	2,200	2,200	2,200	0%	-
30-23	ELECTRICITY	76,520	72,716	66,921	78,000	66,000	78,000	0%	-
30-24	HEATING OIL/GAS	5,568	3,943	5,827	4,000	12,000	12,000	200%	-
30-27	SUBSCRIPTIONS AND DUES	340	185	165	300	300	2,200	633%	-
30-28	TRAINING/CONF/FOOD/TRAVEL	790	373	1,314	1,500	2,800	500	-67%	-
30-31	CONTRACTUAL SERVICES	176,991	138,165	110,483	114,400	110,000	112,600	-2%	-
30-61	OFF EQUIP/REPAIRS & MAINT	1,406	156	1,420	1,000	1,000	1,400	40%	-
30-62	GASOLINE	910	1,146	1,465	1,100	1,500	1,500	36%	-
30-67	RADIO REPAIRS/MAINTENANCE	326	478	2,422	-	-	-	0%	-
	ADMINISTRATIVE EXPENDITURES	**265,459**	**219,798**	**192,056**	**202,500**	**195,800**	**210,400**	**4%**	**-**
	OPERATING EXPENDITURES	**795,674**	**827,229**	**644,346**	**708,200**	**717,200**	**706,400**	**0%**	**109,600**
40-25	OTHER EQUIP - PURCHASE	-	-		65,000	65,000	-	-100%	
40-31	CONSTRUCTION - PURCHASE	38,453	-	6,995	30,000	107,000	146,000	387%	-
	CAPITAL OUTLAY	**38,453**	**-**	**6,995**	**95,000**	**172,000**	**146,000**	**54%**	**-**
	TOTAL EXPENDITURES	**$ 834,127**	**$ 827,229**	**$ 651,341**	**$ 803,200**	**$ 889,200**	**$ 852,400**	**6%**	**$ 109,600**
	OPERATING BUDGET STATS	**$ 795,674**	**$ 827,229**	**$ 644,346**	**$ 708,200**	**$ 717,200**	**$ 706,400**		
	ACTUAL % OF OPER BUDGET	**105%**	**100%**	**100%**	**100%**	**100%**	**100%**		
	BUDGET % CHANGE	**5%**	**4%**	**-22%**	**10%**	**1%**	**-2%**		
	REVENUES								
	GENERAL FUND	$ 795,674	$ 827,229	$ 644,346	$ 708,200	$ 717,200	$ 706,400		$ -
	GOV. CAPITAL PROJECT FUND	38,453	-	6,995	95,000	172,000	146,000		-
	GRANT FUNDS	-	-	-	-	-	-		109,600
	PERSONNEL								
	BUDGETED FULL-TIME POSITIONS	8.0	6.0	5.0	5.0	5.0	5.0		-
	PP/TEMP	-	10.0	10.0	10.0	10.0	14.0		15.0

Dover Public Library
Fiscal 2014 Organization Chart



LIBRARY
110-1500-523

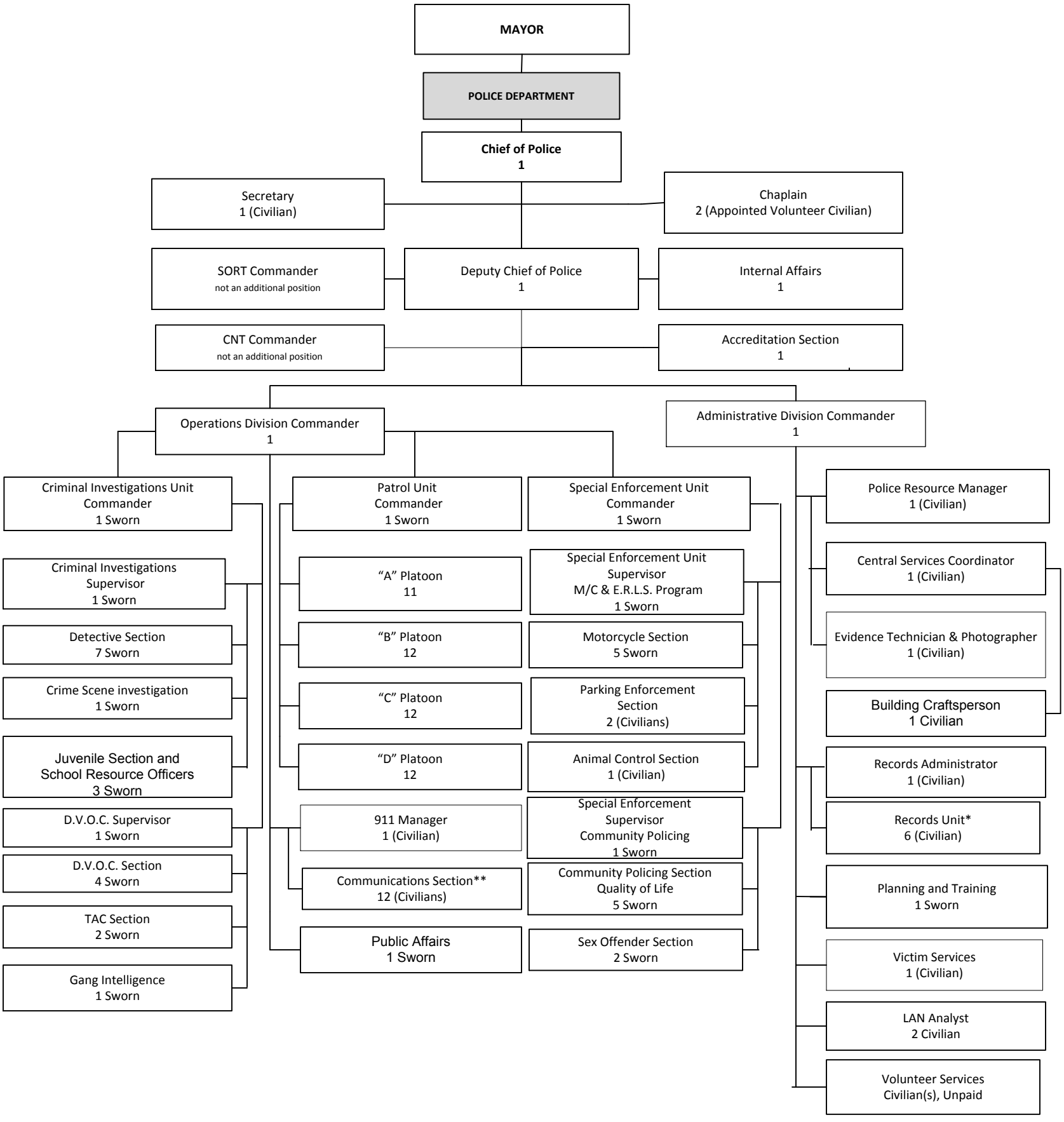
ACCT	DESCRIPTION	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 BUDGET	2013-2014 REVISED	2014-2015 BUDGET	% CHANGE	2014-2015 GRANTS PROPOSED
10-11	SALARIES	$ 687,422	$ 672,032	$ 541,590	$ 592,300	$ 589,100	$ 598,200	1%	$ -
10-12	OVERTIME	3,766	2,983	4,868	3,700	3,700	3,900	5%	-
10-13	TEMPORARY HELP	-	-	158,352	199,300	130,000	155,100	-22%	-
10-14	FICA TAXES	51,392	49,980	51,780	61,000	61,000	57,900	-5%	-
10-15	HEALTH INSURANCE	94,805	107,456	108,315	136,300	136,300	146,800	8%	-
10-16	L I D INSURANCE	3,527	4,024	3,649	3,800	3,800	3,900	3%	-
10-17	WORKERS COMPENSATION	3,589	64	3,729	4,200	4,200	4,000	-5%	-
10-19	PENSION	25,252	28,163	27,074	30,100	109,100	104,600	248%	-
10-20	OPEB	-	37,887	45,958	61,800	61,800	67,700	10%	-
	PERSONNEL COSTS	**869,753**	**902,589**	**945,314**	**1,092,500**	**1,099,000**	**1,142,100**	**5%**	-
20-21	FURNITURE/FIXTURES	-	-	-	-	-	-	0%	2,000
20-22	OFFICE SUPPLIES	2,246	2,299	1,497	1,500	1,500	1,500	0%	24,000
20-23	PRINTING AND DUPLICATING	2,083	2,098	2,088	2,100	2,100	-	-100%	8,900
20-26	PROGRAM EXPENSES/SUPPLIES	3,232	3,221	3,193	3,200	3,200	600	-81%	28,000
20-31	BOOKS	53,920	54,048	53,998	54,000	54,000	54,000	0%	124,900
20-32	SECURITY/SAFETY MATERIALS	288	288	288	1,200	1,200	1,800	50%	-
20-37	COMPUTER SOFTWARE	370	1,407	42	1,000	1,000	500	-50%	-
20-38	COMPUTER HARDWARE	3,303	7,500	7,910	7,000	7,000	5,700	-19%	-
20-46	CITY BLDG MAINT SUPPLIES	10,538	44,594	8,578	10,000	10,000	8,000	-20%	-
20-47	AUDIO VISUAL SUPPLIES	1,053	1,049	1,100	1,100	1,100	-	-100%	74,000
20-58	WATER/SEWER	2,480	2,709	2,929	1,800	1,800	2,300	28%	-
	MATERIALS & SUPPLIES	**79,513**	**119,213**	**81,623**	**82,900**	**82,900**	**74,400**	**-10%**	**261,800**
30-21	TELEPHONE/FAX	2,817	4,860	3,801	4,000	4,000	3,800	-5%	-
30-22	POSTAGE	42	36	-	-	-	-	0%	100
30-23	ELECTRICITY	34,157	36,397	81,200	85,000	85,000	76,000	-11%	-
30-24	HEATING OIL/GAS	5,476	5,040	19,288	21,000	21,000	15,000	-29%	-
30-27	SUBSCRIPTIONS AND DUES	15,888	7,334	10,989	11,000	11,000	11,000	0%	-
30-28	TRAINING/CONF/FOOD/TRAVEL	231	195	200	200	200	-	-100%	3,500
30-31	CONTRACTUAL SERVICES	23,972	23,981	24,691	31,300	31,300	67,000	114%	-
30-61	OFF EQUIP/REPAIRS & MAINT	1,300	1,468	2,500	2,500	2,500	3,800	52%	2,000
	ADMINISTRATIVE EXPENDITURES	**83,883**	**79,311**	**142,668**	**155,000**	**155,000**	**176,600**	**14%**	**5,600**
	OPERATING EXPENDITURES	**1,033,149**	**1,101,113**	**1,169,605**	**1,330,400**	**1,336,900**	**1,393,100**	**5%**	**267,400**
40-25	OTHER EQUIP - PURCHASE	-	-	-	-	35,000	-	0%	-
40-31	CONSTRUCTION - PURCHASE	2,829,484	12,118,028	4,070,899	-	411,500	-	0%	-
	CAPITAL OUTLAY	**2,829,484**	**12,118,028**	**4,070,899**	**-**	**446,500**	**-**	0%	**2,700**
	TOTAL EXPENDITURES	**$ 3,862,633**	**$ 13,219,141**	**$ 5,240,504**	**$ 1,330,400**	**$ 1,783,400**	**$ 1,393,100**	**5%**	**$ 270,100**
	OPERATING BUDGET STATS	**$ 1,033,149**	**$ 1,101,113**	**$ 1,169,605**	**$ 1,330,400**	**$ 1,336,900**	**$ 1,393,100**		
	ACTUAL $ OF OPER BUDGET	**100%**	**100%**	**100%**	**100%**	**100%**	**100%**		
	BUDGET % CHANGE	**-4%**	**7%**	**6%**	**14%**	**0%**	**4%**		
	REVENUES								
	GENERAL FUND	$ 1,033,149	$ 1,101,113	$ 1,169,605	$ 1,330,400	$ 1,336,900	$ 1,393,100		$ -
	GOV. CAPITAL PROJECT FUND	2,829,484	12,118,028	4,070,899	-	446,500	-		-
	GRANT FUNDS	-	-	-	-	-	-		270,100
	PERSONNEL								
	BUDGETED FULL-TIME POSITIONS	17.5	12.0	13.0	13.0	13.0	13.0		
	PP/TEMP	-	10.0	13.0	13.0	14.0	13.0		

POLICE

The City of Dover
LIBERTY AND INDEPENDENCE
1683
CAPITAL OF THE FIRST STATE
Delaware

Police Department

Fiscal Year 2015 Organization Chart



ACTUAL ON STAFF

93 OFFICERS
31 CIVILIANS

124 EMPLOYEES

POLICE - CIVILIAN
110-1700-542

DESCRIPTION	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 BUDGET	2013-2014 REVISED	2014-2015 BUDGET	% CHANGE
SALARIES	$ 1,285,760	$ 1,320,878	$ 1,244,096	$ 1,310,900	$ 1,326,100	$ 1,309,800	0%
OVERTIME	53,246	54,576	77,476	66,200	66,200	50,000	-24%
TEMPORARY HELP	-	-	17,150	-	-	-	0%
FICA TAXES	101,515	103,953	100,041	105,200	105,200	103,900	-1%
HEALTH INSURANCE	232,645	242,834	219,050	264,500	264,500	231,300	-13%
L I D INSURANCE	7,350	7,294	6,610	7,300	7,300	7,700	5%
WORKERS COMPENSATION	8,558	218	9,366	2,800	2,800	2,800	0%
EDUCATIONAL ASSISTANCE	-	-	1,689	-	-	-	0%
PENSION	54,634	56,326	54,768	59,400	320,500	305,700	415%
OPEB	-	79,218	100,254	135,500	135,500	146,500	8%
PERSONNEL COSTS	**1,743,708**	**1,865,297**	**1,830,502**	**1,951,800**	**2,228,100**	**2,157,700**	**11%**

POLICE - LAW ENFORCEMENT
110-1700-543

DESCRIPTION	2010-2011 ACTUAL	2011-2012 BUDGET	2012-2013 ACTUAL	2013-2014 BUDGET	2013-2014 REVISED	2014-2015 BUDGET	% CHANGE
SALARIES	6,294,868	6,737,730	6,800,947	6,629,800	6,779,300	6,839,700	3%
OVERTIME	482,449	496,413	446,587	500,000	500,000	400,000	-20%
FICA TAXES	508,106	542,714	535,448	493,700	493,700	506,600	3%
HEALTH INSURANCE	984,442	997,180	961,516	1,023,600	1,023,600	1,031,600	1%
L I D INSURANCE	25,158	26,044	26,326	26,500	26,500	27,000	2%
WORKERS COMPENSATION	325,401	7,944	349,846	248,400	248,400	255,700	3%
EDUCATIONAL ASSISTANCE	37,994	4,847	7,143	-	4,000	-	0%
PENSION	848,349	912,920	937,822	999,100	999,100	944,900	-5%
OPEB	-	400,866	551,936	688,800	688,800	793,000	15%
PERSONNEL COSTS	**9,506,767**	**10,126,658**	**10,617,571**	**10,609,900**	**10,763,400**	**10,798,500**	**2%**

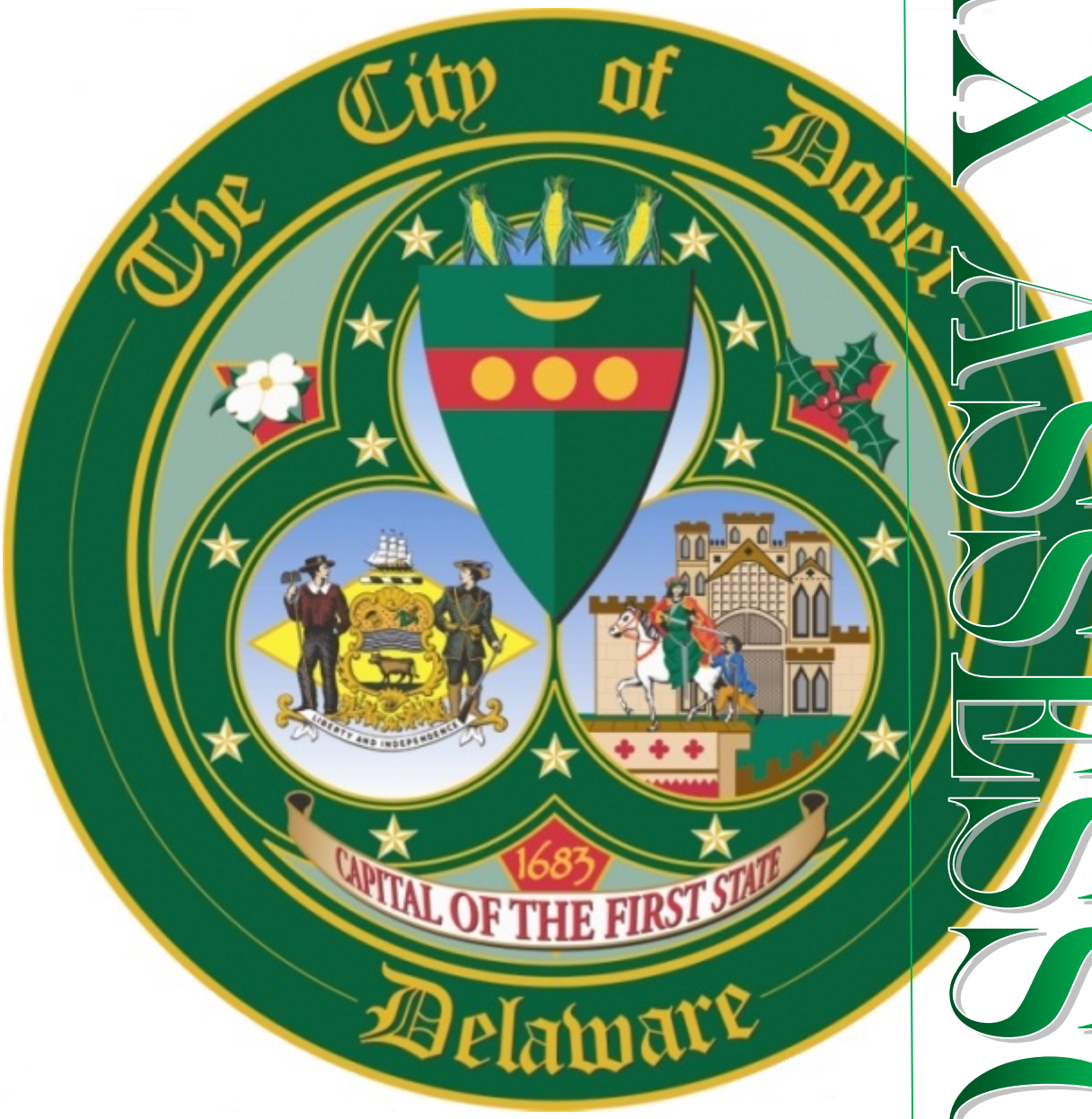
POLICE - EXTRA DUTY
110-1700-544

DESCRIPTION	2010-2011 ACTUAL	2011-2012 BUDGET	2012-2013 ACTUAL	2013-2014 BUDGET	2013-2014 REVISED	2014-2015 BUDGET	% CHANGE
SALARIES	495,757	636,631	738,537	675,400	690,400	616,700	-9%
FICA TAXES	42,507	47,471	56,808	51,700	52,800	47,200	-9%
WORKERS COMPENSATION	24,224	-	36,164	32,900	33,600	30,000	-9%
PERSONNEL COSTS	**562,488**	**684,102**	**831,510**	**760,000**	**776,800**	**693,900**	**-9%**
TOTAL PERSONNEL COSTS	**$ 11,812,963**	**$ 12,676,057**	**$ 13,279,582**	**$ 13,321,700**	**$ 13,768,300**	**$ 13,650,100**	**2%**

POLICE - ADMINISTRATION
110-1700-541

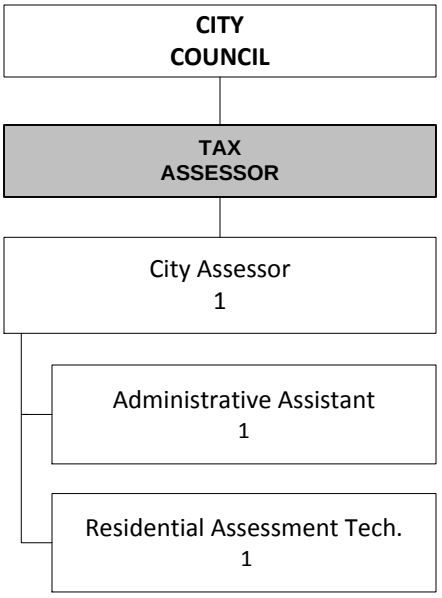
ACCT	DESCRIPTION	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 BUDGET	2013-2014 REVISED	2014-2015 BUDGET	% CHANGE	2014-2015 GRANTS PROPOSED
20-14	CI PETTY CASH DISBURSEMTS	$ -	$ 1,172	$ 2,249	$ 9,000	$ 9,000	$ 5,000	-44%	$ -
20-21	FURNITURE/FIXTURES	247	2,727	-	-	-	-	0%	-
20-22	OFFICE SUPPLIES	6,986	6,493	7,310	7,000	10,700	7,000	0%	-
20-23	PRINTING AND DUPLICATING	15,529	16,400	16,758	14,000	12,200	14,000	0%	-
20-24	PHOTOGRAPHIC	1,113	838	1,514	1,200	1,000	1,200	0%	-
20-25	CUSTODIAL	4,300	4,348	4,528	4,200	4,500	4,200	0%	-
20-26	PROGRAM EXPENSES/SUPPLIES	38,413	45,594	51,960	57,000	56,000	55,000	-4%	156,000
20-28	MEDICAL SUP & PHYSICALS	25,120	24,565	24,008	20,000	20,000	23,000	15%	-
20-29	UNIFORMS/UNIFORM ALLOW	83,829	100,687	83,467	89,600	89,600	90,100	1%	-
20-31	BOOKS	2,824	-	1,935	1,000	1,000	2,800	180%	-
20-32	SECURITY/SAFETY MATERIALS	17,873	19,019	18,905	18,500	18,500	18,500	0%	-
20-36	ANIMAL CARE EXPENSES	2,158	3,177	4,711	15,000	3,000	17,000	13%	-
20-37	COMPUTER SOFTWARE	18,378	13,328	11,591	14,000	13,000	13,000	-7%	-
20-38	COMPUTER HARDWARE	73,200	40,452	54,393	63,400	63,400	60,200	-5%	50,000
20-46	CITY BLDG MAINT SUPPLIES	37,361	36,085	35,435	31,400	31,400	31,400	0%	-
20-58	WATER/SEWER	3,247	3,178	3,181	2,600	1,700	1,700	-35%	-
	MATERIALS & SUPPLIES	**330,578**	**318,063**	**321,945**	**347,900**	**335,000**	**344,100**	**-1%**	**206,000**
30-21	TELEPHONE/FAX	50,892	55,402	49,452	55,000	55,000	52,500	-5%	15,000
30-22	POSTAGE	347	44	82	-	-	-	0%	-
30-23	ELECTRICITY	108,378	102,280	87,044	95,500	95,500	85,000	-11%	-
30-24	HEATING OIL/GAS	17,045	10,445	12,743	12,800	12,800	12,800	0%	-
30-25	ADVERTISEMENT	3,830	753	3,000	2,100	2,100	2,100	0%	-
30-26	INSURANCE	-	19,659	10,733	10,000	10,000	15,000	50%	-
30-27	SUBSCRIPTIONS AND DUES	4,318	2,828	2,992	4,000	4,000	4,300	8%	-
30-28	TRAINING/CONF/FOOD/TRAVEL	23,908	16,970	19,492	25,500	25,500	27,700	9%	32,000
30-29	CONSULTING FEES/AUDIT FEES	8,879	7,892	9,393	9,000	9,000	9,000	0%	1,000
30-31	CONTRACTUAL SERVICES	34,163	31,580	52,126	59,900	59,900	64,600	8%	6,000
30-61	OFF EQUIP/REPAIRS & MAINT	42,061	37,492	38,692	42,800	42,800	38,700	-10%	-
30-62	GASOLINE	171,807	206,971	223,301	190,000	190,000	215,000	13%	-
30-63	AUTO REPAIRS/MAINTENANCE	155,954	107,799	128,788	136,900	136,900	136,900	0%	-
30-67	RADIO REPAIRS/MAINTENANCE	15,325	16,456	17,909	18,700	18,700	18,700	0%	-
30-68	RADIO EQUIPMENT/LEASE	-	45	980	-	-	500	0%	-
	ADMINISTRATIVE EXPENDITURES	**636,907**	**616,616**	**656,727**	**662,200**	**662,200**	**682,800**	**3%**	**54,000**
	OPERATING EXPENDITURES	**12,780,448**	**13,610,736**	**14,258,254**	**14,331,800**	**14,765,500**	**14,677,000**	**2%**	**260,000**
40.21	OFFICE EQUIPMENT PURCHASE	-	-	-	10,000	9,100	-	-100%	-
40-22	AUTOMOBILES - PURCHASE	229,330	62,338	137,504	247,300	227,300	213,000	-14%	-
40-25	OTHER EQUIP - PURCHASE	-	-	33,800	-	54,200	329,500	0%	-
40-28	COMPUTER HARDWARE PURCH	52,488	-	-	-	-	-	0%	-
40-31	CONSTRUCTION - PURCHASE	20,000	-	19,715	-	51,800	-	0%	-
50-01	TRANSFER TO GENERAL FUND	-	-	-	-	-	-	0%	124,000
	CAPITAL OUTLAY	**301,818**	**62,338**	**191,019**	**257,300**	**342,400**	**542,500**	**111%**	**124,000**
	TOTAL EXPENDITURES	**$ 13,082,266**	**$ 13,673,074**	**$ 14,449,273**	**$ 14,589,100**	**$ 15,107,900**	**$ 15,219,500**	**4%**	**$ 384,000**
	OPERATING BUDGET STATS	**$ 12,780,448**	**$ 13,610,736**	**$ 14,258,254**	**$ 14,331,800**	**$ 14,765,500**	**$ 14,677,000**		
	ACTUAL % OF OPER BUDGET	**102%**	**100%**	**101%**	**102%**	**102%**	**104%**		
	BUDGET % CHANGE	**5%**	**6%**	**5%**	**1%**	**3%**	**-1%**		
	REVENUES								
	GENERAL FUND	$ 12,780,448	$ 13,610,736	$ 14,258,254	$ 14,331,800	$ 14,765,500	$ 14,677,000		
	GOV. CAPITAL PROJECT FUND	301,818	62,338	191,019	257,300	342,400	542,500		
	GRANT FUNDS	-	-	-	-	-	-		$ 384,000
	PERSONNEL								
	BUDGETED FULL-TIME POSITIONS	120.0	122.0	122.0	122.0	124.0	124.0		

TAX ASSESSOR



Tax Assessor

Fiscal Year 2015 Organization Chart



TAX ASSESSOR
110-1300-513

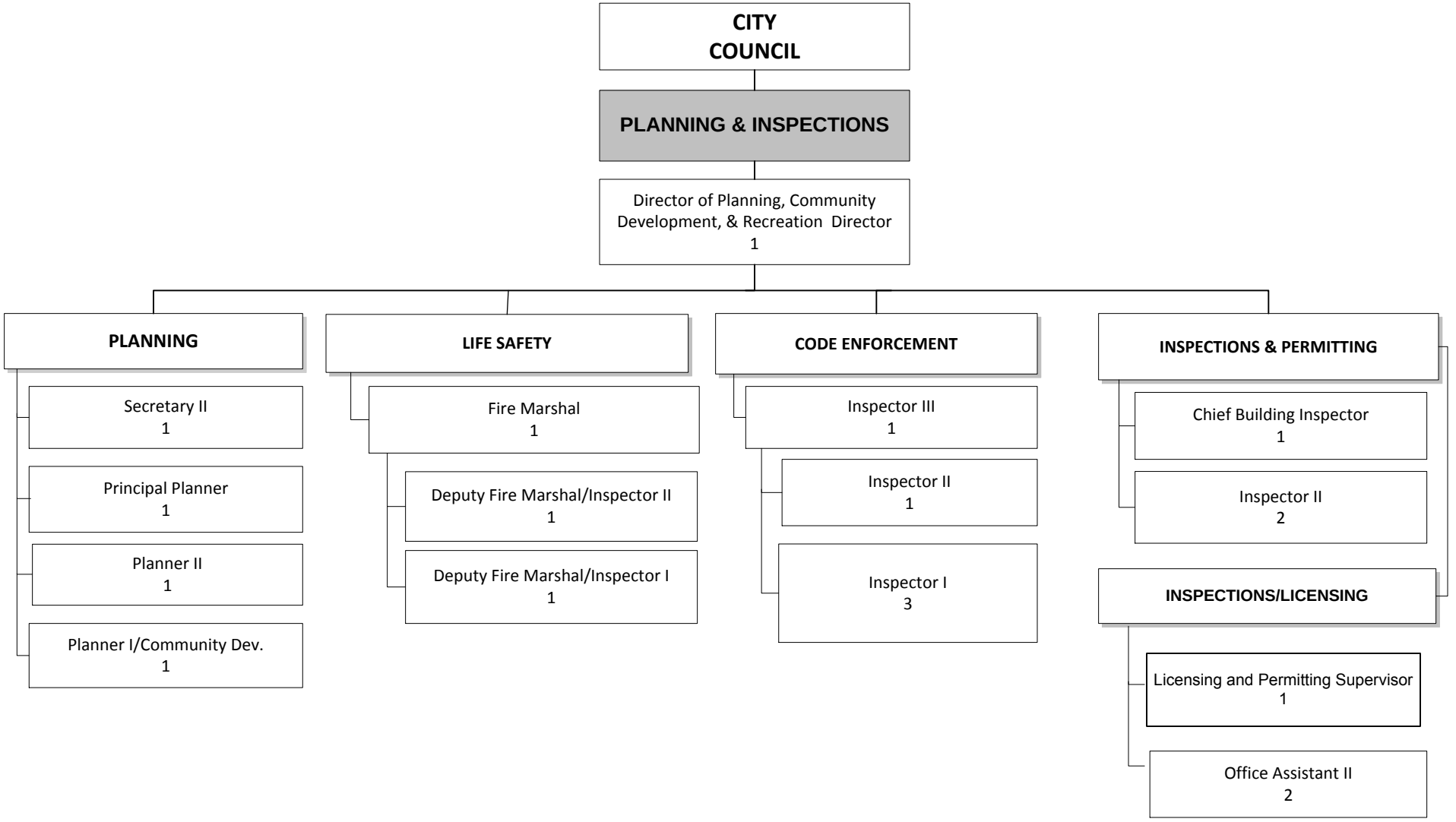
ACCT	DESCRIPTION	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 BUDGET	2013-2014 REVISED	2014-2015 BUDGET
10-11	SALARIES	$ 126,054	$ 125,727	$ 124,167	$ 124,700	$ 124,700	$ 127,200
10-13	TEMPORARY HELP	747	-	-	-	-	-
10-14	FICA TAXES	9,562	9,483	9,299	9,500	9,500	9,700
10-15	HEALTH INSURANCE	17,992	17,992	16,571	17,200	17,200	17,200
10-16	L I D INSURANCE	962	963	963	1,000	1,000	1,000
10-17	WORKERS COMPENSATION	806	15	795	300	300	300
10-19	PENSION	6,936	6,878	6,925	7,000	20,100	19,700
10-20	OPEB	-	7,840	10,706	13,300	13,300	15,000
	PERSONNEL COSTS	**163,059**	**168,898**	**169,427**	**173,000**	**186,100**	**190,100**
20-21	FURNITURE/FIXTURES	-	-	32	-	-	-
20-22	OFFICE SUPPLIES	2,442	2,694	1,842	3,500	3,000	2,700
20-23	PRINTING AND DUPLICATING	315	76	78	400	100	14,900
20-31	BOOKS	-	211	-	-	-	-
20-37	COMPUTER SOFTWARE	-	55	-	100	100	-
20-38	COMPUTER HARDWARE	-	714	1,135	4,300	2,500	-
	MATERIALS & SUPPLIES	**2,757**	**3,750**	**3,087**	**8,300**	**5,700**	**17,600**
30-21	TELEPHONE/FAX	1,072	1,033	1,218	1,100	1,100	1,100
30-25	ADVERTISEMENT	1,035	379	775	1,000	1,000	1,400
30-27	SUBSCRIPTIONS AND DUES	800	808	850	900	900	900
30-28	TRAINING/CONF/FOOD/TRAVEL	992	1,324	1,788	2,500	2,500	4,000
30-31	CONTRACTUAL SERVICES	8,175	8,480	8,860	9,400	9,400	93,200
30-61	OFF EQUIP/REPAIRS & MAINT	-	239	-	-	-	-
30-62	GASOLINE	744	783	1,432	2,100	1,700	1,700
	ADMINISTRATIVE EXPENDITURES	**104,752**	**13,309**	**14,924**	**17,000**	**16,600**	**102,300**
	OPERATING EXPENDITURES	**270,568**	**185,957**	**187,438**	**198,300**	**208,400**	**310,000**
	TOTAL EXPENDITURES	**$ 270,568**	**$ 185,957**	**$ 187,438**	**$ 198,300**	**$ 208,400**	**$ 310,000**
	OPERATING BUDGET STATS	**$ 270,568**	**$ 185,957**	**$ 187,438**	**$ 198,300**	**$ 208,400**	**$ 310,000**
	ACTUAL % OF OPER BUDGET	**100%**	**100%**	**100%**	**100%**	**100%**	**100%**
	BUDGET % CHANGE	**-53%**	**-31%**	**1%**	**6%**	**5%**	**49%**
	REVENUES						
	GENERAL FUND	$ 270,568	$ 185,957	$ 187,438	$ 198,300	$ 208,400	$ 310,000
	PERSONNEL						
	BUDGETED FULL-TIME POSITIONS	3.0	3.0	3.0	3.0	3.0	3.0
	BUDGETED PART-TIME POSITIONS	-	-	-	-	-	-

PLANNING & INSPECTIONS



Planning & Inspections

Fiscal Year 2015 Organization Chart



PLANNING/CDBG
110-1600-533/715-2014-596

ACCT	DESCRIPTION	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 BUDGET	2013-2014 REVISED	2014-2015 BUDGET	% CHANGE	2014-2015 CDBG PROPOSED
10-11	SALARIES	$ 289,966	$ 257,998	$ 306,920	$ 313,900	$ 291,700	$ 314,800	0%	$ 47,000
10-12	OVERTIME	3,946		770	-	-	-	0%	-
10-13	TEMPORARY HELP	11,975	12,450	11,950	17,100	17,100	17,100	0%	-
10-14	FICA TAXES	22,881	21,706	23,591	24,000	24,000	25,500	6%	-
10-15	HEALTH INSURANCE	42,242	37,261	38,269	41,100	41,100	41,300	0%	-
10-16	L I D INSURANCE	1,760	1,783	2,011	2,000	2,000	2,100	5%	-
10-17	WORKERS COMPENSATION	1,897	37	1,978	600	600	600	0%	-
10-19	PENSION	16,751	15,597	17,610	18,800	18,800	18,900	1%	-
10-20	OPEB	-	17,256	25,919	33,500	33,500	37,500	12%	-
10-21	COSTS ALLOCATED TO CDBG			(51,853)	(44,700)	(44,700)	(47,600)	6%	-
	PERSONNEL COSTS	**391,418**	**364,088**	**377,165**	**406,300**	**384,100**	**410,200**	**1%**	**47,000**
20-21	FURNITURE/FIXTURES	-	-	77	-	-	-	0%	
20-22	OFFICE SUPPLIES	580	744	2,971	4,000	4,000	4,000	0%	-
20-23	PRINTING AND DUPLICATING	2,529	1,164	8,272	11,000	11,000	9,500	-14%	-
20-24	PHOTOGRAPHIC	-	175	-	-	-	-	0%	-
20-31	BOOKS	645	570	570	700	700	700	0%	-
20-37	COMPUTER SOFTWARE	-	336		-	-	-	0%	-
20-38	COMPUTER HARDWARE	-	4,866		5,800	5,800	-	-100%	-
	MATERIALS & SUPPLIES	**3,754**	**7,855**	**11,890**	**21,500**	**21,500**	**14,200**	**-34%**	**-**
30-21	TELEPHONE/FAX	1,842	1,350	989	900	900	900	0%	-
30-25	ADVERTISEMENT	1,292	830	2,122	2,000	2,000	2,000	0%	-
30-27	SUBSCRIPTIONS AND DUES	1,947	3,519	1,529	2,700	2,700	2,500	-7%	-
30-28	TRAINING/CONF/FOOD/TRAVEL	1,675	677	2,239	1,400	1,400	4,200	200%	-
30-29	CONSULTING FEES	1,400	-	-	-	-	-	0%	-
30-31	CONTRACTUAL SERVICES	-	-	1,267	10,000	10,000	10,000	0%	-
30-67	RADIO REPAIRS/MAINTENANCE	-	-	2,262	-		-	0%	-
	ADMINISTRATIVE EXPENDITURES	**8,156**	**6,376**	**10,406**	**17,000**	**17,000**	**19,600**	**15%**	**-**
	OPERATING EXPENDITURES	**403,328**	**378,319**	**399,461**	**444,800**	**422,600**	**444,000**	**0%**	**47,000**
70-42	CLOSING COST/DWNPYMT PROG	-	-	-	-	-	-	0%	102,800
70-44	DOVER INTERFAITH MINISTRY	-	-	-	-	-	-	0%	27,500
70-61	ELIZABETH W MURPHEY SCHOOL	-	-	-	-	-	-	0%	50,000
70-64	NCALL RESEARCH INC	-	-	-	-	-	-	0%	7,700
	CAPITAL OUTLAY	**-**	**-**	**-**	**-**	**-**	**-**	**0%**	**188,000**
	TOTAL EXPENDITURES	**$ 403,328**	**$ 378,319**	**$ 399,461**	**$ 444,800**	**$ 422,600**	**$ 444,000**	**0%**	**$ 235,000**
	OPERATING BUDGET STATS	**$ 403,328**	**$ 378,319**	**$ 399,461**	**$ 444,800**	**$ 422,600**	**$ 444,000**		
	ACTUAL %OF OPER BUDGET	**100%**	**100%**	**87%**	**90%**	**89%**	**89%**		
	BUDGET % CHANGE	**-**	**-6%**	**6%**	**11%**	**-5%**	**5%**		
	REVENUES								
	GENERAL FUND	$ 403,328	$ 378,319	$ 347,608	$ 400,100	$ 377,900	$ 396,400		$ -
	CDBG GRANT	-	-	51,853	44,700	44,700	47,600		235,000
	PERSONNEL								
	BUDGETED FULL-TIME POSITIONS	5.0	5.0	4.5	4.5	4.5	5.0		-
	PP/TEMP/COMMITTEES	14.0	14.0	14.0	14.0	14.0	14.0		-

LIFE SAFETY
110-1600-531

ACCT	DESCRIPTION	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 BUDGET	2013-2014 REVISED	2014-2015 BUDGET	% CHANGE
10-11	SALARIES	$ 183,194	$ 152,617	$ 132,521	$ 141,700	$ 143,900	$ 153,700	8%
10-12	OVERTIME	6,859	7,512	7,608	7,000	7,000	7,600	9%
10-14	FICA TAXES	14,511	12,181	10,566	11,400	11,400	12,300	8%
10-15	HEALTH INSURANCE	22,474	22,454	17,776	23,900	23,900	20,400	-15%
10-16	L I D INSURANCE	977	841	725	800	800	800	0%
10-17	WORKERS COMPENSATION	1,689	31	1,385	600	600	700	17%
10-19	PENSION	9,610	7,228	7,806	7,100	28,900	27,800	292%
10-20	OPEB	-	9,180	10,458	14,100	14,100	17,300	23%
	PERSONNEL COSTS	**239,314**	**212,044**	**188,846**	**206,600**	**230,600**	**240,600**	**16%**
20-22	OFFICE SUPPLIES	1,278	792	-	-	-	-	0%
20-23	PRINTING AND DUPLICATING	943	565	-	-	-	-	0%
20-26	PROGRAM EXPENSES/SUPPLIES	-	2,955	445	300	-	3,200	967%
20-29	UNIFORMS/UNIFORM ALLOW	1,017	875	577	900	900	800	-11%
20-31	BOOKS	293	853	259	300	300	300	0%
20-32	SECURITY/SAFETY MATERIALS	19,229	26,079	1,729	2,800	600	1,500	-46%
20-33	SMALL TOOLS	310	126	37	100	100	100	0%
20-37	COMPUTER SOFTWARE	237	-	-	-	-	-	0%
20-38	COMPUTER HARDWARE	2,390	-	2,980	-	-	1,500	0%
	MATERIALS & SUPPLIES	**25,697**	**32,245**	**6,027**	**4,400**	**1,900**	**7,400**	**68%**
30-21	TELEPHONE/FAX	4,318	3,702	3,830	3,500	2,800	2,200	-37%
30-27	SUBSCRIPTIONS AND DUES	1,425	-	985	900	1,300	1,300	44%
30-28	TRAINING/CONF/FOOD/TRAVEL	1,346	2,422	420	2,000	3,500	2,000	0%
30-31	CONTRACTUAL SERVICES	238,550	240,279	239,569	245,000	245,000	245,000	0%
30-62	GASOLINE	5,779	8,401	6,137	5,500	6,000	6,000	9%
30-63	AUTO REPAIRS/MAINTENANCE	307	45	-	-	-	-	0%
30-67	RADIO REPAIRS/MAINTENANCE	1,072	250	1,722	300	300	300	0%
	ADMINISTRATIVE EXPENDITURES	**252,797**	**255,099**	**252,664**	**257,200**	**258,900**	**256,800**	**0%**
	OPERATING EXPENDITURES	**517,808**	**499,388**	**447,537**	**468,200**	**491,400**	**504,800**	**8%**
	TOTAL EXPENDITURES	**$ 517,808**	**$ 499,388**	**$ 447,537**	**$ 468,200**	**$ 491,400**	**$ 504,800**	**8%**
	OPERATING BUDGET STATS	**$ 517,808**	**$ 499,388**	**$ 447,537**	**$ 468,200**	**$ 491,400**	**$ 504,800**	
	ACTUAL % OF OPER BUDGET	**100%**	**100%**	**100%**	**100%**	**100%**	**100%**	
	BUDGET % CHANGE	**23%**	**-4%**	**-10%**	**5%**	**5%**	**3%**	
	REVENUES							
	GENERAL FUND	$ 517,808	$ 499,388	$ 447,537	$ 468,200	$ 491,400	$ 504,800	
	GOV. CAPITAL PROJECT FUND	-	-	-	-	-	-	
	PERSONNEL							
	BUDGETED FULL-TIME POSITIONS	4.0	3.0	3.0	3.0	3.0	3.0	

CODE ENFORCEMENT
110-1600-532

ACCT	DESCRIPTION	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 BUDGET	2013-2014 REVISED	2014-2015 BUDGET	& CHANGE
10-11	SALARIES	$ 157,970	$ 166,636	$ 203,806	$ 237,900	$ 236,800	$ 224,700	-6%
10-12	OVERTIME	2,370	2,608	2,918	2,000	2,000	2,000	0%
10-13	TEMPORARY HELP	19,767	241	-	-	-	-	0%
10-14	FICA TAXES	13,067	12,277	15,425	18,400	18,400	17,300	-6%
10-15	HEALTH INSURANCE	47,522	45,748	40,899	47,500	47,500	40,900	-14%
10-16	L I D INSURANCE	938	995	1,137	1,300	1,300	1,300	0%
10-17	WORKERS COMPENSATION	1,681	33	2,034	1,000	1,000	900	-10%
10-18	EDUCATIONAL ASSISTANCE	-	-	-	-	-	-	0%
10-19	PENSION	6,515	7,353	9,683	12,000	65,800	64,800	440%
10-20	OPEB	-	10,712	17,581	24,900	24,900	26,700	7%
	PERSONNEL COSTS	**249,830**	**246,603**	**293,483**	**345,000**	**397,700**	**378,600**	**10%**
20-22	OFFICE SUPPLIES	477	592	32	-	-	-	0%
20-23	PRINTING AND DUPLICATING	2,090	3,076	-	-	-	-	0%
20-24	PHOTOGRAPHIC	207	193	-	-	-	-	0%
20-26	PROGRAM EXPENSES/SUPPLIES	12,656	11,838	18,210	18,000	18,000	18,000	0%
20-29	UNIFORMS/UNIFORM ALLOW	865	703	3,628	1,100	1,400	1,100	0%
20-31	BOOKS	117	-	-	200	200	400	100%
20-32	SECURITY/SAFETY MATERIALS	485	95	562	600	600	600	0%
20-33	SMALL TOOLS	135	32	43	-	-	-	0%
20-38	COMPUTER HARDWARE	4,853	-	-	3,100	3,100	7,100	129%
	MATERIALS & SUPPLIES	**21,885**	**16,529**	**22,475**	**23,000**	**23,300**	**27,200**	**18%**
30-21	TELEPHONE/FAX	2,292	2,403	2,576	2,600	2,600	2,000	-23%
30-27	SUBSCRIPTIONS AND DUES	45	-	295	100	100	100	0%
30-28	TRAINING/CONF/FOOD/TRAVEL	898	225	340	400	600	1,000	150%
30-31	CONTRACTUAL SERVICES	-	-		-	2,000	4,000	0%
30-62	GASOLINE	5,401	5,621	5,006	6,000	6,000	5,500	-8%
30-67	RADIO REPAIRS/MAINTENANCE	-	-	2,262	-	-	-	0%
	ADMINISTRATIVE EXPENDITURES	**8,636**	**8,249**	**10,479**	**9,100**	**11,300**	**12,600**	**38%**
	OPERATING EXPENDITURES	**280,351**	**271,381**	**326,437**	**377,100**	**432,300**	**418,400**	**11%**
40-22	AUTOMOBILES- PURCHASE	38,453	-		30,000	30,900	-	-100%
	CAPITAL OUTLAY	**38,453**	**-**	**-**	**30,000**	**30,900**	**-**	**-100%**
	TOTAL EXPENDITURES	**$ 318,804**	**$ 271,381**	**$ 326,437**	**$ 407,100**	**$ 463,200**	**$ 418,400**	**3%**
	OPERATING BUDGET STATS	**$ 280,351**	**$ 271,381**	**$ 326,437**	**$ 377,100**	**$ 432,300**	**$ 418,400**	
	ACTUAL % OF OPER BUDGET	**100%**	**100%**	**100%**	**100%**	**100%**	**100%**	
	BUDGET % CHANGE	**-26%**	**-3%**	**20%**	**16%**	**15%**	**-3%**	
	REVENUES							
	GENERAL FUND	$ 280,351	$ 271,381	$ 326,437	$ 377,100	$ 432,300	$ 418,400	
	PERSONNEL							
	BUDGETED FULL-TIME POSITIONS	4.0	4.0	4.0	4.0	5.0	5.0	

INSPECTIONS
110-1600-534

ACCT	DESCRIPTION	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 BUDGET	2013-2014 REVISED	2014-2015 BUDGET	% CHANGE
10-11	SALARIES	$ 294,510	$ 296,873	$ 250,047	$ 256,300	$ 254,700	$ 252,000	-2%
10-12	OVERTIME	-	-	853	1,000	1,000	1,800	80%
10-13	TEMPORARY HELP	-	-	5,583	-	-	-	0%
10-14	FICA TAXES	22,142	22,535	19,139	19,600	19,600	19,600	0%
10-15	HEALTH INSURANCE	71,578	66,416	52,674	49,900	49,900	56,200	13%
10-16	L I D INSURANCE	1,686	1,714	1,435	1,600	1,600	1,300	-19%
10-17	WORKERS COMPENSATION	2,445	48	2,174	900	900	800	-11%
10-19	PENSION	14,571	14,908	12,809	13,200	67,400	66,700	405%
10-20	OPEB	-	19,020	21,609	27,000	27,000	30,000	11%
	PERSONNEL COSTS	**406,932**	**421,514**	**366,324**	**369,500**	**422,100**	**428,400**	**16%**
20-22	OFFICE SUPPLIES	2,523	3,118	99	-	-	-	0%
20-23	PRINTING AND DUPLICATING	4,041	2,787	-	-	-	-	0%
20-26	PROGRAM EXPENSES/SUPPLIES	-	-	101	-	-	-	0%
20-29	UNIFORMS/UNIFORM ALLOW	600	1,174	660	500	500	500	0%
20-31	BOOKS	567	-	-	1,400	1,400	1,400	0%
20-32	SECURITY/SAFETY MATERIALS	316	487	418	400	400	400	0%
20-33	SMALL TOOLS	15	31	-	-	-	-	0%
20-37	COMPUTER SOFTWARE	403	-	-	100	-	-	-100%
20-38	COMPUTER HARDWARE	5,478	2,063	2,606	3,700	3,500	-	-100%
	MATERIALS & SUPPLIES	**13,943**	**9,660**	**3,884**	**6,100**	**5,800**	**2,300**	**-62%**
30-21	TELEPHONE/FAX	3,905	3,672	3,528	3,200	3,200	3,200	0%
30-27	SUBSCRIPTIONS AND DUES	1,024	365	666	400	400	400	0%
30-28	TRAINING/CONF/FOOD/TRAVEL	609	1,353	413	1,200	1,200	800	-33%
30-31	CONTRACTUAL SERVICES	-	-	40	11,900	6,000	7,500	-37%
30-33	DEMOLITION EXPENSES	105,502	103,143	103,820	140,000	247,000	150,000	7%
30-61	OFF EQUIP/REPAIRS & MAINT	3,194	3,029	3,029	3,000	3,000	3,000	0%
30-62	GASOLINE	5,493	6,425	6,520	5,000	6,500	6,500	30%
30-63	AUTO REPAIRS/MAINTENANCE	176	45	-	-	-	-	0%
30-67	RADIO REPAIRS/MAINTENANCE	1,207	893	5,678	-	-	-	0%
	ADMINISTRATIVE EXPENDITURES	**121,110**	**118,925**	**123,694**	**164,700**	**267,300**	**171,400**	**4%**
	OPERATING EXPENSES	**541,985**	**550,099**	**493,902**	**540,300**	**695,200**	**602,100**	**11%**
	TOTAL EXPENDITURES	**$ 541,985**	**$ 550,099**	**$ 493,902**	**$ 540,300**	**$ 695,200**	**$ 602,100**	**11%**
	OPERATING BUDGET STATS	**$ 541,985**	**$ 550,099**	**$ 493,902**	**$ 540,300**	**$ 695,200**	**$ 602,100**	
	ACTUAL % OF OPER BUDGET	**100%**	**100%**	**100%**	**100%**	**100%**	**100%**	
	BUDGET % CHANGE	**5%**	**1%**	**-10%**	**9%**	**29%**	**-13%**	
	REVENUES							
	GENERAL FUND	$ 541,985	$ 550,099	$ 493,902	$ 540,300	$ 695,200	$ 602,100	
	PERSONNEL							
	BUDGETED FULL-TIME POSITIONS	7.0	7.0	7.0	7.0	6.0	6.0	

PUBLIC WORKS



CITY MANAGER

DEPARTMENT OF PUBLIC WORKS - GENERAL FUND
FISCAL YEAR 2015 ORGANIZATION CHART

PUBLIC WORKS DIRECTOR / CITY ENGINEER
1 *(accounted for in Public Works Administration)*

General Services Manager *(Proposed)*
1 *(accounted for in Public Works Administration)*

FLEET MAINTENANCE

Field Supervisor II
1 *(accounted for in Fleet Maintenance)*

- Mechanic II — 2
- Mechanic I — 3

6

FACILITIES MANAGEMENT

Field Supervisor II
1 *(accounted for in Fleet Maintenance)*

- Craftsperson II — 2
- Craftsperson I — 1
- Electrician II — 1
- Custodian II — 1
- Custodian I — 2

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SANITATION

Field Supervisor I
1

- Motor Equip. Op. III — 4
- Motor Equip. Op. II — 3
- Motor Equip. Op. I — 3

11

STREETS

- Crew Leader — 1
- Lead Laborer — 1
- Motor Equip. Op. III — 1
- Motor Equip. Op. II — 2
- Motor Equip. Op. I — 2
- Sign / Street Painter — 1

8

GROUNDS

Grounds Superintendent
1

- Crew Leader — 1
- Arborist — 2
- Nursery Person II — 1
- Nursery Person I — 1
- Lead Laborer — 2
- Laborer II — 1
- Motor Equip. Op. II — 3
- Small Engine Mech. I — 1

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PUBLIC WORKS ADMINISTRATION

- Administrative Assist. — 2
- GIS Technician — 1

5

GENERAL FUND ENG. & INSPECT.

W / WW Manager
1 *(accounted for in W/WW)*

- Civil Engineer I — 1
- Environmental Scientist — 1
- Construction Manager — 1 *(accounted for in W/WW)*
- Public Works Inspector — 1

3

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PUBLIC WORKS - ADMINISTRATION
110-2400-551

ACCT	DESCRIPTION	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 BUDGET	2013-2014 REVISED	2014-2015 BUDGET	% CHANGE
10-11	SALARIES	$ 287,234	$ 239,976	$ 245,607	$ 292,400	$ 295,200	$ 298,100	2%
10-12	OVERTIME	-	1,043	541	-	-	-	0%
10-14	FICA TAXES	21,708	18,215	17,941	22,200	22,200	22,700	2%
10-15	HEALTH INSURANCE	39,666	35,543	40,150	44,700	44,700	44,800	0%
10-16	L I D INSURANCE	1,762	1,530	1,562	1,900	1,900	2,000	5%
10-17	WORKERS COMPENSATION	2,258	27	1,554	600	600	600	0%
10-19	PENSION	14,581	10,925	10,479	13,600	96,600	95,700	604%
10-20	OPEB	-	11,774	19,711	29,700	29,700	35,300	19%
	PERSONNEL COSTS	**367,209**	**319,033**	**337,544**	**405,100**	**490,900**	**499,200**	**23%**
20-22	OFFICE SUPPLIES	3,131	2,526	2,923	3,000	3,000	3,700	23%
20-23	PRINTING AND DUPLICATING	1,076	1,323	1,549	1,300	2,800	2,000	54%
20-31	BOOKS	-	-	-	-	-	-	0%
20-32	SECURITY/SAFETY MATERIALS	125	-	125	-	-	-	0%
20-33	SMALL TOOLS	32	-	-	-	-	-	0%
20-37	COMPUTER SOFTWARE	260	233	-	500	500	300	-40%
20-38	COMPUTER HARDWARE	-	1,584	8,215	-	-	2,800	0%
	MATERIALS & SUPPLIES	**4,624**	**5,666**	**12,812**	**4,800**	**6,300**	**8,800**	**83%**
30-21	TELEPHONE/FAX	4,012	3,235	3,127	3,100	2,900	1,600	-48%
30-27	SUBSCRIPTIONS AND DUES	1,660	846	-	300	300	900	200%
30-28	TRAINING/CONF/FOOD/TRAVEL	412	180	-	3,000	3,200	3,000	0%
30-31	CONTRACTUAL SERVICES	8,055	1,055	-	7,000	7,000	-	-100%
30-62	GASOLINE	2,641	2,292	2,432	2,000	2,000	600	-70%
30-67	RADIO REPAIRS/MAINTENANCE	46	205	4,203	500	500	500	0%
	ADMINISTRATIVE EXPENDITURES	**16,826**	**7,813**	**9,762**	**15,900**	**15,900**	**6,600**	**-58%**
	OPERATING EXPENDITURES	**388,659**	**332,512**	**360,118**	**425,800**	**513,100**	**514,600**	**21%**
	TOTAL EXPENDITURES	**$ 388,659**	**$ 332,512**	**$ 360,118**	**$ 425,800**	**$ 513,100**	**$ 514,600**	**21%**
	OPERATING BUDGET STATS	**$ 388,659**	**$ 332,512**	**$ 360,118**	**$ 425,800**	**$ 513,100**	**$ 514,600**	
	ACTUAL % OF OPER BUDGET	**100%**	**100%**	**100%**	**100%**	**100%**	**100%**	
	BUDGET % CHANGE	**9%**	**-14%**	**-24%**	**18%**	**21%**	**0%**	
	REVENUES							
	GENERAL FUND	$ 388,659	$ 332,512	$ 360,118	$ 425,800	$ 513,100	$ 514,600	
	PERSONNEL							
	BUDGETED FULL-TIME POSITIONS	4.0	5.0	6.0	6.0	5.0	5.0	

FACILITIES MANAGEMENT
110-2500-552

ACCT	DESCRIPTION	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 BUDGET	2013-2014 REVISED	2014-2015 BUDGET	% CHANGE
10-11	SALARIES	$ 551,986	$ 532,949	$ 333,501	$ 310,100	$ 301,100	$ 286,100	-8%
10-12	OVERTIME	314	1,058	8,514	7,600	7,600	10,500	38%
10-13	TEMPORARY HELP	20,053	2,839	-	-	-	-	0%
10-14	FICA TAXES	43,284	40,056	26,417	24,300	24,300	22,700	-7%
10-15	HEALTH INSURANCE	120,987	98,345	65,290	65,300	65,300	62,000	-5%
10-16	L I D INSURANCE	3,027	2,238	1,566	1,500	1,500	1,500	0%
10-17	WORKERS COMPENSATION	19,451	864	13,880	10,500	10,500	9,700	-8%
10-19	PENSION	22,965	17,672	12,246	13,600	68,500	67,200	394%
10-20	OPEB	-	31,250	25,502	31,500	31,500	33,900	8%
	PERSONNEL COSTS	**782,067**	**727,271**	**486,916**	**464,400**	**510,300**	**493,600**	**6%**
20-22	OFFICE SUPPLIES	100	92	-	-	-	-	0%
20-25	CUSTODIAL	7,227	7,942	8,137	8,500	8,500	8,500	0%
20-29	UNIFORMS/UNIFORM ALLOW	3,799	3,594	2,628	2,000	2,000	2,000	0%
20-32	SECURITY/SAFETY MATERIALS	805	552	16,790	1,000	1,000	200	-80%
20-33	SMALL TOOLS	715	36	396	500	500	3,200	540%
20-38	COMPUTER HARDWARE	-	-	-	-	-	1,300	0%
20-46	CITY BLDG MAINT SUPPLIES	8,964	5,850	9,017	9,000	9,000	9,000	0%
20-58	WATER/SEWER	1,780	1,473	1,645	1,700	1,700	1,700	0%
20-61	ELEC MATERIALS/SUPPLIES	2,217	2,287	1,434	2,200	2,200	2,200	0%
	MATERIALS & SUPPLIES	**25,607**	**21,826**	**40,046**	**24,900**	**24,900**	**28,100**	**13%**
30-21	TELEPHONE/FAX	1,776	1,368	1,223	1,200	1,200	1,200	0%
30-23	ELECTRICITY	89,169	82,953	76,404	77,000	77,000	79,200	3%
30-24	HEATING OIL/GAS	1,091	1,121	2,250	1,400	1,400	6,400	357%
30-27	SUBSCRIPTIONS & DUES	-	-	-	100	100	100	0%
30-28	TRAINING/CONF/FOOD/TRAVEL	-	60	-	100	100	100	0%
30-31	CONTRACTUAL SERVICES	3,803	1,558	22,500	56,800	67,400	62,400	10%
30-62	GASOLINE	6,848	5,721	4,133	6,000	6,000	6,000	0%
30-67	RADIO REPAIRS/MAINTENANCE	372	546	5,277	700	700	700	0%
	ADMINISTRATIVE EXPENDITURES	**103,059**	**93,327**	**111,787**	**143,300**	**153,900**	**156,100**	**9%**
	OPERATING EXPENDITURES	**910,733**	**842,424**	**638,748**	**632,600**	**689,100**	**677,800**	**7%**
40-23	TRUCKS-PURCHASE	-	-	-	17,800	17,800	-	-100%
40-25	OTHER EQUIP - PURCHASE	-	-	109,875	-	-	-	0%
40-31	CONSTRUCTION - PURCHASE	-	-	-	-	-	-	0%
	CAPITAL OUTLAY	**-**	**-**	**109,875**	**17,800**	**17,800**	**-**	**-100%**
	TOTAL EXPENDITURES	**$ 910,733**	**$ 842,424**	**$ 748,623**	**$ 650,400**	**$ 706,900**	**$ 677,800**	**4%**
	OPERATING BUDGET STATS	**$ 910,733**	**$ 842,424**	**$ 638,748**	**$ 632,600**	**$ 689,100**	**$ 677,800**	
	ACTUAL % OF OPER BUDGET	**100%**	**100%**	**100%**	**100%**	**100%**	**100%**	
	BUDGET % CHANGE	**-13%**	**-8%**	**-24%**	**-1%**	**9%**	**-2%**	
	REVENUES							
	GENERAL FUND	$ 910,733	$ 842,424	$ 638,748	$ 632,600	$ 689,100	$ 677,800	
	GOV. CAPITAL PROJECT FUND	-	-	16,875	(75,200)	17,800	-	
	HOMELAND SECURITY GRANT	-	-	93,000	93,000	-	-	
	PERSONNEL							
	BUDGETED FULL-TIME POSITIONS	13.0	12.0	9.0	9.0	7.0	7.0	
	PP/TEMP	-	1.0	-	-	-	-	

FLEET MAINTENANCE
110-2800-572

ACCT	DESCRIPTION	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 BUDGET	2013-2014 REVISED	2014-2015 BUDGET	% CHANGE
10-11	SALARIES	$ 266,625	$ 270,008	$ 232,542	$ 274,700	$ 274,700	$ 278,200	1%
10-12	OVERTIME	5,985	305	773	2,400	2,400	1,000	-58%
10-14	FICA	20,159	19,884	17,075	21,300	21,300	21,400	0%
10-15	HEALTH INSURANCE	65,631	68,238	57,495	69,200	69,200	69,500	0%
10-16	LID	1,339	1,307	1,140	1,400	1,400	1,500	7%
10-17	WORKMANS COMP.	10,506	176	9,455	9,100	9,100	9,200	1%
10-19	PENSION	13,659	13,493	11,792	14,100	64,300	63,200	348%
10-20	OPEB	-	16,174	19,635	28,500	28,500	33,000	16%
	PERSONNEL COSTS	**383,904**	**389,585**	**349,907**	**420,700**	**470,900**	**477,000**	**13%**
20-22	OFFICE SUPPLIES	200	108	-	-	-	-	0%
20-23	PRINTING AND DUPLICATING	245	73	-	200	200	200	0%
20-25	CUSTODIAL	49	-	-	-	-	-	0%
20-26	PROGRAM EXPENSES/SUPPLIES	314,449	335,743	269,763	275,000	275,000	275,000	0%
20-29	UNIFORMS/UNIFORM ALLOW	1,307	1,226	1,036	1,400	1,400	1,400	0%
20-31	BOOKS	-	599	399	600	600	600	0%
20-32	SECURITY/SAFETY MATERIALS	625	832	730	1,000	1,000	300	-70%
20-33	SMALL TOOLS	628	2,015	883	2,000	2,000	2,000	0%
20-37	COMPUTER SOFTWARE	1,995	3,990	1,389	7,300	7,300	7,300	0%
20-38	COMPUTER HARDWARE	-	-	-	-	-	1,300	0%
20-46	MATERIALS & SUPPLIES	-	6	-	8,000	8,000	6,500	-19%
	MATERIALS & SUPPLIES	**319,498**	**344,592**	**274,200**	**295,500**	**295,500**	**294,600**	**0%**
30-21	TELEPHONE/FAX	231	437	494	1,100	1,100	1,100	0%
30-28	TRAINING/CONF/FOOD/TRAVEL	240	-	50	300	300	900	200%
30-31	CONTRACTUAL SERVICES	-	350	-	500	500	500	0%
30-43	ENVIRONMENTAL EXPENSES	-	-	400	-	-	-	0%
30-62	GASOLINE	2,163	2,128	1,946	2,000	2,000	2,000	0%
30-67	RADIO REPAIRS/MAINTENANCE	233	68	3,689	600	600	600	0%
30-99	SNOW EMERGENCY - FEB 2003	-	-	-	-	-	-	0%
	ADMINISTRATIVE EXPENDITURES	**2,867**	**2,983**	**6,580**	**4,500**	**4,500**	**5,100**	**13%**
	OPERATING EXPENDITURES	**706,269**	**737,160**	**630,686**	**720,700**	**770,900**	**776,700**	**8%**
	TOTAL EXPENDITURES	**$ 706,269**	**$ 737,160**	**$ 630,686**	**$ 720,700**	**$ 770,900**	**$ 776,700**	**8%**
	OPERATING BUDGET STATS	**$ 706,269**	**$ 737,160**	**$ 630,686**	**$ 720,700**	**$ 770,900**	**$ 776,700**	
	ACTUAL % OF OPER BUDGET	**100%**	**100%**	**100%**	**100%**	**100%**	**100%**	
	BUDGET % CHANGE	**1%**	**4%**	**-14%**	**14%**	**7%**	**1%**	
	REVENUES							
	GENERAL FUND	$ 706,269	$ 737,160	$ 630,686	$ 720,700	$ 770,900	$ 776,700	
	PERSONNEL							
	BUDGETED FULL-TIME POSITIONS	6.0	6.0	6.0	6.0	6.0	6.0	

GROUNDS
110-1500-522

ACCT	DESCRIPTION	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 BUDGET	2013-2014 REVISED	2014-2015 BUDGET	% CHANGE
10-11	SALARIES	$ 583,702	$ 563,872	$ 523,548	$ 516,000	$ 516,000	$ 446,600	-13%
10-12	OVERTIME	21,565	15,021	10,147	14,900	14,900	11,100	-26%
10-13	TEMPORARY HELP	-	-		-	-	8,700	0%
10-14	FICA TAXES	45,838	43,754	40,186	40,800	36,400	35,000	-14%
10-15	HEALTH INSURANCE	129,734	120,386	109,647	112,000	91,300	115,400	3%
10-16	L I D INSURANCE	3,356	3,206	3,011	2,900	2,900	2,600	-10%
10-17	WORKERS COMPENSATION	23,362	460	21,398	17,500	15,700	15,100	-14%
10-19	PENSION	23,686	25,289	24,355	24,600	180,100	171,100	596%
10-20	OPEB	-	35,766	45,640	54,000	48,200	52,100	-4%
	PERSONNEL COSTS	**831,243**	**807,754**	**777,930**	**782,700**	**905,500**	**857,700**	**10%**
20-22	OFFICE SUPPLIES	62	127	-	-	-	-	0%
20-25	CUSTODIAL	510	129	235	300	300	300	0%
20-26	PROGRAM EXPENSES/SUPPLIES	40,792	60,073	40,882	41,700	41,700	41,700	0%
20-28	MEDICAL SUP & PHYSICALS	-	3,151	-	-	-	-	0%
20-29	UNIFORMS/UNIFORM ALLOW	3,777	3,578	3,021	3,400	2,800	3,400	0%
20-32	SECURITY/SAFETY MATERIALS	4,196	2,242	2,725	3,300	2,900	1,800	-45%
20-33	SMALL TOOLS	4,297	2,939	2,945	3,000	3,000	3,000	0%
20-44	SAND AND SALT	413	-	315	400	400	400	0%
20-46	CITY BLDG MAINT SUPPLIES	1,790	858	322	400	400	400	0%
20-58	WATER/SEWER	4,443	3,119	2,718	3,000	3,000	3,000	0%
	MATERIALS & SUPPLIES	**60,280**	**76,216**	**53,163**	**55,500**	**54,500**	**54,000**	**-3%**
30-21	TELEPHONE/FAX	742	655	507	700	700	600	-14%
30-23	ELECTRICITY	3,316	3,404	2,899	2,800	2,800	2,300	-18%
30-24	HEATING OIL/GAS	3,707	3,604	5,446	4,500	4,500	4,500	0%
30-27	SUBSCRIPTIONS AND DUES	425	570	435	500	500	800	60%
30-28	TRAINING/CONF/FOOD/TRAVEL	1,741	1,252	1,226	500	500	3,000	500%
30-31	CONTRACTUAL SERVICES	-	3,115	23,282	33,000	123,400	118,000	258%
30-43	ENVIRONMENTAL EXPENSES	2,750	-	13,148	3,000	3,000	3,500	17%
30-44	AGENCY BILLING-TEMP HELP	19,396	11,636	20,507	18,000	18,000	32,300	79%
30-62	GASOLINE	33,066	35,558	32,037	30,000	30,000	30,000	0%
30-64	TRUCK REPAIRS/MAINTENANCE	1,200	-	-	-	-	-	0%
30-65	MAINT EQUIP REPAIRS/MAINT	24,469	19,350	14,291	15,000	15,000	15,000	0%
30-67	RADIO REPAIRS/MAINTENANCE	1,397	1,850	16,618	2,300	2,300	2,100	-9%
	ADMINISTRATIVE EXPENDITURES	**92,209**	**80,994**	**130,396**	**110,300**	**200,700**	**212,100**	**92%**
	OPERATING EXPENSES	**983,732**	**964,964**	**961,489**	**948,500**	**1,160,700**	**1,123,800**	**18%**
40-23	TRUCKS - PURCHASE	37,202	-	39,157	-	-	68,100	0%
40-24	MAINT EQUIP - PURCHASE	9,347	-	72,610	50,100	50,100	-	-100%
	CAPITAL OUTLAY	**46,549**	**-**	**111,767**	**50,100**	**50,100**	**68,100**	36%
	TOTAL EXPENDITURES	**$ 1,030,281**	**$ 964,964**	**$ 1,073,256**	**$ 998,600**	**$ 1,210,800**	**$1,191,900**	**19%**
	OPERATING BUDGET STATS	**$ 983,732**	**$ 964,964**	**$ 961,489**	**$ 948,500**	**$ 1,160,700**	**$1,123,800**	
	ACTUAL % OF OPER BUDGET	**98%**	**100%**	**100%**	**100%**	**100%**	**100%**	
	BUDGET % CHANGE	**-12%**	**-2%**	**0%**	**-1%**	**22%**	**-3%**	
	REVENUES							
	GENERAL FUND	$ 983,732	$ 964,964	$ 961,489	$ 948,500	$ 1,160,700	$1,123,800	
	GOV. CAPITAL PROJECT FUND	46,549	-	111,767	50,100	50,100	68,100	
	PERSONNEL							
	BUDGETED FULL-TIME POSITIONS	16.0	14.0	14.0	13.0	13.0	14.0	

SANITATION
110-1800-555

ACCT	DESCRIPTION	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 BUDGET	2013-2014 REVISED	2014-2015 BUDGET	% CHANGE
10-11	SALARIES	$ 450,553	$ 409,952	$ 365,463	$ 398,000	$ 399,400	$ 417,600	5%
10-12	OVERTIME	20,411	13,843	13,406	13,200	13,200	12,100	-8%
10-14	FICA TAXES	35,596	31,791	28,287	31,100	31,100	33,000	6%
10-15	HEALTH INSURANCE	120,170	99,685	82,618	101,800	101,800	91,500	-10%
10-16	L I D INSURANCE	2,744	2,441	2,074	2,100	2,100	2,300	10%
10-17	WORKERS COMPENSATION	18,129	313	15,368	13,500	13,500	14,100	4%
10-19	PENSION	19,915	19,055	17,298	18,800	117,100	124,400	562%
10-20	OPEB	-	26,105	31,803	41,300	41,300	49,500	20%
	PERSONNEL COSTS	**667,518**	**603,185**	**556,317**	**619,800**	**719,500**	**744,500**	**20%**
20-22	OFFICE SUPPLIES	181	141	-	-	-	-	0%
20-23	PRINTING AND DUPLICATING	3,234	1,704	-	-	-	-	0%
20-26	PROGRAM EXPENSES/SUPPLIES	37,213	80,306	11,476	20,000	20,000	20,000	0%
20-29	UNIFORMS/UNIFORM ALLOW	3,133	2,981	2,190	2,900	2,900	2,900	0%
20-32	SECURITY/SAFETY MATERIALS	2,964	2,513	1,983	2,500	2,500	1,100	-56%
20-33	SMALL TOOLS	421	286	246	400	400	400	0%
20-38	COMPUTER HARDWARE	1,370	-	-	-	-	-	0%
20-46	CITY BLDG MAINT SUPPLIES	309	513	865	500	500	500	0%
	MATERIALS & SUPPLIES	**48,825**	**88,444**	**16,762**	**26,300**	**26,300**	**24,900**	**-5%**
30-21	TELEPHONE/FAX	504	491	468	500	500	500	0%
30-25	ADVERTISEMENT	935	1,013	453	1,100	1,100	1,100	0%
30-28	TRAINING/CONF/FOOD/TRAVEL	2,138	11	40	100	100	100	0%
30-31	CONTRACTUAL SERVICES	1,283,030	1,219,136	1,215,190	1,315,300	1,315,300	1,308,700	-1%
30-43	ENVIRONMENTAL EXPENSES	1,395	3,402	5,837	5,000	5,000	5,000	0%
30-44	AGENCY BILLING-TEMP HELP	60,777	42,277	74,418	59,000	59,000	36,500	-38%
30-62	GASOLINE	112,755	126,906	120,912	125,000	125,000	125,000	0%
30-64	TRUCK REPAIRS/MAINTENANCE	1,408	145	-	-	-	-	0%
30-65	MAINT EQUIP REPAIRS/MAINT	406	-	-	-	-	-	0%
30-67	RADIO REPAIRS/MAINTENANCE	1,316	1,207	13,490	1,700	1,700	1,700	0%
	ADMINISTRATIVE EXPENDITURES	**1,464,664**	**1,394,588**	**1,430,808**	**1,507,700**	**1,507,700**	**1,478,600**	**-2%**
	OPERATING EXPENSES	**2,181,007**	**2,086,217**	**2,003,887**	**2,153,800**	**2,253,500**	**2,248,000**	**4%**
40-23	TRUCKS - PURCHASE	212,446	136,500	130,758	402,100	395,600	256,500	-36%
	CAPITAL OUTLAY	**212,446**	**136,500**	**130,758**	**402,100**	**395,600**	**256,500**	**-36%**
	TOTAL EXPENDITURES	**$ 2,393,453**	**$ 2,222,717**	**$ 2,134,645**	**$ 2,555,900**	**$ 2,649,100**	**$ 2,504,500**	**-2%**
	OPERATING BUDGET STATS	**$ 2,181,007**	**$ 2,086,217**	**$ 2,003,887**	**$ 2,153,800**	**$ 2,253,500**	**$ 2,248,000**	
	ACTUAL % OF OPER BUDGET	**100%**	**100%**	**100%**	**100%**	**100%**	**100%**	
	BUDGET % CHANGE	**-1%**	**-4%**	**-4%**	**7%**	**5%**	**0%**	
	REVENUES							
	GENERAL FUND	$ 2,181,007	$ 2,086,217	$ 2,003,887	$ 2,153,800	$ 2,253,500	$ 2,248,000	
	GOV. CAPITAL PROJECT FUND	212,446	136,500	130,758	402,100	395,600	256,500	
	PERSONNEL							
	BUDGETED FULL-TIME POSITIONS	12.0	13.0	11.0	11.0	11.0	11.0	

STREET
110-1800-554

ACCT	DESCRIPTION	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 BUDGET	2013-2014 REVISED	2014-2015 BUDGET	% CHANGE
10-11	SALARIES	$ 410,957	$ 413,756	$ 363,352	$ 292,500	$ 285,300	$ 283,900	-3%
10-12	OVERTIME	6,187	5,026	4,465	8,800	8,800	4,700	-47%
10-13	TEMPORARY HELP	-	-	-	-	-	-	0%
10-14	FICA TAXES	31,778	31,500	28,166	23,100	23,100	22,000	-5%
10-15	HEALTH INSURANCE	95,072	88,428	74,415	74,400	74,400	89,100	20%
10-16	L I D INSURANCE	2,539	2,308	1,905	1,600	1,600	1,600	0%
10-17	WORKERS COMPENSATION	13,804	243	11,630	9,900	9,900	9,400	-5%
10-18	EDUCATIONAL ASSISTANCE	2,828	2,015	1,687	-	600	-	0%
10-19	PENSION	18,908	19,051	15,679	15,100	69,800	68,400	353%
10-20	OPEB	-	26,282	27,945	30,500	30,500	33,500	10%
	PERSONNEL COSTS	**582,073**	**588,609**	**529,244**	**455,900**	**504,000**	**512,600**	**12%**
20-22	OFFICE SUPPLIES	145	58	-	-	-	-	0%
20-23	PRINTING AND DUPLICATING	24	-	-	-	-	-	0%
20-26	PROGRAM EXPENSES/SUPPLIES	31,399	26,480	31,104	25,000	25,000	28,500	14%
20-29	UNIFORMS/UNIFORM ALLOW	1,985	2,643	2,148	2,300	2,300	2,300	0%
20-32	SECURITY/SAFETY MATERIALS	4,588	2,817	2,039	3,000	3,000	2,000	-33%
20-33	SMALL TOOLS	2,253	2,812	2,433	2,500	2,500	2,500	0%
20-38	COMPUTER HARDWARE	-	-	-	-	-	-	0%
20-41	STREET REPAIRING MATERIAL	11,039	19,139	7,171	19,000	19,000	10,000	-47%
20-42	STREET CLEANING SUPPLIES	4,359	2,591	2,514	4,000	4,000	3,000	-25%
20-43	STREET SIGNS/MARKING	15,270	13,622	22,037	16,000	16,000	16,000	0%
20-44	SAND AND SALT	24,576	599	6,593	8,000	8,000	9,300	16%
20-46	CITY BLDG MAINT SUPPLIES	10,493	7,169	10,137	200	200	200	0%
20-62	STORM SEWER SUPPLIES	4,064	4,402	-	3,000	3,000	10,000	233%
20-64	DITCH MAINTENANCE	1,640	122	26	800	800	1,500	88%
	MATERIALS & SUPPLIES	**111,835**	**82,454**	**86,202**	**83,800**	**83,800**	**85,300**	**2%**
30-21	TELEPHONE/FAX	1,605	676	461	200	200	-	-100%
30-25	ADVERTISEMENT	485	29	792	300	300	700	133%
30-28	TRAINING/CONF/FOOD/TRAVEL	3,471	-	8,790	100	100	1,300	1200%
30-29	CONSULTING FEES	-	-	893	3,500	3,500	1,500	-57%
30-31	CONTRACTUAL SERVICES	4,889	575	590	600	600	1,500	150%
30-43	ENVIRONMENTAL EXPENSES	-	-	-	-	-	-	0%
30-44	AGENCY BILLING-TEMP HELP	13,119	-	4,294	5,000	13,500	5,000	0%
30-62	GASOLINE	46,391	48,344	48,443	47,000	47,000	50,000	6%
30-64	TRUCK REPAIRS/MAINTENANCE	538	(344)	-	-	-	-	0%
30-65	MAINT EQUIP REPAIRS/MAINT	69,934	13,341	8,023	5,000	5,000	5,000	0%
30-67	RADIO REPAIRS/MAINTENANCE	1,075	2,056	17,340	2,300	2,300	2,200	-4%
30-99	SNOW EMERGENCY	-	131,245	-	-	-	-	0%
	ADMINISTRATIVE EXPENDITURES	**141,507**	**195,922**	**89,624**	**64,000**	**72,500**	**67,200**	**5%**
	OPERATING EXPENDITURES	**835,415**	**866,985**	**705,071**	**603,700**	**660,300**	**665,100**	**10%**
40-23	TRUCKS - PURCHASE	104,476	176,721	16,704	141,700	141,700	178,900	26%
40-25	OTHER EQUIPMENT PURCHASE	-	-	-	39,800	39,800	291,400	632%
40-31	CONSTRUCTION - PURCHASE	350,123	29,617	134,010	70,000	3,279,200	3,586,100	5023%
	CAPITAL OUTLAY	**454,599**	**206,338**	**150,714**	**251,500**	**3,460,700**	**4,056,400**	**1513%**
	TOTAL EXPENDITURES	**$ 1,290,014**	**$ 1,073,323**	**$ 855,785**	**$ 855,200**	**$ 4,121,000**	**$ 4,721,500**	**452%**
	OPERATING BUDGET STATS	**$ 835,415**	**$ 866,985**	**$ 705,071**	**$ 603,700**	**$ 660,300**	**$ 665,100**	
	ACTUAL % OF OPER BUDGET	**100%**	**100%**	**100%**	**100%**	**100%**	**100%**	
	BUDGET % OF CHANGE	**-3%**	**4%**	**-19%**	**-14%**	**9%**	**1%**	
	REVENUES							
	GENERAL FUND	$ 835,415	$ 866,985	$ 705,071	$ 603,700	$ 660,300	$ 665,100	
	GOV. CAPITAL PROJECT FUND	454,599	206,338	150,714	251,500	3,460,700	4,056,400	
	STATE GRANT						150,000	
	PERSONNEL							
	BUDGETED FULL-TIME POSITIONS	11.0	11.0	10.0	8.0	8.0	8.0	

Public Utilities

Contains the following subsections:

- Public Works Water/Wastewater
- Electric

WATER/WASTEWATER FUND BUDGET REVIEW

Fiscal Year 2014-2015

May 2014 – Budget Review Hearing

Water/Wastewater Engineering

Personnel Costs	438,900	25%↓
Materials & Supplies	16,000	29%↑
Administrative Expenditures	46,000	27%↓
Overall Operating Expenses	**500,900**	**25%↓**

Highlights:

Personnel Costs decreased due to a decrease in staffing of 2 positions.

Materials & Supplies expenditures are increased for office supplies, computer software and hardware offset by decreases in uniforms, security/safety materials and small tools.

Administrative expenditures are decreased for telephone, subscriptions and dues, training/conf./food/travel, contractual services and gasoline.

Water Construction

Personnel Costs	228,600	26%↓
Materials & Supplies	4,200	55%↓
Administrative Expenditures	19,700	38%↓
Overall Operating Expenses	**252,500**	**28%↓**

Highlights:

Personnel Costs are decreased due to a decrease in staffing (2 positions have been removed).

Materials and Supplies decreased in direct correlation to the reduction in staffing.

Administrative Expenditures are decreased for gasoline offset by a small increase in training.

Water Management

Personnel Costs	358,900	18%↑
Materials & Supplies	64,200	2%↓
Administrative Expenditures	62,200	4%↓
Overall Operating Expenses	**485,300**	**12%↑**
Capital Outlay	1,336,900	9%↓
Total Expenditures	**1,822,200**	**5%↓**

Highlights:

Personnel Costs are up due to pension unfunded liability included here and an OPEB rate increase both are offset by a reduction in overtime.

Materials & Supplies are down due to a decrease in security/safety materials, .

Administrative Expenditures decreased for advertisement and consulting fees offset by increases in training/conf./food/travel and maintenance equip repairs.

Capital Expenses decreased and includes the following projects: Garrison Oak Tech. Park, Wellhead Redevelopment Prog., WTP Process improvements, SCADA equipment Tech. Upgrade, Meter replacement Project and Water Quality improvements. In addition to the aforementioned projects, a Sterling L7500 is also included to be replaced this year.

Wastewater Management

Personnel Costs	616,000	3%↑
Materials & Supplies	84,000	1%↓
Administrative Expenditures	274,100	4%↑
Overall Operating Expenses	**974,100**	**3%↑**
Capital Outlay	3,273,200	162%↑
Total Expenditures	**4,247,300**	**93%↑**

Highlights:

Personnel Costs are increased overall but the salaries and benefits have decreased by one position. The increase is due to the Pension unfunded liability.

Materials & Supplies remained about the same except for small decreases in medical sup & physicals and chemicals and additives offset by a small increase in security/safety materials.

Administrative Expenses are up due to an increase in contractual services offset by decreases in training, consulting fees, maintenance equipment repairs.

Capital Expenses have decreased and include the following projects, vehicles and equipment: I&I removal, Westover Pump Station (P/S) and Force Main Upgrade, Hazlettville Rd interceptor, Lakeview Dr. P/S Replacement, P/S repairs, Walker Rd P/S Generator replacement, Retreat P/S Replacement, Meter Replacement Prog., a Sterling L7500 Dump truck and a Sterling Jet truck.

Water Treatment

Personnel Costs	837,200	20%↑
Materials & Supplies	153,600	0%
Administrative Expenditures	586,100	10%↓
Overall Operating Expenses	**1,576,900**	**5%↑**
Capital Outlay	38,100	100%↑
Total Expenditures	**1,615,000**	**8%↑**

Highlights:

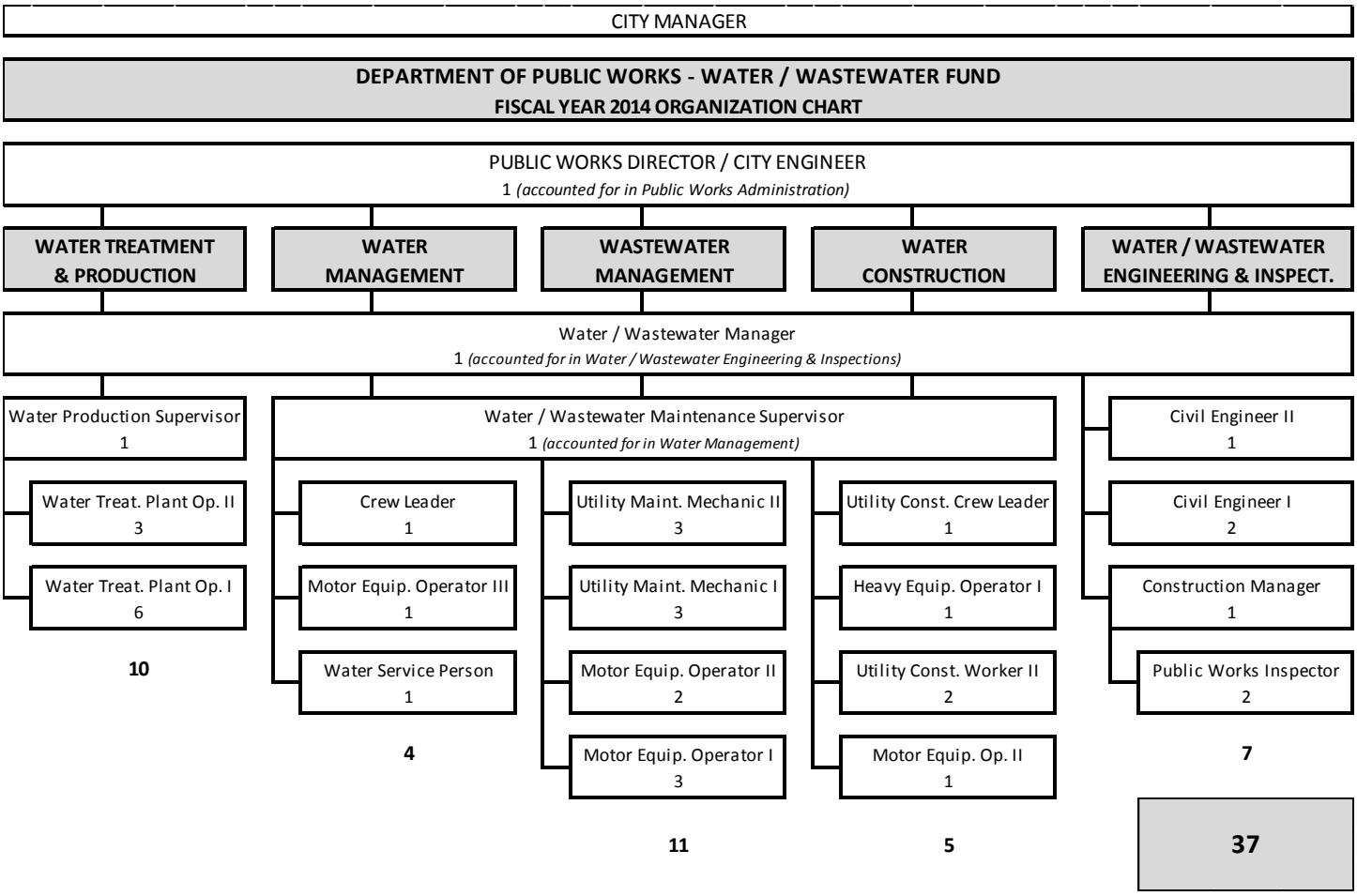
Personnel costs are increased for one position, salary, overtime and all related benefit expense as well as pension unfunded liability and OPEB increase in correlation of the increased staffing.

Materials & Supplies remained level.

Administrative Expenditures decreased due to a large reduction in Contractual services.

Capital Outlay includes a 1-Ton Utility truck.

Water/Wastewater Fund


CITY MANAGER
DEPARTMENT OF PUBLIC WORKS - WATER / WASTEWATER FUND
FISCAL YEAR 2014 ORGANIZATION CHART
PUBLIC WORKS DIRECTOR / CITY ENGINEER
1 (accounted for in Public Works Administration)
WATER TREATMENT & PRODUCTION
WATER MANAGEMENT
WASTEWATER MANAGEMENT
WATER CONSTRUCTION
WATER / WASTEWATER ENGINEERING & INSPECT.
Water / Wastewater Manager
1 (accounted for in Water / Wastewater Engineering & Inspections)
Water Production Supervisor 1
Water Treat. Plant Op. II 3
Water Treat. Plant Op. I 6
10
Water / Wastewater Maintenance Supervisor
1 (accounted for in Water Management)
Crew Leader 1
Motor Equip. Operator III 1
Water Service Person 1
4
Utility Maint. Mechanic II 3
Utility Maint. Mechanic I 3
Motor Equip. Operator II 2
Motor Equip. Operator I 3
11
Utility Const. Crew Leader 1
Heavy Equip. Operator I 1
Utility Const. Worker II 2
Motor Equip. Op. II 1
5
Civil Engineer II 1
Civil Engineer I 2
Construction Manager 1
Public Works Inspector 2
7
37

WATER/WASTEWATER ENGINEERING
412/417-2600-553

ACCT	DESCRIPTION	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 BUDGET	2013-2014 REVISED	2014-2015 BUDGET	% CHANGE
10-11	SALARIES	$ 338,942	$ 338,319	$ 319,364	$ 414,700	$ 260,000	$ 287,600	-31%
10-12	OVERTIME	460	966	949	3,300	3,300	800	-76%
10-13	TEMPORARY HELP	-	-	-	-	15,000	-	0%
10-14	FICA TAXES	25,105	25,165	23,723	32,000	20,000	22,100	-31%
10-15	HEALTH INSURANCE	63,257	55,249	48,610	79,600	44,600	55,500	-30%
10-16	L I D INSURANCE	2,013	1,936	1,818	2,300	2,300	1,800	-22%
10-17	WORKERS COMPENSATION	2,852	43	2,694	1,300	1,300	800	-38%
10-18	EDUCATIONAL ASSISTANCE	3,006	6,699	-	-	-	-	0%
10-19	PENSION	14,697	16,473	14,684	21,300	58,600	46,200	117%
10-20	OPEB	-	6,991	18,007	34,600	18,600	24,100	-30%
	PERSONNEL COSTS	**450,332**	**451,841**	**429,849**	**589,100**	**423,700**	**438,900**	**-25%**
20-22	OFFICE SUPPLIES	-	-	861	1,000	2,500	3,000	200%
20-29	UNIFORMS/UNIFORM ALLOW	50	-	38	600	600	300	-50%
20-31	BOOKS	25	430	155	600	600	600	0%
20-32	SECURITY/SAFETY MATERIALS	990	916	947	1,000	1,000	300	-70%
20-33	SMALL TOOLS	413	541	-	200	200	100	-50%
20-37	COMPUTER SOFTWARE	5,172	9,076	7,920	9,000	9,000	10,200	13%
20-38	COMPUTER HARDWARE	-	2,374	-	-	-	1,500	0%
	MATERIALS & SUPPLIES	**6,650**	**13,337**	**9,920**	**12,400**	**13,900**	**16,000**	**29%**
30-21	TELEPHONE/FAX	1,269	1,648	766	1,400	1,400	1,100	-21%
30-27	SUBSCRIPTIONS AND DUES	954	942	1,332	1,100	1,100	600	-45%
30-28	TRAINING/CONF/FOOD/TRAVEL	479	1,590	50	2,800	2,800	1,400	-50%
30-31	CONTRACTUAL SERVICES	22,188	31,187	33,678	50,000	46,200	38,000	-24%
30-39	IN-HOUSE TRAINING	-	625	650	600	2,900	600	0%
30-62	GASOLINE	5,927	6,750	5,946	6,500	6,500	3,800	-42%
30-64	TRUCK REPAIRS/MAINTENANCE	290	-	-	-	-	-	0%
30-67	RADIO REPAIRS/MAINTENANCE	-	-	4,523	500	500	500	0%
	ADMINISTRATIVE EXPENDITURES	**31,107**	**42,742**	**46,945**	**62,900**	**61,400**	**46,000**	**-27%**
	OPERATING EXPENDITURES	**488,089**	**507,920**	**486,714**	**664,400**	**499,000**	**500,900**	**-25%**
40-23	TRUCKS - PURCHASE	-	-	29,208	-	-	-	0%
40-99	DEPRECIATION EXPENSE	8,056	6,315		-	-	-	0%
	CAPITAL OUTLAY	**8,056**	**6,315**	**29,208**	**-**	**-**	**-**	0%
	TOTAL EXPENDITURES	**$ 496,145**	**$ 514,235**	**$ 515,922**	**$ 664,400**	**$ 499,000**	**$ 500,900**	**-25%**
	OPERATING BUDGET STATS	**$ 488,089**	**$ 507,920**	**$ 486,714**	**$ 664,400**	**$ 499,000**	**$ 500,900**	
	ACTUAL % OF OPER BUDGET	**100%**	**100%**	**100%**	**100%**	**100%**	**100%**	
	BUDGET % CHANGE	**-30%**	**4%**	**-4%**	**37%**	**-25%**	**0%**	
	REVENUES							
	WATER/WASTEWATER FUND	$ 488,089	$ 507,920	$ 486,714	$ 664,400	$ 499,000	$ 500,900	
	WATER/WASTEWATER I & E FUND	8,056	6,315	29,208	-	-	-	
	PERSONNEL							
	BUDGETED FULL-TIME POSITIONS	7.0	6.0	6.0	6.0	7.0	5.0	

WATER CONSTRUCTION
412/417-5600-556

ACCT	DESCRIPTION	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 BUDGET	2013-2014 REVISED	2014-2015 BUDGET	% CHANGE
10-11	SALARIES	$ 226,518	$ 203,185	$ 192,699	$ 196,200	$ 157,000	$ 122,400	-38%
10-12	OVERTIME	10,462	8,561	12,467	15,000	15,000	7,100	-53%
10-14	FICA TAXES	17,411	15,544	14,975	16,200	12,700	9,900	-39%
10-15	HEALTH INSURANCE	64,247	55,796	49,692	50,800	34,800	24,000	-53%
10-16	L I D INSURANCE	1,273	1,123	1,027	1,000	1,000	600	-40%
10-17	WORKERS COMPENSATION	7,820	123	6,920	7,000	5,600	4,300	-39%
10-19	PENSION	8,795	8,832	8,631	8,500	60,800	50,400	493%
10-20	OPEB	-	9,953	12,372	15,500	12,700	9,900	-36%
	PERSONNEL COSTS	**336,526**	**303,117**	**298,785**	**310,200**	**299,600**	**228,600**	**-26%**
20-28	MEDICAL SUP & PHYSICALS	-	-	-	700	700	-	-100%
20-29	UNIFORMS/UNIFORM ALLOW	1,473	1,253	1,186	1,400	1,400	900	-36%
20-32	SECURITY/SAFETY MATERIALS	1,975	2,458	832	2,200	2,200	1,400	-36%
20-33	SMALL TOOLS	4,521	4,556	4,023	4,500	4,500	-	-100%
20-38	COMPUTER HARDWARE	1,370	-	-	-	-	1,300	0%
20-46	CITY BLDG MAINT SUPPLIES	379	449	135	400	400	400	0%
20-58	WATER/SEWER	135	117	99	200	200	200	0%
	MATERIALS & SUPPLIES	**9,853**	**8,833**	**6,276**	**9,400**	**9,400**	**4,200**	**-55%**
30-21	TELEPHONE/FAX	546	1,057	369	200	200	200	0%
30-23	ELECTRICITY	2,181	2,183	3,114	2,000	2,000	2,000	0%
30-24	HEATING OIL/GAS	2,568	2,920	2,311	3,000	3,000	3,000	0%
30-28	TRAINING/CONF/FOOD/TRAVEL	379	-	20	100	100	500	400%
30-31	CONTRACTUAL SERVICES	2,676	3,558	2,970	3,000	3,000	3,000	0%
30-62	GASOLINE	23,626	22,051	11,718	22,000	22,000	9,500	-57%
30-64	TRUCK REPAIRS/MAINTENANCE	473	-	-	-	-	-	0%
30-66	OTHER EQUIP REPAIRS/MAINT	9,672	3,246	410	600	600	600	0%
30-67	RADIO REPAIRS/MAINTENANCE	1,285	735	7,539	900	900	900	0%
	ADMINISTRATIVE EXPENDITURES	**43,406**	**35,750**	**28,450**	**31,800**	**31,800**	**19,700**	**-38%**
	OPERATING EXPENDITURES	**389,785**	**347,700**	**333,511**	**351,400**	**340,800**	**252,500**	**-28%**
40-23	TRUCKS - PURCHASE	-	29,985	35,900	90,000	90,000	-	-100%
40-31	CONSTRUCTION - PURCHASE	22	-	-	-	-	-	0%
	CAPITAL OUTLAY	**22**	**29,985**	**35,900**	**90,000**	**90,000**	**-**	**-100%**
	TOTAL EXPENDITURES	**$ 389,807**	**$ 377,685**	**$ 369,411**	**$ 441,400**	**$ 430,800**	**$ 252,500**	**-43%**
	OPERATING BUDGET STATS	**$ 389,785**	**$ 347,700**	**$ 333,511**	**$ 351,400**	**$ 340,800**	**$ 252,500**	
	ACTUAL % OF OPER BUDGET	**97%**	**100%**	**100%**	**100%**	**100%**	**100%**	
	BUDGET % CHANGE	**-**	**-11%**	**-4%**	**5%**	**-3%**	**-26%**	
	REVENUES							
	WATER/WASTEWATER FUND	$ 389,785	$ 347,700	$ 333,511	$ 351,400	$ 340,800	$ 252,500	
	WATER/WASTEWATER I & E FUND	22	29,985	35,900	90,000	90,000	-	
	PERSONNEL							
	BUDGETED FULL-TIME POSITIONS	6.0	6.0	5.0	5.0	5.0	3.0	

WATER MANAGEMENT
412/417-6800-568

ACCT	DESCRIPTION	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 BUDGET	2013-2014 REVISED	2014-2015 BUDGET	% CHANGE
10-11	SALARIES	$ 150,216	$ 142,559	$ 146,288	$ 190,700	$ 192,200	$ 193,200	1%
10-12	OVERTIME	10,682	8,160	7,354	11,200	11,200	9,100	-19%
10-14	FICA TAXES	11,756	11,050	11,138	15,400	15,400	15,400	0%
10-15	HEALTH INSURANCE	62,430	88,084	76,590	54,400	54,400	54,600	0%
10-16	L I D INSURANCE	1,184	1,728	1,540	1,100	1,100	1,100	0%
10-17	WORKERS COMPENSATION	6,206	105	6,156	6,700	6,800	6,700	0%
10-19	PENSION	6,625	6,581	6,787	9,100	48,000	63,000	592%
10-20	OPEB	-	13,594	18,163	15,500	15,800	15,800	2%
	PERSONNEL COSTS	**249,099**	**271,861**	**274,016**	**304,100**	**344,900**	**358,900**	**18%**
20-28	MEDICAL SUP & PHYSICALS	234	341	100	500	500	500	0%
20-29	UNIFORMS/UNIFORM ALLOW	784	813	609	900	900	900	0%
20-31	BOOKS	128	95	-	-	-	-	0%
20-32	SECURITY/SAFETY MATERIALS	1,195	1,766	727	1,900	1,900	800	-58%
20-33	SMALL TOOLS	6,916	8,808	7,215	7,000	7,000	7,000	0%
20-38	COMPUTER HARDWARE	685	-	-	-	-	-	0%
20-46	CITY BLDG MAINT SUPPLIES	-	-	4	-		-	0%
20-51	WATER/SEWER SYSTEM SUP	47,612	46,456	49,200	45,000	45,000	45,000	0%
20-53	METERS/METER SUPPLIES	6,986	10,115	11,901	10,000	10,000	10,000	0%
	MATERIALS & SUPPLIES	**64,540**	**68,394**	**69,755**	**65,300**	**65,300**	**64,200**	**-2%**
30-21	TELEPHONE/FAX	3,700	3,659	4,126	4,000	4,000	4,000	0%
30-25	ADVERTISEMENT	8,902	5,123	2,340	4,000	4,000	2,500	-38%
30-27	SUBSCRIPTIONS AND DUES	2,826	2,710	2,837	2,900	2,900	2,900	0%
30-28	TRAINING/CONF/FOOD/TRAVEL	510	50	60	2,600	3,200	3,200	23%
30-29	CONSULTING FEES	4,023	12,832	941	3,500	3,500	2,000	-43%
30-31	CONTRACTUAL SERVICES	23,055	6,817	26,120	25,000	24,400	25,000	0%
30-62	GASOLINE	20,460	22,713	19,772	21,000	21,000	21,000	0%
30-64	TRUCK REPAIRS/MAINTENANCE	108	-	-	-	-	-	0%
30-65	MAINT EQUIP REPAIRS/MAINT	314	532	368	500	500	600	20%
30-67	RADIO REPAIRS/MAINTENANCE	1,735	900	15,366	1,000	1,000	1,000	0%
	ADMINISTRATIVE EXPENDITURES	**65,633**	**55,336**	**71,929**	**64,500**	**64,500**	**62,200**	**-4%**
	OPERATING EXPENDITURES	**379,272**	**395,591**	**415,700**	**433,900**	**474,700**	**485,300**	**12%**
40-23	TRUCKS - PURCHASE	-	28,816	153,036	26,800	26,800	66,900	150%
40-25	OTHER EQUIP - PURCHASE	-	-	19,128	-	30,200	-	0%
40-31	CONSTRUCTION - PURCHASE	959,816	2,238,456	915,012	1,450,000	7,584,300	1,270,000	-12%
40-34	WATER LINES	92,888	94,907	67,675	-	-	-	0%
	CAPITAL OUTLAY	**1,052,704**	**2,362,179**	**1,154,852**	**1,476,800**	**7,641,300**	**1,336,900**	**-9%**
	TOTAL EXPENDITURES	**$ 1,431,976**	**$ 2,757,770**	**$ 1,570,552**	**$ 1,910,700**	**$ 8,116,000**	**$ 1,822,200**	**-5%**
	OPERATING BUDGET STATS	**$ 379,272**	**$ 395,591**	**$ 415,700**	**$ 433,900**	**$ 474,700**	**$ 485,300**	
	ACTUAL % OF OPER BUDGET	**100%**	**100%**	**100%**	**100%**	**100%**	**100%**	
	BUDGET % CHANGE	**-17%**	**4%**	**5%**	**4%**	**9%**	**2%**	
	REVENUES							
	WATER/WASTEWATER FUND	$ 379,272	$ 395,591	$ 415,700	$ 433,900	$ 474,700	$ 485,300	
	WATER/WASTEWATER I & E FUND	1,052,704	2,362,179	1,154,852	1,476,800	7,641,300	1,336,900	
	PERSONNEL							
	BUDGETED FULL-TIME POSITIONS	5.0	4.0	5.0	5.0	4.0	4.0	

WASTE WATER MANAGEMENT
412/417-6900-569

ACCT	DESCRIPTION	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 BUDGET	2013-2014 REVISED	2014-2015 BUDGET	% CHANGE
10-11	SALARIES	$ 379,191	$ 372,790	$ 304,371	$ 382,100	$ 298,500	$ 378,300	-1%
10-12	OVERTIME	24,882	23,300	26,562	27,100	27,100	27,000	0%
10-14	FICA TAXES	30,298	29,900	25,167	31,400	25,400	30,900	-2%
10-15	HEALTH INSURANCE	91,357	56,379	26,303	91,900	64,900	88,600	-4%
10-16	L I D INSURANCE	1,759	1,218	756	2,100	2,100	2,000	-5%
10-17	WORKERS COMPENSATION	15,563	251	13,355	13,500	10,900	13,300	-1%
10-18	EDUCATIONAL ASSISTANCE	-	-	-	-	-	-	0%
10-19	PENSION	18,300	18,039	14,252	19,500	48,900	65,900	238%
10-20	OPEB	-	12,111	10,078	30,300	25,300	30,000	-1%
	PERSONNEL COSTS	**561,350**	**513,988**	**420,845**	**597,900**	**503,100**	**636,000**	**6%**
20-28	MEDICAL SUP & PHYSICALS	234	341	88	1,300	1,300	700	-46%
20-29	UNIFORMS/UNIFORM ALLOW	2,674	2,611	1,938	3,100	3,100	3,100	0%
20-32	SECURITY/SAFETY MATERIALS	3,180	3,171	2,591	3,400	3,400	3,600	6%
20-33	SMALL TOOLS	10,726	4,971	2,723	5,000	5,000	5,000	0%
20-35	CHEMICALS & ADDITIVES	1,536	2,477	2,117	2,800	2,800	2,500	-11%
20-37	COMPUTER SOFTWARE	-	3,600	3,600	3,600	3,600	3,600	0%
20-38	COMPUTER HARDWARE	4,285	-	-	-	-	-	0%
20-46	CITY BLDG MAINT SUPPLIES	436	341	300	500	500	500	0%
20-51	WATER/SEWER SYSTEM SUP	16,603	16,452	9,510	16,000	16,000	16,000	0%
20-53	METERS/METER SUPPLIES	7,711	10,586	11,952	10,000	10,000	10,000	0%
20-54	PUMPING STATION SUPPLIES	38,473	37,529	36,851	38,000	38,000	38,000	0%
20-58	WATER/SEWER	2,134	1,513	997	1,000	1,000	1,000	0%
	MATERIALS & SUPPLIES	**87,992**	**83,592**	**72,667**	**84,700**	**84,700**	**84,000**	**-1%**
30-21	TELEPHONE/FAX	4,126	3,659	4,126	4,000	4,000	4,000	0%
30-23	ELECTRICITY	170,715	189,684	171,042	170,000	170,000	170,000	0%
30-27	SUBSCRIPTIONS AND DUES	63	-	-	-	-	-	0%
30-28	TRAINING/CONF/FOOD/TRAVEL	426	8	61	7,600	7,600	1,700	-78%
30-29	CONSULTING FEES	9,678	6,824	-	3,500	3,500	2,000	-43%
30-31	CONTRACTUAL SERVICES	40,938	46,748	90,298	42,600	78,000	64,000	50%
30-62	GASOLINE	29,395	25,304	30,840	30,000	30,000	30,000	0%
30-64	TRUCK REPAIRS/MAINTENANCE	5,334	3,673	4	-	-	-	0%
30-65	MAINT EQUIP REPAIRS/MAINT	1,141	2,316	5,803	3,000	3,000	600	-80%
30-67	RADIO REPAIRS/MAINTENANCE	560	2,272	6,865	1,800	1,800	1,800	0%
	ADMINISTRATIVE EXPENDITURES	**262,376**	**280,488**	**309,039**	**262,500**	**297,900**	**274,100**	**4%**
	OPERATING EXPENDITURES	**911,718**	**878,068**	**802,551**	**945,100**	**885,700**	**994,100**	**5%**
40-23	TRUCKS - PURCHASE	-	28,816	234,994	237,200	26,800	277,300	17%
40-25	OTHER EQUIPMENT	-	-	19,128	-	10,000	-	0%
40-31	CONSTRUCTION - PURCHASE	4,028,578	1,541,124	1,561,447	1,013,800	5,215,600	2,999,900	196%
40-35	SEWER LINES	110,719	229,601	-	-	-	-	0%
	CAPITAL OUTLAY	**4,139,297**	**1,799,541**	**1,815,569**	**1,251,000**	**5,252,400**	**3,277,200**	**162%**
	TOTAL EXPENDITURES	**$ 5,051,015**	**$ 2,677,609**	**$ 2,618,120**	**$ 2,196,100**	**$ 6,138,100**	**$ 4,271,300**	**94%**
	OPERATING BUDGET STATS	**$ 911,718**	**$ 878,068**	**$ 802,551**	**$ 945,100**	**$ 885,700**	**$ 994,100**	
	ACTUAL % OF OPER BUDGET	**100%**	**100%**	**100%**	**100%**	**100%**	**100%**	
	BUDGET % CHANGE	**-8%**	**-4%**	**-9%**	**18%**	**-6%**	**12%**	
	REVENUES							
	WATER/WASTEWATER FUND	$ 911,718	$ 878,068	$ 802,551	$ 945,100	$ 885,700	$ 994,100	
	WATER/WASTEWATER I & E FUND	4,139,297	1,799,541	1,815,569	1,251,000	5,252,400	3,277,200	
	PERSONNEL							
	BUDGETED FULL-TIME POSITIONS	10.0	10.0	10.0	10.0	11.0	11.0	

WATER TREATMENT PLANT
412/417-7600-576

ACCT	DESCRIPTION	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 BUDGET	2013-2014 REVISED	2014-2015 BUDGET	% CHANGE
10-11	SALARIES	$ 443,044	$ 469,096	$ 411,080	$ 441,800	$ 441,800	$ 459,300	4%
10-12	OVERTIME	18,291	21,038	34,107	19,700	19,700	34,800	77%
10-14	FICA TAXES	33,663	35,866	32,751	35,300	37,700	37,900	7%
10-15	HEALTH INSURANCE	125,858	124,712	113,941	126,600	122,600	128,000	1%
10-16	L I D INSURANCE	2,379	2,413	2,272	2,400	2,400	2,500	4%
10-17	WORKERS COMPENSATION	17,808	348	18,052	15,200	17,400	16,300	7%
10-19	PENSION	20,617	21,102	20,019	22,300	92,100	120,100	439%
10-20	OPEB	-	22,421	28,426	36,100	41,100	38,300	6%
	PERSONNEL COSTS	**661,660**	**696,996**	**660,649**	**699,400**	**774,800**	**837,200**	**20%**
20-23	PRINTING AND DUPLICATING	932	1,044	399	1,000	1,000	-	-100%
20-25	CUSTODIAL	157	171	185	200	200	600	200%
20-29	UNIFORMS/UNIFORM ALLOW	2,320	2,596	3,316	3,500	3,500	4,100	17%
20-31	BOOKS	96	-	155	-	-	-	0%
20-32	SECURITY/SAFETY MATERIALS	2,513	2,134	4,056	2,700	2,700	1,700	-37%
20-33	SMALL TOOLS	3,834	3,891	1,156	4,500	4,500	4,500	0%
20-35	CHEMICALS & ADDITIVES	118,194	105,193	107,414	128,000	128,000	128,000	0%
20-37	COMPUTER SOFTWARE	165	179	-	200	200	200	0%
20-38	COMPUTER HARDWARE	1,370	1,299	-	-	-	-	0%
20-46	CITY BLDG MAINT SUPPLIES	1,915	2,821	1,467	2,500	3,300	2,500	0%
20-49	WELL SUPPLIES/REHAB	10,405	9,333	12,041	11,000	11,000	12,000	9%
	MATERIALS & SUPPLIES	**141,901**	**128,661**	**130,189**	**153,600**	**154,400**	**153,600**	**0%**
30-21	TELEPHONE/FAX	643	213	182	200	200	200	0%
30-23	ELECTRICITY	517,153	454,847	431,649	450,000	368,000	450,000	0%
30-24	HEATING OIL/GAS	6,693	2,841	1,565	4,000	5,600	4,000	0%
30-25	ADVERTISEMENT	-	-	-	-	-	500	0%
30-27	SUBSCRIPTIONS AND DUES	500	400	400	500	500	500	0%
30-28	TRAINING/CONF/FOOD/TRAVEL	310	175	180	200	200	300	50%
30-31	CONTRACTUAL SERVICES	101,209	141,067	147,493	171,300	171,300	108,000	-37%
30-62	GASOLINE	12,037	13,300	12,031	12,000	12,000	12,000	0%
30-66	OTHER EQUIP REPAIRS/MAINT	15,028	8,062	1,558	10,000	7,600	10,000	0%
30-67	RADIO REPAIRS/MAINTENANCE	372	1,116	4,443	600	600	600	0%
	ADMINISTRATIVE EXPENDITURES	**653,945**	**622,021**	**599,501**	**648,800**	**566,000**	**586,100**	**-10%**
	OPERATING EXPENDITURES	**1,457,506**	**1,447,678**	**1,390,340**	**1,501,800**	**1,495,200**	**1,576,900**	**5%**
40-23	TRUCKS - PURCHASE	-	22,898	29,208	-	-	38,100	0%
	CAPITAL OUTLAY	**-**	**22,898**	**29,208**	**-**	**-**	**38,100**	**0%**
	TOTAL EXPENDITURES	**$ 1,457,506**	**$ 1,470,576**	**$ 1,419,548**	**$ 1,501,800**	**$ 1,495,200**	**$ 1,615,000**	**8%**
	OPERATING BUDGET STATS	**$ 1,457,506**	**$ 1,447,678**	**$ 1,390,340**	**$ 1,501,800**	**$ 1,495,200**	**$ 1,576,900**	
	ACTUAL % OF OPER BUDGET	**100%**	**100%**	**100%**	**100%**	**100%**	**100%**	
	BUDGET % CHANGE	**-6%**	**-1%**	**-4%**	**8%**	**0%**	**5%**	
	REVENUES							
	WATER/WASTEWATER FUND	$ 1,457,506	$ 1,447,678	$ 1,390,340	$ 1,501,800	$ 1,495,200	$ 1,576,900	
	WATER/WASTEWATER I & E FUND	-	22,898	29,208	-	-	38,100	
	PERSONNEL							
	BUDGETED FULL-TIME POSITIONS	10.0	10.0	10.0	10.0	10.0	11.0	

Electric Fund

ELECTRIC FUND BUDGET REVIEW

Fiscal Year 2014-2015

May 2014 – Budget Review Hearing

Electric Administration

Personnel Costs	260,400	0%↓
Materials & Supplies	147,000	3%↑
Administrative Expenditures	229,200	19%↑
Overall Operating Expenses	**636,600**	**7%↑**

Highlights:

Personnel Costs remained consistent overall but the salaries, FICA, Lid insurance and OPEB all decreased while the overtime and pension unfunded liability increased.

Materials and Supplies increased for the city building maintenance supplies and one computer is budgeted.

Administrative expenses increased due to an increase in contractual services for custodial and mowing contracts. At the same time, consulting fees, electricity and telephone all decreased.

Electric T&D

Personnel Costs	3,004,800	33%↑
Materials & Supplies	444,100	4%↓
Administrative Expenditures	579,800	1%↓
Overall Operating Expenses	**4,028,700**	**22%↑**
Capital Outlay	1,033,000	6%↓
Total Expenditures	**5,061,700**	**15%↑**

Highlights:

Personnel Costs increased due to an increase in salaries, Lid insurance, pension unfunded liability and OPEB offset by a decrease for overtime and health insurance.

Materials & Supplies decreased due to an decrease in uniforms, tools and electrical materials and supplies offset by an increase in computer hardware.

Administrative Expenses remain level with a decrease in environmental expenses.

Capital Outlay is for new developments and a Dodge Ram truck.

Electric Engineering

Personnel Costs	1,077,100	19%↑
Materials & Supplies	70,600	5%↑
Administrative Expenditures	223,200	0%
Overall Operating Expenses	**1,370,900**	**15%↑**
Capital Outlay	1,663,100	31%↓
Total Budget	**3,034,00**	**16%↓**

Highlights:

Personnel Costs increased overall due to the pension unfunded liability, workers comp and OPEB off set by decreases to salaries, overtime, FICA, and health insurance.

Materials & Supplies increased due to security/safety materials and computer hardware.

Administrative Expenses remained the same.

Capital Outlay includes a new Ford Explorer, Horsepond to Cartanza 69 kv rebuild, substation battery replacement, Distribution capacitors, 69 kv Cable replacement North Street and College Road to McKee Substation feeders.

Systems Operations

Personnel Costs	683,700	26%↑
Materials & Supplies	2,600	0%
Overall Operating Expenses	**686,300**	**26%↑**

Highlights:

Personnel Costs increased due to salaries and related benefits, health insurance and OPEB rate increases offset by a small decrease in overtime.

Power Plant Operations

Personnel Costs	3,906,900	3%↑
Materials & Supplies	229,200	3%↑
Administrative Expenditures	2,005,000	0%↑
Overall Operating Expenditures	**6,141,100**	**2%↑**
Capital Outlay	2,240,000	6%↑
Total Expenditures	**8,381,100**	**3%↑**

Highlights:

Personnel Costs reflect an increase for salaries and related benefits with temp help taken out of the budget.

Materials & Supplies are increased mainly due to Janitorial services, medical supplies, uniforms, water treatment chemicals, computer hardware and a decrease in water/sewer.

Administrative Expenses remained level with a large variations in many line items.

Capital Outlay is increased as per the proposed capital plan including various projects for McKee Run Unit 3, Metering System Upgrades and Vansant unit 11 Capacity Increase and component replacements.

Power Supply

65 Series Supply Mgmt and Incentive Fees	1,096,000	0%
95 Series Purchases, capacity, and PJM Charges	41,361,00	5%↓
98 Fuel	1,611,100	0%
Total Expenditures	**44,068,100**	**1%↓**

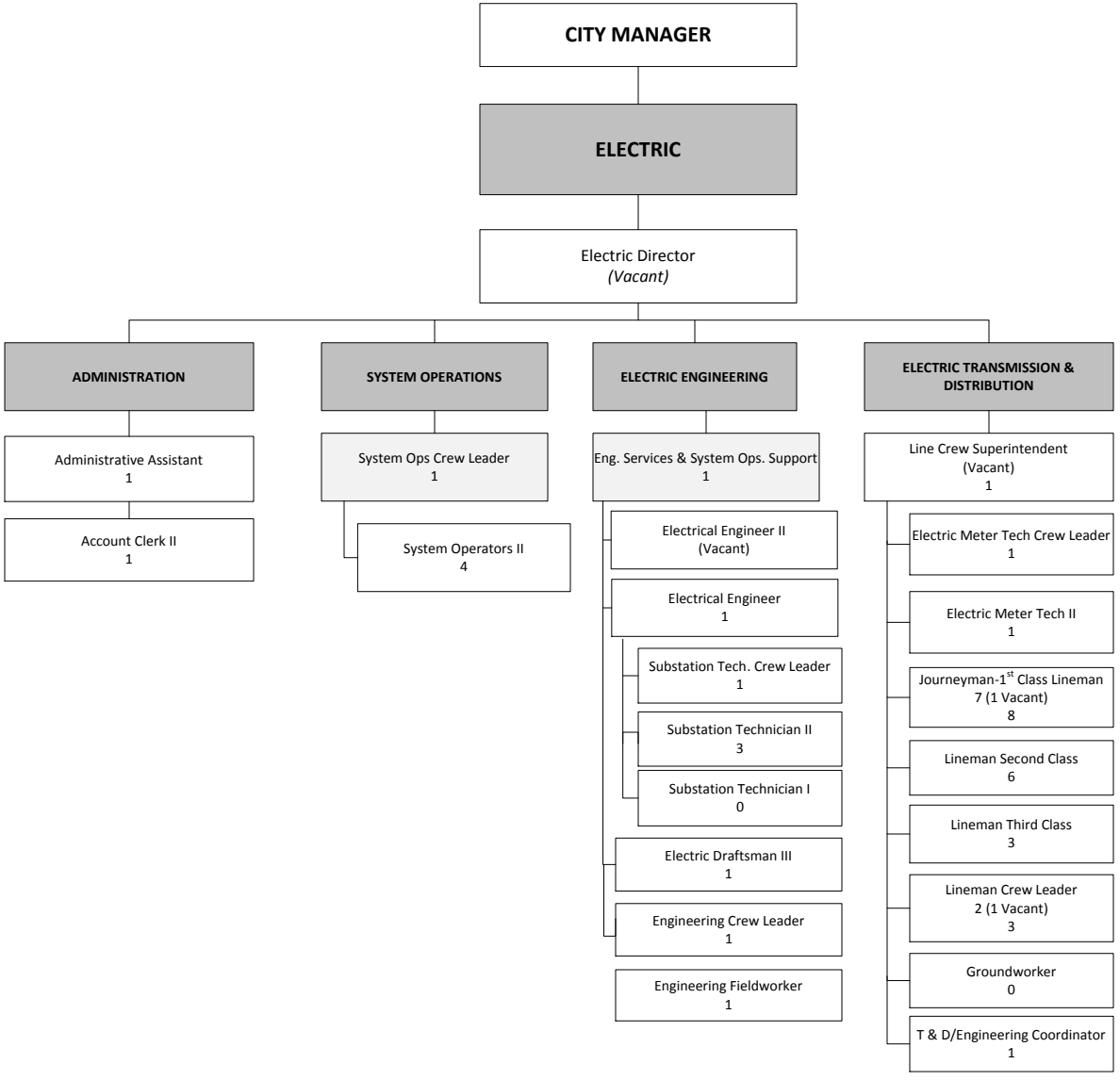
Highlights:

The budget includes power supply & risk management services, estimated power supply and fuel costs for Fiscal 2015.

Final Discussion and Wrap-Up

Electric Division

Fiscal Year 2015 Organization Chart



POWER PLANT OPERATIONS
480/487-8101-591

ACCT	DESCRIPTION	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 BUDGET	2013-2014 REVISED	2014-2015 BUDGET	% CHANGE
10-11	SALARIES & WAGES	$ 2,205,596	$ 2,177,370	$ 2,239,601	$ 2,383,000	$ 2,231,800	$ 2,487,500	4%
10-12	OVERTIME	209,636	169,456	195,419	195,700	202,500	198,700	2%
10-13	TEMPORARY HELP	-	-	20,992	29,000	27,000	-	-100%
10-18	EDUCATIONAL ASSISTANCE	-	-	2,874	5,000	2,900	5,000	0%
10-22	INCENTIVE ACUMULATOR	216,937	276,309	284,203	316,800	309,500	327,600	3%
10-23	INCENTIVE BURDEN (21.0%)	40,255	51,980	52,288	66,500	65,000	68,800	3%
10-24	BURDEN @ 40%	709,046	637,692	689,526	795,300	723,100	819,300	3%
	PERSONNEL COSTS	**3,381,470**	**3,312,807**	**3,484,903**	**3,791,300**	**3,561,800**	**3,906,900**	**3%**
20-22	OFFICE SUPPLIES/SUBSCRIPT	8,130	7,701	11,083	7,300	8,100	7,300	0%
20-23	PRINTING & DUPLICATING	2,297	1,878	3,258	3,500	2,600	3,000	-14%
20-25	JANITORIAL SERV/SUPPLIES	32,155	37,315	36,280	33,000	32,200	35,000	6%
20-28	MEDICAL SUPPLIES	1,102	-	-	1,900	2,300	2,400	26%
20-29	UNIFORMS/UNIFORM ALLOW	16,594	5,667	5,856	5,200	12,400	13,000	150%
20-32	SECURITY/SAFETY MATERIALS	13,004	15,698	10,162	7,400	11,300	7,300	-1%
20-33	SMALL TOOLS	2,043	3,060	1,385	2,300	2,400	2,300	0%
20-35	WATER TREATMENT CHEMICALS	30,390	8,019	33,093	400	12,100	8,000	1900%
20-37	COMPUTER SOFTWARE	3,835	11,505	13,010	6,300	5,800	6,400	2%
20-38	COMPUTER HARDWARE	3,837	1,919	7,260	7,000	8,400	12,000	71%
20-46	CITY BUILDING MAINTENANCE	20,767	42,730	18,382	34,300	33,700	33,500	-2%
20-58	WATER/SEWER	135,081	59,180	62,523	115,000	55,900	84,000	-27%
	MATERIALS & SUPPLIES	**269,235**	**194,672**	**202,291**	**223,600**	**187,200**	**214,200**	**-4%**
30-19	OPERATOR INSURANCE	341,185	398,623	400,253	398,600	411,200	415,000	4%
30-21	TELEPHONE	12,699	13,084	15,429	10,700	10,500	10,700	0%
30-22	POSTAGE	10,431	7,286	13,483	10,000	9,200	9,000	-10%
30-23	ELECTRICITY	999,017	594,380	584,726	550,000	528,000	520,000	-5%
30-24	HEATING OIL/GAS	39,409	16,200	11,825	26,000	26,300	26,000	0%
30-28	TRAINING/CONF/FOOD/TRAVEL	31,445	41,986	49,591	50,200	48,500	53,200	6%
30-31	CONTRACTUAL SERVICES	92,371	119,917	156,971	101,200	103,000	78,600	-22%
30-43	ENVIRONMENT EXPENSES	114,347	76,210	58,856	108,100	130,500	97,600	-10%
30-45	OPERATOR MANAGEMENT FEE	195,972	199,488	203,484	207,600	207,600	212,000	2%
30-46	OPERATOR INCENTIVE	122,098	159,597	162,788	150,000	162,000	157,000	5%
30-47	HOME OFFICE LABOR	69,985	73,043	91,795	71,300	72,300	63,300	-11%
30-51	RIGHT OF WAY/PERMITS	61,045	46,080	44,410	46,900	46,100	47,600	1%
30-62	GASOLINE	4,147	3,304	4,930	3,500	3,400	3,600	3%
30-66	OTHER EQUIPT/MAINTENANCE	70,413	65,437	58,319	53,000	51,300	39,500	-25%
30-67	RADIO REPAIRS/MAINTENANCE	750	17,009	700	5,800	5,300	5,800	0%
30-80	AUXILLARY SYSTEMS	44,056	22,225	39,528	46,400	47,500	43,400	-6%
30-81	BOILER SYSTEMS	149,037	36,683	60,587	81,000	93,700	54,000	-33%
30-82	CONTINUOUS EMISSIONS MONI	23,087	9,305	13,082	18,400	17,300	21,500	17%
30-83	DCS CONTROL SYSTEM	2,767	7,383	4,508	8,000	11,600	8,000	0%
30-84	FIRE PROTECTION SYSTEM	7,548	16,544	11,846	14,700	12,200	13,200	-10%
30-85	COOLING TOWER	6,838	2,050	5,233	6,000	5,000	5,000	-17%
30-86	FUEL OIL/GAS SYSTEMS	1,516	2,501	-	-	-	3,000	0%
30-87	COMBUSTION TURBINE MAINT	42,501	22,212	19,879	12,000	19,000	12,000	0%
30-88	POWER DISTRIBUTION SYSTEM	2,580	35,404	8,447	9,500	9,000	64,000	574%
30-89	TURBINE GENERATOR SYSTEMS	18,089	7,429	11,221	12,000	12,100	12,000	0%
	ADMINISTRATIVE EXPENDITURES	**2,463,333**	**1,993,380**	**2,031,889**	**2,000,900**	**2,042,600**	**1,975,000**	**-1%**
	OPERATING EXPENDITURES	**6,114,038**	**5,500,859**	**5,719,083**	**6,015,800**	**5,791,600**	**6,096,100**	**1%**
40-25	OTHER EQUIP-PURCHASE	424,747	-	-	-	125,000	-	0%
40-31	CONSTRUCTION-PURCHASE	1,542,796	1,897,455	929,027	2,117,800	2,005,000	2,240,000	6%
	CAPITAL OUTLAY	**1,967,543**	**1,897,455**	**929,027**	**2,117,800**	**2,130,000**	**2,240,000**	**6%**
	TOTAL EXPENDITURES	**$ 8,081,581**	**$ 7,398,314**	**$ 6,648,110**	**$ 8,133,600**	**$ 7,921,600**	**$ 8,336,100**	**2%**
	OPERATING BUDGET STATS	**$ 6,114,038**	**$ 5,500,859**	**$ 5,719,083**	**$ 6,015,800**	**$ 5,791,600**	**$ 6,096,100**	
	ACTUAL % of OPER BUDGET	**100%**	**100%**	**100%**	**100%**	**100%**	**100%**	
	BUDGET % CHANGE	**6%**	**-10%**	**4%**	**5%**	**-4%**	**5%**	
	REVENUES							
	ELECTRIC FUND - OPERATING	$ 6,114,038	$ 5,500,859	$ 5,719,083	$ 6,015,800	$ 5,791,600	$ 6,096,100	
	ELECTRIC I & E FUND - CIP	1,967,543	1,897,455	929,027	2,117,800	2,130,000	2,240,000	

POWER SUPPLY
480/487-8102-592

ACCT	DESCRIPTION	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 BUDGET	2013-2014 REVISED	2014-2015 BUDGET	% CHANGE
65-31	CONTRACTUAL SERVICES	$ 226	$ 5,207	$ 157,955	$ 100,000	$ 100,000	$ 100,000	0%
65-44	OPERATOR/SUPPLY MGMT FEE	2,355,630	996,000	996,000	996,000	996,000	996,000	0%
	65 SERIES TOTAL	**2,355,856**	**1,001,207**	**1,153,955**	**1,096,000**	**1,096,000**	**1,096,000**	**0%**
95-48	3RD PARTY HEDGE PURCHASES	47,543,983	41,441,134	37,698,282	23,832,000	26,458,900	21,823,000	-8%
95-49	CAPACITY CHARGES	12,344,169	8,685,938	11,587,934	15,787,200	15,614,100	9,958,900	-37%
95-50	CAPACITY CREDITS	(11,407,201)	(7,373,701)	(14,318,588)	(15,079,800)	(15,079,800)	(8,881,500)	-41%
95-58	SOLAR POWER SUPPLY	-	1,824,518	1,595,826	1,565,800	1,729,200	2,067,600	32%
95-59	SOLAR RENEWAL ENERGY CREDIT	-	-	370,255	300,000	352,600	378,600	26%
95-90	PJM CHARGES - TRANS. & FEES	-	-	7,103,571	4,740,000	7,420,000	7,234,100	53%
95-91	PJM CHARGES - ENERGY	15,051,912	10,182,061	6,024,702	12,812,900	17,274,000	11,499,800	-10%
95-92	PJM CREDITS	(6,834,780)	(4,081,759)	(2,433,494)	(397,000)	(5,314,800)	(486,700)	23%
95-93	PJM SPOT MARKET ENERGY	-	-	-	(230,500)	(1,004,500)	(2,232,800)	869%
	95 SERIES TOTAL	**56,698,083**	**50,678,191**	**47,628,490**	**43,330,600**	**47,449,700**	**41,361,000**	**-5%**
98-91	GAS FUEL	3,548,275	1,582,984	1,023,574	-	1,603,800	1,611,100	0%
98-93	NO. 2 FUEL OIL	136,924	-	-	-	-	-	0%
	98 SERIES TOTAL	**3,685,199**	**1,582,984**	**1,023,574**	**-**	**1,603,800**	**1,611,100**	**0%**
	OPERATING EXPENDITURES	**62,739,138**	**53,262,382**	**49,806,020**	**44,426,600**	**50,149,500**	**44,068,100**	**-1%**
	TOTAL EXPENDITURES	**$ 62,739,138**	**$ 53,262,382**	**$ 49,806,020**	**$ 44,426,600**	**$ 50,149,500**	**$ 44,068,100**	**-1%**
	OPERATING BUDGET STATS	**$ 62,739,138**	**$ 53,262,382**	**$ 49,806,020**	**$ 44,426,600**	**$ 50,149,500**	**$ 44,068,100**	
	ACTUAL % OF OPER BUDGET	**100%**	**100%**	**100%**	**100%**	**100%**	**100%**	
	BUDGET % CHANGE	**-8%**	**-15%**	**-6%**	**-11%**	**13%**	**-12%**	
	REVENUES							
	ELECTRIC FUND	$ 62,739,138	$ 53,262,382	$ 49,806,020	$ 44,426,600	$ 50,149,500	$ 44,068,100	

ELECTRIC TRANSMISSION & DISTRIBUTION
480/487-8200-562

ACCT	DESCRIPTION	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 BUDGET	2013-2014 REVISED	2014-2015 BUDGET	% CHANGE
10-11	SALARIES	$ 1,429,382	$ 1,456,482	$ 1,433,173	$ 1,498,000	$ 1,307,700	$ 1,508,300	1%
10-12	OVERTIME	121,397	126,886	172,288	127,800	127,800	115,000	-10%
10-14	FICA TAXES	115,703	117,942	120,210	124,400	109,400	124,100	0%
10-15	HEALTH INSURANCE	268,692	274,335	255,422	266,900	245,900	245,400	-8%
10-16	L I D INSURANCE	6,274	6,485	6,106	6,400	6,400	6,500	2%
10-17	WORKERS COMPENSATION	59,502	1,321	65,087	53,600	47,600	53,500	0%
18-Oct	EDUCATIONAL ASSISTANCE	-	-	-	-	-	-	0%
10-19	PENSION	62,295	65,932	64,874	69,000	787,100	842,400	1121%
10-20	OPEB	-	70,616	86,687	106,600	94,600	109,600	3%
	PERSONNEL COSTS	**2,063,245**	**2,119,999**	**2,203,848**	**2,252,700**	**2,726,500**	**3,004,800**	**33%**
20-26	PROGRAM EXPENSES/SUPPLIES	-	-	383	-	-	-	0%
20-29	UNIFORMS/UNIFORM ALLOW	26,054	26,541	24,177	28,000	28,000	25,000	-11%
20-32	SECURITY/SAFETY MATERIALS	17,977	22,456	18,456	18,000	18,000	18,000	0%
20-33	SMALL TOOLS	26,248	25,930	24,415	26,000	26,000	25,000	-4%
20-37	COMPUTER SOFTWARE	-	179	-	200	200	-	-100%
20-38	COMPUTER HARDWARE	259	562	2,500	1,600	1,600	11,800	638%
20-53	METERS/METER SUPPLIES	15,042	13,719	15,211	14,000	14,000	14,000	0%
20-58	WATER/SEWER	888	494	693	200	200	300	50%
20-61	ELEC MATERIALS/SUPPLIES	351,800	307,667	375,087	375,000	375,000	350,000	-7%
	MATERIALS & SUPPLIES	**438,268**	**397,548**	**460,922**	**463,000**	**463,000**	**444,100**	**-4%**
30-21	TELEPHONE/FAX	1,663	1,686	1,236	1,400	1,400	1,400	0%
30-23	ELECTRICITY	519	576	533	600	600	600	0%
30-24	HEATING OIL/GAS	6,349	3,629	5,963	6,000	6,000	6,000	0%
30-28	TRAINING/CONF/FOOD/TRAVEL	9,058	4,259	7,985	5,000	5,000	5,000	0%
30-31	CONTRACTUAL SERVICES	340,713	311,552	413,599	441,000	441,000	441,000	0%
30-39	IN-HOUSE TRAINING	51	1,898	1,933	-	-	-	0%
30-43	ENVIRONMENTAL EXPENSES	32,676	28,111	30,065	40,000	40,000	33,000	-18%
30-51	RIGHT OF WAY	5,955	5,955	5,955	6,000	6,000	6,000	0%
30-62	GASOLINE	59,326	63,348	61,986	63,000	63,000	63,000	0%
30-64	TRUCK REPAIRS/MAINTENANCE	20,064	8,450	15,640	15,000	15,000	15,000	0%
30-66	OTHER EQUIP REPAIRS/MAINT	5,328	9,460	7,572	7,500	7,500	7,500	0%
30-67	RADIO REPAIRS/MAINTENANCE	3,612	3,957	13,236	1,300	1,300	1,300	0%
	ADMINISTRATIVE EXPENDITURES	**485,314**	**442,881**	**565,703**	**586,800**	**586,800**	**579,800**	**-1%**
	OPERATING EXPENDITURES	**2,986,827**	**2,960,428**	**3,230,473**	**3,302,500**	**3,776,300**	**4,028,700**	**22%**
40-23	TRUCKS - PURCHASE	-	48,238	145,718	225,000	269,600	33,000	-85%
40-25	OTHER EQUIP - PURCHASE	36,454	-	-	275,000	275,000	-	-100%
40-31	CONSTRUCTION - PURCHASE	-	-		-	-	-	0%
60-31	UG TRANSFORMERS	109,268	90,218	163,528	75,000	75,000	144,200	92%
60-34	UG CONDUCTORS/DEVICES	494,950	296,420	805,707	450,000	450,700	789,700	75%
60-46	METERS	52,151	26,588	68,651	75,000	74,300	66,100	-12%
	CAPITAL OUTLAY	**692,823**	**461,464**	**1,183,603**	**1,100,000**	**1,144,600**	**1,033,000**	**-6%**
	TOTAL EXPENDITURES	**$ 3,679,650**	**$ 3,421,892**	**$ 4,414,076**	**$ 4,402,500**	**$ 4,920,900**	**$ 5,061,700**	**15%**
	OPERATING BUDGET STATS	**$ 2,986,827**	**$ 2,960,428**	**$ 3,230,473**	**$ 3,302,500**	**$ 3,776,300**	**$ 4,028,700**	
	ACTUAL % OF OPER BUDGET	**100%**	**100%**	**100%**	**100%**	**100%**	**100%**	
	BUDGET % CHANGE	**-10%**	**-1%**	**9%**	**2%**	**14%**	**7%**	
	REVENUES							
	ELECTRIC FUND	$ 2,986,827	$ 2,960,428	$ 3,230,473	$ 3,302,500	$ 3,776,300	$ 4,028,700	
	ELECTRIC I & E FUND	692,823	461,464	1,183,603	1,100,000	1,144,600	1,033,000	
	PERSONNEL							
	BUDGETED FULL-TIME POSITIONS	25.0	25.0	24.0	24.0	24.0	24.0	

ELECTRIC ENGINEERING
480/487-8300-563

ACCT	DESCRIPTION	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 BUDGET	2013-2014 REVISED	2014-2015 BUDGET	% CHANGE
10-11	SALARIES	$ 627,617	$ 563,704	$ 553,596	$ 632,600	$ 551,900	$ 619,200	-2%
10-12	OVERTIME	6,234	7,998	18,570	15,000	15,000	11,000	-27%
10-14	FICA TAXES	47,595	42,962	42,299	49,500	42,500	48,100	-3%
10-15	HEALTH INSURANCE	99,977	82,693	100,730	112,400	102,300	105,900	-6%
10-16	L I D INSURANCE	3,079	2,719	2,708	3,100	3,100	3,100	0%
10-17	WORKERS COMPENSATION	18,364	343	16,217	14,100	12,600	15,100	7%
10-18	EDUCATIONAL ASSISTANCE	-	-	-	-	1,100	-	0%
10-19	PENSION	27,984	25,926	28,691	31,100	227,400	229,600	638%
10-20	OPEB	-	25,662	33,649	43,800	38,800	45,100	3%
	PERSONNEL COSTS	**830,850**	**752,007**	**796,459**	**901,600**	**994,700**	**1,077,100**	**19%**
20-29	UNIFORMS/UNIFORM ALLOW	6,912	7,569	6,602	8,000	8,000	8,000	0%
20-31	BOOKS	673	412	-	400	400	200	-50%
20-32	SECURITY/SAFETY MATERIALS	4,473	3,345	4,029	4,000	4,000	5,600	40%
20-33	SMALL TOOLS	2,096	2,464	3,493	2,000	2,000	2,000	0%
20-37	COMPUTER SOFTWARE	2,433	2,447	230	3,000	3,000	-	-100%
20-38	COMPUTER HARDWARE	14,271	2,020	2,297	-	-	4,800	0%
20-61	ELEC MATERIALS/SUPPLIES	37,512	24,378	47,335	50,000	50,000	50,000	0%
	MATERIALS & SUPPLIES	**68,370**	**42,635**	**63,986**	**67,400**	**67,400**	**70,600**	**5%**
30-21	TELEPHONE/FAX	20,975	20,398	19,988	22,000	22,000	22,000	0%
30-23	ELECTRICITY	2,224	1,698	1,849	2,000	2,000	2,000	0%
30-27	SUBSCRIPTIONS AND DUES	195	311	185	400	400	400	0%
30-28	TRAINING/CONF/FOOD/TRAVEL	5,660	2,158	7,382	8,000	8,000	8,000	0%
30-31	CONTRACTUAL SERVICES	635,130	90,392	109,766	104,000	99,000	104,000	0%
30-39	IN-HOUSE TRAINING	1,940	2,610	2,055	-	-	-	0%
30-43	ENVIRONMENTAL EXPENSES	62,627	56,150	59,800	60,000	60,000	60,000	0%
30-51	RIGHT OF WAY	5	-	-	-	-	-	0%
30-61	OFF EQUIP/REPAIRS & MAINT	100	-	54	-	-	-	0%
30-62	GASOLINE	15,668	15,802	14,331	18,000	18,000	18,000	0%
30-64	TRUCK REPAIRS/MAINTENANCE	16	-	1	-	-	-	0%
30-66	OTHER EQUIP REPAIRS/MAINT	15,289	-	14,165	7,500	12,500	7,500	0%
30-67	RADIO REPAIRS/MAINTENANCE	3,486	1,882	8,293	1,300	1,300	1,300	0%
	ADMINISTRATIVE EXPENDITURES	**763,315**	**191,401**	**237,870**	**223,200**	**223,200**	**223,200**	**0%**
	OPERATING EXPENDITURES	**1,662,535**	**986,043**	**1,098,315**	**1,192,200**	**1,285,300**	**1,370,900**	**15%**
40-22	AUTOMOBILES - PURCHASE	-	-	-	35,000	35,000	28,600	-18%
40-23	TRUCKS - PURCHASE	56,078	-	-	-	-	-	0%
40-25	OTHER EQUIP - PURCHASE	20,905	102,991	-	12,000	-	-	-100%
50-55	MCKEE RUN SUBSTATION REPAIR	-	-	-	-	45,000	-	0%
50-76	LIGHTING IMPROVEMENTS	194,100	50,000	99,916	50,000	50,000	-	-100%
50-82	REPLACE BREAKERS	98,292	-	-	-	-	-	0%
50-83	UG CABLE REPLACEMENT	-	-	-	-	-	85,000	0%
50-85	WIRE REPLACEMENT 69KV	-	-	-	-	-	75,000	0%
50-86	BATTERY BANK REPLACEMENT	-	-	-	24,500	24,500	24,500	0%
60-74	DAFB SUBSTATION LAND	-	-	-	-	-	-	0%
60-82	CAPICITOR INSTALLATIONS	-	100,000	125,053	60,000	60,000	50,000	-17%
70-27	SUBSTATIONS	272,976	487,215	487,736	277,500	1,301,100	1,100,000	296%
70-28	DISTRIBUTION AUTOMATION	-	-	-	-	-	-	0%
70-35	TRANSMISSION/SWITCHES	144,593	98,000	73,938	1,546,800	55,000	-	-100%
80-38	UPGRADE SCADA	-	75,000	-	-	-	-	0%
90-25	DISTRIBUTION UPGRADES	579,430	877,510	508,030	400,000	494,900	300,000	-25%
90-26	69 KV FEEDERS 3 & 4	4,242	-	-	-	-	-	0%
90-78	WHITEOAK 69KV REBUILD	-	-	-	-	550,000	-	0%
	CAPITAL OUTLAY	**1,370,616**	**1,790,716**	**1,294,674**	**2,405,800**	**2,615,500**	**1,663,100**	**-31%**
	TOTAL EXPENDITURES	**$ 3,033,151**	**$ 2,776,759**	**$ 2,392,989**	**$ 3,598,000**	**$ 3,900,800**	**$ 3,034,000**	**-16%**
	OPERATING BUDGET STATS	**$ 1,662,535**	**$ 986,043**	**$ 1,098,315**	**$ 1,192,200**	**$ 1,285,300**	**$ 1,370,900**	
	ACTUAL % OF OPER BUDGET	**100%**	**100%**	**100%**	**100%**	**100%**	**100%**	
	BUDGET % CHANGE	**11%**	**-41%**	**11%**	**9%**	**8%**	**7%**	
	REVENUES							
	ELECTRIC FUND	$ 1,662,535	$ 986,043	$ 1,098,315	$ 1,192,200	$ 1,285,300	$ 1,370,900	
	ELECTRIC I & E FUND	1,370,616	1,790,716	1,294,674	2,405,800	2,615,500	1,663,100	
	PERSONNEL							
	BUDGETED FULL-TIME POSITIONS	11.0	10.0	10.0	10.0	10.0	10.0	

ELECTRIC ADMINISTRATION
480/487-8400-564

ACCT	DESCRIPTION	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 BUDGET	2013-2014 REVISED	2014-2015 BUDGET	% CHANGE
10-11	SALARIES	$ 245,439	$ 190,742	$ 77,140	$ 196,700	$ 101,700	$ 172,200	-12%
10-12	OVERTIME	-	237	2,021	-	-	2,000	0%
10-14	FICA TAXES	18,289	14,013	5,983	15,000	7,800	13,400	-11%
10-15	HEALTH INSURANCE	35,963	24,740	14,039	23,900	17,000	24,000	0%
10-16	L I D INSURANCE	1,549	1,129	533	1,200	1,000	1,100	-8%
10-17	WORKERS COMPENSATION	1,821	8	415	400	300	400	0%
10-19	PENSION	9,660	6,763	2,914	10,000	35,600	34,600	246%
10-20	OPEB	-	8,386	5,149	14,500	7,500	12,700	-12%
	PERSONNEL COSTS	**312,721**	**246,018**	**108,195**	**261,700**	**170,900**	**260,400**	**0%**
20-22	OFFICE SUPPLIES	2,639	2,074	1,071	1,200	1,200	1,200	0%
20-23	PRINTING AND DUPLICATING	11,478	10,838	8,744	10,000	10,000	10,000	0%
20-28	MEDICAL SUP & PHYSICALS	86	364	95	100	100	100	0%
20-31	BOOKS	50	-	-	-	-	-	0%
20-37	COMPUTER SOFTWARE	-	83	-	200	200	200	0%
20-38	COMPUTER HARDWARE	-	-	-	-	-	1,300	0%
20-46	CITY BLDG MAINT SUPPLIES	129,133	158,847	128,119	130,000	130,000	133,300	3%
20-58	WATER/SEWER	807	880	853	900	900	900	0%
	MATERIALS & SUPPLIES	**144,193**	**173,086**	**138,881**	**142,400**	**142,400**	**147,000**	**3%**
30-21	TELEPHONE/FAX	2,440	2,164	1,263	1,900	1,200	1,000	-47%
30-23	ELECTRICITY	23,936	20,474	18,563	20,000	20,000	17,000	-15%
30-27	SUBSCRIPTIONS AND DUES	65,532	64,697	66,158	69,600	69,600	68,000	-2%
30-28	TRAINING/CONF/FOOD/TRAVEL	1,013	(153)	947	2,500	2,500	2,500	0%
30-29	CONSULTING FEES	63,526	104,412	35,480	-	39,000	-	0%
30-31	CONTRACTUAL SERVICES	23,071	42,544	20,352	18,200	20,100	60,000	230%
30-32	LEGAL EXPENSES	301,070	-	-	75,000	157,000	75,000	0%
30-35	COMMUNITY RELATIONS EXP	4,179	225	3,107	5,000	5,000	5,000	0%
30-62	GASOLINE	763	608	721	700	700	700	0%
	ADMINISTRATIVE EXPENDITURES	**485,530**	**234,971**	**146,590**	**192,900**	**315,100**	**229,200**	**19%**
	OPERATING EXPENDITURES	**942,444**	**654,075**	**393,666**	**597,000**	**628,400**	**636,600**	**7%**
	TOTAL EXPENDITURES	**$ 942,444**	**$ 654,075**	**$ 393,666**	**$ 597,000**	**$ 628,400**	**$ 636,600**	**7%**
	OPERATING BUDGET STATS	**$ 942,444**	**$ 654,075**	**$ 393,666**	**$ 597,000**	**$ 628,400**	**$ 636,600**	
	ACTUAL % OF OPER BUDGET	100%	100%	100%	100%	100%	100%	
	BUDGET % CHANGE	**47%**	**-31%**	**-40%**	**52%**	**5%**	**1%**	
	REVENUES							
	ELECTRIC FUND	$ 942,444	$ 654,075	$ 393,666	$ 597,000	$ 628,400	$ 636,600	
	PERSONNEL							
	BUDGETED FULL-TIME POSITIONS	4.0	4.0	3.0	3.0	3.0	3.0	

METER READING
480/487-8500-565

ACCT	DESCRIPTION	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 BUDGET	2013-2014 REVISED	2014-2015 BUDGET	% CHANGE
10-11	SALARIES	$ 123,061	$ 124,887	$ 125,654	$ 129,700	$ 130,100	$ 124,200	-4%
10-12	OVERTIME	5,694	9,129	11,168	8,800	8,800	5,000	-43%
10-14	FICA TAXES	9,658	10,040	10,183	10,500	10,500	9,800	-7%
10-15	HEALTH INSURANCE	27,763	28,390	27,342	27,500	27,500	27,600	0%
10-16	L I D INSURANCE	750	758	758	800	800	800	0%
10-17	WORKERS COMPENSATION	4,980	110	5,548	3,300	4,400	2,900	-12%
10-19	PENSION	5,889	6,177	6,333	6,100	58,100	58,700	862%
10-20	OPEB	-	1,464	7,736	9,000	9,000	9,100	1%
	PERSONNEL COSTS	**177,795**	**180,955**	**194,722**	**195,700**	**249,200**	**238,100**	**22%**
20-29	UNIFORMS/UNIFORM ALLOW	3,298	2,942	2,597	2,700	2,700	2,700	0%
20-32	SECURITY/SAFETY MATERIALS	312	109	340	400	400	400	0%
20-33	SMALL TOOLS	816	-	-	-	-	5,300	0%
20-38	COMPUTER HARDWARE	-	-	1,401	-	-	-	0%
20-55	METER READING SUPPLIES	4,326	3,393	2,713	4,000	4,000	4,000	0%
	MATERIALS & SUPPLIES	**8,752**	**6,444**	**7,050**	**7,100**	**7,100**	**12,400**	**75%**
30-21	TELEPHONE/FAX	1,492	1,618	1,605	1,600	1,600	1,600	0%
30-62	GASOLINE	9,627	11,685	10,527	10,000	10,000	10,000	0%
30-66	OTHER EQUIP REPAIRS/MAINT	6,477	4,951	5,106	5,500	5,500	5,100	-7%
30-67	RADIO REPAIRS/MAINTENANCE	209	137	-	400	400	400	0%
	ADMINISTRATIVE EXPENDITURES	**17,805**	**18,391**	**17,238**	**17,500**	**17,500**	**17,100**	**-2%**
	OPERATING EXPENDITURES	**204,352**	**205,790**	**219,010**	**220,300**	**273,800**	**267,600**	**21%**
40-25	OTHER EQUIP - PURCHASE	-	10,280	-	-	-	-	0%
40-26	RADIO - PURCHASE	-	-	-	-	-	-	0%
	CAPITAL OUTLAY	**-**	**10,280**	**-**	**-**	**-**	**-**	**0%**
	TOTAL EXPENDITURES	**$ 204,352**	**$ 216,070**	**$ 219,010**	**$ 220,300**	**$ 273,800**	**$ 267,600**	**21%**

OPERATING BUDGET STATS	**$ 204,352**	**$ 205,790**	**$ 219,010**	**$ 220,300**	**$ 273,800**	**$ 267,600**
ACTUAL % OF OPER BUDGET	**100%**	**100%**	**100%**	**100%**	**100%**	**100%**
BUDGET % CHANGE	**-29%**	**1%**	**6%**	**1%**	**24%**	**-2%**

REVENUES						
ELECTRIC FUND	$ 204,352	$ 205,790	$ 219,010	$ 220,300	$ 273,800	$ 267,600
ELECTRIC I & E FUND	-	10,280	-	-	-	-
PERSONNEL						
BUDGETED FULL-TIME POSITIONS	3.0	3.0	3.0	3.0	3.0	3.0

SYSTEM OPERATIONS
480/487-8600-526

ACCT	DESCRIPTION	2010-2011 ACTUAL	2011-2012 ACTUAL	2012-2013 ACTUAL	2013-2014 BUDGET	2013-2014 REVISED	2014-2015 BUDGET	% CHANGE
10-11	SALARIES	$ 318,162	$ 332,035	$ 336,359	$ 339,100	$ 349,000	$ 347,100	2%
10-12	OVERTIME	52,681	43,311	61,029	50,300	50,300	50,000	-1%
10-14	FICA TAXES	27,547	27,665	29,061	29,900	29,900	30,300	1%
10-15	HEALTH INSURANCE	60,093	61,111	65,495	69,500	69,500	69,700	0%
10-16	L I D INSURANCE	1,265	1,343	1,356	1,400	1,400	1,400	0%
10-17	WORKERS COMPENSATION	10,545	275	13,366	12,800	12,800	13,100	2%
10-19	PENSION	14,932	16,321	16,773	16,700	138,700	146,800	779%
10-20	OPEB	-	15,701	20,666	23,900	23,900	25,300	6%
	PERSONNEL COSTS	**485,225**	**497,762**	**544,105**	**543,600**	**675,500**	**683,700**	**26%**
20-32	SECURITY/SAFETY MATERIALS	300	300	300	-	300	-	0%
20-38	COMPUTER HARDWARE	1,370	-	-	-	-	2,600	0%
	MATERIALS & SUPPLIES	**1,670**	**300**	**300**	**-**	**300**	**2,600**	**0%**
	TOTAL EXPENDITURES	**$ 486,895**	**$ 498,062**	**$ 544,405**	**$ 543,600**	**$ 675,800**	**$ 686,300**	**26%**
	OPERATING BUDGET STATS	**$ 486,895**	**$ 498,062**	**$ 544,405**	**$ 543,600**	**$ 675,800**	**$ 686,300**	
	ACTUAL % OF OPER BUDGET	**100%**	**100%**	**100%**	**100%**	**100%**	**100%**	
	BUDGET % CHANGE	**-22%**	**2%**	**9%**	**0%**	**24%**	**2%**	
	REVENUES							
	ELECTRIC FUND	$ 486,895	$ 498,062	$ 544,405	$ 543,600	$ 675,800	$ 686,300	
	PERSONNEL							
	BUDGETED FULL-TIME POSITIONS	5.0	5.0	5.0	5.0	5.0	5.0	

Other Funds

Contains the following subsections:

- Municipal Street Aid Fund
- Workers Compensation Fund
- Community Transportation Fund
- Library Grants
- Police Grants

MUNICIPAL STREET AID FUND

CASH RECEIPTS

	2012/13 ACTUAL	2013/14 BUDGET	2013/14 REVISED	2014/15 PROPOSED	$ DIFFERENCE FY 15 PP VS FY14 BUDGET	% CHG FY15 VS FY14
BEGINNING BALANCE	100	100	251,500	100	-	0.0%
STATE GRANT	527,400	527,400	663,900	663,900	(136,500)	25.9%
TOTALS	**527,500**	**527,500**	**915,400**	**664,000**	**(136,500)**	**25.9%**

BUDGET SUMMARY

	2012/13 ACTUAL	2013/14 BUDGET	2013/14 REVISED	2014/15 PROPOSED	$ DIFFERENCE FY 15 PP VS FY14 BUDGET	% CHG FY15 VS FY14
TRANSFER TO GENERAL FUND	527,400	527,400	664,100	663,900	(136,500)	25.9%
STREET IMPROVEMENTS	-	-	251,200	-	-	0.0%
CURRENT YEAR BALANCE	100	100	100	100	-	0.0%
TOTALS	**527,500**	**527,500**	**915,400**	**664,000**	**(136,500)**	**25.9%**

WORKER'S COMPENSATION FUND 662

OPERATING REVENUES

	2012/13 ACTUAL	2013/14 ORIGINAL	2013/14 REVISED	2014/15 PROPOSED	$ DIFFERENCE FY 15 PP VS FY14 BUDGET	% CHANGE
BEGINNING BALANCE	633,051	1,200,600	1,267,800	1,135,000	132,800	-5.5%
INTEREST INCOME	(7,716)	10,600	10,600	10,600	-	0.0%
PREMIUM FROM CITY	652,388	490,700	490,700	490,500	200	0.0%
MISCELLANEOUS REVENUE	4,100	-	3,100	-	3,100	0.0%
INSURANCE REFUND	57,525	-	-	-	-	0.0%
TRANSFER FROM ELECTRIC	500,000	-	-	-	-	0.0%
TOTALS	**1,839,348**	**1,701,900**	**1,772,200**	**1,636,100**	**203,248**	**-3.9%**

OPERATING EXPENSES

	2012/13 ACTUAL	2013/14 ORIGINAL	2013/14 REVISED	2014/15 PROPOSED	$ DIFFERENCE FY 15 PP VS FY14 BUDGET	% CHANGE
PROGRAM EXP./SUPPLIES - CLAIMS	433,214	450,000	450,000	450,000	-	0.0%
INSURANCE	74,789	76,500	92,600	92,600	-	21.0%
BANK FEES	689	600	600	600	-	0.0%
STATE OF DEL - SELF INSURANCE TAX	29,114	37,000	37,000	37,000	-	0.0%
CONTRACTUAL SERVICES	33,700	57,000	57,000	57,000	-	0.0%
TOTAL EXPENSES	**571,506**	**621,100**	**637,200**	**637,200**	**-**	**2.6%**
CURRENT YEAR BALANCE	1,267,842	1,080,800	1,135,000	998,900	136,100	-7.6%
TOTALS	**1,839,348**	**1,701,900**	**1,772,200**	**1,636,100**	**136,100**	**-3.9%**

COMMUNITY TRANSPORTATION IMPROVEMENT FUND

OPERATING REVENUES

	2012/13 ACTUAL	2013/14 BUDGET	2013/14 REVISED	2014/15 PROPOSED	$ DIFFERENCE FY 15 PP VS FY14 BUDGET	% CHANGE
PRIOR YEAR BALANCE	189,289	-	209,200	78,900	(78,900)	0.0%
GRANTS REVENUE	263,965	500,000	1,387,600	500,000	-	0.0%
TRF FM GENERAL CAPITAL PROJ FD	-	-	-	1,000,000	(1,000,000)	0.0%
INTEREST INCOME	207	500	500	500	-	0.0%
TOTALS	**453,461**	**500,500**	**1,597,300**	**1,579,400**	**(1,078,900)**	**215.6%**

OPERATING EXPENSES

	2012/13 ACTUAL	2013/14 BUDGET	2013/14 REVISED	2014/15 PROPOSED	$ DIFFERENCE FY 15 PP VS FY14 BUDGET	% CHANGE
PROGRAM EXP. GRANT RELATED	144,723	500,000	1,457,900	500,000	-	0.0%
PROGRAM EXP. CITY APPROPRIATED	48,240	-	-	1,000,500	(1,000,500)	0.0%
OPERATING TRANSFERS - OUT	51,282	-	60,500	-	-	0.0%
CURRENT YEAR BALANCE	209,216	500	78,900	78,900	(78,400)	15680.0%
TOTALS	**453,461**	**500,500**	**1,597,300**	**1,579,400**	**(1,078,900)**	**215.6%**

LIBRARY GRANT

OPERATING REVENUES

	2012/13 ACTUAL	2013/14 BUDGET	2013/14 REVISED	2014/15 PROPOSED	$ DIFFERENCE FY 15 PP VS FY14 BUDGET	$ CHANGE
PRIOR YEAR BALANCE	30,008	-	27,800	17,300	(17,300)	0.0%
STATE GRANT	270,044	270,100	274,100	274,100	(4,000)	1.5%
FEDERAL GRANT	1,500	-	2,500	-	-	0.0%
TOTALS	**301,552**	**270,100**	**304,400**	**291,400**	**(21,300)**	**7.9%**

OPERATING EXPENSES

	2012/13 ACTUAL	2013/14 BUDGET	2013/14 REVISED	2014/15 PROPOSED	$ DIFFERENCE FY 15 PP VS FY14 BUDGET	$ CHANGE
STATE GRANTS						
FURNITURE/FIXTURES	27,193	2,000	4,700	2,000	-	0.0%
OFFICE SUPPLIES	20,363	24,000	24,000	24,000	-	0.0%
PRINTING AND DUPLICATING	11,360	8,900	8,900	8,900	-	0.0%
PROGRAM EXPENSES/SUPPLIES	26,400	28,000	28,000	28,000	-	0.0%
BOOKS	114,926	124,900	128,900	124,900	-	0.0%
AUDIO VISUAL SUPPLIES	67,900	74,000	74,000	74,000	-	0.0%
POSTAGE	55	100	100	100	-	0.0%
TRAINING/CONF/FOOD/TRAV	2,016	3,500	3,500	3,500	-	0.0%
CONTRACTUAL SERVICES	-	-	-	-	-	0.0%
OFF EQP/REPAIRS & MAINT	2,000	2,000	2,000	2,000	-	0.0%
COMPUTER HARDWARE	-	2,700	-	2,700	-	0.0%
OTHER EQUIP - PURCHASE	-	-	10,500			
SUBTOTAL EXPENSES STATE GRANTS	**272,213**	**270,100**	**284,600**	**270,100**	**-**	**0.0%**
FEDERAL GRANTS						
PROGRAM EXPENSES/SUPPLIES	1,500	-	2,500	-	-	0.0%
COMPUTER HARDWARE	-	-	-	-	-	0.0%
SUBTOTAL EXPENSES FEDERAL GRANT	**1,500**	**-**	**2,500**	**-**	**-**	**0.0%**
CURRENT YEAR BALANCE	27,839	-	17,300	21,300	(21,300)	0
TOTALS	**301,552**	**270,100**	**304,400**	**291,400**	**(21,300)**	**7.9%**

POLICE GRANTS

OPERATING REVENUES

	2012/13 ACTUAL	2013/14 BUDGET	2013/14 REVISED	2014/15 PROPOSED	$ DIFFERENCE FY 15 PP VS FY14 BUDGET	% CHANGE
PRIOR YEAR BALANCE	173,789	100	175,200	77,200	(77,100)	77100.0%
GRANTS RECEIVED	531,883	413,000	390,500	339,000	74,000	-17.9%
INTEREST INCOME	443	-	-	-	-	0.0%
TOTALS	**706,115**	**413,100**	**565,700**	**416,200**	**(3,100)**	**0.8%**

OPERATING EXPENSES

	2012/13 ACTUAL	2013/14 BUDGET	2013/14 REVISED	2014/15 PROPOSED	$ DIFFERENCE FY 15 PP VS FY14 BUDGET	% CHANGE
EXPENDITURES						
MATERIALS AND SUPPLIES						
FURNITURE & FIXTURES	18,158	-	-	-	-	0.0%
POLICE EQUIPT & PROG SUPP	90,821	191,000	224,700	156,000	35,000	-18.3%
TECHNOLOGY EQUIPMENT	101,744	60,000	60,000	50,000	10,000	-16.7%
ADMINISTRATIVE EXPENDITURES						
CELL PHONE CHARGES	12,556	15,000	15,000	15,000	-	0.0%
TRAINING	21,045	36,000	36,000	32,000	4,000	-11.1%
AUDIT FEES	-	1,000	1,000	1,000	-	0.0%
CONTRACTUAL SERVICES	147,938	-	-	6,000	(6,000)	0.0%
CAPITAL OUTLAY						
VEHICLE PURCHASE	24,635	-	-	-	-	0.0%
TOTAL EXPENDITURES	**416,897**	**303,000**	**336,700**	**260,000**	**43,000**	**-14.2%**
OTHER FINANCING USES						
OPERATING TRANSFERS-OUT	113,982	110,000	151,800	124,000	(14,000)	12.7%
TOTAL FINANCING USES	**113,982**	**110,000**	**151,800**	**124,000**	**(14,000)**	**12.7%**
CURRENT YEAR BALANCE	175,236	100	77,200	32,200	(32,100)	32100.0%
TOTALS	**706,115**	**413,100**	**565,700**	**416,200**	**(3,100)**	**0.8%**

THE ABOVE BUDGET INCLUDES THE POLICE GRANTS FUND, USDOJ BYRNE GRANTS FUND AS WELL AS THE OTHER FEDERAL POLICE GRANTS FUND.