EXHIBIT #1
Annual Council Meeting of 05/14/2007

2007 STATE OF THE CITY



Stephen R. Speed, Mayor

Here We Go…

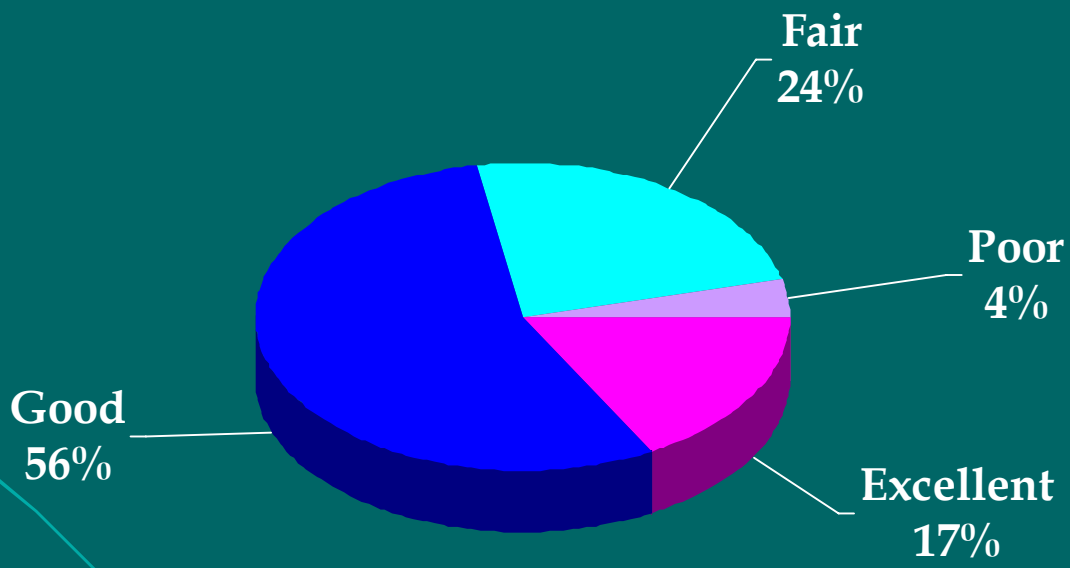


Vision

Through the team effort of its elected officials, employees and citizens, Dover is a clean and safe community, with a future of balanced growth and opportunity, where all citizens are heard, enjoy a high quality of life and diversity is valued.

Overall Quality of Service Provided

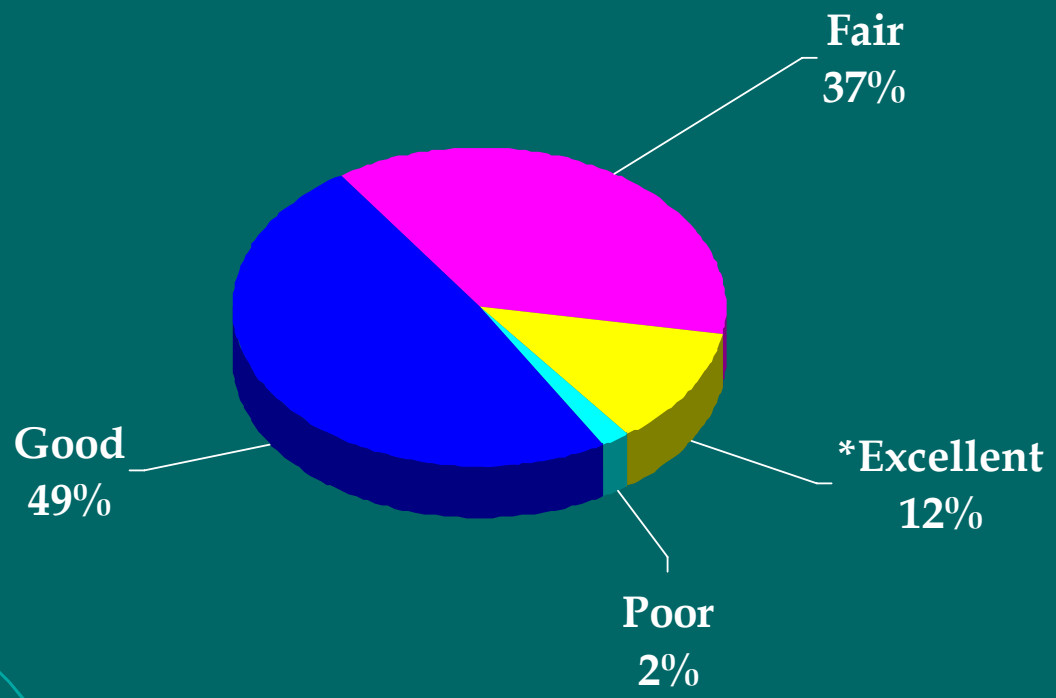
The overall quality of service provided by the City of Dover was rated 62 on 100 point scale in 2006, compared to 61 in 2005, and 60 in 2004.



Source: 2006 Citizen Survey Results

Overall Quality of Life

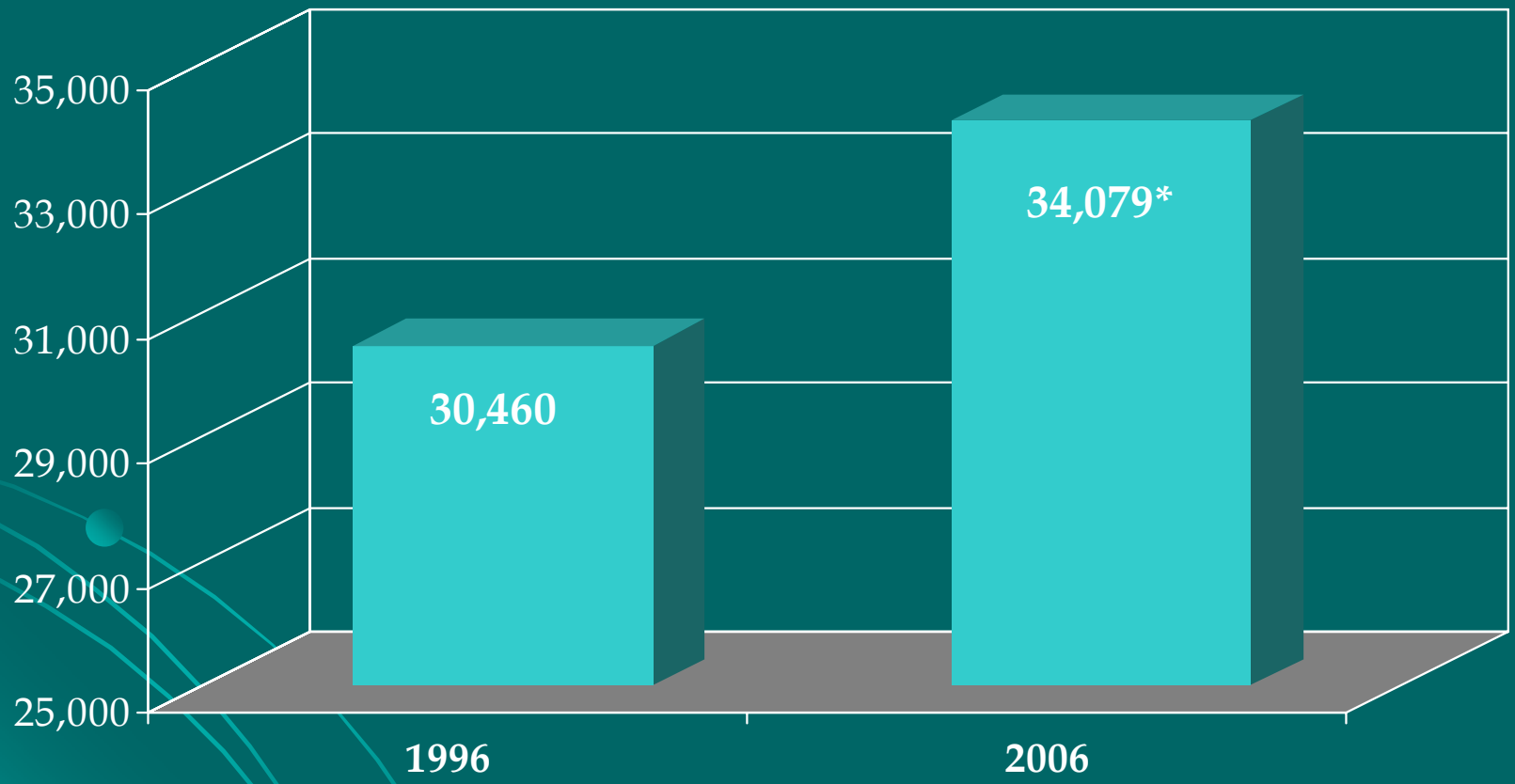
When asked to rate the overall quality of life in Dover, 49 % of respondents thought it was “Good” and 12% thought it was “Excellent”.



**Excellent rating increased from 7% in 2005 to 12% in 2006*

Source: 2006 Citizen Survey Results

City Population Growth

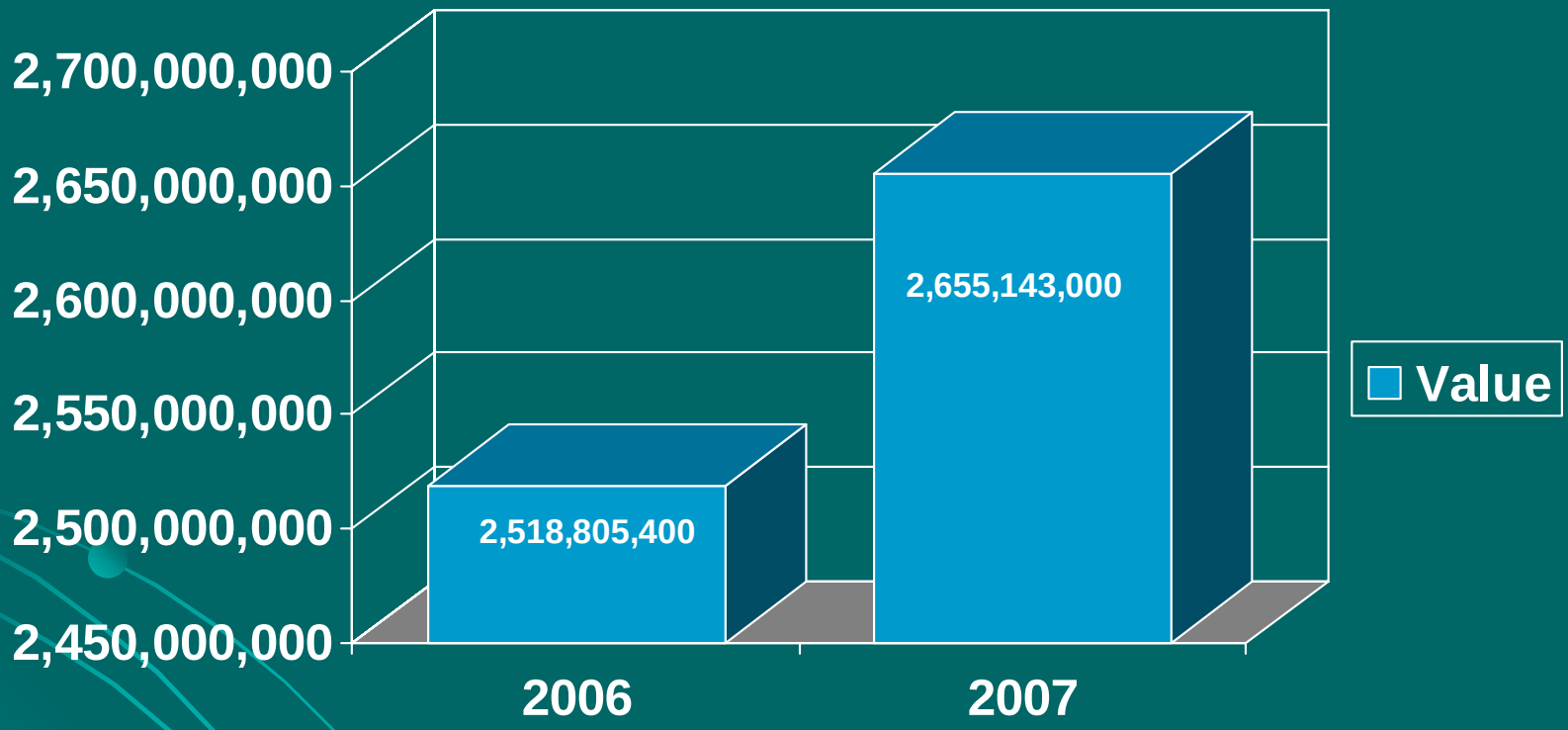


** Source: DE Population Consortium Estimate October 26, 2006*

What's driving growth?

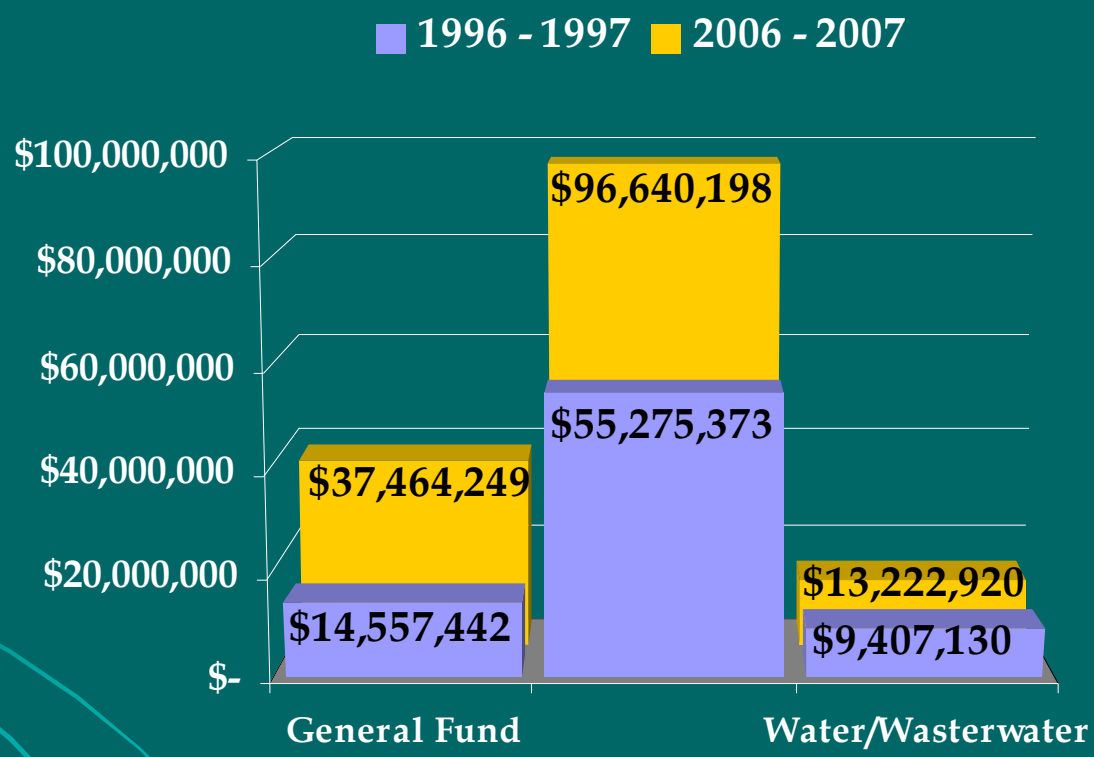


Taxable Property Values

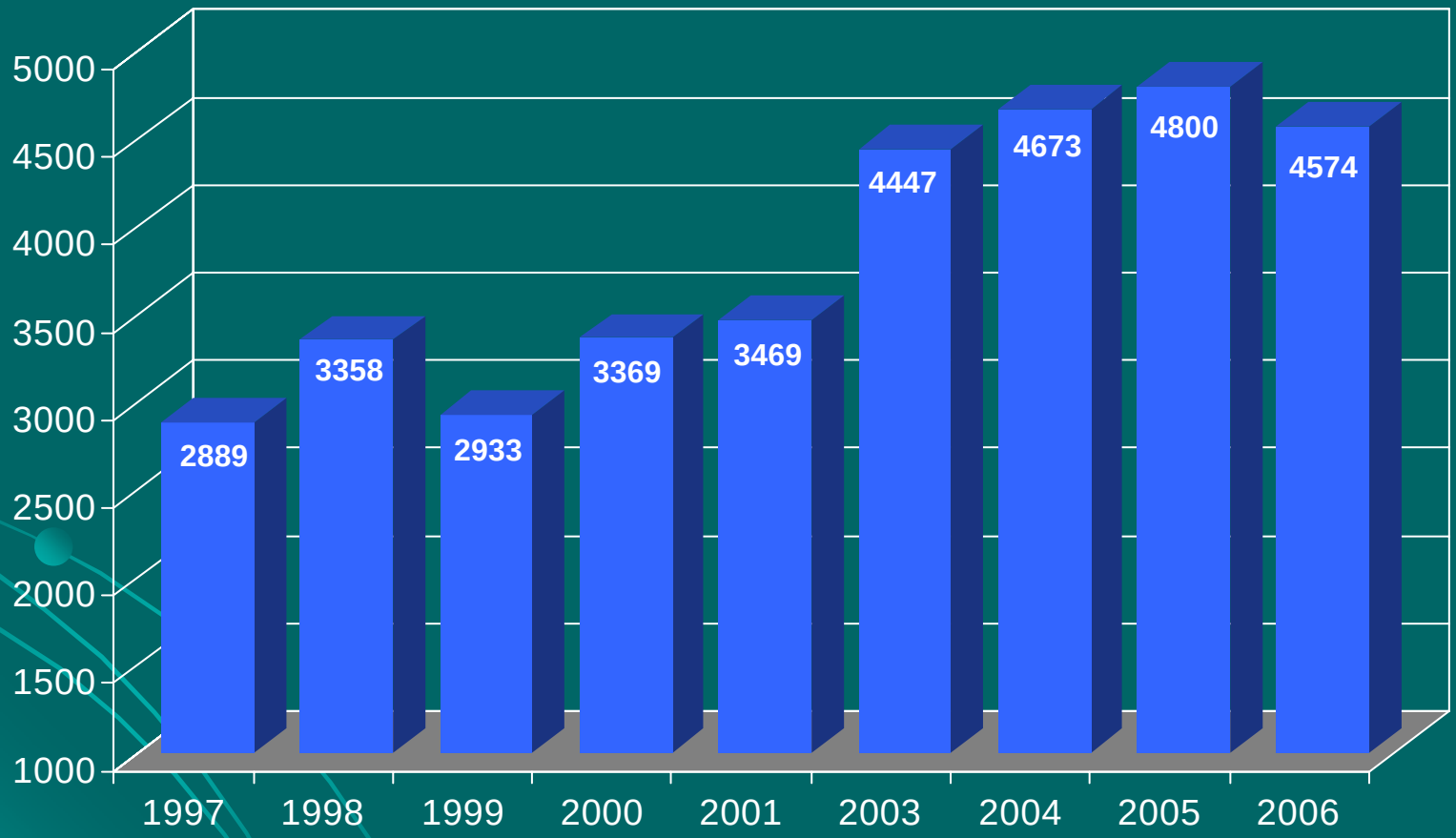


% Change: 5.413%
Value Change: $ 136,337,600
Missing Assessments: $ 40,359,200

City Budget


1996 - 1997
2006 - 2007
$100,000,000
$80,000,000
$60,000,000
$40,000,000
$20,000,000
$-
$96,640,198
$55,275,373
$37,464,249
$14,557,442
$13,222,920
$9,407,130
General Fund
Water/Wasterwater

Business Licenses Issued



New Construction

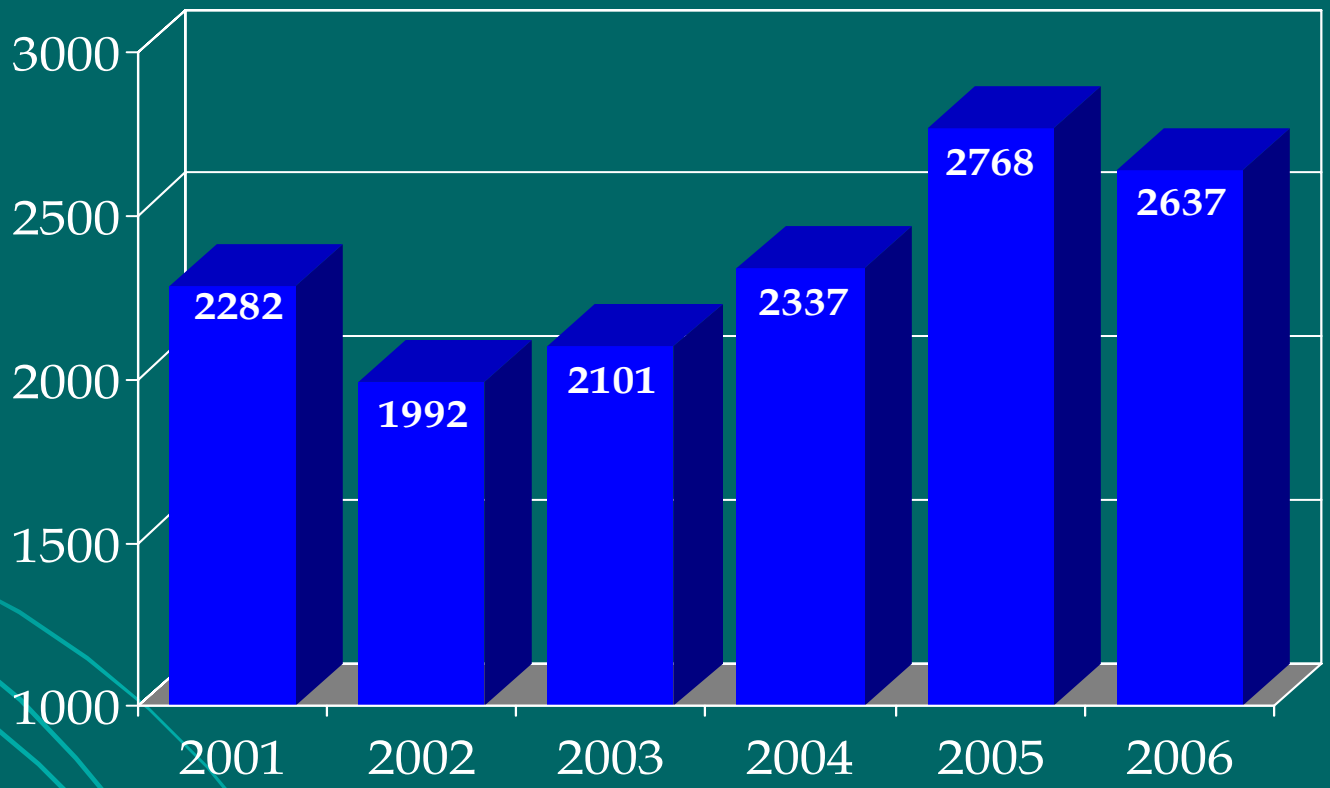
- ✓ 49 New Site Plan Applications for Review in 2006
  - Applications for commercial construction or rehabilitation
  - Office buildings
  - Apartment/condominium units
  - Governmental or college
  - Hotels



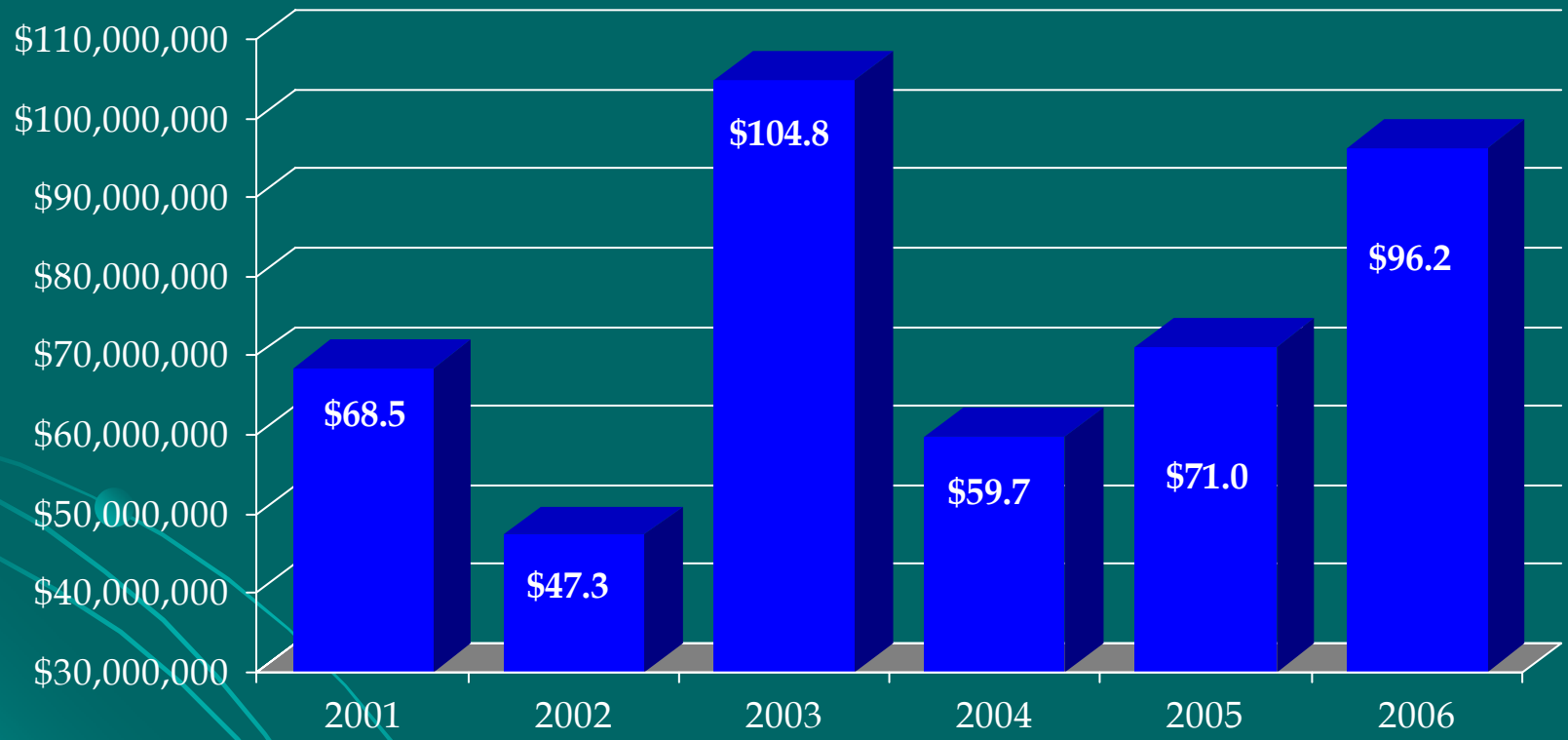
2006 Planning Commission Approvals

✓ Retail	54,419 Square Feet
✓ Institutional	45,262 Square Feet
✓ Hospitality	130,640 Square Feet
✓ Industrial	132,640 Square Feet
✓ Office	490,738 Square Feet
✓ Residential	1,060 New Housing Units

Construction Permits Issued



Construction Value



Growth Activity

- ✓ 135 acres of land annexed for residential and commercial uses.
- ✓ 13 Rezoning applications were processed.



Future Residential Growth

2006 (Conceptual & Preliminary Plans) Approved Developments:

- Kesselring PND
- Senators Lake
- Creekstone
- Dove View
- Eden Hill Farm



Construction Projects Completed







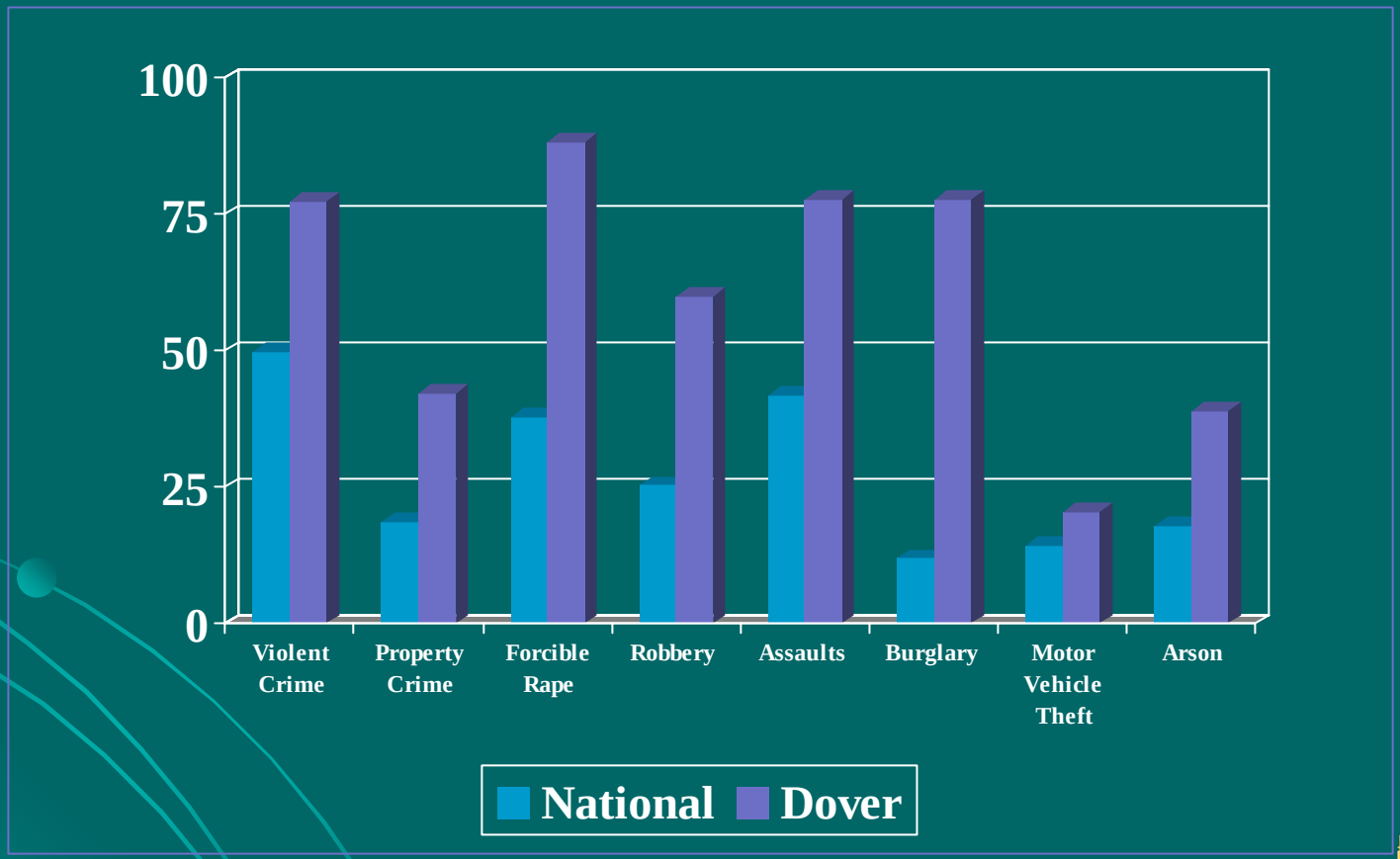
The Future


COMING SOON...
85% SOLD OUT
EDEN HILL MEDICAL CENTER
150,000 SQ.FT. DOCTOR OWNED
MULTI-SPECIALITY MEDICAL OFFICE BUILDING
CONTACT: SEAN MACE 302-674-0600


Provident
BANK
302-841-3001
DAISY
Canno
Mills
TOWNHOMES
734-4365

Police Department

Crime Clearance Comparison



National Average vs. Dover PD

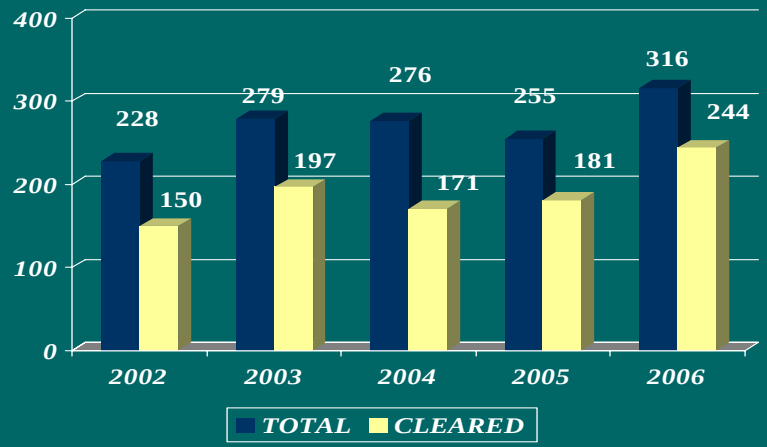
Total Complaints

Five Year Comparison



Violent Crime

Five Year Comparison



Actual Drug Arrests

Drugs, Vice, & Organized Crime Section



Police Department

- ✓ Implemented TRACS program for accident investigations using in-car computers.
- ✓ Continued increased enforcement of quarterly residence verification checks for registered sex offenders.
- ✓ Implementation of the CrimeWeb Network.

A strong foundation built on Honor, Integrity, Courage and Loyalty.

Electronic Red Light Safety Program (ERLSP)







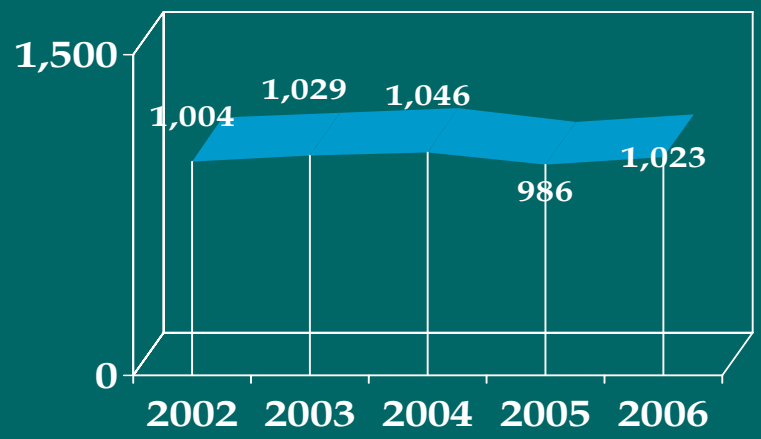


Dover Fire Department

- ✓ 1,023 calls required response.
- ✓ 5 minutes 54 seconds average response time.
- ✓ 3,600 hours of firefighter training provided.
- ✓ 3,000 children participated in fire safety programs.
- ✓ 1,500 smoke detectors given to City residents.

Call Responses

5 Year Comparison



Additional Fire Protection

- ✓ Renovations to Governor's Avenue station completed.
- ✓ 2 New Utility Trucks received.
- ✓ Technical Rescue Trailer received.
- ✓ Technical Rescue Truck for Special Operation Responses placed in service.



Finance Department

- ✓ Assisted with change of vendors for Power Supply, Energy Management, and Electric Plant operations.
- ✓ Assisted engineering consultant with Electric Cost of Service analysis and revised rates.
- ✓ Coordinated efforts with credit rating agencies to maintain City's A+ Bond Rating.
- ✓ Conducted a comprehensive review of Departmental Procedures and updated where necessary.
- ✓ Successfully placed Request for Proposals for Audit Services.



Curbside Recycling Program

- ✓ 1,640 current customers; 75% participation rate.
- ✓ 232 recycle weekly.
- ✓ 25 lbs. per week/per customer.
- ✓ 30,750 lbs. (15.375 tons) for the month of *April.

*First month of Service



Connectivity Study

- ✓ Implementation of new state-of-the-art Voice Over Internet Protocol phone system.
- ✓ Completion of Disaster Recovery Plan.
- ✓ Next steps include:
  - Providing Internet E-Government Service (on-line bill paying).
  - Enhancing the fiber network and significantly expanding the imaging system.



Parks & Recreation

- ✓ John W. Pitts Recreation Center construction started.
- ✓ New playground equipment installed in Dover Park, Mary Street Park and Mayfair Park.
- ✓ Purchased new mobile stage for special events and Concerts on The Green series.
- ✓ Adult softball leagues (2006 summer and fall combined) expanded with 49 teams in the men's division and 23 co-ed teams.



Parks & Recreation

- Greater Dover Arts Council prepared the criteria and advertised for the Mayor's Art Award. This is the first year for this award program.
- Silver Lake received a grant from the State of Delaware for a "buffer" project along the shoreline.
- Delaware Senior Olympics held a softball tournament in Schutte Park with 13 teams participating.



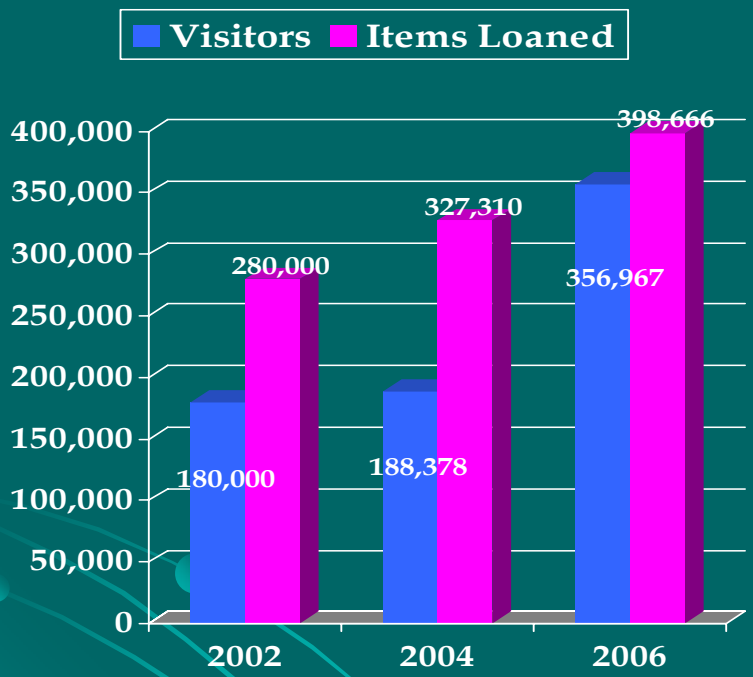
Dover Library

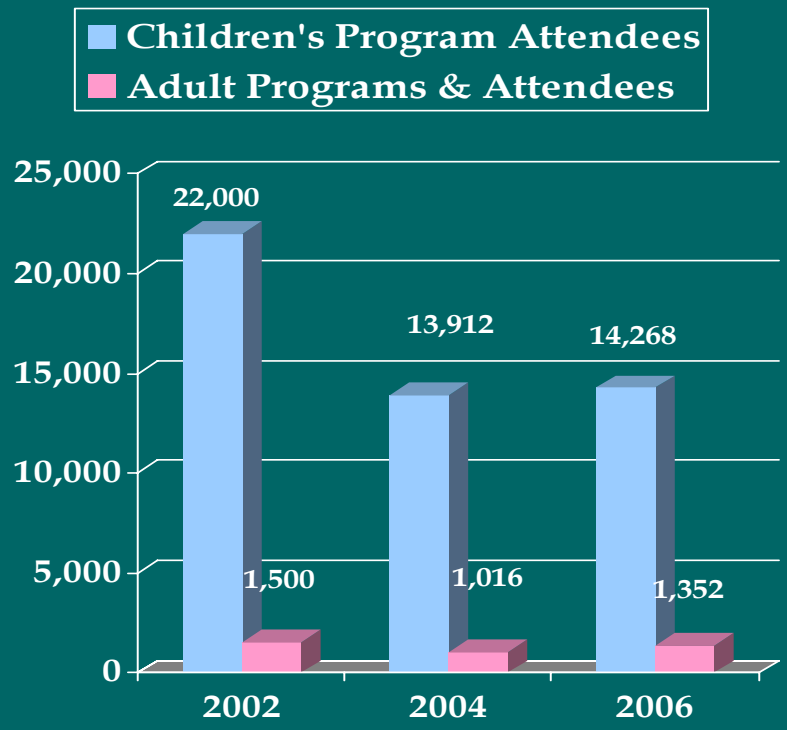
Dover Post Office selected as new library site.





Dover Public Library





Transportation Initiatives

- ✓ Governors Avenue Corridor Updates
- ✓Downtown Dover Signalization Upgrades - 35% Complete
- ✓Loockerman Street/Forrest Avenue Improvements
- ✓West Dover Connector Study
- ✓Kenton Road Corridor Upgrades (Concept Plan underway)
- ✓College Road Corridor Upgrades
- ✓U.S. 13 Sidewalk Construction
- ✓Crawford Carroll Avenue Extension – Phase II
- ✓Water Street Railroad Crossing (Eden Hill Farm)
- ✓Inter-modal Transportation Terminal (Water Street)
- ✓Lincoln Park Center/Clarence Street Extended



Public Utilities
Improved Electric Service

- ✓ Denneys Road feeder installed to serve new growth on northern end of the system.
- ✓ Kesselring feeder installed to serve new growth on west side of Dover.
- ✓ 69KV lines in the rear of Dover Downs relocated.
- ✓ Underground lines to replace older lines throughout the City.



Public Utilities
Electric Department

- ✓ Pace Global/NAES awarded electric supply contract.
- ✓ NAES staff celebrated 2-years accident free.
- ✓ Completed annual outage inspection on all 4 units.
- ✓ Dover maintains second lowest electric rates in Delaware.



Public Services

- ✓ Completion of street resurfacing & concrete rehabilitation projects totaling over $575,000.
- ✓ Dedication of more than 11,535 linear feet on new streets within City limits.
- ✓ Engineering design work continued on Clarence Street Extended/Lincoln Park Center Transportation & Community System Preservation Project.
- ✓ Implemented next phase of Geographic Information System.
- ✓ Environmental clean up began on the Capital Scrap Yard site on West Street.

Water System Upgrades

- ✓ Black & Veatch performed surveys and provided design for deep well contact time chambers to mitigate & eliminate brown water concerns.
- ✓ System-wide flushing performed as part of Water Quality Improvement program.
- ✓ Puncheon Run Pump Station upgrade has been completed.
- ✓ First phase of U.S. Route 13 Sanitary Sewer Interceptor installed at Dover Downs.
- ✓ Sanitary sewer system smoke test completed as part of inflow/infiltration study.

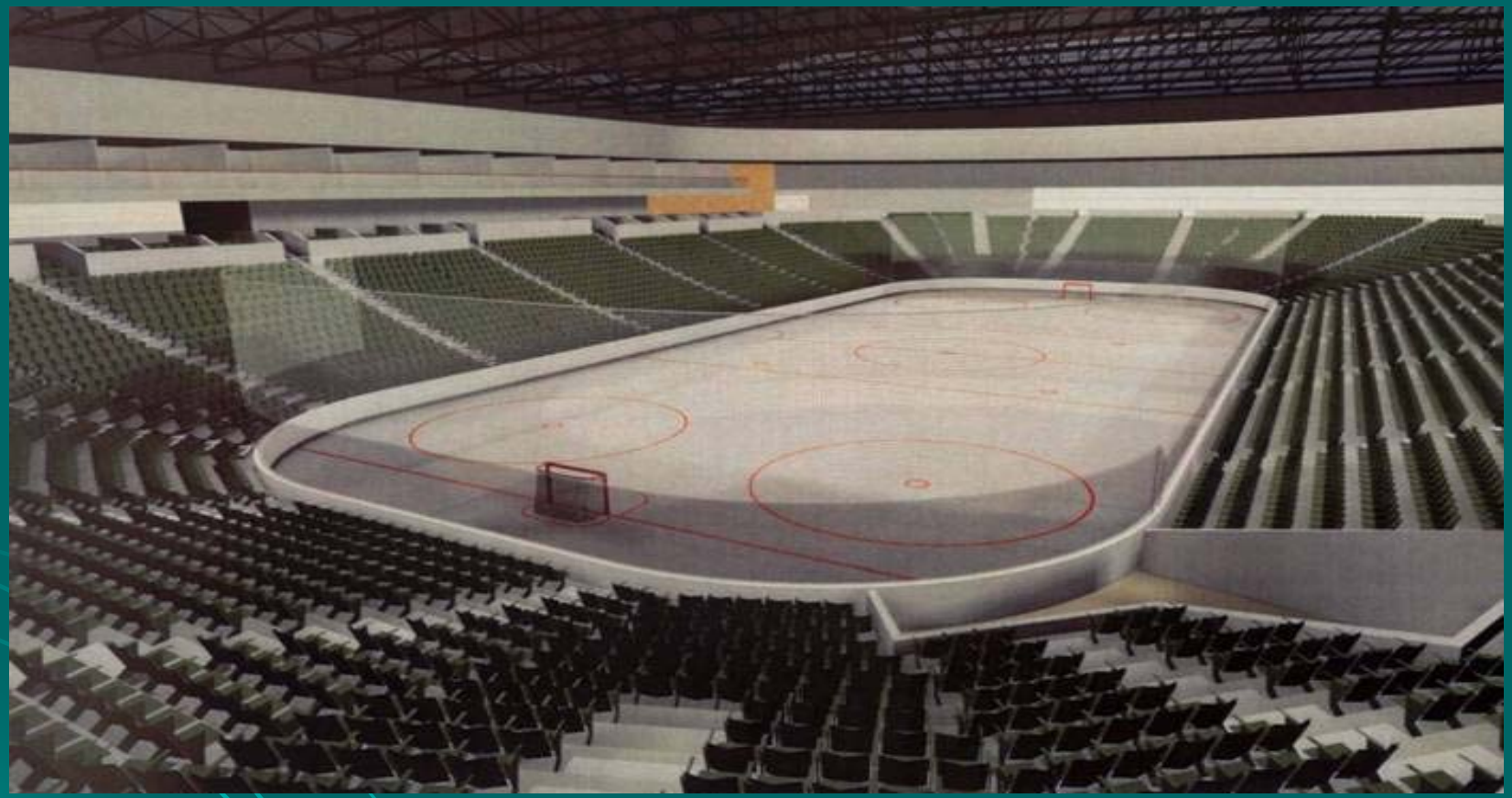


Delaware Civic Center



Outside View

Delaware Civic Center



Inside View – Hockey Mode

Quality of Life

Landscaping







High Speed Mower ?



Quality of Life

Events



African American Heritage Festival



Annual 4th of July Parade

Quality of Life
Events



St. Patrick's Day Parade



Old Dover Days

Quality of Life
Events



Old Dover Days



Old Dover Days

Quality of Life "Boomtowns" 2007

- Ranked #23 in the nation's top overall cities for non-farm employment .

  (Up from #33 in 2006)

- Ranked #16 in the nation's small cities (employment base under 150,000) for non-farm employment.

Source: Inc.com – Best Cities

2006-2007 Strategic Initiatives

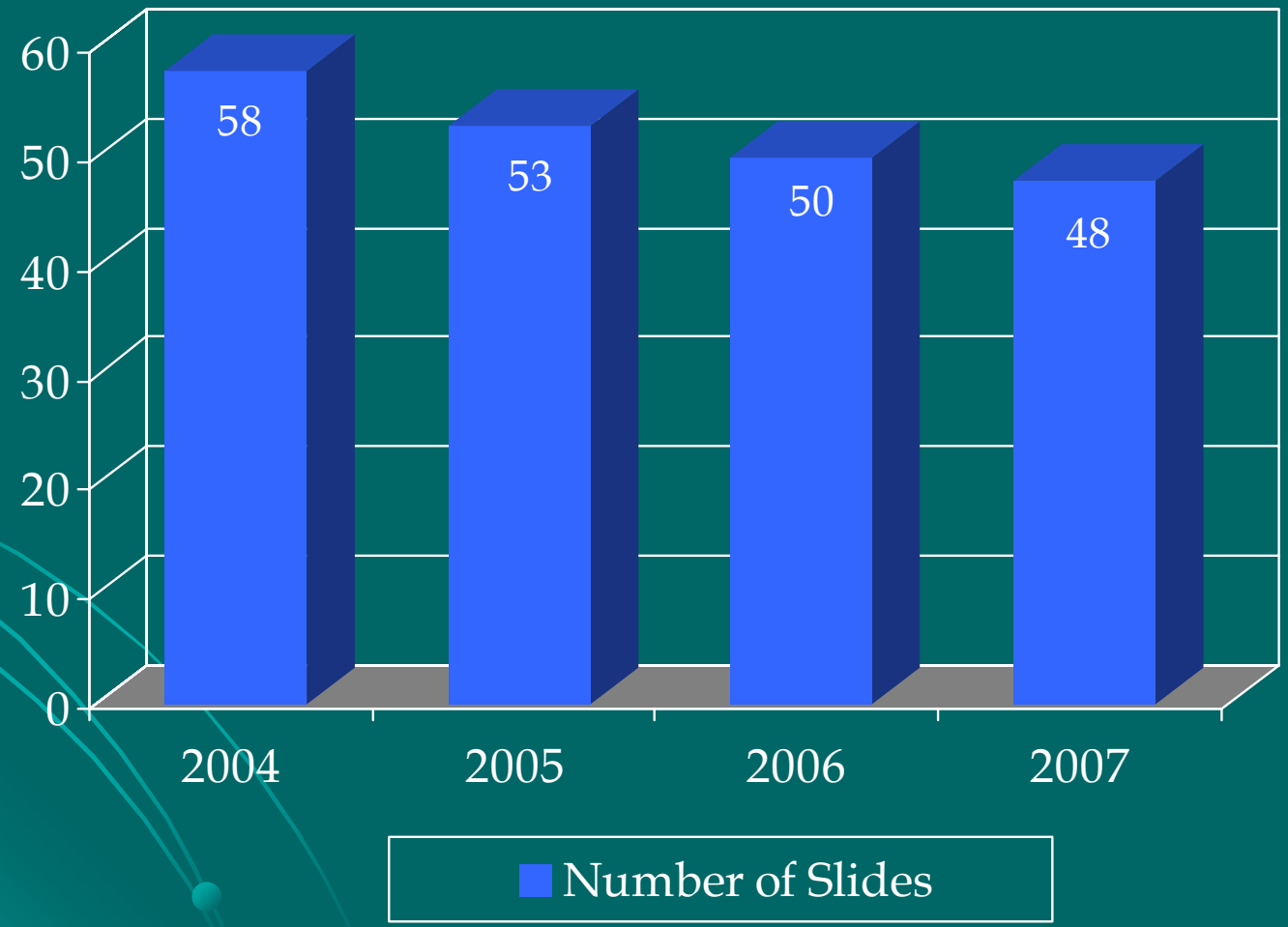
- ✓ Increase home ownership rates.
  - ✓ Revitalize the downtown residential area.
  - ✓ Creating mixed use downtown zone.
  - ✓ Enforcing nuisance property statutes.
  - ✓ Continuing working with Senator Carper and Dover Housing Authority on home ownership.
- ✓ Work closely with DEDO and CDEDC to address future job opportunities.
- ✓ Secure funding for building the Delaware Civic Center.
- ✓ Facilitate DelDOT adoption of concept design for the West Dover Connector.
- ✓ Facilitate the adoption of a TDR ordinance.

2007-2008 Proposed Initiatives

- ✓ Anti-Crime Measures.
- ✓ Complete Implementation of Downtown Revitalization/Home Ownership Initiatives.
- ✓ New Downtown Initiatives.
- ✓ Mayor's Compensation.
- ✓ Delaware Civic Center Arena.
- ✓ Board of Adjustment Compensation.

Government Efficiency

State of the City Presentations




The City of Dover
RODRIGUEZ
Lawyers
Continued Community Excellence
Through Quality Service!